

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

1. CALL TO ORDER - CHAIRMAN

2. APPROVAL OF WORK SESSION AGENDA - CHAIRMAN

3. DISCUSSION ITEMS - NO ACTION

- 3.1. Innovation and Technology - Innovation Report Pg. 3
- 3.2. Infrastructure and Asset Management - Courthouse Expansion Project Update Pg. 5
- 3.3. Solid Waste - Republic Services Update Pg. 15

4. DISCUSSION ITEMS FOR ACTION

- 4.1. Finance - Presentation of the Fiscal Year 2021 Annual Comprehensive Financial Report Pg. 27
- 4.2. Salisbury-Rowan Community Action Agency, Inc. Presentation of FY 2022-23 Application for Funding Pg. 291
- 4.3. BOC - Appointments to Boards and Committees Pg. 328
- 4.4. Cooperative Extension - Cabarrus County Youth Commission Bylaw Update Pg. 330
- 4.5. Cooperative Extension - Family and Consumer Science Program Line Budget Increase Pg. 332
- 4.6. Emergency Management - Homeland Security Grant Award and Budget Amendment Pg. 335
- 4.7. Finance - Adjust Soil and Water Prime Farmland Funding to Capital Improvement Plan Level Pg. 390
- 4.8. Finance - Cabarrus County School Board Request Pg. 396
- 4.9. Finance - Emergency Rental Assistant Grant Pg. 403
- 4.10. Finance - Human Resources - Health Insurance Fund Pg. 419
- 4.11. Finance - Rowan Cabarrus Community College Funding Transfers and Additional Request for a Welding Lab Pg. 422
- 4.12. Finance - Transfer of Funds for 15% Fund Balance Policy Pg. 430
- 4.13. Finance - Transportation Grant Budget Amendment Pg. 434
- 4.14. Infrastructure and Asset Management - Cabarrus County Courthouse Expansion Construction Manager at Risk Contract (GMP 2) Owner Contingency Increase from Project Contingency Funding Pg. 437
- 4.15. Infrastructure and Asset Management - Cabarrus County Emergency Medical Services Headquarters GMP-1 and GMP-2 Change Order(s) Pg. 441

- 4.16. Infrastructure and Asset Management - Frank Liske Park Bam Replacement Bid Award Pg. 457
- 4.17. Library - Budget Amendment Pg. 464
- 4.18. Planning and Development - Budget Amendment for Construction Standards Pg. 466
- 4.19. Planning and Development - Budget Amendment for Duke Rebate Funds Pg. 469
- 4.20. Planning and Development - Community Development Budget Amendment Pg. 471
- 4.21. Planning and Development - Community Development Programs for 2022 Pg. 473
- 4.22. Planning and Development - New ITS Position for Support of Accela Program Pg. 475
- 4.23. Planning and Development Department - Text Amendment TEXT2021-00003, Proposed Amendments to Chapter 16, Chapter 1 and Chapter 5 Pg. 480

5. APPROVAL OF REGULAR MEETING AGENDA

- 5.1. BOC - Approval of Regular Meeting Agenda Pg. 512

6. ADJOURN

In accordance with ADA regulations, anyone in need of an accommodation to participate in the meeting should notify the ADA coordinator at 704-920-2100 at least 48 hours prior to the meeting.

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Innovation and Technology - Innovation Report

BRIEF SUMMARY:

Presentation of innovation and technology services put into place by IT in collaboration with other departments and community stakeholders in alignment with the County's five strategic priorities.

1. Transparent and Accountable Government
2. Healthy and safe Community
3. A Thriving Economy
4. Culture and Recreation
5. Sustainable Growth and Development

REQUESTED ACTION:

Receive report.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Todd Shanley, Chief Information Officer

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Infrastructure and Asset Management - Courthouse Expansion Project Update

BRIEF SUMMARY:

Staff will provide an update on the Cabarrus County Courthouse Expansion project including the public art component of the project.

REQUESTED ACTION:

No action required.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Kyle Bilafer, Area Manager of Operations

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Courthouse Expansion Project Pictorial Update

Courthouse Expansion Project Pictorial Update (1-03-22)

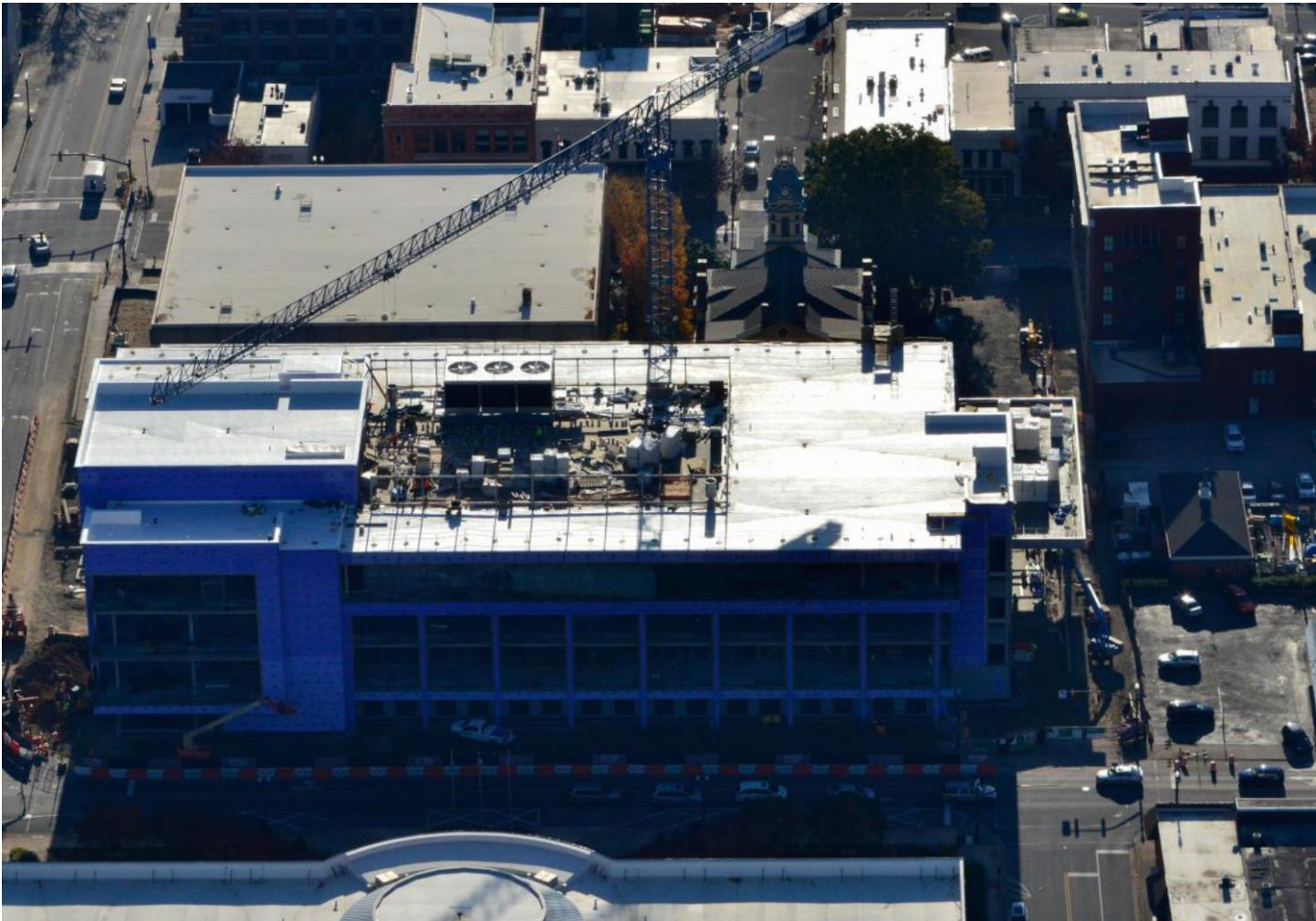




Cabarrus County - Cabarrus County Courthouse
Exterior Progression - Exterior - November 24, 2021 - Photo 40

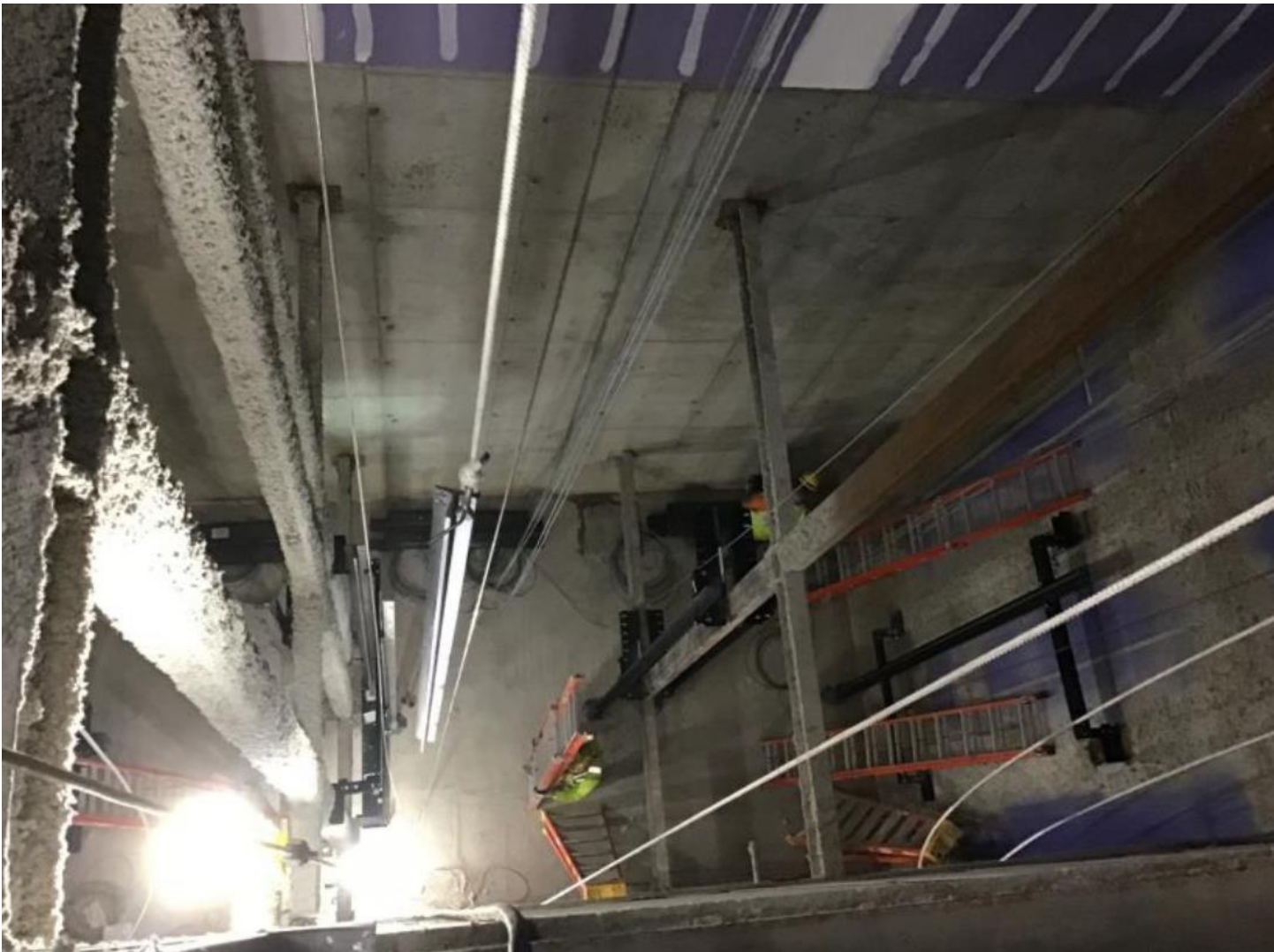


Suburban County Courthouse
Interior, Basement - November 10, 2014 - Photo 128













CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items - No Action

SUBJECT:

Solid Waste - Republic Services Update

BRIEF SUMMARY:

Local Republic Services Managers will be present to provide introductions and to present a recycling and solid waste municipal waste update.

REQUESTED ACTION:

No action required.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Kevin Grant, Environmental Management Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

▣ PowerPoint Presentation



Industry Update

Municipal Recycling & Waste Contracts

Update – Fall 2021

Pete Keller

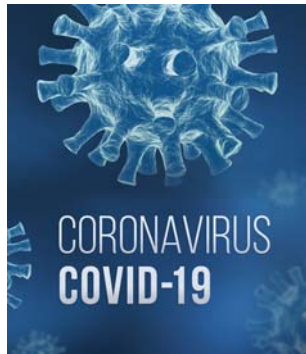
VP, Recycling and Sustainability

Richard Coupland

VP, Municipal Services



Top of Mind in 2021



COVID Pandemic Recovery

- Reopening enabling partial volume recovery
- Supply chain impacts to capital costs
- Cases continue to hinder operations in some markets



China Sword / Recycling

- Continued investments in domestic mills and capacity
- Global capacity still well below pre-China Sword levels
- 2021 commodity markets up due to pandemic-induced demand



Industry Wide Challenges

- National CDL driver and technician shortages driving wages up
- Labor shortages attributed to pandemic (eg: Call Center agents)

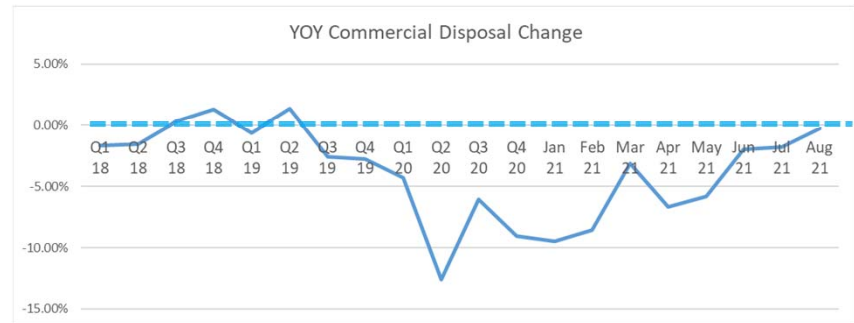
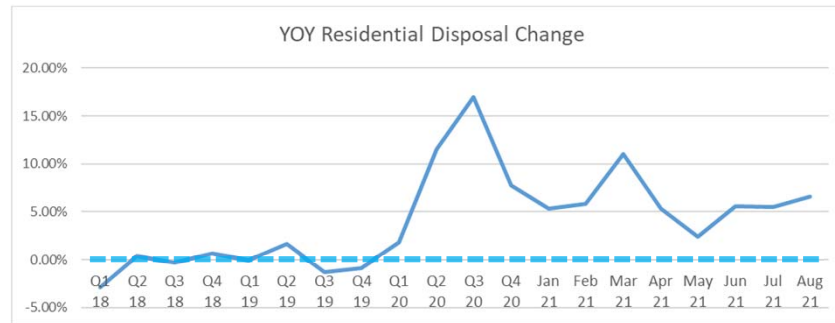


Sustainability Commitments

- Investing in organics operations
- Upgrades to recycling facilities
- Commitment to electric vehicles

The recycling and waste industry is far from “normal” in 2021. We continue to navigate multiple unanticipated headwinds.

Pandemic Volume – Resi Remains Elevated



Residential

- Volume mirrors attempts to restore mobility
- Consistent increase over pre-pandemic levels, driven by continued work-from-home realities

Commercial

- Volumes mirror slow reopening of businesses
- Close to pre-pandemic averages

Industrial

- No significant changes

Are residential volumes at a new norm?
Continued work-from-home volume drives economic headwinds from additional disposal costs, in the lowest price line of business.

Pandemic Impacts to Supply Chain and Capital

Price of steel continues to soar

Hot-Rolled Coil Steel Futures Continuous Contract

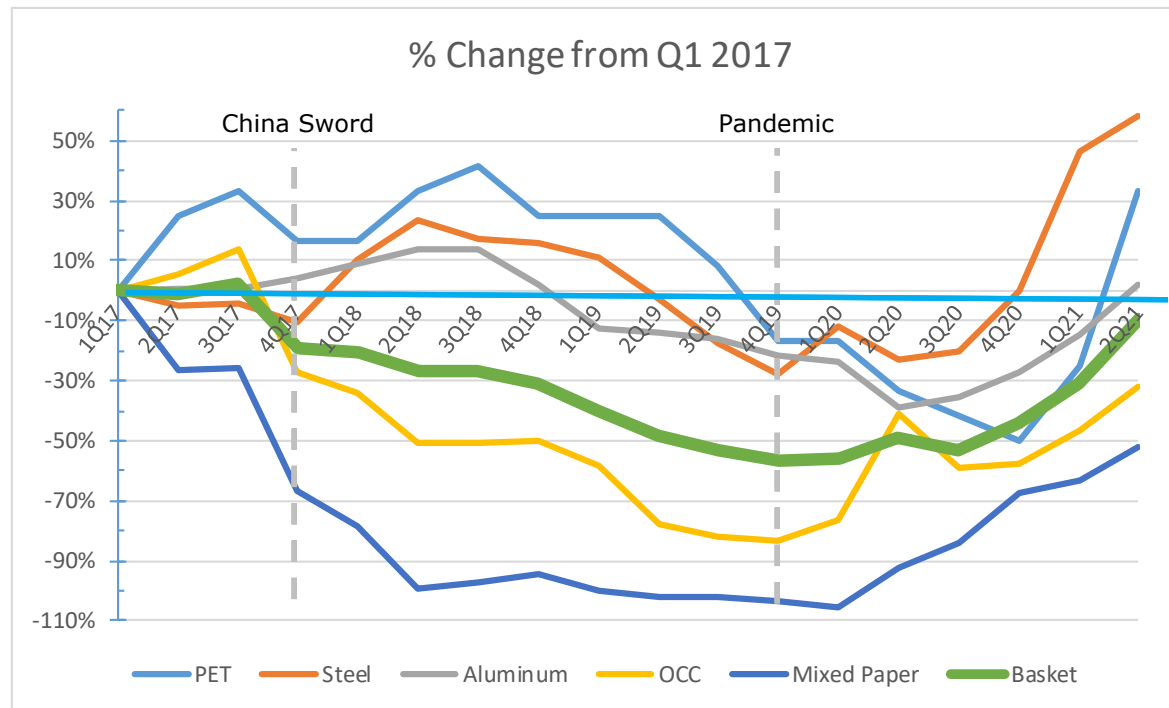


CHART: LANCE LAMBERT • SOURCE: MARKETWATCH

FORTUNE

Our industry is extremely capital intensive, requiring careful navigation of escalating costs.

Recycling: Commodity Trends



% of Republic Services Material Sold

	<u>2019</u>	<u>2020</u>	<u>2021 *</u>
PET	4.5%	4.9%	4.5%
Steel	1.8%	1.6%	1.3%
Alum	1.2%	1.4%	1.3%
OCC	50%	53%	54%
Mix Paper	25%	23%	24%

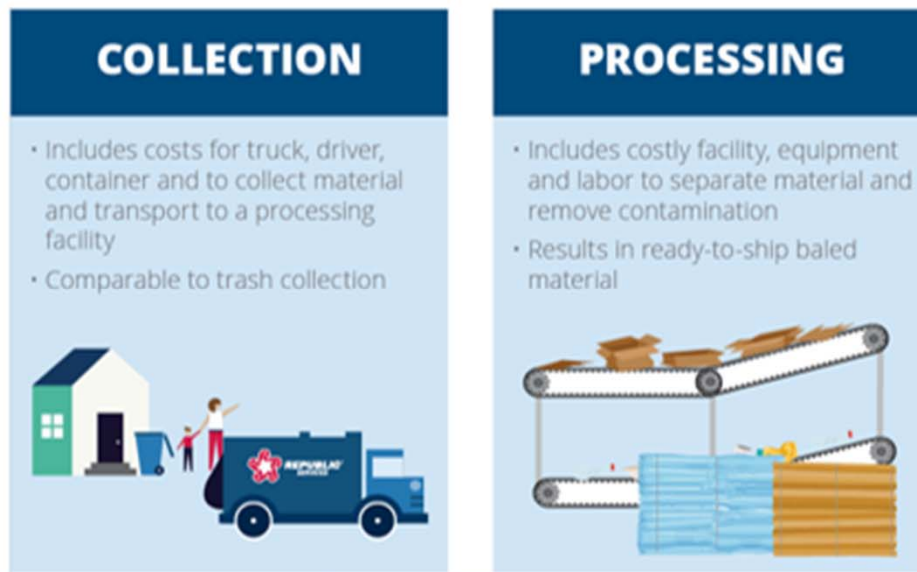
Source: STIFEL, June 2020 and June 2021

* - 2021 "Basket" is based on Jan. through July data

Residential tons are up... and commodity values are improving.
Is your Municipality missing out on the upside?

Proper Business Model

Republic Services



COLLECTION
FEE



PROCESSING FEE

COLLECTION AND PROCESSING

Cities & Municipalities



(RESIDUAL
DISPOSAL)

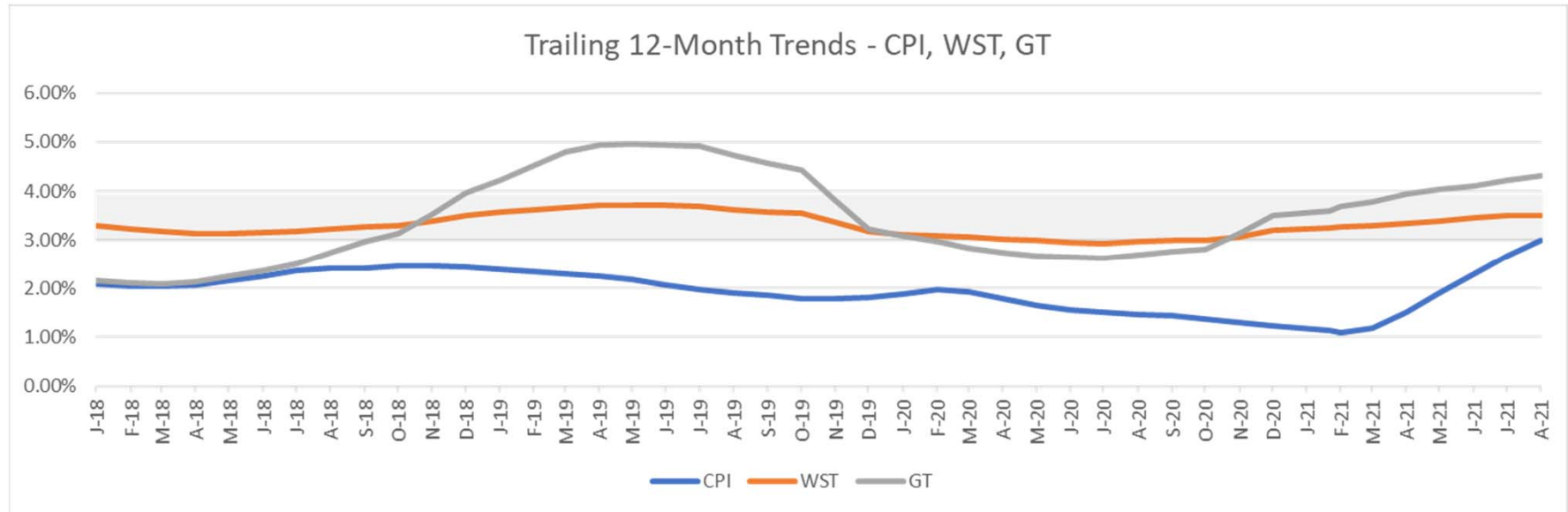


COMMODITY
SALES

NET COMMODITY VALUE

Recycling Collection and Processing should stand alone, allowing the Municipality to benefit from the Net Commodity Value.

Annual Price Increase – Are You Exposed?

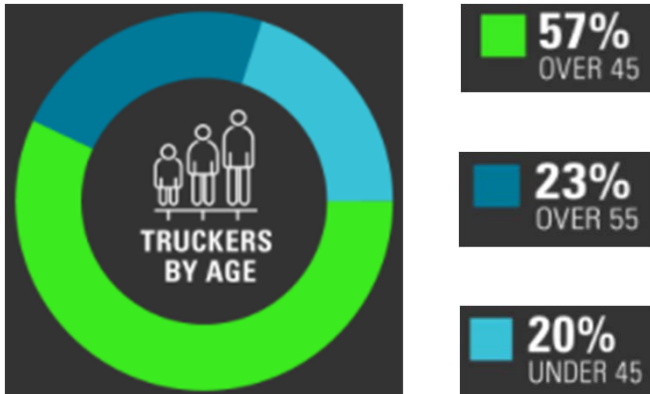


	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>
CPI Monthly	1.40%	1.68%	2.62%	4.16%	4.99%	5.39%	5.37%
WST Monthly	3.57%	3.61%	3.53%	3.55%	3.44%	3.57%	3.69%
GT Monthly	4.42%	4.62%	4.69%	4.88%	4.34%	4.13%	4.54%

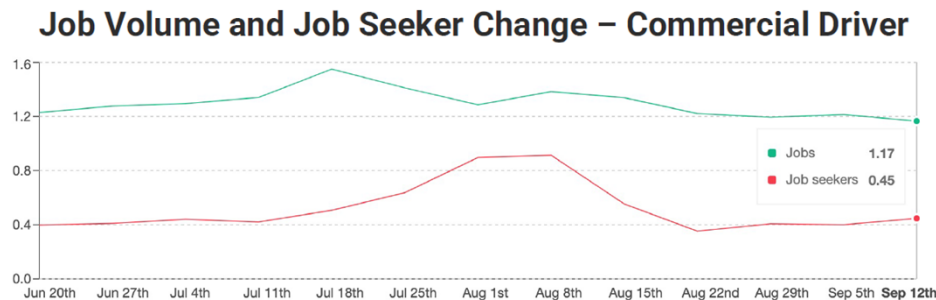
CPI will exceed industry average cost increases by end of 2021.

Cities not on WST or GT should change quickly to protect themselves and align with the proper industry index.

National CDL Driver Shortage



- Fewer Drivers – Younger workers are not entering the driver industry at a rate high enough to replace an aging driver workforce



- Growing Gap – Open positions vs applicants
 - CDL Job Volume +17%
 - CDL Job Seeking -55%

Sources: Coyote Collective Report, EMSI Report, 2021
Indeed – US Data, August 2021

The growing gap between positions and applicants are forcing companies to offer higher pay, including \$5-10k signing bonuses and more time off.

Republic Services Sustainability Update

Our 2030 Sustainability Goals



Safety Amplified >

0 Zero employee fatalities

Incident Reduction >

<2.0 Reduce our OSHA Total Recordable Incident Rate (TRIR) to 2.0 or less by 2030



Engaged Workforce >

88%

Achieve and maintain employee engagement scores at or above 88% by 2030



Charitable Giving >

20M

Positively impact 20 million people by 2030



Science Based Target >

35%

Reduce absolute Scope 1 and 2 greenhouse gas emissions 35% by 2030 (2017 baseline year)

★ APPROVED BY SBTi¹ ★

Circular Economy >

40%

Increase recovery and circularity of key materials by 40% on a combined basis by 2030 (2017 baseline year)

Renewable Energy >

50%

Increase beneficial reuse of biogas by 50% by 2030 (2017 baseline year)

Republic Services is making strides toward our 2030 Sustainability Goals. See our latest Sustainability Report at RepublicServices.com/Sustainability.

Takeaways



Understand the various factors impacting your contracts on a weekly/monthly basis



Reset your Residential collection rates to reflect and recognize the new normal going forward



Update your Recycling program to pay for the service rendered, and allow the Municipality to benefit from commodity values



Amend the Annual Price Increase term to WST, GT or a Fixed rate that aligns with industry averages, before rising CPI hits your contract



Partner in these tough times as your current partner works to navigate these effects of China Sword and the pandemic

Municipal contracts are based on long-term assumptions that are now overtaken by events, and must be updated to ensure they align with the new normal.



Sustainability Yearbook
Member 2021
S&P Global



Member of
Dow Jones
Sustainability Indices
Powered by the S&P Global CSA



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VP, Recycling & Sustainability

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VP, Municipal Services

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CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Presentation of the Fiscal Year 2021 Annual Comprehensive Financial Report

BRIEF SUMMARY:

The Annual Comprehensive Financial Report (ACFR) for the fiscal year ended June 30, 2021 will be presented to the Board of Commissioners.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure due to time constraints.

Motion to accept the Fiscal Year 2021 Annual Comprehensive Financial Report as presented.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Wendi Heglar, Finance Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Audit Report
- ▣ PowerPoint Presentation

CABARRUS COUNTY

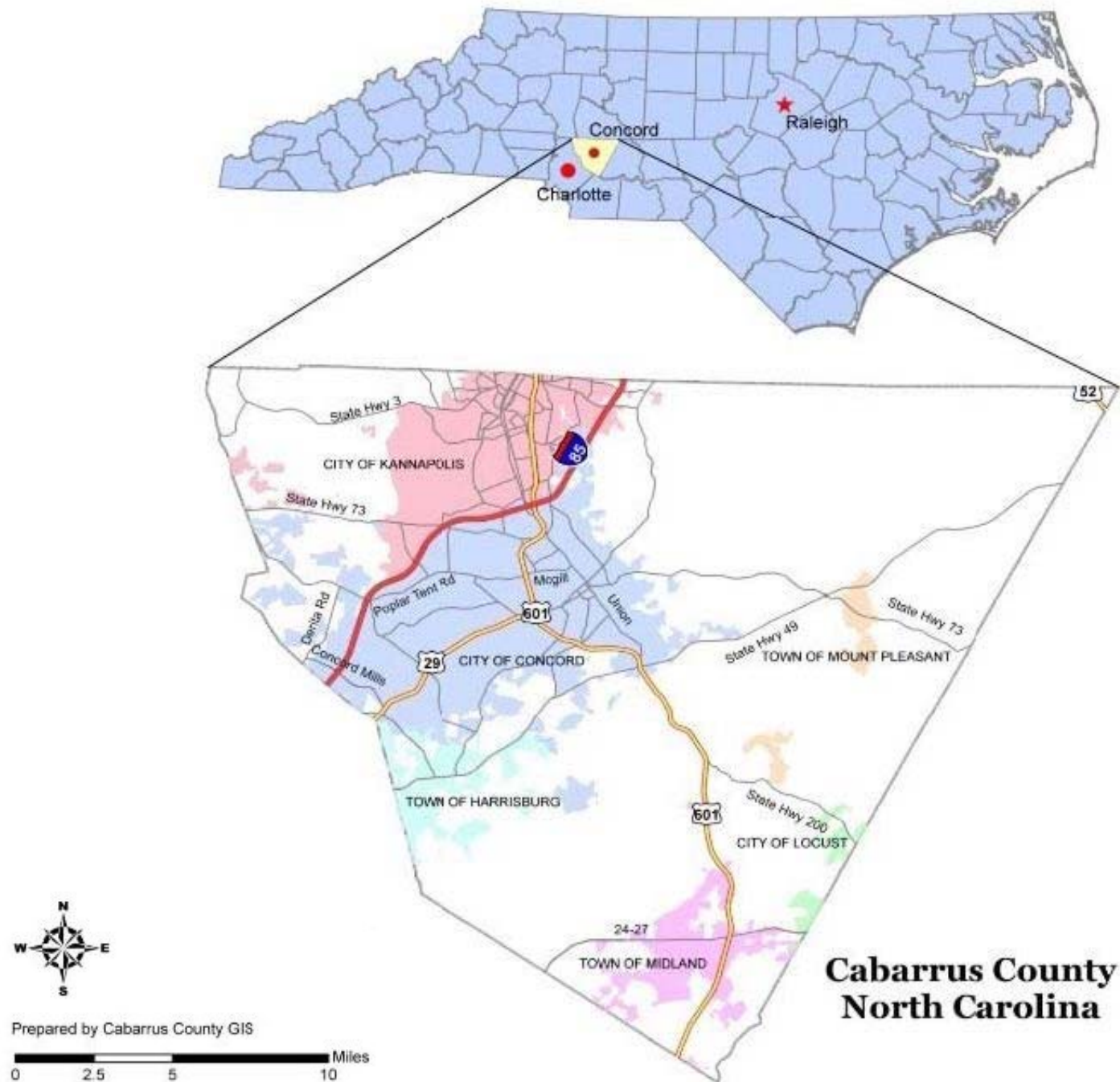
NORTH CAROLINA



Annual Comprehensive Financial Report

Fiscal Year Ended June 30, 2021







Cabarrus County

North Carolina

Annual Comprehensive Financial Report

Fiscal Year Ended June 30, 2021

PREPARED BY THE CABARRUS COUNTY FINANCE DEPARTMENT

Wendi M. Heglar, Finance Director





Cabarrus County, North Carolina

Table of Contents

Introductory Section

Letter of Transmittal	1
GFOA Certificate of Achievement for Excellence in Financial Reporting	6
Organizational Chart	7
List of Principal Officials	8

Financial Section

Independent Auditor's Report	9
------------------------------------	---

Management's Discussion and Analysis.....	12
---	----

Basic Financial Statements:

Government-wide Financial Statements:

Statement of Net Position

Exhibit 1	24
-----------------	----

Statement of Activities

Exhibit 2	26
-----------------	----

Fund Financial Statements:

Balance Sheet – Governmental Funds

Exhibit 3	27
-----------------	----

Reconciliation of Balance Sheet to the Statement of Net Position

Exhibit 3A.....	29
-----------------	----

Statement of Revenues, Expenditures, and Changes in

Fund Balances – Governmental Funds

Exhibit 4	30
-----------------	----

Reconciliation of the Statement of Revenues, Expenditures, and Changes

In Fund Balances of Governmental Funds to the Statement of Activities

Exhibit 4A.....	32
-----------------	----

Statement of Revenues, Expenditures, and Changes in

Fund Balances – Budget and Actual – General Fund

Exhibit 5	33
-----------------	----

Statement of Net Position – Proprietary Funds

Exhibit 6	35
-----------------	----

Cabarrus County, North Carolina

Table of Contents

Statement of Revenues, Expenses and Changes in Fund Net Position – Proprietary Funds	
Exhibit 7	37
Statement of Cash Flows – Proprietary Funds	
Exhibit 8	39
Statement of Fiduciary Net Position – Fiduciary Funds	
Exhibit 9	41
Statement of Changes in Fiduciary Net Position – Fiduciary Funds	
Exhibit 9	42
Notes to the Financial Statements	43
Required Supplemental Financial Data:	
Schedule of Changes in the Total OPEB Liability and Related Ratios	
Exhibit 11	107
Schedule of County's Proportionate Share of Net Pension Liability (LGERS)	
Exhibit 12	108
Schedule of County Contributions (LGERS)	
Exhibit 13	109
Schedule of County's Proportionate Share of Net Pension Asset (ROD)	
Exhibit 14	110
Schedule of County Contributions (ROD)	
Exhibit 15	111
Schedule of Changes in Total Pension Liability LEO Special Separation Allowance	
Exhibit 16	112
Schedule of Total Pension Liability as a Percentage of Covered-Employee Payroll LEO Special Separation Allowance	
Exhibit 17	113
Other Supplemental Information:	
Combining and Individual Fund Statements and Schedules:	
Combining Balance Sheet – Nonmajor Governmental Funds	
Schedule 1	114
Combining Statement of Revenues, Expenditures and Changes in Fund Balances – Nonmajor Governmental Funds	
Schedule 2	116

Cabarrus County, North Carolina

Table of Contents

Special Revenue Funds:

Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual:

Emergency Telephone System Special Revenue Fund Schedule 3.....	118
Community Development Block Grant Special Revenue Fund Schedule 4.....	119
Cabarrus Arena and Events Center Special Revenue Fund Schedule 5.....	120
Fire Districts' Special Revenue Fund Schedule 6	122
Sheriff's Department Special Revenue Fund Schedule 7	123
Department of Aging Special Revenue Fund Schedule 8.....	124

Capital Projects Funds:

Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual:

Social Services Payee Fund Schedule 9.....	125
Intergovernmental Fund Schedule 10.....	126
Public School Building Capital Projects Fund Schedule 11.....	127
Construction and Renovations Capital Projects Fund Schedule 12	128
School Construction Capital Projects Fund Schedule 13.....	129
School Construction Debt Fund Schedule 14.....	130
Limited Obligation Bonds 2017 Schedule 15.....	131
Limited Obligation Bonds 2018 Schedule 16.....	133
School Capital Projects Fund Schedule 17.....	134

Cabarrus County, North Carolina

Table of Contents

Capital Reserve Capital Projects Fund	
Schedule 18.....	135
Small Projects Capital Projects Fund	
Schedule 19.....	136
Cannon Memorial Library Capital Projects Fund	
Schedule 20.....	138
Custodial Funds:	
Combining Statement of Fiduciary Net Position – Custodial Funds	
Schedule 21.....	139
Combining Statement of Changes in Fiduciary Net Position – Custodial Funds	
Schedule 22.....	140
Internal Service Funds:	
Combining Statement of Net Position – Internal Services Funds	
Schedule 23.....	141
Combining Statement of Changes Revenues, Expenses, and Changes in	
Fund Balances – Internal Service Funds.....	142
Schedule 24.....	140
Schedule of Revenues and Expenditures – Financial Plan and Actual (Non-GAAP Basis):	
Self-Insured Hospitalization & Workers' Compensation Internal Services Fund	
Schedule 25.....	143
Schedule of Revenues and Expenditures – Financial Plan and Actual (Non-GAAP Basis):	
Self-Insured Medical and Dental Internal Services Fund	
Schedule 26.....	145
Combining Statement of Cash Flows	
Schedule 27.....	146
Other Schedules:	
Schedule of Ad Valorem Taxes Receivable	
Schedule 28.....	147
Analysis of Current Tax Levy	
Schedule 29.....	148
Ten Largest Taxpayers	
Schedule 30.....	150

Cabarrus County, North Carolina

Table of Contents

Schedules of Revenues, Expenditures, and Changes in Fund

Balances – Budget and Actual:

General Fund

Schedule 31	151
-------------------	-----

Community Investment Fund

Schedule 32	162
-------------------	-----

County Capital Projects Fund

Schedule 33	164
-------------------	-----

CARES Act Relief Fund

Schedule 34	166
-------------------	-----

Schedule of Revenues and Expenditures – Budget and Actual (Non-GAAP Basis):

Landfill Fund

Schedule 35	167
-------------------	-----

Statistical Section (unaudited)

Government-wide Information:

Net Position by Component

TABLE 1	169
---------------	-----

Changes in Net Position

TABLE 2	170
---------------	-----

Fund Information:

Fund Balances, Governmental Funds

TABLE 3	172
---------------	-----

Changes in Fund Balances, Governmental Funds

TABLE 4	173
---------------	-----

Assessed Value and Actual Value of Taxable Property - Last Ten Fiscal Years

TABLE 5	174
---------------	-----

Direct and Overlapping Property Tax Rates – Last Ten Fiscal Years

TABLE 6	175
---------------	-----

Principal Property Taxpayers – Current Year and Nine Years Ago

TABLE 7	176
---------------	-----

Property Tax Levies and Collections

TABLE 8	177
---------------	-----

Cabarrus County, North Carolina

Table of Contents

Ratio of Net General Obligation Bonded Debt to Outstanding - Last Ten Fiscal Years TABLE 9	178
Ratios of Outstanding Debt by Type – Last Ten Fiscal Years TABLE 10	179
Direct and Overlapping Governmental Activities Debt TABLE 11	180
Legal Debt Margin Information – Last Ten Fiscal Years TABLE 12	181
Demographic and Economic Statistics - Last Ten Fiscal Years TABLE 13	182
Principal Employers – Current Year and Nine Years Ago TABLE 14	183
Full-time Equivalent County Government Employees by Function – Last Ten Fiscal Years TABLE 15	184
Operating Indicators by Functional Area Fiscal Years – Last Ten Fiscal Years TABLE 16	185
Capital Asset Statistics by Function/Program – Last Ten Fiscal Years TABLE 17	186

Compliance Section

Report On Internal Control Over Financial Reporting and on Compliance and Other Matters Based On an Audit Of Financial Statements Performed In Accordance With <i>Government Auditing Standards</i>	187
Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance and the State Single Audit Implementation Act.....	189
Report on Compliance for Each Major State Program and Report on Internal Control Over Compliance Required by the Uniform Guidance and the State Single Audit Implementation Act.....	192
Schedule of Findings, Responses, and Questioned Costs	195
Schedule of Prior Year Audit Findings.....	198
Schedule of Expenditures of Federal and State Awards.....	199

INTRODUCTORY SECTION





Finance Department

November 24, 2021

To the Board of Commissioners and the Citizens of Cabarrus County, North Carolina:

State law requires that all general-purpose local governments publish each year a complete set of financial statements, presented in accordance with generally accepted accounting principles (GAAP), and audited by a certified public accountant in accordance with generally accepted auditing standards. Pursuant to this requirement, we hereby issue the annual comprehensive financial report (ACFR) for the County of Cabarrus (the County) for the fiscal year ended June 30, 2021.

County management assumes full responsibility for the completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework designed to both protect the County's assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the County designed its comprehensive framework of internal controls to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. We assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The licensed certified public accountants of Martin Starnes & Associates, CPA's, P.A., audited the County's financial statements. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year that ended June 30, 2021 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. **The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the County's financial statements for the fiscal year ended June 30, 2021 are fairly presented in all material respects with GAAP.** This report presents the independent auditor's report as the first component of the financial section.

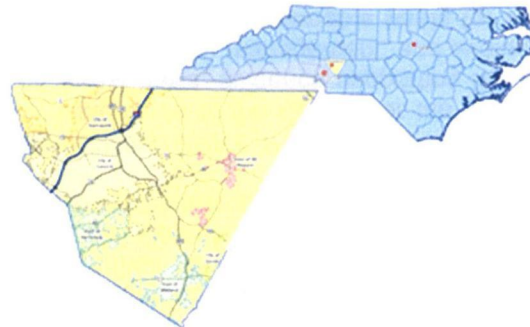
The independent audit of the financial statements of the County was part of a broader, federally – and state-mandated Single Audit designed to meet the special needs of federal and state grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal and state awards. The County issues the Single Audit report separately from the ACFR. Results of the Single Audit can be found in the compliance section of this report. GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A).

This letter of transmittal complements MD&A and should be read in conjunction with it. This report presents the MD&A immediately following the report of the independent auditors.

Profile of Cabarrus County

The County, incorporated in 1792, is in the Piedmont section of the State of North Carolina and bordered on the north by Rowan and Iredell counties, on the east by Stanly County, on the south by Union County and on the west by Mecklenburg County; it comprises approximately 230,400 acres. There are six municipalities in the County, the largest of which is the City of Concord, the County seat. Concord is approximately 124 miles from the City of Raleigh, North Carolina and 18 miles northeast of the City of Charlotte, North Carolina. The second largest municipality is the City of Kannapolis. The Towns of Mount Pleasant, Harrisburg, Midland, and Locust are smaller municipalities in the County. The North Carolina State Demographer estimates the County had a population of 221,479 as of July 2020. The County is empowered to levy a property tax on both real and personal property located within its boundaries.

The County has operated under the Board of Commissioners since 1976. The five-member Board of Commissioners has policy-making and legislative authority including adopting ordinances, appointing to the board, tax administrator and county attorney. Every two years citizens elect commissioners on a partisan basis to serve four-year terms.



The County Manager form of government has policy-making and legislative authority, and hiring the county manager, clerk and two years citizens elect commissioners on a

The County Manager serves as the chief executive and legislative priorities of the governing board, overseeing day-to-day operations and appointing the heads of the various departments. The County Manager is responsible for carrying out the policies and

Local Economy

The County is one of 10 counties located in the Charlotte-Concord-Gastonia, NCSC Metropolitan Statistical Area (the "Charlotte MSA"). According to the U.S. Census Bureau, as of July 1, 2019, the Charlotte MSA was the 22nd largest MSA in the United States with nearly 2.7 million residents. The following table lists the five largest non-public sector employers in the county as of June 30, 2021:

Company	Employees
Atrium Health	4,264
Amazon	2,500
Walmart	1,200
Shoe Show	1,000
FedEx Ground and FedEx Smartpost	807

The County's rapid growth, largely attributable to the County's position in the Charlotte MSA, has continued over the past year. One of the largest industrial/manufacturing parcels in the state of North Carolina, The Grounds at Concord at more than 2,100 acres, saw two major project announcements in recent years. In September 2019, Carvana, a leading e-commerce platform for buying and selling used cars, committed to creating 304 jobs to operate a vehicle inspection and reconditioning facility with a capital investment of more than \$30 million. In April 2020, GoldenHome International, one of the world's

leading residential cabinetmakers, announced plans to establish its North American Headquarters at The Grounds creating 257 jobs over five years with a capital investment of \$86 million. Even with these two projects, The Grounds has significant acreage available for future development.

Investment continued at the North Carolina Research Campus in Kannapolis, which is a unique public/private partnership involving eight North Carolina universities, numerous companies, and community partners with a focus on researching and developing safer, more nutritious crops, healthier foods, and precision nutrition. In November 2019, the NC Food Innovation Lab (NCFIL) opened its 16,000 square foot plant-based food processing and product development facility.

Outside of the Research Campus, Kannapolis also received a commitment from Prime Beverage Group, a beverage co-packing company that mixes and packages canned drinks, to create 231 jobs over five years with a capital investment of \$68 million to operate a 300,000 square foot facility. The revitalization of downtown Kannapolis, approximately 50 acres and eight blocks of buildings, also continued over the past year. In October 2020, the city opened their new streetscape and construction concluded in April 2020 for the new home for the Kannapolis Cannon Ballers Minor League Baseball team.

In addition to new businesses, several existing businesses also committed to new investments over the past year. Reynolds Group Holdings, a consumer products and packaging company, leased a 360,000 square foot flex building in Kannapolis. In January 2020, General Motors announced plans to open a new technical center focused on performance and racing capabilities in Concord. Another industrial speculative development was announced in May of this year. The Springs Business Park will be a total of four small bay industrial spec buildings on Pitts School Road in Concord. The professional park will be designed to meet the needs of small to medium sized businesses and will be a business incubator for growing companies. The projected investment for all four buildings is \$13,000,000 and the total square footage is 119,400 SF.

The unemployment rate for Cabarrus County in June 2021 was 4.4% compared to 7.6% a year ago in June of 2020. The County has looked to support resiliency through innovation and entrepreneurship. The Cabarrus Economic Development Corporation (EDC) announced a partnership with Flywheel Co-working to open an innovation center in downtown Concord last year. The Cabarrus Center supports the creation of new businesses and growth of existing small businesses through mentor networks, education, capital access and programming. The EDC received 150 new requests for information related to potential economic development projects in the 2020-2021 fiscal year.

Long-term financial planning

As part of the annual budget development process, the county develops a Five-Year Financial Plan – a forecast of revenues and expenditures for a five-year period beginning with the proposed budget for the upcoming fiscal year. The purpose of the Five-Year Financial Plan is to ensure the County can meet commitments, obligations, and anticipated needs in a fiscally sound manner. The basis for the forecast is the then-current fiscal year. Forecasts for subsequent years rely on previous year expenditures and revenues as a starting point. Increases and decreases are itemized.

In addition, the County re-examines and adopts a Capital Improvement Plan (CIP) each year. The CIP is a five-year plan for capital projects that details estimated costs, project descriptions and funding sources. The CIP generally addresses capital projects with a value greater than \$100,000 (and greater than \$500,000 for Cabarrus County Schools) and a useful life longer than one year. The County acknowledges pay-as-you-go financing as a significant capital-financing source but recognizes that debt issuance is sometimes the most appropriate financing structure for a capital project. Current and planned debt obligations factor into the County's long term financial planning.

The County has identified economic development, future capital needs of the County, our public schools, and our community college as significant issues to address as we strive to enhance the viability of our county and its residents.

Relevant Financial Policies

In accordance with state statutes, appropriated fund balance in any fund will not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts. The County maintains an undesignated fund balance of 15 percent (15%) to meet cash flow needs, which exceeds the eight percent (8%) recommended by the North Carolina local Government Commission (LGC).

Board policy permits the use of fund balance to avoid cash-flow interruptions, generate interest income, and assist in maintaining an investment-grade bond rating. The County does not use fund balance for recurring, operational expenses unless required to overcome revenue shortfalls related to significant downturns in the economy. Additional assigned fund balance totaling \$5,000,000 is set aside to sustain operations during unanticipated emergencies and disasters.

Upon the completion of the annual audit of the County finances, any undesignated fund balance above 15% transfers to the Community Investment Fund (CIF) and/or Capital Reserve Fund, to reduce reliance on debt financing; or to the Self-Funded Hospitalization Fund, the Self-Funded Liability Fund or the Self-Funded Workers' Compensation Fund as required to maintain the integrity of those funds.

If unassigned fund balance at the end of the current fiscal year is less than the approved fund balance level, the County must replenish the deficiency within three fiscal years.

Major initiatives

The county made progress on numerous initiatives over the past year including:

- The 2021 Cabarrus County Community Survey found residents have a positive perception of the county, with 92% saying they are satisfied with Cabarrus as place to raise children and 87% reporting they are satisfied with the overall quality of life.
- Continued construction of the County's new courthouse that will transform downtown Concord.
- The County's response to the COVID-19 pandemic continued throughout the year. The County provided transportation and meal delivery to individuals in shelter due to COVID-19 quarantine/isolation, as well as to COVID-19 vaccination sites; over \$1 million in heating and cooling assistance to eligible households; and through the Cabarrus Health Alliance investigated more than 19,000 COVID-19 cases.
- The Midland Library branch expanded service hours in January of 2021 to allow an extra day of service, and extended hours during weekday operation.
- The Detention Center added courses to the inmate programs list to help give life skills and coaching to those inmates that will eventually be discharged back out into society. The mission of the programs is to reduce the recidivism rate within the facility thus reducing the tax burden placed upon the taxpayer for the operation of the facility.
- Increased utilization of E-recording by patrons to 80% of all land records recorded in the 2020 calendar year. E-recording is the process of accepting presentation of land records for recordation online as well as receiving all recording fees and excise taxes associated therewith electronically.

- Collaborated with the municipalities to produce a series of short videos to inform Cabarrus County residents how to “recycle right” and reduce recycling contamination.

Awards

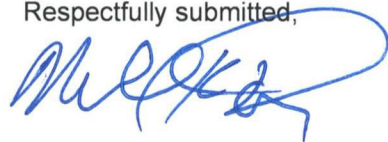
The county was fortunate to receive the following awards and recognition over the past year:

- **Certificate of Excellence in Financial Reporting** – the Government Finance Officers Association of the United States and Canada (GFOA) awarded to the County for its ACFR for the fiscal year ended June 30, 2020. This was the 36th consecutive year the County received this prestigious award.
- **Distinguished Budget Presentation Award** – the GFOA awarded to the county for its annual budget document for the fiscal year ended June 30, 2020. This was the 22nd year the County received this prestigious award.
- **Digital Counties Award** – the Center for Digital Government (CDG) and the National Association of Counties (NACo) awarded the 2021 First Place Digital Counties Survey award to the county for using technology to improve services and boost efficiencies.
- **Government Experience 1st Place Award** – the Center for Digital Government awarded the County the 1st Place award for overall government experience.
- **Mission: Lifeline EMS Gold Plus Award** – the American Heart Association/American Stroke Association awarded the county the EMS Gold Plus award in recognition of the Emergency Medical Services departments commitment and success in implementing a higher standard of prehospital care.

Acknowledgements

In closing, we extend our sincere appreciation to the Finance Department staff and Martin Starnes & Associates, CPA's, P.A. Producing this report would not have been possible without their dedicated assistance. To the Board of Commissioners, thank you for your continued support for maintaining the highest standards of professionalism in the management of the County's finances.

Respectfully submitted,



Michael K. Downs
County Manager



Wendi Heglar
Finance Director





Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Cabarrus County
North Carolina**

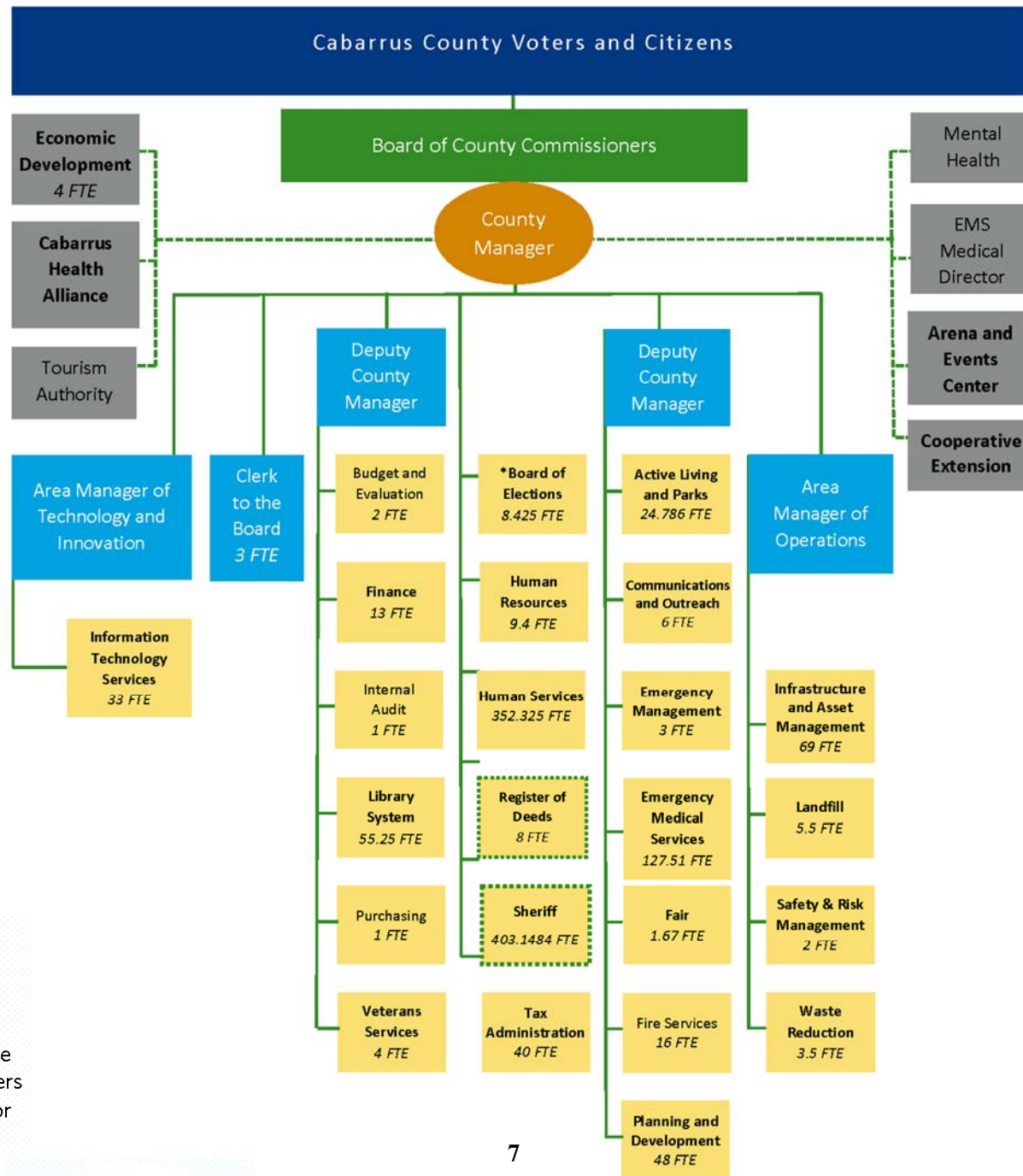
For its Comprehensive Annual
Financial Report
For the Fiscal Year Ended

June 30, 2020

Christopher P. Morill

Executive Director/CEO

CABARRUS COUNTY ORGANIZATION CHART



Legend

- Bold Font** Department Name
- Elected Official
- * Appointed in whole or in part by others
- - - Outside agencies or Entities

Cabarrus County, North Carolina
List of Principal Officials
June 30, 2021

Board of County Commissioners

Chairman Stephen M. Morris
Vice-Chair Diane R. Honeycutt
Commissioner F. Blake Kiger
Commissioner Lynn W. Shue
Commissioner Barbara C. Strang

Other Elected Officials

Sheriff Van W. Shaw
Register of Deeds M. Wayne Nixon

County Manager

..... Michael K. Downs
Deputy County Manager Rodney D. Harris
Deputy County Manager Jonathan B. Marshall
Area Manager of Operations Kyle D. Bilafer
Area Manager of Technology and Innovation Deborah A. Brannan

Clerk to the Board

..... Lauren E. Linker

County Department Directors

Budget Director Rashmikant Khatri
Cooperative Extension Tracy M. LeCompte
Elections Carol L. Soles
Emergency Management Steven M. Langer
Emergency Medical Services James W. Lentz
Fair Kathleen P. Sharpe
Finance Director Wendi M. Heglar
Infrastructure and Asset Management Michael A. Miller
Human Resources Lundee L. Covington
Human Services Karen B. Calhoun
Information Technology Services Todd M. Shanley
Libraries Emery M. Ortiz
Parks Londa A. Strong
Planning and Development Kelly F. Sifford
Solid Waste Management Kevin P. Grant
Tax Administration M. David Thrift
Transportation Robert W. Bushey
Veterans' Service Tony R. Miller



FINANCIAL SECTION



MARTIN ♦ STARNES & ASSOCIATES, CPAs, P.A.

"A Professional Association of Certified Public Accountants and Management Consultants"

Independent Auditor's Report

To the Board of Commissioners
Cabarrus County
Concord, North Carolina

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Cabarrus County, North Carolina, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise Cabarrus County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Public Health Authority of Cabarrus County (Cabarrus Health Alliance). Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Cabarrus Health Alliance, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Cabarrus County, North Carolina, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof, and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in the notes to the financial statements, for the fiscal year ended June 30, 2021, Cabarrus County adopted new accounting guidance, Governmental Accounting Standards Board (GASB) No. 84, *Fiduciary Activities*. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis, the Law Enforcement Officers' Special Separation Allowance Schedules of the Changes in Total Pension Liability and Total Pension Liability as a Percentage of Covered-Employee Payroll, the Other Post-Employment Benefits' Schedule of Changes in the Total OPEB Liability and Related Ratios, the Register of Deeds' Supplemental Pension Fund schedules of the County's Proportionate Share of the Net Pension Asset and County Contributions, and the Local Government Employee's Retirement System's Schedules of the Proportionate Share of the Net Pension Liability (Asset) and Contributions be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and the other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Cabarrus County's basic financial statements. The introductory section, combining and individual fund financial statements, budget and actual schedules, other schedules, and statistical section, as well as the accompanying Schedule of Expenditures of Federal and State Awards as required by Title 2 U.S. *Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the State Single Audit Implementation Act, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements, budget and actual schedules, other schedules, and the Schedule of Expenditures of Federal and State Awards are the responsibility of management and were derived from, and relate directly to, the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements, and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements, or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and the other auditors. In our opinion, based on our audit, the procedures performed as described above, and the report of the other auditors, the combining and individual fund financial statements, budget and actual schedules, other schedules, and the Schedule of Expenditures of Federal and State Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and the statistical section have not been subjected to the auditing procedures applied in the audit of basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 24, 2021 on our consideration of Cabarrus County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Cabarrus County's internal control over financial reporting or on compliance. That report is an integral part of an audit prepared in accordance with *Government Auditing Standards* in considering the Cabarrus County's internal control over financial reporting and compliance.

Martin Starnes & Associates, CPAs, P.A.

Martin Starnes & Associates, CPAs, P.A.
Hickory, North Carolina
November 24, 2021



MANAGEMENT'S DISCUSSION AND ANALYSIS



Cabarrus County Management's Discussion and Analysis

As management of Cabarrus County, we offer readers of Cabarrus County's financial statements this narrative overview and analysis of the financial activities of Cabarrus County for the fiscal year ended June 30, 2021. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the County's financial statements, which follow this narrative.

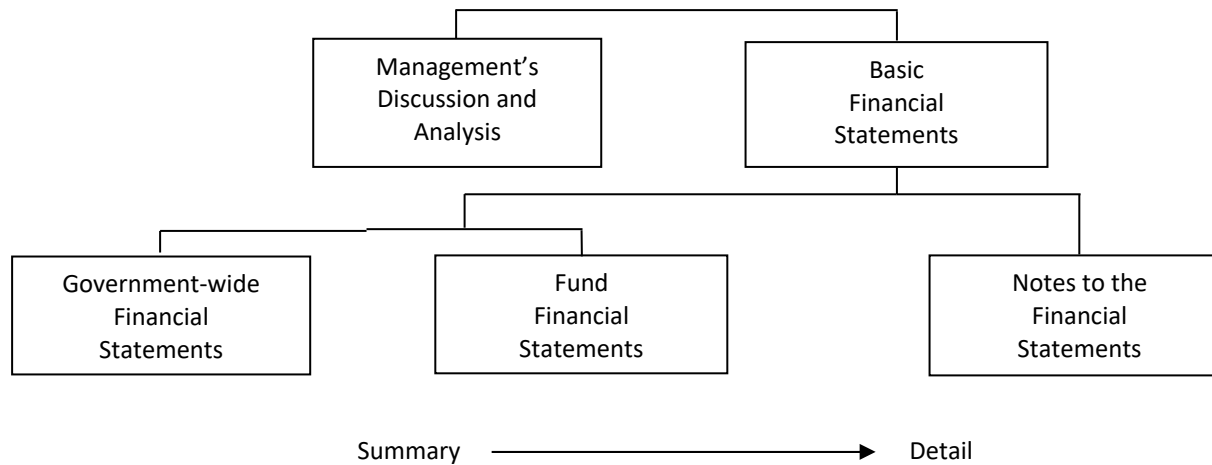
Financial Highlights

- On the government-wide Statement of Net Position, the liabilities and deferred inflows of resources of the County exceeded its assets and deferred outflows of resources at the close of the fiscal year by (\$16.9) million (*net position*). The County's net position is impacted considerably by the debt the County has issued on behalf of the School Systems and Community College to fund school capital outlay. Under North Carolina law, the County is responsible for providing capital funding for schools. The County has chosen to meet its legal obligation by issuing general obligation and installment purchase debt. The County funds the capital assets; however, the Schools Systems and Community College utilize them. Since the County, as the issuing government, acquires no capital assets, the County has incurred a liability without a corresponding increase in assets. At the end of the fiscal year, the outstanding balance of school-related debt was \$311.8 million.
- The County's total net position increased by \$42.7 million, due to an increase in governmental activities of \$42.4 million and an increase in business-type activities of \$.3 million (Exhibit 1).
- As of the close of the 2021 fiscal year, the County's governmental funds reported combined ending fund balances of \$170.2 million after a net increase in fund balance of \$37.9 million. Approximately 72.2% of this total amount, or \$123 million, is restricted or non-spendable.
- At the end of the 2021 fiscal year, unassigned fund balance for the General Fund was \$61.2 million, or 19.8%, of total General Fund expenditures and transfers out for the fiscal year.
- Cabarrus County's total debt increased by \$12.1 million, or 3.3%, during the current fiscal year. Due to normal debt service payments, COPS and LOBS debt decreased by \$29.3 million, General Obligation Bond debt decreased by \$6.4 million, capital leases by \$107,867 and installment financing by \$511,019. A draw direct borrowing finance agreement was established last fiscal year, the current liability is \$54.9 million.
- Cabarrus County has installment bond ratings of AA / Aa2 / AA and general obligation bond ratings of AA+ / Aa1 / AA+.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Cabarrus County's basic financial statements. The County's basic financial statements consist of three components; 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the County through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that is designed to enhance the reader's understanding of the financial condition of Cabarrus County.

Required Components of Annual Financial Report (Figure 1)



Basic Financial Statements

The first two statements (Exhibits 1 and 2) in the basic financial statements are the **Government-wide Financial Statements**. They provide both short and long-term information about the County's financial status.

The next statements (Exhibits 3 through 10) are **Fund Financial Statements**. These statements focus on the activities of the individual parts of the County's government. These statements provide more detail than the government-wide statements. There are four parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; 3) the proprietary fund statements; and 4) the fiduciary fund statements.

The next section of the basic financial statements is the **notes**. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the County's General Fund, non-major governmental funds, and internal service funds, all of which are added together in one column on the basic financial statements. Budgetary information required by the General Statutes also can be found in this part of the statements.

Following the notes is the required supplemental information. This section contains funding information about the County's pension plans and other post-employment benefits.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the County's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the County's financial status as a whole.

The two government-wide statements report the County's net position and how it has changed. Net position is the difference between the County's total assets and deferred outflows of resources and total liabilities and deferred inflows of resources. Measuring net position is one way to gauge the County's financial condition.

The government-wide statements are divided into three categories: 1) governmental activities; 2) business-type activities; and 3) component units. The governmental activities include most of the County's basic services such as public safety, parks and recreation, and general administration. Property taxes and state and federal grant funds finance most of these activities. The business-type activities are those that the County charges customers to provide. The only business-type activity fund is the landfill operations. The only component unit the County has is the Cabarrus Health Alliance. Cabarrus Health Alliance was incorporated under the Hospital Authority Act to provide public health care to the citizens and residents of the County. The Chairperson of the Board of Commissioners for Cabarrus County appoints the members of the Board of the Health Alliance.

The government-wide financial statements are on Exhibits 1 and 2 of this report.

Fund Financial Statements

The fund financial statements provide a more detailed look at the County's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Cabarrus County, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the NC General Statutes or the County's Budget Ordinance. All of the funds of Cabarrus County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the County's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting* which provides a current financial resource focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the County's programs. The relationship between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

Cabarrus County adopts an annual budget for its General Fund, as required by the NC General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the County, the management of the County, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the County to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the County complied with the Budget Ordinance and whether or not the County succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the legal budget document. The statement shows four columns: 1) the original budget as adopted by the Board; 2) the final budget as amended by the Board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges.

Proprietary Funds – Cabarrus County has two kinds of proprietary funds. *Enterprise Funds* are used to report the same functions presented as business-type activities in the government-wide financial statements. Cabarrus County uses an enterprise fund to account for landfill operations. This fund is the same as those functions shown in the business-type activities in the Statement of Net Position and the Statement of Activities. *Internal Service Funds* are used to account for operations that provide services to other departments on a cost-reimbursement basis. Cabarrus County uses an internal service fund to account for self-insured hospitalization/dental and workers' compensation/property liability activities.

Fiduciary Funds – Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Cabarrus County has two fiduciary funds which both are custodial funds.

Notes to the Financial Statements – The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, supplemental information is provided to show details about the County's non-major governmental funds and internal service funds, all of which are added together in one column on the basic financial statements. Budgetary information required by the General Statutes also can be found in this part of the statement.

Following the notes is the required supplemental information. This section contains funding information about the County's pension plans and other post-employment benefits.

Government-Wide Financial Analysis

As noted earlier, net position may serve over time as one useful indicator of a government's financial condition. The County's liabilities and deferred inflows of resources exceeded its assets and deferred outflows of resources by \$16.9 million as of June 30, 2021. The County's net position increased by \$42.7 million in the same period. Net position is reported in three categories: net investment in capital assets, restricted and unrestricted.

One of the largest portions of net position reflects its Net Investment in Capital Assets (e.g. land, buildings, vehicles, equipment and other machinery used in providing services to residents). These assets are not available for future spending. Although the County's investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities. The amount reported as net investment in capital assets increased from \$162.2 million in the prior year to \$173.4 at June 30, 2021. The increase is mainly attributable to the courthouse and other Construction in Progress projects.

The second reported category of net position is restricted net position. This category represents resources that are subject to specific external legal restrictions that limit the County's ability to access and use these funds beyond the purpose for which they were provided. Restricted net position totaled \$122.3 million at June 30, 2021, a \$92 million increase from prior year. This increase is primarily due to the additions in the stabilization by state statute which represents the County's receivables and outstanding encumbrances. The County's Capital Project fund included \$80.1 million in encumbrances for the courthouse and other county projects that the County will use the draw direct borrowing finance agreement to pay. The County does not draw the funds until the invoices are paid.

The third category of the County's net position is reported as unrestricted. The balance is to be used to meet the government's ongoing obligation to citizens and creditors. At June 30, 2021, the County reported an unrestricted net position deficit of \$312.7 million. This amount is impacted by the portion of the County's outstanding debt incurred for the Cabarrus County and Kannapolis City School Systems and Rowan-Cabarrus Community College. Even though the debt was issued to finance school capital outlay, the Governmental Accounting Standards Board has determined that it is not capital debt of the County since it does not finance assets that are owned by the County. At June 30, 2021, \$311.8 million of the outstanding debt on the County's financial statements was related to assets included on the Schools Systems' and community college's financial statements. If this debt was not reported as a reduction of net position, the balance of unrestricted net position would be a deficit \$1.8 million.

Net position does not present the County's position regarding spending, this amount is presented in the governmental fund's statements.

Cabarrus County's Net Position

Figure 2

	Governmental Activities		Business-type Activities		Total	
	2021	2020	2021	2020	2021	2020
Current and other assets	\$ 229,963,113	\$ 166,028,311	\$ 7,253,030	\$ 6,865,107	\$ 237,216,143	\$ 172,893,418
Capital assets	237,169,103	213,471,842	2,129,154	2,264,367	239,298,257	215,736,209
Total assets	<u>467,132,216</u>	<u>379,500,153</u>	<u>9,382,184</u>	<u>9,129,474</u>	<u>476,514,400</u>	<u>388,629,627</u>
Deferred outflows of resources	<u>40,478,087</u>	<u>30,013,765</u>	<u>92,635</u>	<u>57,634</u>	<u>40,570,722</u>	<u>30,071,399</u>
Long-term liabilities outstanding	471,648,101	438,292,492	3,944,560	3,861,202	475,592,661	442,153,694
Other liabilities	<u>45,866,943</u>	<u>22,014,742</u>	<u>82,854</u>	<u>186,895</u>	<u>45,949,797</u>	<u>22,201,637</u>
Total liabilities	<u>517,515,044</u>	<u>460,307,234</u>	<u>4,027,414</u>	<u>4,048,097</u>	<u>521,542,458</u>	<u>464,355,331</u>
Deferred inflows of resources	<u>12,445,938</u>	<u>14,091,247</u>	<u>42,357</u>	<u>49,367</u>	<u>12,488,295</u>	<u>14,140,614</u>
Net Position						
Net investment in capital assets	171,326,199	159,939,882	2,129,154	2,264,367	173,455,353	162,204,249
Restricted	122,256,741	30,339,063	-	-	122,256,741	30,339,063
Unrestricted	<u>(315,933,619)</u>	<u>(255,163,508)</u>	<u>3,275,892</u>	<u>2,825,277</u>	<u>(312,657,727)</u>	<u>(252,338,231)</u>
Total net position	<u>\$ (22,350,679)</u>	<u>\$ (64,884,563)</u>	<u>\$ 5,405,046</u>	<u>\$ 5,089,644</u>	<u>\$ (16,945,633)</u>	<u>\$ (59,794,919)</u>

Several particular aspects of the County's financial operations positively influenced the total unrestricted governmental net position:

- Continued diligence in the collection of property taxes by maintaining a collection percentage above 98.0 percent.
- Continued low cost of debt due to the County's high bond rating and the prevailing interest rate environment.
- Management's proactive stance on monitoring spending across County departments to ensure compliance with the budget.
- Conservative budget practices which resulted in over collection of sales tax and property tax.
- The main area of under budget expenses were in the area of County salary and fringe which were \$2.1 million under budget, due to unfilled positions and turnover.

Cabarrus County's Changes in Net Position

Figure 3

	Governmental Activities		Business-type Activities		Total	
	2021	2020	2021	2020	2021	2020
Revenues:						
Program Revenues:						
Charges for services	\$ 27,273,923	\$ 23,863,274	\$ 934,000	\$ 1,065,832	\$ 28,207,923	\$ 24,929,106
Operating grants and contributions	34,429,999	26,505,813	-	-	34,429,999	26,505,813
Capital grants and contributions	2,300,000	2,300,000	-	-	2,300,000	2,300,000
General revenues:						
Property taxes	221,375,407	185,141,095	-	-	221,375,407	185,141,095
Local option sales tax	62,507,935	52,970,080	-	-	62,507,935	52,970,080
ABC revenues	220,443	130,203	-	-	220,443	130,203
Other taxes and licenses	810,546	824,515	425,883	409,159	1,236,429	1,233,674
Investment earnings	259,485	2,642,249	16,040	109,114	275,525	2,751,363
Miscellaneous	312,545	-	-	-	312,545	-
Total revenues	<u>349,490,283</u>	<u>294,377,229</u>	<u>1,375,923</u>	<u>1,584,105</u>	<u>350,866,206</u>	<u>295,961,334</u>
Expenses:						
General government	33,792,440	31,253,702	-	-	33,792,440	31,253,702
Public safety	69,942,162	60,955,287	-	-	69,942,162	60,955,287
Economic and physical development	6,495,321	4,693,056	-	-	6,495,321	4,693,056
Environmental protection	879,312	690,214	-	-	879,312	690,214
Human services	45,911,170	41,391,469	-	-	45,911,170	41,391,469
Education	127,347,465	129,178,290	-	-	127,347,465	129,178,290
Cultural and recreation	9,484,202	9,265,753	-	-	9,484,202	9,265,753
Interest on long-term debt	13,264,142	13,098,803	-	-	13,264,142	13,098,803
Landfill	-	-	1,060,521	937,658	1,060,521	937,658
Total expenses	<u>307,116,214</u>	<u>290,526,574</u>	<u>1,060,521</u>	<u>937,658</u>	<u>308,176,735</u>	<u>291,464,232</u>
Change in net position	<u>42,374,069</u>	<u>3,850,655</u>	<u>315,402</u>	<u>646,447</u>	<u>42,689,471</u>	<u>4,497,102</u>
Net position, beginning	(64,884,563)	(68,735,218)	5,089,644	4,443,197	(59,794,919)	(64,292,021)
Restatement	159,815	-	-	-	159,815	-
Net position, beginning, restated	<u>(64,724,748)</u>	<u>(68,735,218)</u>	<u>5,089,644</u>	<u>4,443,197</u>	<u>(59,635,104)</u>	<u>(64,292,021)</u>
Net position ending	<u>\$ (22,350,679)</u>	<u>\$ (64,884,563)</u>	<u>\$ 5,405,046</u>	<u>\$ 5,089,644</u>	<u>\$ (16,945,633)</u>	<u>\$ (59,794,919)</u>

Governmental Activities

For the fiscal year ended June 30, 2021, governmental activities increased the County's net position by \$42.4 million, and business-type activities increased net position by \$.3 million. As indicated on the previous page, the majority of the County's expenses were related to education (\$127.3 million, 41.5 percent), public safety (\$69.9 million, 22.8 percent) and human services (\$45.9 million, 14.9 percent).

Business-type Activities

The County's business-type activity, the Landfill, experienced a \$315,402, 6.2 percent increase in net position. Tipping fees decreased by \$131,832 after the spike in revenues last fiscal year. The landfill was also closed two weeks during the year due to COVID-19.

Total expenses increased \$122,863 from fiscal year 2020 due to engineering cost associated with the landfill expansion. There was also an increase in tire recycling cost.

Financial Analysis of the County's Funds

As noted earlier, Cabarrus County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The County's major funds, as defined by GAAP for the fiscal year ended June 30, 2021, were the *General Fund*, the *County Capital Project Fund*, and the *CARES Act Relief Fund*.

Governmental Funds. The focus of Cabarrus County's governmental funds is to provide information on near-term inflows, outflows and balances of usable resources. Such information is useful in assessing Cabarrus County's financing requirements. Specifically, fund balance available for appropriation can be a useful measure of a government's net resources available for spending at the end of the fiscal year.

The General Fund is the chief operating fund of Cabarrus County. The County's total fund balance was \$122.4 million of which \$83.0 million was available for commitments, assignments and appropriations. The governing body of Cabarrus County has determined that the County should maintain an available fund balance of 15% of General Fund expenditures in case of unforeseen needs or opportunities and to meet the cash flow needs of the County.

The County currently has an available fund balance of 32.4% of General Fund expenditures, while total fund balance represents 39.5% of that same amount. Of the \$100.3 million available fund balance, the County has restricted \$39.3 million (32.1%), committed \$15.5 million (12.7%) and assigned \$6.3 million (5.1%) for specific projects and obligations. Following the fund balance policy, \$45.3 million (37.0%) of the available fund balance has been set aside for working capital. This leaves \$15.8 million (13.0%) of fund balance remaining for appropriation, commitment or assignment.

General Fund balance at June 30, 2021 increased \$24.8 million from the prior year. This net increase was primarily due to three factors:

- Ad valorem property taxes exceeded budgeted expectations by \$4.4 million (2.1 percent)
- Local option sales taxes exceeded budgeted expectations by \$13.7 million (30.0 percent)
- Operational efficiencies resulted in 7.4 percent of unspent budgeted expenditures

Major and Non-Major Funds. The *County Capital Projects Fund* (Major Fund) was created in FY2020 for the account tracking of County capital improvement projects. A Limited Obligation Bond draw program was established in February 2020 to finance a portion of the projects. Actual draws for fiscal year 2021 was \$22.1 million. Some of the major projects under construction are the Courthouse and Governmental Center Skylight/Roof replacement. *General Fund, Construction and Renovation* (Non-Major Fund) and *Capital Reserve Fund* (Non-Major Fund) funding are also being used to fund the projects. During fiscal year 2021, \$46.5 million was spent towards the construction of these projects.

The *Limited Obligation Bonds 2017 Capital Projects Fund* (Non-Major Fund) was created in FY2017 for the construction of debt financed County and school projects. The \$70,820,000 Limited Obligation Bonds were issued in November 2017. A new High School, Performance Learning Center and a downtown parking deck are being built with debt and *Capital Reserve Fund* (Non-Major Fund) funding. During fiscal year 2021, \$4.3 million was spent towards the construction and financing of the projects.

The *Cares Act Relief Fund* (Major Fund) was created in FY 2020 to record the funding received from the federal government to cover COVID-19 expenditures for the public health emergency. \$7.4 million was recognized as revenue and expended during the fiscal year ended June 30, 2021.

The *Limited Obligation Bonds 2018 Capital Projects Fund* (Non-Major Fund) was created in FY2018 for the construction of debt financed school projects. The \$54,680,000 Limited Obligation Bonds were issued in May 2018. A new Elementary School, Community College Advanced Technology Center, Community College Land, School Mobile Units and HVAC units for two schools. The projects are being built with debt and *Capital Reserve Fund* (Non-Major Fund) funding. During fiscal year 2021, \$3.3 million was spent towards the construction and financing of the projects.

The *School Capital Projects Fund* (Non-Major Fund) was created in FY2020 for the account tracking of School capital improvement projects. A Limited Obligation Bond draw program was established in February 2020 to finance a portion of the projects. Actual draws for fiscal year 2021 was \$26.8 million. Some of the major projects under construction are a new Middle School and land for a future High School. *General Fund, School Construction Fund* (Non-Major Fund) and *Capital Reserve Fund* (Non-Major Fund) funding are also being used to fund the projects. During fiscal year 2021 \$6.2 million was spent towards the construction of these projects.

General Fund Budgetary Highlights: During the fiscal year, the County revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust budgetary estimates; 2) amendments made to recognize new funding amounts from external sources, such as federal and state grants; and 3) increases in appropriations that become necessary to maintain services. Total amendments to the General Fund's budget amounted to an increase of \$36.8 million. The majority of this increase is related to transfers out to fund various County and School Capital Projects.

At year-end, *actual* General Fund revenues and transfers exceeded the *final amended budget* numbers by 12.3 million (4.2%). Actual General Fund expenditures and transfers out were less than *final budgetary* figures by \$14.2 million (4.52%).

Proprietary Funds. Cabarrus County's proprietary funds provide the same type of information found in the government-wide statements but in more detail. The Landfill Fund is the County's sole Enterprise Fund. The net position of the Landfill Fund increased by \$315,402 during the fiscal year ended June 30, 2021.

Capital Asset and Debt Administration

Capital assets. Cabarrus County's investment in capital assets for its governmental and business-type activities as of June 30, 2021, totals \$239.3 million (net of accumulated depreciation). These assets include buildings, building improvements, land, land improvements, reservoir, equipment, furniture and fixtures, vehicles, and construction in progress.

Major capital asset transactions during the year include:

- Purchased one vehicle for County Manager, four for Construction Standards, two for Animal Control, two ambulances and one vehicle for Emergency Medical Services, one for ground maintenance, one for infrastructure and asset management, ten for human services, one for Information and Technology, twenty-eight for Sheriff's Department and one recycling truck for Waste Reduction and Recycling.
- Two land purchases - 616 acres for Northeast Area Park project and 13.62 acres for radio tower project.
- Various Construction projects in progress at the end of the year were the new Court House, Public Safety Training Center, Rob Wallace Park Phase II, Frank Liske restroom for lower lot, Arena Light System Control replacement, IT Fiber Infrastructure Improvements, design for a new EMS Headquarters, Radio Ethernet Backhaul and Edge Project, Enterprise Physical Security Project, Operations Center Upfit, Camp Spencer Park Overlook, Government Center Skylight Repair, West Cabarrus High School Turf Field and Frank Liske Park Barn improvements.

**Cabarrus County's Capital Assets
(net of accumulated depreciation)**

Figure 4

	Governmental Activities		Business-type Activities		Total	
	2021	2020	2021	2020	2021	2020
Land	\$ 22,554,842	\$ 21,533,301	\$ 490,447	\$ 490,447	\$ 23,045,289	\$ 22,023,748
Land improvements	5,616,962	6,278,851	836,753	930,053	6,453,715	7,208,904
Buildings	121,916,108	128,046,528	785,679	817,092	122,701,787	128,863,620
Building improvements	14,496,425	15,090,119	-	-	14,496,425	15,090,119
Equipment	2,779,580	3,554,595	16,275	26,775	2,795,855	3,581,370
Furniture and fixtures	116,765	162,930	-	-	116,765	162,930
Vehicles	5,376,947	4,892,112	-	-	5,376,947	4,892,112
Reservoir	21,199,593	21,221,358	-	-	21,199,593	21,221,358
Construction in progress	43,111,881	12,692,048	-	-	43,111,881	12,692,048
Total	\$ 237,169,103	\$ 213,471,842	\$ 2,129,154	\$ 2,264,367	\$ 239,298,257	\$ 215,736,209

Additional information on the County's capital assets can be found in Note 2 section A (5) of the Basic Financial Statements.

Long-term Debt. As of June 30, 2021, Cabarrus County had total debt outstanding of \$475,592,661 which includes General Obligation Bonds that are backed by the full faith and credit of the County and other debt that is covered by pledged collateral and is subject to appropriation.

Cabarrus County's Outstanding Debt
All Debt Funding Sources
Figure 5

	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
General obligation bonds	\$ 36,745,541	\$ 43,132,041	\$ -	\$ -	\$ 36,745,541	\$ 43,132,041
Certificates of participation/ Limited obligation bonds	341,351,782	322,857,803	-	-	341,351,782	322,857,803
Capital lease obligations	334,435	442,302	-	-	334,435	442,302
Installment financing	2,389,979	2,900,998	-	-	2,389,979	2,900,998
Accrued landfill closure and postclosure care costs	-	-	3,646,223	3,724,323	3,646,223	3,724,323
Compensated absences	5,229,482	4,488,562	21,430	21,405	5,250,912	4,509,967
Net pension liability (LGERS)	29,456,310	21,627,785	112,361	82,499	29,568,671	21,710,284
Net pension liability (LEOSSA)	13,003,554	8,474,799	-	-	13,003,554	8,474,799
Total OPEB Liability	43,137,018	34,368,202	164,546	131,097	43,301,564	34,499,299
Total	\$ 471,648,101	\$ 438,292,492	\$ 3,944,560	\$ 3,959,324	\$ 475,592,661	\$ 442,251,816

Cabarrus County's total long-term obligations increased by \$33,340,845 (7.5%) during the past fiscal year. During FY2021, general obligation bonds decreased due to the refunding and new issuance of general obligation bonds and draw program. The main factor for the net increase was primarily due to the increase in pension and OPEB liability. The draws from the direct borrowing finance agreement increased certificates of participation and limited obligation bonds by \$48.9 million.

As mentioned in the financial highlights section of this document, Cabarrus County maintained for the 11th consecutive year an Aa1 rating from Moody's and an AA+ rating from Fitch. For the 12th consecutive year, a rating of AA+ from Standard and Poor's has been maintained. These bond ratings are a clear indication of the sound financial condition of Cabarrus County.

The State of North Carolina limits the amount of general obligation debt that a unit of government can issue to eight percent of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for Cabarrus County is \$1,925,183,079 as of June 30, 2021. Additional information regarding Cabarrus County's long-term obligations can be found in the Notes to the Financial Statements.

Economic Factors and Next Year's Budgets and Rates

Cabarrus County is a part of the Charlotte Metropolitan Statistical Area (MSA), which continues to experience economic growth.

The following key indicators reflect the economic condition of the County:

- Unemployment for the County was 4.4% for June 2021, compared to 7.6% at June 2020. Comparable rates for the State of North Carolina were 4.6% and 7.7% respectively. The unemployment rate decrease can be attributable to recovering from COVID-19 pandemic lockdowns, the American Rescue Plan that supported small businesses and work-search rules set in place for new benefit filers.
- Population growth experienced an increase to approximately 221,479.
- A large diverse tax base with only 6.75% of assessed value attributed to the top ten taxpayers in the County.

These factors, as well as others, were considered when management prepared the County's budget ordinances for the 2022 fiscal year.

Budget Highlights for the Upcoming Fiscal Year Ending June 30, 2022

Governmental Activities: The FY2022 budget maintained the property tax rate of 74 cents per \$100 of assessed valuation for a total budget of \$393,011,126, which is an increase of 8.69% over the FY2021 adopted budget. There were two primary revenue sources for the county property taxes and sales taxes. Property taxes are expected to see a growth of approximately 3.93%. For sales tax revenues the anticipated negative impact of COVID-19 included in the FY 2021 Adopted Budget did not materialize. Sales tax revenues are expected to be approximately 42% higher than the prior year adopted budget. Compared to pre pandemic sales tax projections an approximately 8% increase.

The County directed new funding toward the following:

- **Schools and Educators** – the budget funded an additional 0.5% increase in County-paid supplements to educators; additional funds to maintain school operations and deferred maintenance projects.
- **Create and Sustain a Healthy and Safe Cabarrus** – additional funding for the Cabarrus Health Alliance (CHA) to fund merit increases for CHA staff and provide additional funding needed for the school nurse program. Funding was also provided for a water inspector to ensure water systems are safe and reduce the case backlog; a school health director to oversee and lead the school nurse program; an epidemiologist to provide consistent surveillance of community health data. The budget also funds 13 new positions in our critical public safety agencies – Construction Standards, Emergency Medical Services, Fire Services, and the Sheriff's Office. The new positions include deputies to investigate crimes and patrol our community; an EMS assistant director to oversee logistics and operations and maintain high-quality response; a fire operation chief to oversee Squad 410 as they continue to support volunteer fire department response; and code enforcement officers to complete residential and commercial property inspections in a timely manner and help maintain appropriate inspector workloads. Human Services is another County department getting some much-needed help. Human Services staff frequently carry caseloads that result in burnout and job turnover, to continue exceptional service delivery, the adopted budget adds 15 full-time and one part-time position to improve work satisfaction and better meet the needs of our growing community. The positions include social workers, social work supervisors and income maintenance staff, among others.

- **Accountable, Transparent and Customer- Focused** – Our dedicated and hardworking staff are the true definition of public servants. The 2021 Cabarrus County Community Survey highlighted the exceptional work of County employees, who ranked 21-to-34% above the national average in customer service areas. The recommended budget recognizes their service by including funds for a 1% cost-of-living adjustment for all employees and merit pay increases of up to 4% based on individual performance. The recommended budget also adds 15 full-time and one part-time internal support positions to strengthen the delivery of County services. Positions include IT staff to manage County technology; fleet personnel to maintain vehicles and equipment; and a chief procurement officer to oversee County purchasing activities.
- **Building Our Future** – the budget allocates resources for the numerous projects throughout the county including funds for:
 - ✓ Cabarrus County Schools for the acquisition and installation of mobile units for the Early College at Rowan Cabarrus Community College; start design work for the replacement of R. Brown McAllister Elementary School; and complete multiple deferred maintenance projects including parking lot lights, paving, and flooring replacements.
 - ✓ A wide variety of county projects, ranging from the emergency equipment warehouse and Information Technology Services relocation to a storage building for fire services.
 - ✓ Kannapolis City Schools to renovate the tennis courts and track at A.L. Brown High School, replace security cameras at multiple schools; replace carpet at Forest Park Elementary School; and complete multiple deferred maintenance projects, including playground replacements, roof repairs and painting.
 - ✓ Rowan Cabarrus Community College to recoat the roof and replace the fire alarm system at the Cabarrus Business and Technology Center and to replace security cameras at the South Campus.

Business-type Activities: The Landfill budget increased by \$631,055 or 43.63% from the FY2021 adopted budget. The primary reason for the increase was for FY2022, the Waste Reduction and Recycling program was moved from the General Fund to the Landfill Fund.

Requests for Information

This report is designed to provide an overview of the County's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Finance Department, Cabarrus County, 65 Church Street S, Concord, NC 28025. You can also call 704-920-2104 or visit our website at www.cabarruscounty.us.

BASIC FINANCIAL STATEMENTS



CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF NET POSITION
JUNE 30, 2021

Exhibit 1
Page 1 of 2

	Primary Government			Component Unit
	Governmental Activities	Business-Type Activities	Total	
ASSETS				
Cash and cash equivalents	\$ 65,375,595	\$ 7,139,660	\$ 72,515,255	\$ 8,203,508
Investments	100,426,249	-	100,426,249	-
Receivables (net of allowance for uncollectibles):				
Accounts receivable	3,356,983	-	3,356,983	3,236,794
Customers	1,664,519	11,827	1,676,346	980,869
Interest	340,550	3,617	344,167	-
Property taxes	2,356,620	-	2,356,620	-
Due from other governments	16,709,608	97,926	16,807,534	105,523
Inventories	172,686	-	172,686	-
Prepaid items	255,634	-	255,634	-
Restricted cash and cash equivalents	38,788,329	-	38,788,329	600,870
Net Register of Deeds				
Supplemental retirement asset	516,340	-	516,340	-
Notes receivable	-	-	-	600,000
Capital assets:				
Land and Construction in Progress	65,666,724	490,447	66,157,171	-
Other capital assets, net of depreciation	171,502,379	1,638,707	173,141,086	481,291
Total assets	467,132,216	9,382,184	476,514,400	14,208,855
DEFERRED OUTFLOWS OF RESOURCES	40,478,087	92,635	40,570,722	4,028,160
LIABILITIES				
Accounts payable and other current liabilities	12,194,188	82,854	12,277,042	843,163
Liabilities to be paid from restricted assets:	-	-	-	600,870
Advance from grantor	28,928,297	-	28,928,297	-
Accrued interest payable	3,162,154	-	3,162,154	-
Retainage payable	1,582,304	-	1,582,304	-
Long-term liabilities:				
Due within one year	37,500,268	94,502	37,594,770	985,817
Due in more than one year	434,147,833	3,850,058	437,997,891	8,543,483
Total long-term liabilities	471,648,101	3,944,560	475,592,661	9,529,300
Total liabilities	517,515,044	4,027,414	521,542,458	10,973,333

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF NET POSITION
JUNE 30, 2021

Exhibit 1
Page 2 of 2

	Primary Government			Component Unit
	Governmental Activities	Business-Type Activities	Total	
DEFERRED INFLOWS OF RESOURCES	12,445,938	42,357	12,488,295	42,889
NET POSITION				
Net investment in capital assets	171,326,199	2,129,154	173,455,353	481,291
Restricted for :				
Stabilization by state statute	102,843,559	-	102,843,559	3,342,317
Register of Deeds	358,503	-	358,503	-
Emergency Telephone 911	666,455	-	666,455	-
Public Safety	8,099,670	-	8,099,670	-
Community Development programs	46,337	-	46,337	-
Soil & Water programs	108,703	-	108,703	-
Environmental Protection	183,531	-	183,531	-
Social Services grants	477,508	-	477,508	-
School debt	8,710,813	-	8,710,813	-
Cabarrus Arena & Events Center	51,726	-	51,726	-
Cultural & recreation	52,674	-	52,674	-
Health Services	167,793	-	167,793	-
Register of Deeds Pension Plan	489,469	-	489,469	-
Unrestricted	(315,933,619)	3,275,892	(312,657,727)	3,397,185
Total net position	<u>\$ (22,350,679)</u>	<u>\$ 5,405,046</u>	<u>\$ (16,945,633)</u>	<u>\$ 7,220,793</u>

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

EXHIBIT 2

Function/Program Activities	Program Revenues				Net (Expense) Revenue and Changes in Net Position			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government			Component Unit
					Governmental Activities	Business-Type Activities	Total	
Primary Government:								
Governmental Activities:								
General government	\$ 33,792,440	\$ 5,885,165	\$ 7,142,816	\$ -	\$ (20,764,459)	\$ -	\$ (20,764,459)	
Public safety	69,942,162	17,983,682	1,562,779	-	(50,395,701)	-	(50,395,701)	
Economic and physical development	6,495,321	557,613	559,246	-	(5,378,462)	-	(5,378,462)	
Environmental protection	879,312	41,027	7,532	-	(830,753)	-	(830,753)	
Human services	45,911,170	1,296,637	23,809,777	-	(20,804,756)	-	(20,804,756)	
Education	127,347,465	1,233,590	730,239	2,300,000	(123,083,636)	-	(123,083,636)	
Culture and recreation	9,484,202	276,209	617,610	-	(8,590,383)	-	(8,590,383)	
Interest on long-term debt	13,264,142	-	-	-	(13,264,142)	-	(13,264,142)	
Total governmental activities	307,116,214	27,273,923	34,429,999	2,300,000	(243,112,292)	-	(243,112,292)	
Business-Type Activities:								
Solid Waste	1,060,521	934,000	-	-	-	(126,521)	(126,521)	
Total business-type activities	1,060,521	934,000	-	-	-	(126,521)	(126,521)	
Total primary government	\$ 308,176,735	\$ 28,207,923	\$ 34,429,999	\$ 2,300,000	(243,112,292)	(126,521)	(243,238,813)	
Component Unit:								
Cabarrus Health Alliance	\$ 24,084,142	\$ 9,915,841	\$ 15,707,492	\$ -	-	-	-	\$ 1,539,191
General Revenues:								
Property taxes					221,375,407	-	221,375,407	-
Local option sales tax					62,507,935	-	62,507,935	-
ABC revenues					220,443	-	220,443	-
Other taxes and licenses					810,546	425,883	1,236,429	-
Investment earnings					259,485	16,040	275,525	4,223
Miscellaneous					312,545	-	312,545	19,504
Total general revenues					285,486,361	441,923	285,928,284	23,727
Change in net position					42,374,069	315,402	42,689,471	1,562,918
Net position, beginning as previously reported					(64,884,563)	5,089,644	(59,794,919)	5,657,875
Prior period restatement - change in accounting principle					159,815	-	-	-
Net position, beginning as restated					(64,724,748)	5,089,644	(59,794,919)	5,657,875
Net position, ending					\$ (22,350,679)	\$ 5,405,046	\$ (16,945,633)	\$ 7,220,793

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2021

EXHIBIT 3
PAGE 1 OF 3

	General	Major County Capital Projects	CARES Act Relief	Non-Major Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 881,385	\$ 39,507,427	\$ -	\$ 12,049,808	\$ 52,438,620
Investments	100,426,249	-	-	-	100,426,249
Restricted cash	8,710,813	-	29,008,741	1,068,775	38,788,329
Receivables (net of allowance for uncollectible)					
Accounts receivable	3,309,980	-	-	47,003	3,356,983
Customers	1,664,519	-	-	-	1,664,519
Property taxes	2,356,620	-	-	-	2,356,620
Interest	135,142	-	-	2,069	137,211
Due from other governments	16,571,166	-	-	116,538	16,687,704
Prepaid items	5,862	-	-	15,193	21,055
Inventories	172,686	-	-	-	172,686
Total assets	<u>\$ 134,234,422</u>	<u>\$ 39,507,427</u>	<u>\$ 29,008,741</u>	<u>\$ 13,299,386</u>	<u>\$ 216,049,976</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES					
Liabilities:					
Accounts payable and accrued liabilities	\$ 7,238,525	\$ 2,370,134	\$ 86,444	\$ 560,564	\$ 10,255,667
Advance from grantor	6,000	-	28,922,297	-	28,928,297
Contract retainages	-	697,031	-	885,274	1,582,305
Total liabilities	<u>7,244,525</u>	<u>3,067,165</u>	<u>29,008,741</u>	<u>1,445,838</u>	<u>40,766,269</u>
DEFERRED INFLOWS OF RESOURCES	<u>4,593,777</u>	<u>-</u>	<u>-</u>	<u>464,626</u>	<u>5,058,403</u>
FUND BALANCES					
Nonspendable:					
Inventories	172,686	-	-	-	172,686
Prepaid items	5,862	-	-	15,193	21,055
Restricted:					
Stabilization by state statute	21,953,009	80,174,058	-	716,492	102,843,559
Register of Deeds Automation & Enhancement	-	-	-	358,503	358,503

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2021

EXHIBIT 3
PAGE 2 OF 3

	General	Major County Capital Projects	CARES Act Relief	Non-Major Other Governmental Funds	Total Governmental Funds
FUND BALANCES (continued)					
Restricted (continued):					
Emergency Telephone 911	-	-	-	666,455	666,455
Public Safety	7,900,373	-	-	199,297	8,099,670
Community Development programs	-	-	-	46,337	46,337
Soil & Water programs	-	-	-	108,703	108,703
Environmental Protection	183,531	-	-	-	183,531
Social Services grants	477,508	-	-	-	477,508
School debt & construction	8,710,813	-	-	996,801	9,707,614
Cabarrus Arena & Events Center	-	-	-	51,726	51,726
Culture & recreation	32,426	-	-	20,248	52,674
Health Services	-	-	-	167,793	167,793
Committed:					
Community Investment Fund	9,770,436	-	-	-	9,770,436
General government	452,582	-	-	90,635	543,217
Public safety	1,576,476	-	-	674,481	2,250,957
Economic & physical development	3,703,003	-	-	1,147,517	4,850,520
Human services	-	-	-	148,390	148,390
Education	-	-	-	4,407,013	4,407,013
Culture & recreation	-	-	-	127,558	127,558
Assigned:					
General government	5,907,000	-	-	-	5,907,000
Public safety	319,382	-	-	-	319,382
Economic & physical development	33,051	-	-	-	33,051
Human services	12,479	-	-	-	12,479
Culture & recreation	-	-	-	1,506,452	1,506,452
Unassigned	61,185,503	(43,733,796)	-	(60,672)	17,391,035
Total fund balances	122,396,120	36,440,262	-	11,388,922	170,225,304
Total liabilities, deferred inflows of resources, and fund balances	\$ 134,234,422	\$ 39,507,427	\$ 29,008,741	\$ 13,299,386	\$ 216,049,976

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS
JUNE 30, 2021

EXHIBIT 3A
PAGE 3 OF 3

Total fund balances-total governmental funds		\$ 170,225,304
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		
Government capital assets	338,845,010	
Less accumulated depreciation	<u>(101,685,795)</u>	237,159,215
Charges related to advance refunding bond issue		11,345,213
Other long-term assets are not available to pay for current-period expenditures and, therefore, are unavailable in the funds.		
Deferred inflows of resources for taxes and ambulance receivables		4,021,139
Premium on debt issuance		<u>(20,263,422)</u>
Sales tax receivable for capital lease		21,904
Contributions and other costs to pension plans in the current fiscal year are deferred outflows of resources on the Statement of Net Position.		
Pension		16,539,025
Register of Deeds Supplemental Retirement		50,799
Benefit payments and pension administration costs for LEOSSA		4,797,096
Contributions and administration costs for OPEB are deferred outflows of resources		<u>7,745,955</u>
Internal service funds are used by management to charge the costs of self-insured hospitalization dental, Workers Compensation, and Liability Insurance to individual departments.		11,249,048
Pension related deferred inflows		(378,271)
OPEB related deferred inflows		<u>(11,030,403)</u>
Long-term liabilities, including bonds payable and other postemployment benefits, are not due and payable in the current period and, therefore, are not reported in the funds.		
Bonds and other debt payable	(360,558,315)	
Accrued interest	(2,964,942)	
Compensated absences	(5,229,482)	
Net LEO Pension liability	(13,003,554)	
Net LGERS liability	(29,456,310)	
Net Register of Deeds Supplemental Retirement asset	516,340	
Total OPEB liability	<u>(43,137,018)</u>	<u>(453,833,281)</u>
Net position of governmental activities		<u>\$ (22,350,679)</u>

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

EXHIBIT 4
PAGE 1 OF 3

	Major			Non-Major	
	General	County Capital Projects	CARES Act Relief	Other Governmental Funds	Total Governmental Funds
REVENUES					
Ad valorem taxes	\$ 214,594,269	\$ -	\$ -	\$ 6,721,107	\$ 221,315,376
Other taxes and licenses	63,462,569	-	-	-	63,462,569
Intergovernmental revenues	26,885,811	-	7,391,974	3,747,694	38,025,479
Permits and fees	10,712,602	-	-	-	10,712,602
Sales and services	12,628,803	-	-	1,537,347	14,166,150
Investment earnings	207,388	-	-	14,119	221,507
Donations	244,530	-	-	128,512	373,042
Miscellaneous	368,219	-	-	-	368,219
Total revenues	329,104,191	-	7,391,974	12,148,779	348,644,944
EXPENDITURES					
Current:					
General government	28,404,642	1,773,066	1,782,467	241,781	32,201,956
Public safety	48,844,595	556,171	5,609,507	6,736,041	61,746,314
Economic & physical development	6,252,802	-	-	124,044	6,376,846
Environmental protection	688,341	-	-	167,598	855,939
Human services	44,217,974	-	-	289,656	44,507,630
Culture and recreation	6,306,384	-	-	1,422,895	7,729,279
Education	88,881,382	-	-	38,466,081	127,347,463
Capital outlay	-	34,425,061	-	(2,957,543)	31,467,518
Debt service:					
Principal retirement	36,220,656	-	-	58,230	36,278,886
Interest and fees	12,331,456	-	-	1,296	12,332,752
Total expenditures	272,148,232	36,754,298	7,391,974	44,550,079	360,844,583
Excess (deficiency) of revenues over (under) expenditures	56,955,959	(36,754,298)	-	(32,401,300)	(12,199,639)

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Exhibit 4
Page 2 of 3

	Major			Non-Major	
	General	County Capital Projects	CARES Act Relief	Other Governmental Funds	Total Governmental Funds
OTHER FINANCING SOURCES (USES)					
Debt proceeds	14,355,000	22,061,084	-	26,810,325	63,226,409
Payment to escrow agent	(14,188,795)	-	-	-	(14,188,795)
Transfers in	5,274,239	46,587,454	-	7,457,044	59,318,737
Transfers out	(37,624,563)	(47,500)	-	(20,548,794)	(58,220,857)
Total other financing sources (uses)	(32,184,119)	68,601,038	-	13,718,575	50,135,494
Net change in fund balances	24,771,840	31,846,740	-	(18,682,725)	37,935,855
Fund balance, July 1, as previously reported	97,624,280	4,593,522	-	29,911,832	132,129,634
Prior period restatement- change in accounting principle	-	-	-	159,815	159,815
Fund balance, July 1, as restated	97,624,280	4,593,522	-	30,071,647	132,289,449
Fund balance, June 30	\$ 122,396,120	\$ 36,440,262	\$ -	\$ 11,388,922	\$ 170,225,304

A legally budgeted Capital Investment Fund is consolidated into the General Fund for reporting purposes

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

EXHIBIT 4A
PAGE 3 OF 3

Net change in fund balances-total governmental funds \$ 37,935,855

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is capitalized and depreciated over their estimated useful lives.

Expenditures for capital assets	34,541,138	
Less current year depreciation	(8,952,467)	25,588,671

Changes in contributions and other costs to the pension plan		3,663,024
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Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the governmental funds.

Ambulance	745,825	
Property tax	60,031	805,856

The effect of various miscellaneous transactions involving capital assets

Donation of capital assets	5,000	
Disposal of capital assets, net book value	(1,890,477)	(1,885,477)

Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Position. Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position. This amount is the net effect of these differences in the treatment of:

Debt proceeds	(63,226,409)	
Amortization of current year debt premium	2,313,929	
Principal payments	36,278,886	
Disbursement for refunding	13,145,000	
Disbursement for advanced refunding	1,043,795	
Deferred charge on refunding	(2,887,223)	(13,332,022)

Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Compensated absences	(740,920)	
Law Enforcement Officers Pension Liability	(1,284,761)	
Local Government Employees Retirement System	(7,774,579)	
Register of Deeds Supplemental Retirement	49,419	
Other Postemployment Benefit Liability	(1,487,348)	
Accrued interest	(350,452)	(11,588,641)

Internal service funds are used by management to charge the cost of self-insured hospitalization dental, workers compensation, and liability systems to individual departments.

1,186,803

Changes in net position of governmental activities	\$ 42,374,069
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The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL****GENERAL FUND****FOR THE FISCAL YEAR ENDED JUNE 30, 2021****EXHIBIT 5****PAGE 1 OF 2**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Ad valorem taxes	\$ 204,959,679	\$ 210,180,202	\$ 214,594,269	\$ 4,414,067
Other taxes and licenses	28,017,701	33,667,701	40,198,086	6,530,385
Intergovernmental revenues	21,136,525	26,166,714	26,155,572	(11,142)
Permits and fees	7,747,427	8,237,527	10,712,602	2,475,075
Sales and services	13,485,653	13,515,653	12,628,803	(886,850)
Investment earnings	582,961	582,961	137,731	(445,230)
Miscellaneous	355,580	364,606	612,749	248,143
Total revenues	276,285,526	292,715,364	305,039,812	12,324,448
EXPENDITURES				
Current:				
General government	32,324,433	31,976,348	28,404,642	3,571,706
Public safety	52,611,231	52,067,469	48,844,595	3,222,874
Economic & physical development	6,739,867	8,580,100	6,252,802	2,327,298
Environmental protection	565,433	784,599	688,341	96,258
Human services	44,126,769	48,327,688	44,217,974	4,109,714
Education	87,619,826	87,848,676	87,661,382	187,294
Culture and recreation	6,422,578	6,972,906	6,306,384	666,522
Total expenditures	230,410,137	236,557,786	222,376,120	14,181,666
Excess (deficiency) of revenues over (under) expenditures	45,875,389	56,157,578	82,663,692	26,506,114
OTHER FINANCING SOURCES (USES)				
Transfers in	-	148,225	148,225	-
Transfers out	(45,875,389)	(76,521,334)	(76,521,326)	8
Fund balance appropriated	-	20,215,531	-	(20,215,531)
Total other financing sources (uses)	(45,875,389)	(56,157,578)	(76,373,101)	(20,215,523)

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL****GENERAL FUND****FOR THE FISCAL YEAR ENDED JUNE 30, 2021****EXHIBIT 5****PAGE 2 OF 2**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
Net change in fund balance	\$ -	\$ -	6,290,591	\$ 6,290,591
Fund balance, July 1			97,624,280	
Fund balance, June 30			103,914,871	
A legally budgeted Community Investment Fund is consolidated into the General Fund for reporting purposes:				
Other taxes and licenses			23,264,483	
Intergovernmental revenues			730,239	
Investment earnings			69,657	
Expenditures			(51,102,112)	
Issuance of debt			14,355,000	
Transfer in - General Fund			46,046,763	
Transfer in - Other Funds			5,126,014	
Transfer out			(7,150,000)	
Payment to escrow agent			(14,188,795)	
Fund balance, June 30			121,066,120	
A legally budgeted principal debt service payment was made to a sinking fund held by a trustee in the County's name				
			1,330,000	
Fund Balance, Ending (Exhibit 4)			\$ 122,396,120	

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2021

EXHIBIT 6
PAGE 1 OF 2

	Business-type Activities Landfill Enterprise Fund	Governmental Activities Internal Service Funds
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 7,139,660	\$ 12,936,975
Receivables (net):		
Customers	11,827	-
Due from other governments	97,926	-
Interest	3,617	6,127
Prepaid expenses	-	234,579
Total current assets	<u>7,253,030</u>	<u>13,177,681</u>
Noncurrent assets:		
Land & land improvements	2,689,843	-
Buildings & improvements	1,256,544	-
Vehicles and equipment	2,184,637	29,664
Less: Accumulated depreciation	<u>(4,001,870)</u>	<u>(19,776)</u>
Total noncurrent assets (net)	<u>2,129,154</u>	<u>9,888</u>
Total assets	<u>9,382,184</u>	<u>13,187,569</u>
DEFERRED OUTFLOWS OF RESOURCES		
Contributions to pension plan in fiscal year	63,088	-
OPEB deferrals	<u>29,547</u>	<u>-</u>
Total deferred outflows of resources	<u>92,635</u>	<u>-</u>
LIABILITIES		
Current liabilities:		
Accounts payable and accrued liabilities	82,854	319,967
Landfill closure post closure costs	81,001	-
Compensated absences	<u>13,501</u>	<u>-</u>
Total current liabilities	<u>177,356</u>	<u>319,967</u>

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2021

EXHIBIT 6
PAGE 2 OF 2

	Business-type Activities	Governmental Activities
	Landfill Enterprise Fund	Internal Service Funds
LIABILITIES (continued)		
Noncurrent liabilities:		
Net pension liability	112,361	-
Claims payable	-	1,618,554
Landfill closure post closure costs	3,565,222	-
Compensated absences	7,929	-
Total OPEB liability	164,546	-
Total noncurrent liabilities	<u>3,850,058</u>	<u>1,618,554</u>
Total liabilities	<u>4,027,414</u>	<u>1,938,521</u>
DEFERRED INFLOWS OF RESOURCES		
Pension deferrals	282	-
OPEB deferrals	42,075	-
Total deferred inflows of resources	<u>42,357</u>	<u>-</u>
NET POSITION		
Net Investment in capital assets	2,129,154	9,888
Unrestricted	<u>3,275,892</u>	<u>11,239,160</u>
Total net position	<u>\$ 5,405,046</u>	<u>\$ 11,249,048</u>

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

EXHIBIT 7
PAGE 1 OF 2

	Business-type Activities	Governmental Activities
	Landfill	Internal
	Enterprise	Service
	Fund	Funds
Operating revenues:		
Charges for sales and services:		
Tipping fees	\$ 758,218	\$ -
Items for sale	54,138	-
Waste disposal fees	121,644	-
Insurance premiums refunds	-	17,794,518
Program fees	-	28,543
Total operating revenues	<u>934,000</u>	<u>17,823,061</u>
Operating expenses:		
Salaries and benefits	409,604	-
Operations:	<u>650,917</u>	<u>15,565,215</u>
Total operating expenses	<u>1,060,521</u>	<u>15,565,215</u>
Operating income (loss)	<u>(126,521)</u>	<u>2,257,846</u>
Nonoperating revenues:		
Landfill disposal tax	36,160	-
Landfill state tax distribution	51,459	-
Solid waste franchise fee	30,000	-
Tire disposal fees	308,264	-
Investment earnings	16,040	26,837
Total nonoperating revenues	<u>441,923</u>	<u>26,837</u>

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

EXHIBIT 7
PAGE 2 OF 2

	Business-type Activities	Governmental Activities
	Landfill Enterprise Fund	Internal Service Funds
Nonoperating expense - loss on disposal		
Income (loss) before contributions	315,402	2,284,683
Transfers:		
Transfer in - General Fund	-	68,270
Transfer out - General Fund	-	(100,725)
Transfers out - Capital Project Fund	-	(1,065,425)
Change in net position	315,402	1,186,803
Total net position, July 1	5,089,644	10,062,245
Total net position, June 30	<u>\$ 5,405,046</u>	<u>\$ 11,249,048</u>

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

EXHIBIT 8
PAGE 1 OF 2

	Business-type Activities	Governmental Activities
	Landfill	Internal
	Enterprise	Service
	Fund	Funds
Cash flows from operating activities:		
Cash received from customers	\$ 916,495	\$ 2,327
Cash received from departments	-	17,881,650
Cash paid to employees	(387,204)	-
Cash paid to suppliers for goods and services	(600,795)	(16,110,682)
Net cash provided for operating activities	(71,504)	1,773,295
Cash flows from non-capital and related financing activities:		
Transfer in	-	68,270
Transfer out	-	(1,166,150)
Non-capital grants and other subsidies	425,883	-
Net cash provided (used) by non-capital financing activities	425,883	(1,097,880)
Cash flows from investing activities:		
Interest received on investments	28,500	47,972
Net cash provided by investing activities	28,500	47,972
Net increase in cash and cash equivalents	382,879	723,387
Cash and cash equivalents, July 1	6,756,781	12,213,588
Cash and cash equivalents, June 30	\$ 7,139,660	\$ 12,936,975

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

EXHIBIT 8
PAGE 2 OF 2

	Business-type Activities	Governmental Activities
	Landfill Enterprise Fund	Internal Service Funds
Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:		
Operating income (loss)	\$ (126,521)	\$ 2,257,846
Depreciation expense	135,213	5,933
Pension expense	(14,234)	-
Accounts receivable and prepaid expenses	26	60,915
Customers receivable	4,394	-
Due from other governments	(21,924)	-
Increase in pension Liability	29,862	-
Accrued salaries and compensated absences payable	26	(551,399)
Accounts payable	(5,919)	-
Deferred inflows of resources (OPEB)	(20,971)	-
Landfill closure post-closure care cost	(78,100)	-
OPEB Liability	33,449	-
Deferred inflows of resources (OPEB)	(6,805)	-
Total adjustments	55,017	(484,551)
Net cash provided by operating activities	\$ (71,504)	\$ 1,773,295

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2021

EXHIBIT 9

	<u>Custodial Funds</u>
ASSETS	
Cash and cash equivalents	\$ 1,592,133
Accounts receivable	<u>1,233,897</u>
Total assets	<u>2,826,030</u>
LIABILITIES	
Accounts payable and accrued liabilities	<u>98</u>
NET POSITION	
Restricted for:	
Individuals, organizations, and other governments	<u>2,825,932</u>
Total fiduciary net position	<u><u>\$ 2,825,932</u></u>

The notes to the financial statements are an integral part of this statement.

CABARRUS COUNTY, NORTH CAROLINA
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

EXHIBIT 10

	Custodial Funds
ADDITIONS	
Ad valorem taxes collected for other governments	\$ 115,462,422
Collections on behalf of inmates	603,046
Total additions	<u>116,065,468</u>
DEDUCTIONS	
Tax distributions to other governments	113,762,315
Payments on behalf of inmates	593,490
Total deductions	<u>114,355,805</u>
Net increase (decrease) in fiduciary net position	<u>1,709,663</u>
Net position - beginning, as previously reported	-
Prior period restatement	1,116,269
Net position - beginning, as restated	<u>1,116,269</u>
Net position - ending	<u><u>\$ 2,825,932</u></u>

The notes to the financial statements are an integral part of this statement.



CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements and the following accounting policies of Cabarrus County, North Carolina (the "County") and its component units conform to accounting principles generally accepted in the United States of America as applicable to local governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant accounting policies:

A. Reporting Entity

The County, which is governed by a five-member board of commissioners, is one of the one hundred counties established in North Carolina under North Carolina General Statute 153A-10. As required by accounting principles generally accepted in the United States of America, these financial statements present the County and its component units, legally separate entities, for which the County is financially accountable. The Cabarrus Development Corporation, blended component unit, and the Cabarrus County Industrial Facility and Pollution Control Financing Authority, a discretely presented component unit, described below, have no financial transactions or account balances; therefore, they do not appear in the financial statements. The Cabarrus County Development Corporation was organized and shall be operated exclusively for the purpose of providing debt financing for the County, to fulfill various statutory obligations involving but not limited to, purchase and sale, construction and/or lease of real estate improvements, facilities, and equipment. The Cabarrus County Industrial Facility and Pollution Control Financing Authority exist to issue and service revenue bond debt of private businesses for economic development purposes. The Authority has no financial transactions or account balances; therefore, it is not presented on the basic financial statements. The Public Health Authority of Cabarrus County, a discretely presented component unit described below, is reported in a separate column in the County's financial statements in order to emphasize that it is legally separate from the County.

Component Unit	Reporting Method	Criteria for Inclusion	Separate Financial Statements
Cabarrus Development Corporation	Blended	The Development Corporation is governed by a three-member Board of Directors who are established through the bylaws of the Articles of Incorporation. The Corporation exists to provide debt financing to the County.	None issued
Cabarrus County Industrial Facility and Pollution Control Financing Authority	Discrete	The Authority is governed by a seven-member Board of Commissioners that is appointed by the County Commissioners. The County can remove any commissioner of the Authority with or without cause.	None issued
Public Health Authority of Cabarrus County d.b.a. Cabarrus Health Alliance	Discrete	Cabarrus Health Alliance (the "Alliance" was incorporated under the hospital authority act to provide public health care to the citizens and residents of the County. On April 20 th , 1998, the Cabarrus County Board by resolution authorized the transfer of powers, duties, and responsibilities to the Alliance for communicable disease control, environmental protection, and maintenance of vital records. The members of the Board of Alliance are appointed by the Chairperson of the Board of Commissioners for Cabarrus County. The County provides funding to the Alliance. The County funded the Alliance with \$9,767,904 or 39% of its total revenues for the fiscal year ended June 30, 2021. A financial benefit or burden relationship exists between the Alliance and the County.	Cabarrus Health Alliance 300 Mooresville Road Kannapolis, NC 28081

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

B. Basis of Presentation, Basis of Accounting

Basis of Presentation

Government-wide Statements: The Statement of Net Position and the Statement of Activities display information about the primary government's (the County's) and its component unit's net position. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities, although interfund services provided and used are not eliminated in the process of consolidation. These statements distinguish between the governmental and business-type activities of the County. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different business-type activities of the County and for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the Statement of Activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the County's funds, including its fiduciary funds and blended component units. Separate statements for each fund category – *governmental, proprietary, and fiduciary* – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as non-major funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

The County reports the following major governmental funds:

General Fund. This is the County's primary operating fund. This fund accounts for all financial resources of the general government, except those required to be accounted for in another fund. The Community Investment Fund is a legally budgeted fund under North Carolina General Statutes; however, for statement presentation, in accordance with GASB 54, it is consolidated in the General Fund.

County Capital Projects – constructs, renovates, and equips capital projects for the County through the use of debt and non-debt sources.

CARES Act Relief – This fund accounts for funding received from the federal government to cover COVID-19 expenditures for public health emergency.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

The County reports the following major proprietary fund:

Landfill Fund. This fund accounts for the operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

The County reports the following fund types:

Internal Service Fund. This fund accounts for operations that provide services to other departments or agencies of the government, or to other governments, on a cost-reimbursement basis. The County has two internal service funds, the Medical and Dental Fund and the Property Liability and Workers' Compensation Fund.

Custodial Funds. These funds are used to report fiduciary activities that are not required to be reported in pension (and other employee benefit) trust funds, investment trust funds, or private-purpose trust funds. Custodial funds are used to account for assets the County holds on behalf of others that meet certain criteria. The County maintains the following custodial funds: the Undistributed Taxes Fund and the Jail Commissary Fund. The Undistributed Taxes Fund is used to accumulate collected property taxes before they are distributed to local municipalities. The Jail Commissary Fund is used to account for an inmate's money deposited with the County when an inmate is housed at the County Detention Center. The money can be used by the inmate to purchase commissary items. Any unused monies are returned to the inmate upon their release.

Special Revenue Funds. These funds account for revenue sources that are legally restricted or committed to expenditures for specific purposes (not including expendable trusts or major capital projects). As a result of the implementation of GASB statement No.84-*Fiduciary Activities*, the County added two new special revenue funds that were formerly accounted for as fiduciary agency funds. The County maintains the following non-major special revenue funds:

Emergency Telephone System – accounts for the receipt and disbursement of funds for the Cabarrus County Emergency 911 system.

Community Development Grant – accounts for the receipt and disbursement of grant funds from the Community Development Block Grant.

Cabarrus Arena and Events Center – accounts for the operations of the County owned Arena and Events Center and the annual Cabarrus County Fair.

Fire Districts – accounts for the receipt and disbursement of property taxes collected by Cabarrus County and then remitted to each fire department for the purpose of providing fire protection to a specific tax area.

Sheriff's Department – collects and appropriates federal and state funds received specifically for the Cabarrus County Sheriff's Department.

Department of Aging – collects and appropriates contributions and private donations received specifically for the Cabarrus County Department of Aging's Senior Citizen programs and projects.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Social Services Payee Fund - used to account for money deposited with the County through the social services department under a program which manages the financial affairs of persons unable or incapable of managing them on their own.

Intergovernmental Fund - used to accumulate fines and forfeitures before distributed to the local schools, and accounts for the accumulation of Register of Deeds fees that the County is required to remit to the State of North Carolina.

Capital Projects Funds. These funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds). The County maintains the following non-major capital projects funds:

Public School Building – collects state public school funds and lottery proceeds and disbursing the funds for smaller non-debt school capital projects.

Construction and Renovations – constructs, renovates, and equips larger capital projects for the County using debt and non-debt sources.

School Construction – accounts for planning, design, construction and/or renovation of schools using non-debt general or capital reserve funds.

School Construction Debt – This fund accounts for planning, design, construction and/or renovation of schools using debt and non-debt sources.

Limited Obligation Bonds 2017 – This fund accounts for planning, design, construction and/or renovation of school and other capital projects that are funded by debt issued in 2017.

Limited Obligation Bonds 2018 – This fund accounts for planning, design, construction and/or renovation of school and other capital projects that are funded by debt issued in 2018.

School Capital Projects – This fund accounts for planning, design, construction and/or renovation of schools using debt and non-debt sources.

Capital Reserve – maintains funds for future County and school capital projects.

Small Projects – collects and appropriates General Fund revenues and federal and state grant funds received specifically for use by the appropriate Cabarrus County Department who has received the funds.

Cannon Memorial Library – collects and appropriates contributions and private donations received specifically for the Cabarrus County libraries to purchase books or to use on library programs and projects.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Measurement Focus – Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the County are maintained during the year using the modified accrual basis of accounting.

Government-wide, Proprietary, and Fiduciary Fund Financial Statements – The government-wide, proprietary fund and fiduciary fund financial statements are reported using the economic resources measurement focus except for the Agency Funds which have no measurement focus. The government-wide, proprietary fund and fiduciary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the County gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which eligibility requirements have been satisfied.

In the Undistributed Tax Fund, a fiduciary custodial fund, ad valorem taxes related to various municipalities, for which the County bills and collects are recorded as a receivable in the period that the taxes are levied. An allowance for uncollectible accounts is also recorded.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County enterprise funds are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Governmental Fund Financial Statements – Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The County considers all revenues available if they are collected within 60 days after year-end, except for property taxes. Ad valorem taxes receivable are not accrued as revenue because the amount is not susceptible to accrual. On June 30, taxes receivable for property other than motor vehicles are materially past due and are not considered to be an available resource to finance the operations of the current year. As of September 1, 2013, state law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, the State of North Carolina is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts. Property taxes are due when vehicles are registered.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

The billed taxes are applicable to the fiscal year in which they are received. Uncollected taxes that were billed in periods prior to September 1, 2013 and for limited registration plates are shown as a receivable in these financial statements and are offset by deferred inflows of resources.

Sales taxes collected and held by the state at year-end on behalf of the County are recognized as revenue. Intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. All taxes, including those dedicated for specific purposes are reported as general revenues rather than program revenues. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been satisfied.

Under the terms of grant agreements, the County funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net positions available to finance the program. It is the County's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

C. Budgetary Data

The County's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General Fund, the Community Investment Fund, the Cabarrus Arena and Events Center Special Revenue Fund, the Landfill Fund, the Social Services Payee Special Revenue Fund, the Intergovernmental Special Revenue Fund, the Fire Districts Special Revenue Fund, and the Emergency Telephone Special Revenue Fund, all annual appropriations lapse at the fiscal year-end. Project ordinances are adopted for the remaining special revenue funds and the capital projects funds. The County operates under a financial plan for the Medical and Dental and Property Liability and Workers' Compensation Internal Service Funds. The financial plans are adopted by the governing board at the time the County's budget ordinance was approved, as required by the General Statutes. All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the function level for all annually budgeted funds and at the project level for the multi-year funds.

The County Manager and/or Budget Director, or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections, as contained herein under the following conditions:

1. The Budget Director or designee may transfer amounts between objects of expenditure within a function.
2. The County Manager or designee may transfer amounts between objects of expenditures and revenues without limitation.
3. The County Manager or designee may not transfer any amounts between funds or from any contingency appropriation within any fund without action of the Board of Commissioners, except as specified below for budget shortfalls and change orders.
4. The County Manager or designee may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order; or to fund an increase in charter school students.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

5. The County Manager or designee is authorized to transfer funds from the General Fund, Community Investment Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
6. Additional authority is granted to the Budget Director or designee to transfer amounts within and between funds for the sole purpose of funding salary and benefits adjustments consistent with the Cabarrus County Personnel Management Policy and the Cabarrus County Personnel Ordinance.
7. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the County Manager or Designee may adjust budgets to match, including grants that require a County match for which funds are available.
8. The County Manager, Budget Director, or designee may create debt financing amendments from estimated projections upon approval by the Board of Commissioners of the debt financing and adjust as needed upon closing.
9. The County Manager or designee may enter and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
10. The County Manager or designee may execute contracts not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
11. The County Manager or designee may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
12. The County Manager or designee may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
13. The County Manager or designee may reduce revenue projections consistent with prevailing economic conditions and reduce expenditures correspondingly.
14. The County Manager or designee may assign fund balance for unpaid Economic Development Incentives until contractual obligations are met.

In instances where budget appropriations and estimated revenues have been revised during the year, budget data presented in the financial statements represent the final authorized amounts as of June 30, 2021.

Expenditures may not legally exceed budgeted appropriations at the functional level for all annually budgeted funds, financial plans, and multi-year funds. During the year, several supplementary appropriations were necessary. The net effect of the budget amendments from the adopted budget to the final amended budget was immaterial. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers the time until the annual ordinance can be adopted.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

As required by General Statute (G.S.) 159-26(d), the County maintains encumbrance accounts, which are considered to be "budgetary accounts". Encumbrances represent commitments related to unperformed contracts and purchase orders for goods or services. Encumbrances are recognized during the year.

D. Assets, Liabilities, Deferred Inflows and Outflows and Fund Equity

1. Deposits and Investments

All deposits of the County and its component units are made in board-designated official depositories and are secured as required by G.S. 159-31. The County and its component units may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the County and its component unit may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

State law [G.S. 159-30(c)] authorizes the County and its component units to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances and the North Carolina Capital Management Trust (NCCMT).

The County's and its component unit's investments with a maturity of more than one year at acquisition, and non-money market investments, are carried at fair value as determined by quoted market prices. The NC Capital Management Trust Government Portfolio, a SEC-registered 2a-7 money market mutual fund, is measured at fair value. Money market investments that have a remaining maturity at the time of purchase of one year or less are reported at amortized cost. Non-participating interest earning investment contracts are reported at cost.

2. Cash and Cash Equivalent

A centralized cash account is maintained and may be used by all funds except the Public-School Building Fund. Interest is allocated quarterly to the owning funds based on the average cash balances outstanding during the quarter. Public School Building Fund cash is held by the Department of State Treasurer, State of North Carolina, in a separate account upon which manual checks may be issued and/or drawdowns of funds may be made.

The County, as well as the Cabarrus Health Alliance, pools monies from several funds to facilitate disbursement and investment and to maximize investment income. The County considers all demand deposits and investments with a maturity date of 90 days or less, at the time of purchase to be cash and cash equivalents.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

3. Restricted Assets

Amounts on hand at year end for debt payments held in escrow by agent, CARES Relief Funding (ERAP and ARP), the Cabarrus Arena Marketing funds, unexpended bond proceeds, and unspent contributions and private donations for the Library are re classified as restricted cash and cash equivalents on the Statement of Net Position and the Governmental Balance Sheet. The amounts are considered restricted because their use is expressly prohibited except for the original purpose of which the funds were received.

Governmental Activities

General Fund	Debt payments held in escrow by agent	\$ 8,710,813
Cares Act Relief	Unspent ERAP and ARP relief funds	29,008,741
Cabarrus Arena and Events Center Fund	Unspent escrow	51,726
LOBS 2017 Fund	Unspent debt proceeds	996,801
Cannon Memorial Library Fund	Unspent contributions and private donations	20,248
Total Restricted Cash		<u>\$ 38,788,329</u>

4. Ad Valorem Taxes Receivable

In accordance with G.S. 105-347 and G.S. 159-13(a), ad valorem taxes on property other than motor vehicles are levied on July 1, the beginning of the fiscal year, and are due on September 1; however, penalties and interest does not accrue until the following January 6. The taxes are based on the assessed values as of January 1, 2020. The legal lien date is January 1.

The County is permitted by North Carolina general statutes to levy taxes up to \$1.50 per \$100 assessed valuation for general governmental services. This limitation does not apply to debt service, court, and jail facilities, funding deficits, conducting elections, kindergarten to post-secondary public education, social services, or joint ventures with other political subdivisions in providing these functions, services, or activities. The County's tax rate for the 2020-2021 fiscal year was \$0.74 per \$100 valuation.

5. Allowances for Doubtful Accounts

Ad valorem taxes for the County and various municipalities for which the County bills, and Emergency Management Services receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years.

Based on the County's collection history for Landfill accounts and the aging report as of June 30, 2021, the County expects the total accounts receivable for the Landfill to be collected. The County does not consider accounts uncollectible unless greater than three years. Therefore, an allowance for doubtful accounts has not been recorded for the Landfill. Of the total accounts receivable at June 30, 2021, one credit customer had a balance greater than 90 days past due. This account is expected to be paid in full.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

6. Inventories and Prepaid items

Inventories are valued at cost using the first-in/first-out (FIFO) method and consist of expendable supplies and vehicle repair parts. The cost of such inventories is recorded as expenditures/expenses when consumed rather than when purchased. The Cabarrus Health Alliance maintains no inventory.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and expensed as the items are used.

7. Capital Assets

Capital assets are defined by the government as assets with an initial, minimum individual cost of \$5,000 and an estimated useful life more than one year. Capital assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets received prior to June 15, 2015 are recorded at their estimated fair value at the date of donation. Donated capital assets received after June 15, 2015 are recorded at acquisition value. All other purchased or constructed capital assets are reported at cost or estimated historical cost. The costs of normal maintenance and repair that do not add to the value of the assets or materially extend assets lives are not capitalized.

The County holds title to certain Cabarrus County and Kannapolis City Board of Education properties, which have not been included in capital assets. The properties have been deeded to the County to permit Certificates of Participation and installment financing of acquisition and construction costs and to permit the County to receive refunds of sales tax paid for construction costs. Agreements between the County and the Boards of Education give the Boards of Education full use of the facilities, full responsibility for maintenance of the facilities, and provide that the County will convey title to the property back to the Boards of Education once all restrictions of the financing agreements and all sales tax reimbursement requirements have been met. The properties are reflected as capital assets in the financial statements of the Cabarrus County and Kannapolis City Boards of Education.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	40
Building improvements	40
Land improvements	15
Furniture and equipment	5
Reservoir	999
Vehicles and motorized equipment	5

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Capital assets of the Cabarrus Health Alliance are depreciated over their useful live on a straight-line basis as follows:

<u>Assets</u>	<u>Years</u>
Office equipment	5
Computer equipment	5
Vehicles	5
Leasehold improvements	15

8. Deferred Outflows and Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflow of resources. This separate financial statement element, *Deferred Outflows of Resources*, represents a consumption of net position that applies to a future period and so will not be recognized as an expense or expenditure until then. The County has three items that meet this criterion – charges on debt refunding, pension and OPEB related deferrals. In addition to liabilities, the Statement of Net Position can also report a separate section for deferred inflows of resources. This separate financial statement element, *Deferred Inflows of Resources*, represents an acquisition of net position that applies to a future period and so will not be recognized as revenue until then. The County has several items that meet this criterion for this category – prepaid taxes, property tax receivable, ambulance receivable, and other pension and OPEB related deferrals.

9. Long-Term Obligations

In the government-wide financial statements and in the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities on the Statement of Net Position.

In the fund financial statements for governmental fund types, the face amount of debt issued is reported as other financing sources.

10. Compensated Absences

All permanent and probationary County and Cabarrus Health Alliance employees who are scheduled to work at least 1,000 hours during the calendar year receive vacation and sick leave benefits. The County's vacation policy allows for an unlimited accumulation of earned leave during the calendar year with a maximum of 240 hours (336 hours for emergency services personnel) being carried over to January 1. Vacation exceeding 240 hours (336 hours for emergency services personnel) is converted into sick leave after January 1st. Vacation leave is fully vested when earned. The County budgets and funds the current portion of accumulated vacation leave during each fiscal year. Vacation leave is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements. The County's and Cabarrus Health Alliance's sick leave policies also allow for unlimited accumulation of earned leave. Sick leave benefits do not vest but any unused leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. As there is not an obligation to pay sick leave until it is taken, no liability is recorded for these non-vested benefits.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

11. Net Position/Fund Balances

a. Net Position

Net position in government-wide and proprietary financial statements is classified as net investment in capital assets; restricted and unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws and regulations of other governments or imposed by law through state statute.

b. Fund Balances

In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balances as follows:

1. Non-spendable Fund Balance

This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Inventories – portion of fund balance that is not an available resource because it represents the year-end balance of ending inventories, which are not spendable resources.

Prepaid Items – portion of fund balance that is not an available resource because it represents the amount of payment of items that will be expensed in future fiscal years.

2. Restricted Fund Balance

This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

Restricted for Stabilization by State Statute – North Carolina G.S. 159-8 prohibits units of government from budgeting or spending a portion of their fund balance. This is one of several statutes enacted by the North Carolina State Legislature in the 1930's that were designed to improve and maintain the fiscal health of local government units. Restricted by State Statute (RSS) is calculated at the end of each fiscal year for all annually budgeted funds. The calculation in G.S. 159-8(a) provides a formula for determining what portion of fund balance is available for appropriation. The amount of fund balance not available for appropriation is what is known as "restricted by state statute". *Appropriated fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget.* Per GASB guidance, RSS is considered a resource

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

upon which a restriction is “imposed by law through constitutional provisions or enabling legislation.” RSS is reduced by inventories and prepaids as they are classified as nonspendable. Outstanding Encumbrances are included within RSS. RSS is included as a component of Restricted Net position and Restricted fund balance on the face of the balance sheet. For the fiscal year ended June 30, 2021, \$1,936,721 was related to the General Fund, \$80,174,058 was for County Capital Projects Fund and \$550,882 for other non-major funds.

Restricted for Register of Deeds – portion of fund balance that is restricted by revenue source to pay for automation enhancement improvements in the Register of Deeds’ office.

Restricted for Emergency Telephone – portion of fund balance restricted for expenditures to enhance the state’s 911 system.

Restricted for Public Safety - portion of fund balance restricted by revenue source for unspent Federal Forfeiture funds, NC Technology Grant, Emergency Management Operations, State Criminal Alien Assistance Program, Animal Shelter Donations and support of the administration and activities of the inspection department

Restricted for Community Development Programs – portion of fund balance restricted by revenue source for community development low-income housing projects.

Restricted for Soil & Water Programs – portion of fund balance restricted by revenue source for unspent Conservation Grant proceeds used for Soil and Water Land conservation projects.

Restricted for Environmental Protection - portion of fund balance restricted by revenue source for the State White Goods Program for disposal of household appliances and State recycling programs for unspent NC Electronic Management Funds.

Restricted for Social Services – portion of fund balance restricted by revenue source for unspent for various grants.

Restricted for School Debt and Construction – portion of fund balance restricted by revenue source to be used for school debt service payments and construction.

Restricted for Cabarrus Arena & Events Center – portion of fund balance restricted by revenue source for use as an at-risk fund for the Cabarrus Arena and Events Center operations.

Restricted for Culture and Recreation – portion of fund balance restricted for Cannon Grant, PLA Grant and Senior Health and Wellness Expo.

Restricted for Health Services – portion of fund balance restricted for funds received for Social Services Payees’

Restricted net position on Exhibit 1 varies from restricted fund balance on Exhibit 3 as of June 30, 2021 by the amount of unspent debt proceeds of \$996,801 and Register of Deeds’ Pension Plan of \$489,469.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

3. Committed Fund Balance

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. The Board of Commissioners is the highest level of decision-making authority for the government that can, by adoption of an ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Committed for Community Investment Fund – portion of fund balance budgeted by the governing board to pay for future capital projects.

Committed for General Government – portion of fund balance budgeted by the governing board for support services to County Departments.

Committed for Public Safety – portion of fund balance committed by the governing board by revenue source to pay for law enforcement and other emergency services.

Committed for Economic & Physical Development – portion of fund balance committed by the governing board for economic development expenditures.

Committed for Human Services – portion of fund balance committed by the governing board for Department of Human Services and Aging projects.

Committed for Education – portion of fund balance committed by the governing board for planning, designing and construction of public schools.

Committed for Culture & Recreation – portion of fund balance committed by the governing board for library, recreation, and park expenditures.

4. Assigned Fund Balance

The County's governing body has the authority to assign fund balance. The Manager and Deputy County Managers, as granted in the officially adopted budget ordinance, have been granted limited authority to assign fund balance.

Assigned for General Government – portion of fund balance that is intended to be used for 1) property tax appeals 2) extraordinary circumstances 3) pending and potential claims and 4) uncompleted projects budgeted in subsequent years expenditures.

Assigned for Public Safety – portion of fund balance intended to be used for uncompleted Emergency Medical Services and Sheriff Department projects.

Assigned for Economic and Physical Development – portion of fund balance intended to be used for economic development projects.

Assigned for Human Services – portion of fund intended to be used for Department of Human Services uncompleted projects.

Assigned for Culture and Recreation – portion of fund balance intended to be used for County Fair and Arena projects.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

5. Unassigned Fund Balance

Unassigned fund balance represents the portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds. Only the General Fund may report a positive unassigned fund balance. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts that are restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance in that fund.

Cabarrus County has revenue spending procedures that provide guidance for programs with multiple revenue sources. The Finance Director will use resources in the following order: bond/debt proceeds, federal funds, state funds, local funds, County funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance, and lastly unassigned fund balance. The Finance Director has the authority to deviate from this policy if it is in the best interest of the County or when required by grant or other contractual agreements.

Cabarrus County has a Fund Balance Policy. On June 14, 2005 (revised March 15, 2010), the Board of Commissioners adopted a resolution formalizing the following fiscal management policies to be incorporated into the County's budget document beginning with the 2006 fiscal year:

1. Recurring, operational expenses of the County government will only be funded through recurring revenue sources.
2. The County will maintain an undesignated fund balance equal to 15% of General Fund expenditures; and
3. Upon the completion of the annual audit of the County finances, any undesignated fund balance above 15% will be transferred to the Capital Reserve Fund, to reduce reliance on debt financing; or to the Self-Funded Hospitalization Fund, the Self-Funded Liability Fund or the Self-Funded Workers' Compensation Fund as required to maintain the integrity of those funds.
4. Notwithstanding the requirements of items 1, 2, and 3 above, fund balance may be appropriated for any use in the General Fund to overcome revenue shortfalls related to significant downturns in the economy.

On June 18, 2019, the Board of Commissioners adopted a resolution formalizing the following fiscal management policies to be incorporated into the County's budget document beginning with the 2019 fiscal year:

If unassigned fund balance at the end of the current fiscal year is less than the approved fund balance level, the deficiency should be replenished in the coming fiscal years, not to exceed a total of three consecutive years.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

The following schedule provides management and citizens with information on the portion of General fund balance that is available for appropriation.

Total fund balance - General Fund	\$ 122,396,120
Less:	
Inventories	172,686
Prepaid items	5,862
Stabilization by state statute	21,953,009
Restricted for debt payments	8,710,813
Restricted for White Goods program	172,224
Restricted for Electronic Recycling program	11,307
Restricted for Building Inspections	7,768,540
Committed for Community Investment Fund	9,770,436
Committed for unpaid tax incentives	3,703,003
Committed for future pension payments	1,576,476
Uncompleted FY21 projects	1,094,349
General Government assignments	6,271,912
Working Capital/Fund Balance policy	45,292,346
Fund balance remaining for appropriation	<u>\$ 15,893,157</u>

12. Defined Benefit Pension Plans

The County participates in two cost-sharing, multiple employers, defined benefit pension plans that are administered by the state: the Local Governmental Employees' Retirement System (LGERS) and the Register of Deeds' Supplemental Pension Fund (RODSPF), (collectively the "state-administered defined benefit pension plans"). For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows or resources related to pensions and pension expense, information about the fiduciary net positions of the state-administered defined benefit pension plans and additions to/deductions from the state-administered defined benefit pension plans' fiduciary net positions have been determined on the same basis as they are reported by the state-administered defined benefit pension plans. For this purpose, plan member contributions are recognized in the period in which contributions are due. The County's employer contributions are recognized when due and the County has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the state-administered defined benefit pension plans. Investments are reported at fair value.

E. Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

F. Other Resources

The General Fund provides the basis of local resources for other governmental funds. These transactions are recorded as “Transfers-out” in the General Fund and “Transfers-in” in the receiving fund.

G. Comparative Data/Reclassifications

Comparative data for the prior years have been presented in the Management Discussion and Analysis report, the Notes to the Financial Statements and Statistical Tables in order to provide an understanding of the changes in the financial position and operations of the County. Also, certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year’s presentation.

NOTE 2. DETAIL NOTES ON ALL FUNDS

A. Assets

1. Deposits

All of the County’s and its component unit’s deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits that exceed the federal depository insurance coverage level are collateralized with securities held by the County’s agents in these units’ names. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer’s agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the County and its component units, these deposits are considered to be held by their agents in the entities’ names. The amount of pledged collateral is based on an approved averaging method for noninterest-bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the County, its component units, or the escrow agent. Because of the inability to measure the exact amounts of collateral pledged for the County or its component units under the Pooling Method, the potential exists for under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. Cabarrus County has no formal policy regarding custodial credit risk for deposits but relies on the State Treasurer to enforce standards of minimum capitalization for all pooling method financial institutions and to monitor them for compliance. The County analyzes the financial soundness of any other financial institution used by the County. The County complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured. The Cabarrus Health Alliance has no formal policy regarding custodial credit risk for deposits.

At June 30, 2021, the carrying amount of the County’s bank deposits, including fiduciary funds, was \$54,999,680 including fiduciary funds and the bank balance was \$54,795,464. Of the bank balance, \$768,671 was covered by federal depository insurance, and \$54,026,793 was covered by collateral, held by authorized escrow agents in the name of the County, under the Pooling Method. At June 30, 2021, the County had \$9,364 cash on hand.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

At June 30, 2021, the carrying amount of the Cabarrus Health Alliance's bank deposits was \$1,229,649 and the bank balance was \$1,313,804. Of the bank balance, \$250,000 was covered by federal depository insurance and the remainder was covered by collateral held under the pooling method. At June 30, 2021, the Cabarrus Health Alliance had \$3,600 of cash on hand.

2. Investments

As of June 30, 2021, the County had the following investments and maturities:

Investment Type	Valuation Measurement Method^{2,3}	Fair Value	Less Than 6 Months	6-12 Months	1-3 Years	4-5 Years
US Government Agencies	Fair Value-Level 2	\$ 50,497,316	\$ -	\$ -	\$ 35,588,486	\$ 14,908,830
Commercial Paper	Fair Value-Level 2	49,928,933	-	49,928,933	-	-
NC Capital Management Trust: Government Portfolio	Fair Value-Level 1	57,886,673	57,746,429	-	-	-
Total		<u>\$ 158,312,922</u>	<u>\$ 57,746,429</u>	<u>\$ 49,928,933</u>	<u>\$ 35,588,486</u>	<u>\$ 14,908,830</u>

Level of fair value hierarchy: Level 1: Debt securities valued using directly observable, quoted prices (unadjusted) in active markets for identical assets. Level Two: Debt securities are valued using a matrix pricing technique. Matrix pricing is used to value securities on the securities' relationship to benchmark quoted prices.

Interest Rate Risk. As a means of limiting its exposure to fair value losses arising from rising interest rates, the County's investment policy limits at least half of the County's investment portfolio to maturities of less than 12 months. Also, the County's investment policy requires purchases of securities to be laddered with staggered maturity dates and limits all securities to a final maturity of no more than five years.

Credit Risk. The County's investment policy limits investments to the provisions of G.S. 159-30 and restricts the purchase of securities to the highest possible ratings whenever particular types of securities are rated. State law limits investments in commercial paper to the top rating issued by nationally recognized statistical rating organizations (NRSROs). As of June 30, 2021, The County's investment in commercial paper were rated A-1 by Standard & Poor's, F-1 by Fitch Ratings, and P-1 by Moody's Investors Service. The County's investments in the NC Capital Management Trust Government Portfolio carried a credit rating of AAAM by Standard & Poor's and AAA-mf by Moody's Investor Service as of June 30, 2021. The County's investment in US Agencies (Federal Home Loan Bank, Federal Home Loan Mortgage Corporation, Federal National Mortgage Association, and Federal Farm Credit Bank) are rated Aaa by Moody's Investors Service.

Custodial Credit Risk. For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The County's formal policy indicates that the County shall utilize a third-party custodial agent for book entry transactions, all of which shall be a trust department authorized to do trust work in North Carolina who has an account with the Federal Reserve. Certificated securities shall be in the custody of the designated investment officer.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Concentration of Credit Risk. With the exception of U.S. Treasury securities, U.S agencies and authorized pools, Cabarrus County's investment policy does not allow for commercial paper investments in any one issuer in excess of 10% of the County's total investments. Thirty-one percent of the County's investments are held in commercial paper, thirty-one percent in governmental agencies, thirty-five percent in North Carolina Capital Management Trust.

At June 30, 2021, the Cabarrus Health Alliance's investments consisted of \$7,571,128 in the North Carolina Capital Management Trust's Government Portfolio, which carried a credit rating of AAAM by Standard and Poor's and AAA-mf by Moody's Investor Services as of June 30, 2021. The Government portfolio's valuation measurement method is amortized cost. The Cabarrus Health Alliance does not have a formal policy regarding credit risk or interest rate risk.

3. Property Tax-Use-Value Assessment on Certain Lands

In accordance with North Carolina general statutes, agriculture, horticulture, and forestland may be taxed by the County at present-use value as opposed to market value. When the property loses its eligibility for use-value taxation, the property tax is recomputed at market value for the current year and the three preceding fiscal years along with accrued interest from the original due date. This tax is immediately due and payable. The amounts shown in the table are property taxes that could become due if present use-value eligibility is lost. These amounts have not been recorded in the financial statements.

<u>Year Levied</u>	<u>Tax</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 6,364,388	\$ 1,511,542	\$ 7,875,930
2019	6,479,564	955,736	7,435,300
2020	7,020,426	403,674	7,424,100
2021	6,787,011	-	6,787,011
Total	<u>\$ 26,651,389</u>	<u>\$ 2,870,952</u>	<u>\$ 29,522,341</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

4. Receivables

a. Government-wide Receivables

Receivables at the government-wide level for the Primary Government at June 30, 2021, were as follows:

	Accounts	Customers	Due from other Governments	Taxes and Interest	Total
Governmental Activities:					
General	\$ 3,309,980	\$ 11,979,386	\$ 16,687,704	\$ 4,551,061	\$ 36,528,131
Other governmental	47,003	-	21,904	205,408	274,315
Total receivables	3,356,983	11,979,386	16,709,608	4,756,469	36,802,446
Allowance for doubtful accounts	-	(10,314,867)	-	(2,059,299)	(12,374,166)
Total-governmental activities	<u>\$ 3,356,983</u>	<u>\$ 1,664,519</u>	<u>\$ 16,709,608</u>	<u>\$ 2,697,170</u>	<u>\$ 24,428,280</u>
Business-type Activities:					
Landfill	<u>\$ -</u>	<u>\$ 11,827</u>	<u>\$ 97,926</u>	<u>\$ 3,617</u>	<u>\$ 113,370</u>

Due from other governments that is owed to the County consists of the following:

	Governmental Activities	Business Type Activities
Local option sales tax	\$ 12,755,776	\$ -
Motor vehicle tax	2,878,908	-
Grants	347,780	-
Other	727,144	-
Solid waste disposal tax	-	12,695
Scrap tire tax	-	85,231
	<u>\$ 16,709,608</u>	<u>\$ 97,926</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Discretely Presented Component Unit CHA

Receivables at the government-wide level for the Cabarrus Health Alliance at June 30, 2021, were as follows:

	<u>Accounts</u>	<u>Customers</u>	<u>Taxes</u>	<u>Total</u>
Governmental Activities:				
General	\$ 3,236,794	\$ 1,178,755	\$ 105,523	\$ 4,521,072
Allowance for doubtful accounts	-	(197,886)	-	(197,886)
Total-governmental activities	<u>\$ 3,236,794</u>	<u>\$ 980,869</u>	<u>\$ 105,523</u>	<u>\$ 4,323,186</u>

5. Capital Assets

1. Primary Government

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 21,533,301	\$ 1,021,941	\$ (400)	\$ 22,554,842
Construction in progress	12,692,048	30,439,067	(19,233)	43,111,882
Total capital assets not being depreciated	<u>34,225,349</u>	<u>31,461,008</u>	<u>(19,633)</u>	<u>65,666,724</u>
Capital assets being depreciated:				
Buildings	177,670,518	6,219	(2,661,693)	175,015,044
Building improvements	22,591,742	-	(49,979)	22,541,763
Equipment	21,399,467	683,818	-	22,083,285
Furniture and fixtures	1,477,815	-	-	1,477,815
Land improvements	13,225,146	-	-	13,225,146
Vehicles	15,858,006	2,395,093	(1,131,931)	17,121,168
Reservoir	21,743,730	-	-	21,743,730
Total capital assets being depreciated	<u>273,966,424</u>	<u>3,085,130</u>	<u>(3,843,603)</u>	<u>273,207,951</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

	Beginning Balance	Increases	Decreases	Ending Balance
Less accumulated depreciation for:				
Buildings	49,623,990	4,293,914	(818,968)	53,098,936
Building improvements	7,501,623	565,576	(21,861)	8,045,338
Equipment	17,844,872	1,458,833	-	19,303,705
Furniture and fixtures	1,314,885	46,165	-	1,361,050
Land improvements	6,946,295	661,889	-	7,608,184
Vehicles	10,965,894	1,910,258	(1,131,931)	11,744,221
Reservoir	522,372	21,765	-	544,137
Total accumulated depreciation	<u>94,719,931</u>	<u>8,958,400</u>	<u>(1,972,760)</u>	<u>101,705,571</u>
Total capital assets, being depreciated, net	<u>179,246,493</u>	<u>(5,873,270)</u>	<u>(1,870,844)</u>	<u>171,502,379</u>
Governmental and Internal Service Fund Capital Assets, net	<u>\$ 213,471,842</u>	<u>\$ 25,587,738</u>	<u>\$ (1,890,477)</u>	<u>\$ 237,169,103</u>

Depreciation expense was charged to function/programs of the primary government as follows:

Governmental activities:	
General government	\$ 1,593,515
Public safety	5,323,624
Economic & physical development	42,028
Environmental protection development	43,322
Human services	338,443
Culture & recreation	1,617,468
Total depreciation expense - governmental & internal services activities	<u>\$ 8,958,400</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Capital asset activity for the year ended June 30, 2021:

	Beginning Balance	Increases	Decreases	Ending Balance
Business-type activities:				
Capital assets, not being depreciated:				
Land	\$ 490,447	\$ -	\$ -	\$ 490,447
Capital assets, being depreciated:				
Land improvements	2,199,396	-	-	2,199,396
Vehicles	1,922,279	-	-	1,922,279
Equipment	262,358	-	-	262,358
Buildings	1,256,544	-	-	1,256,544
Total capital assets, being depreciated	5,640,577	-	-	5,640,577
Less accumulated depreciation for:				
Land improvements	1,269,343	93,300	-	1,362,643
Vehicles	1,922,279	-	-	1,922,279
Equipment	235,583	10,500	-	246,083
Buildings	439,452	31,413	-	470,865
Total accumulated depreciation	3,866,657	135,213	-	4,001,870
Total capital assets, being depreciated, net	1,773,920	(135,213)	-	1,638,707
Proprietary capital assets, net	\$ 2,264,367	\$ (135,213)	\$ -	\$ 2,129,154

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Construction Commitments

The government has active construction projects as of June 30, 2021. The projects include New School Construction (West Cabarrus High School, New Middle School), Cabarrus County Courthouse and Governmental Center Skylight Repair. At year-end, the government's commitments with contractors are as follows:

	<u>Spent-To-Date</u>	<u>Remaining Commitment</u>
School new construction	\$ 89,334,067	\$ 17,383,365
Government Center skylight repair	1,784,390	49,537
Cabarrus County Courthouse	22,698,969	70,016,826
Total	<u>\$ 113,817,426</u>	<u>\$ 87,449,728</u>

Discretely Presented Component Unit

Capital asset activity for Cabarrus Health Alliance for the year ended June 30, 2021, was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental Activities:				
Capital assets, being depreciated:				
Furniture and fixtures	\$ 391,287	\$ -	\$ -	\$ 391,287
Vehicles	536,453	41,707	-	578,160
Equipment	1,398,787	5,800	(11,645)	1,392,942
Land improvements	600,505	-	-	600,505
Total capital assets being depreciated	<u>2,927,032</u>	<u>47,507</u>	<u>(11,645)</u>	<u>2,962,894</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

	Beginning Balance	Increases	Decreases	Ending Balance
Less accumulated depreciation:				
Furniture and fixtures	347,169	18,216	-	365,385
Vehicles	357,456	55,999	(11,645)	401,810
Equipment	1,010,916	103,459	-	1,114,375
Land improvements	589,525	10,508	-	600,033
Total accumulated depreciation	<u>2,305,066</u>	<u>188,182</u>	<u>(11,645)</u>	<u>2,481,603</u>
 Total governmental activities, being depreciated (net)	<u>621,966</u>	<u>(140,675)</u>	<u>-</u>	<u>481,291</u>
 Governmental capital assets, net	<u>\$ 621,966</u>	<u>\$ (140,675)</u>	<u>\$ -</u>	<u>\$ 481,291</u>

B. Liabilities

1. Payables

Payables at the government-wide level for the Primary Government at June 30, 2021 were as follows:

	Vendors	Salaries and Benefits	Other	Total
Governmental Activities:				
General	\$ 3,844,133	\$ 2,840,546	\$ 553,846	\$ 7,238,525
County Capital Projects	2,370,134	-	-	2,370,134
CARES Act Relief Fund	-	174	86,270	86,444
Other governmental	781,828	4,074	1,713,183	2,499,085
Total-governmental activities	<u>\$ 6,996,095</u>	<u>\$ 2,844,794</u>	<u>\$ 2,353,299</u>	<u>\$ 12,194,188</u>
 Business-type activities				
Landfill	<u>\$ 71,435</u>	<u>\$ 11,419</u>	<u>\$ -</u>	<u>\$ 82,854</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Payables at the government-wide level for the Cabarrus Health Alliance at June 30, 2021, were as follows:

	<u>Vendors</u>	<u>Salaries and Benefits</u>	<u>Total</u>
Governmental Activities:			
General	<u>\$ 244,348</u>	<u>\$ 598,815</u>	<u>\$ 843,163</u>

2. Pension Plan and Other Postemployment Obligations

a. Local Governmental Employees' Retirement System

Plan Description. The County is a participating employer in the statewide Local Governmental Employees' Retirement System (LGERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS membership is comprised of general employees and local law enforcement officers (LEOs) of participating local governmental entities. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the state Senate, one appointed by the state House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Local Governmental Employees' Retirement System is included in the Annual Comprehensive Financial Report for the State of North Carolina. The state's Annual Comprehensive Financial Report includes financial statements and required supplementary information LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 981-5454, or at www.osc.nc.gov.

Benefits Provided. LGERS provides retirement and survivor benefits. Retirement benefits are determined as 1.85% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. Plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. Plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service (age 55 for firefighters). Survivor benefits are available to eligible beneficiaries of members who die while in active service or within 180 days of their last day of service and who have either completed 20 years of creditable service regardless of age (15 years of creditable service for firefighters and rescue squad members who are killed in line of duty) or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic post-retirement benefit increases. Increases are contingent upon actuarial gains of the plan.

LGERS plan members who are LEOs are eligible to retire with full retirement benefits at age 55 with five years of creditable service as an officer, or at any age with 30 years of creditable service. LEO plan members are eligible to retire with partial retirement benefits at age 50 with 15 years of creditable service as an officer. Survivor benefits are available to eligible beneficiaries of LEO members who die while in active service or within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age or have completed 15 years of service as a LEO and have reached age 50 or have completed five years of creditable service as a LEO and have reached age 55 or have completed 15 years of creditable service as a LEO if killed in the line of duty. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Contributions. Contribution provisions are established by General Statute 128-30 and may be amended only by the North Carolina General Assembly. Cabarrus County employees are required to contribute 6% of their compensation. Employer contributions are actuarially determined and set annually by the LGERS Board of Trustees. Cabarrus County's contractually required contribution rate for the year ended June 30, 2021 was 10.90% of compensation for law enforcement officers and 10.15% for general employees and firefighters, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year. Contributions to the pension plan from the Cabarrus County were \$6,153,223 for the year ended June 30, 2021.

Refunds of Contributions – County employees who have terminated service as a contributing member of LGERS, may file an application for a refund of their contributions. By state law, refunds to members with at least five years of service include 4% interest. State law requires a 60-day waiting period after service termination before the refund may be paid. The acceptance of a refund payment cancels the individual's right to employer contributions, or any other benefit provided by LGERS.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the County reported a liability of \$29,568,671 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2020. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019. The total pension liability was then rolled forward to the measurement date of June 30, 2020 utilizing update procedures incorporating the actuarial assumptions. The County's proportion of the net pension liability was based on a projection of the County's long-term share of future payroll covered by the pension plan, relative to the projected future payroll covered by the pension plan of all participating LGERS employers, actuarially determined. At June 30, 2021 the County's proportion was 0.827% (measured as of June 30, 2020), which was an increase of 0.032% from its proportion as of June 30, 2020 (measured as of June 30, 2019).

For the year ended June 30, 2021, the County recognized pension expense of \$10,265,476. At June 30, 2021, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 3,734,004	\$ -
Changes of assumptions	2,200,489	-
Net difference between projected and actual earnings on pension plan investments	4,160,998	-
Changes in proportion and differences between County contributions and proportionate share of contributions	353,398	74,105
County contributions subsequent to the measurement date	6,153,223	-
Total	<u>\$ 16,602,112</u>	<u>\$ 74,105</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

\$6,153,223 reported as deferred outflows of resources related to pensions resulting from County's contributions subsequent to the measurement date will be recognized as a decrease of the net pension liability in the year ending June 30, 2022. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ending June 30</u>	<u>Amount</u>
2022	\$ 2,911,797
2023	3,888,077
2024	2,343,469
2025	1,231,441
2026	-
Thereafter	-
Total	<u>\$ 10,374,784</u>

Actuarial Assumptions. The total pension liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increases	3.50 - 8.10 percent, including inflation and productivity factor
Investment rate of return	7.00 percent, net of pension plan investment expense, including inflation

The plan actuary currently uses mortality rates based on the *RP-2014 Total Data Set for Healthy Annuitants Mortality Table* that vary by age, gender, employee group (i.e., general, law enforcement officer) and health status (i.e., disabled, and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2019 valuation, with the exception of the discount rate, were based on the results of an actuarial experience study as of December 31, 2014.

Future ad hoc COLA amounts are not considered to be substantively automatic and are therefore not included in the measurement.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class as of June 30, 2020 are summarized in the following table:

	Target Allocation	Long-Term Expected Real Rate of Return
Fixed income	29.0%	1.4%
Global equity	42.0%	5.3%
Real estate	8.0%	4.3%
Alternatives	8.0%	8.9%
Credit	7.0%	6.0%
Inflation protection	6.0%	4.0%
	<u>100.0%</u>	

The information above is based on 30-year expectations developed with the consulting actuary for the 2020 asset liability and investment policy study for the North Carolina Retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.00%. All rates of return and inflation are annualized.

Discount Rate. The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Sensitivity of the County's Proportionate Share of the Net Pension asset to Changes in the Discount Rate. The following presents the County's proportionate share of the net pension asset calculated using the discount rate of 7.00 percent, as well as what the County's proportionate share of the net pension asset or net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.00 percent) or one percentage point higher (8.00 percent) than the current rate:

	1% Decrease (6.00%)	Discount Rate (7.00%)	1% Increase (8.00%)
County's proportionate share of the net pension liability (asset)	<u>\$ 59,991,611</u>	<u>\$ 29,568,671</u>	<u>\$ 4,285,068</u>

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Annual Comprehensive Financial Report for the State of North Carolina.

b. Law Enforcement Officers' Special Separation Allowance

Plan Description. Cabarrus County administers a public employee retirement system (the "Separation Allowance"); a single employer defined benefit pension plan that provides retirement benefits to the County's qualified sworn law enforcement officers under the age of 62 who have completed at least 30 years of creditable service or have attained 55 years of age and have completed five or more years of creditable service. The Separation Allowance is equal to .85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

All full-time County law enforcement officers are covered by the Separation Allowance. At December 31, 2019, the Separation Allowance's membership consisted of:

Retirees receiving benefits	26
Terminated plan members entitled to but not yet receiving benefits	-
Active plan members	<u>207</u>
Total	<u>233</u>

A separate report was not issued for the plan.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Summary of Significant Accounting Policies:

Basis of Accounting. The County has chosen to fund the Separation Allowance on a pay as you go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting. Benefits are recognized when due and payable in accordance with the terms of the plan.

The Separation Allowance has no assets accumulated in a trust that meets the following criteria which are outlined in GASB Statements 73.

Actuarial Assumptions. The entry age normal actuarial cost method was used in the December 31, 2019 valuation. The total pension liability was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50 percent
Salary increases	3.25 to 7.75 percent, including inflation and productivity factor
Discount rate	1.93 percent

The discount rate used to measure the TPL is the S&P Municipal Bond 20-year High Grade Rate Index.

The actuarial assumptions used in the December 31, 2019 valuation were based on the results of an experience study completed by the Actuary for the Local Government Employees' Retirement System for the five-year period ending December 31, 2019.

Mortality Assumption: All mortality rates use Pub-2010 amount-weighted tables.

Mortality Projection: All mortality rates are projected from 2010 using generational improvement with Scale MP-2019.

Deaths After Retirement (Healthy): Mortality rates are based on the Safety Mortality Table for Retirees. Rates for all members are multiplied by 97% and Set Forward by 1 year.

Deaths After Retirement (Disabled Members at Retirement): Mortality rates are based on the Non-Safety Mortality Table Disabled Retirees. Rates are Set Back 3 years for all ages.

Deaths After Retirement (Survivors of Deceased Members): Mortality rates are based on the Below-median Teachers Mortality Table for Contingent Survivors. Rates for male members are Set Forward 3 years. Rates for female members are Set Forward 1 year. Because the contingent survivor tables have no rates prior to 45, the Below-median Teachers Mortality Table for Employees is used for ages less than 45.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Contributions. The County is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the amounts necessary to cover the benefits earned on a pay as you go basis through appropriations made in the General Fund operating budget. There were no contributions made by employees. The County's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. Administration costs of the Separation Allowance are financed through investment earnings. The County paid \$436,597 as benefits came due for the reporting period.

At June 30, 2021, the County reported a total pension liability of \$13,003,554. The total pension liability was measured as of December 31, 2020 based on a December 31, 2019 actuarial valuation. The total pension liability was rolled forward to December 31, 2020 utilizing update procedures incorporating the actuarial assumptions. For the year ended June 30, 2021, the County recognized pension expense of \$1,559,212.

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 1,532,984	\$ 50,814
Changes of assumptions	2,999,535	175,964
County benefit payments and plan administrative expenditures paid subsequent to the measurement date	264,577	-
Total	<u>\$ 4,797,096</u>	<u>\$ 226,778</u>

The County paid \$263,287 in benefit payments and \$1,290 in administrative expenditures subsequent to the measurement date that are reported as deferred outflows of resources related to pensions which will be recognized as a decrease of the total pension liability in the year ending June 30, 2022. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Amount
2022	\$ 909,656
2023	923,124
2024	896,536
2025	839,014
2026	715,935
Thereafter	21,476

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Sensitivity of the County's Total Pension Liability to Changes in the Discount Rate. The following presents the County's total pension liability calculated using the discount rate of 1.93 percent, as well as what the County's total pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (0.93 percent) or 1-percentage-point higher (2.93 percent) than the current rate.

	1% Decrease (0.93%)	Discount Rate (1.93%)	1% Increase (2.93%)
Total pension liability	<u>\$ 14,085,640</u>	<u>\$ 13,003,554</u>	<u>\$ 12,011,439</u>
	Total Pension Liability		
Beginning balance	\$ 8,474,799		
Service cost at end of year	379,104		
Interest on the total pension liability	269,162		
Difference between expected and actual experience in the measurement of the total pension liability	1,083,766		
Changes of assumptions or other inputs	3,233,320		
Benefit payments	(436,597)		
Ending balance of the total pension liability	<u>\$ 13,003,554</u>		

Changes of Assumptions. Changes of assumptions and other inputs reflect a change in the discount rate from 3.26 percent at June 30, 2019 to 1.93 percent at June 30, 2020.

Changes in Benefit Terms. Reported compensation adjusted to reflect the assumed rate of pay as of the valuation date.

The plan currently uses mortality tables that vary by age, and health status (i.e., disabled, and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2019 valuation were based on the results of an actuarial experience study for the period January 1, 2010 through December 31, 2014.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

c. Supplemental Retirement Income Plan (401k)

Plan Description. The County contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers and non-law enforcement employees of the County. Article 5 of G.S. Chapter 135 assigns the authority to establish and amend benefit provision to the North Carolina General Assembly. The Supplemental Retirement Income Plan for Law Enforcement Officers is included in the Annual Comprehensive Financial Report for the State of North Carolina. The state's Annual Comprehensive Financial Report includes the pension trust fund financial statements for the Internal Revenue Code Section 401(k) plan that includes the Supplemental Retirement Income Plan for Law Enforcement Officers. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy. Article 12E of G.S. Chapter 143 requires the County to contribute each month an amount equal to five percent of each law enforcement officer's salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. The County has chosen to extend this benefit to all its full and part-time (who are eligible for North Carolina Local Governmental Employees' Retirement System) employees. Contributions by Cabarrus County for the year ended June 30, 2021 were \$4,194,575 which consisted of \$2,991,997 from the County and \$1,202,578 from the employees. Contributions for the year ended June 30, 2021 were \$514,479 from participating Alliance employees. The Alliance's Board reinstated the employer's contribution to this benefit. The Alliance matched up to 2% beginning July 1, 2021. The Alliance contributed \$119,634 to the plan for the year ended June 30, 2021. No amounts were forfeited.

The County offers its employees a deferred compensation plan (Plan) created in accordance with Internal Revenue Code Section 457. The Plan available to all County employees permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency.

The County has complied with changes in the laws that govern the County's deferred compensation plan, requiring all assets of the plan to be held in trust for the exclusive benefit of the participants and their beneficiaries. Formerly, the undistributed amounts, which had been deferred by the plan participants, were required to be reported as assets of the County. In accordance with GASB Statement No. 32, "Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans", the County's deferred compensation plan is no longer reported within the County's custodial funds.

d. Register of Deeds' Supplemental Pension Fund

Plan Description. Cabarrus County also contributes to the Registers of Deeds' Supplemental Pension Fund (RODSPF), a noncontributory, cost-sharing multiple-employer defined benefit plan administered by the North Carolina Department of State Treasurer. The RODSPF provides supplemental pension benefits to any eligible county register of deeds who is retired under the Local Government Employees' Retirement System (LGERS) or an equivalent locally sponsored plan. Article 3 of G. S. Chapter 161 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the state Senate, one appointed by the state House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Register of Deeds' Supplemental Pension Fund is included in the Annual Comprehensive Financial Report for the State of North Carolina. The state's Annual Comprehensive Financial Report includes financial statements and required supplementary information for the Registers of Deeds' Supplemental Pension Fund. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 981-5454, or at www.osc.nc.gov.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Benefits Provided. An individual's benefits for the year are calculated as a share of accumulated contributions available for benefits for that year, subject to certain statutory limits. An individual's eligibility is based on at least 10 years of service as a register of deeds with the individual's share increasing with years of service. Because of the statutory limits noted above, not all contributions available for benefits are distributed.

Contributions. Benefits and administrative expenses are funded by investment income and 1.5% of the receipts collected by each County Commission under Article 1 of Chapter 161 of North Carolina General Statutes. The statutory contribution currently has no relationship to the actuary's required contribution. The actuarially determined contribution this year and for the foreseeable future is zero. Register of Deeds do not contribute. Contribution provisions are established by General Statute 161-50 and may be amended only by the North Carolina General Assembly. Contributions to the pension plan from the County were \$30,568 for the year ended June 30, 2021.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the County reported an asset of \$516,340 for its proportionate share of the net pension asset. The net pension asset was measured as of June 30, 2020. The total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2019. The total pension liability was then rolled forward to the measurement date of June 30, 2020 utilizing update procedures incorporating the actuarial assumptions. The County's proportion of the net pension asset was based the County's share of contributions to the pension plan, relative to contributions to the pension plan of all participating RODSPF employers. At June 30, 2020, the County's proportion was 2.253%, which was an increase of 0.1810% from its proportion measured as of June 30, 2019.

For the year ended June 30, 2021, the County recognized pension expense of \$3,909. At June 30, 2021, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 10,521
Net difference between projected and actual earnings on pension plan investments	-	44,181
Changes in proportion and differences between County contributions and proportionate share of contributions	20,231	22,968
County Contributions subsequent to the measurement date	30,568	-
Total	<u>\$ 50,799</u>	<u>\$ 77,670</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

\$30,568 reported as deferred outflows of resources related to pensions resulting from County's contributions subsequent to the measurement date will be recognized as an increase of the net pension asset in the year ending June 30, 2022. Other amounts reported as deferred inflows and outflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ending June 30</u>	<u>Amount</u>
2022	\$ (9,051)
2023	(17,319)
2024	(19,939)
2025	(11,130)
2026	-
Thereafter	-

Actuarial Assumptions. The total pension liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary Increases	3.5 to 7.75 percent, including inflation and productivity factor
Investment rate of return	3.75 percent, net of pension plan investment expense, including inflation

The plan currently uses mortality tables that vary by age, gender, employee group (i.e., general, law enforcement officer) and health status (i.e., disabled, and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2019 valuation were based on the results of an actuarial experience study for the period January 1, 2010 through December 31, 2014.

Future ad hoc COLA amounts are not considered to be substantively automatic and are therefore not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income returns projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The adopted asset allocation policy for the RODSPF is 100% in the fixed income class. The best estimates of arithmetic real rates of return for each major asset class as of June 30, 2020 is 1.4%.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

The information above is based on 30-year expectations developed with the consulting actuary for the 2020 asset liability and investment policy study for the North Carolina Retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.00%. All rates of return and inflation are annualized.

Discount Rate. The discount rate used to measure the total pension liability was 3.75%. The projection of cash flows used to determine the discount rate assumed that contributions from employers will be made at statutorily required rates. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the County's Proportionate Share of the Net Pension Asset to Changes in the Discount Rate. The following presents the County's proportionate share of the net pension asset calculated using the discount rate of 3.75 percent, as well as what the County's proportionate share of the net pension asset or net pension liability would be if it were calculated using a discount rate that is one percentage point lower (2.75 percent) or one percentage point higher (4.75 percent) than the current rate:

	1% Decrease (2.75%)	Discount Rate (3.75%)	1% Increase (4.75%)
County's proportionate share of the net pension liability (asset)	<u>\$ (438,567)</u>	<u>\$ (516,340)</u>	<u>\$ (582,150)</u>

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Annual Comprehensive Financial Report for the State of North Carolina.

e. Pension Liabilities (Assets), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The net pension liability for LGERS and ROD was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019. The total pension liability (asset) for LEOSSA was measured as of June 30, 2020, with an actuarial valuation date of December 31, 2019. The County's proportion of the net pension liability was based on the County's share of contributions to the pension plan relative to the contribution of all participating entities. Following is information related to the proportionate share and pension expense:

	LGERS	ROD	LEOSSA	TOTAL
Proportionate share of net pension liability (asset)	\$ 29,568,671	\$ (516,340)	\$ -	\$ 29,052,331
Proportion of the net pension liability (asset)	0.827%	2.253%	-	-
Total pension liability	-	-	13,003,554	13,003,554
Pension expense	10,265,476	3,909	1,559,212	11,828,597

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

At June 30, 2021, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	LGERS	ROD	LEOSSA	TOTAL
Deferred Outflows of Resources				
Differences between expected and actual experience	\$ 3,734,004	\$ -	\$ 1,532,984	\$ 5,266,988
Change of assumptions	2,200,489	-	2,999,535	5,200,024
Net difference between projected and actual earnings on pension plan investments	4,160,998	-	-	4,160,998
Changes in proportion and differences between County contributions and proportionate share of contributions	353,398	20,231	-	373,629
County contributions (LGERS, ROD)/benefit payments and administration costs (LEOSSA) subsequent to the measurement date	6,153,223	30,568	264,577	6,448,368
Deferred Inflows of Resources				
Differences between expected and actual experience	\$ -	\$ 10,521	\$ 50,814	\$ 61,335
Changes of assumptions	-	-	175,964	175,964
Net difference between projected and actual earnings on pension plan investments	-	44,181	-	44,181
Changes in proportion and differences between County contributions and proportionate share of contributions	74,105	22,968	-	97,073

f. Other Postemployment Benefits (OPEB) – Healthcare Benefits Plan

Plan Description. The County administers a single employer defined benefit Healthcare Benefits Plan (the HCB Plan). The County Board of Commissioners has the authority to establish and amend the benefit terms and financing requirements. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement 75.

Benefits Provided. The HCB plan provides postemployment healthcare benefits to retirees of the County, provided they participate in the North Carolina Governmental Employee's Retirement System (System) and at the time of their retirement meet certain service requirements as shown in the chart below. In addition, retirees must work the last five years at Cabarrus County.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Hire Rehire Date	Eligible for 100% coverage	Eligible for 50% coverage	Not Eligible
Prior to 07/01/1997	If employees signed vacation (schedule A) acceptance agreement	N/A	If employee signed vacation (schedule B) declination agreement for reduced vacation
07/01/1997-10/31/2003	10 years of creditable service	N/A	N/A
11/01/2003-10/31/2016	25 years of creditable service	10 years of creditable service	N/A
On or after 11/01/2016	25 years of creditable service	15 years of creditable service	N/A

The Retirees receive the same benefits as active employees and the County's eligible retirees can purchase coverage for their dependents at the County's group rate. The County pays the full cost of coverage for the HCB plan. Coverage for all retirees will cease when the retiree becomes eligible for Medicare or reaches the age where they would have had such benefits had they qualified for Social Security. The Cabarrus County Board of Commissioners may amend the benefit provisions. A separate report was not issued for the plan.

Plan Membership. Membership of the HCB plan consisted of the following at June 30, 2020 the date of the latest actuarial valuation:

Inactive employees or beneficiaries currently receiving benefits	98
Inactive members entitled to but not yet receiving benefits	-
Active employees	<u>1,020</u>
Total membership	<u><u>1,118</u></u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Total OPEB Liability

The County's total OPEB liability (TOL) of \$43,301,564 was measured as of June 30, 2020 and was determined by an actuarial valuation as of June 30, 2020.

Actuarial assumptions and other inputs. The County's total OPEB liability in the June 30, 2020 actuarial valuation was determined using the following key actuarial assumptions and other inputs, applied to all periods included in the measurement unless otherwise specified:

Inflation	2.50%
Real wage growth	1.00%
Wage inflation	3.50%
Salary increases, including wage inflation:	
General employees	3.50% - 7.75%
Firefighters	3.50% - 7.75%
Law enforcement officers	3.50% - 7.35%
Municipal Bond Index Rate:	
Prior measurement date	3.89%
Measurement date	3.50%
Healthcare cost trend rates:	
Pre-Medicare	7.00% for 2020 decreasing to an ultimate rate of 4.50% by 2026

The discount rate used to measure the total OPEB liability was based on the June average of the Bond Buyer General Obligation 20-year Municipal Bond Index published by The Bond Buyer.

Mortality rates were based on the RP-2014 mortality tables, with adjustments for LGERS experience and generational mortality improvements using Scale MP-2020.

The demographic actuarial assumptions for retirement, disability incidence, withdrawal, and salary increase used in the June 30, 2020 valuation were based on the results of an actuarial experience study for the period January 1, 2010 - December 31, 2014, adopted by the LGERS Board.

The remaining actuarial assumptions (e.g., initial per capita costs, health care cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2020 valuation were based on a review of recent plan experience done concurrently with the June 30, 2020 valuation.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Changes in the Total OPEB Liability

Total OPEB Liability as of June 30, 2020	<u>\$ 34,499,299</u>
Changes for the year:	
Service cost at the end of the year*	1,928,135
Interest on TOL and cash flows	1,298,511
Difference between expected and actual experience	(42,333)
Changes of assumptions or other inputs	6,940,003
Benefits payments	<u>(1,322,051)</u>
Net changes	<u>8,802,265</u>
Total OPEB Liability as of June 30, 2021	<u><u>\$ 43,301,564</u></u>

* The service cost includes interest for the year.

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Trend Rates. The following presents the total OPEB liability of the Plan, calculated using the health care cost trend rates, as well as what the Plan's total OPEB liability would be if it were calculated using a health care cost trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate.

Health Care Cost Trend Rate Sensitivity			
	Current Cost Trend Rate		
	1% Decrease (6.00% decreasing to 4.00%)	(7.00% decreasing to 5.00%)	1% Increase (8.00% decreasing to 6.00%)
Total OPEB liability	<u>\$ 39,955,123</u>	<u>\$ 43,301,564</u>	<u>\$ 47,795,041</u>

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate. The following exhibits present the TOL of the Plan, calculated using the discount rate of 2.21%, as well as what the Plan's TOL would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

Discount Rate Sensitivity			
	Current		
	1% Decrease (1.21%)	Discount Rate (2.21%)	1% Increase (3.21%)
Total OPEB liability	<u>\$ 48,400,836</u>	<u>\$ 43,301,564</u>	<u>\$ 38,896,585</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2021 the County recognized OPEB expense of \$2,349,922. At June 30, 2021, the County reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ 82,968	\$ 8,819,062
Changes of assumptions or other inputs	6,549,984	2,253,416
Benefit payments and administrative costs made subsequent to the measurement date	1,142,550	-
Total	<u>\$ 7,775,502</u>	<u>\$ 11,072,478</u>

\$1,142,550 reported as deferred outflows of resources related to pensions resulting from benefit payments made and administrative expenses incurred subsequent to the measurement date will be recognized as a decrease in the total OPEB liability in the year ending June 30, 2022. Other amounts reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows.

Measurement Period Ending June 30	Amount
2022	\$ (876,724)
2023	(876,724)
2024	(876,724)
2025	(876,724)
2026	(782,199)
Thereafter	(150,431)

g. Other Employment Benefits

The County and the Cabarrus Health Alliance have elected to provide death benefits to employees through the Death Benefit Plan for members of the Local Governmental Employee's Retirement System (Death Benefit Plan), a state-administered plan funded on a one year-term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefit payments to beneficiaries are equal to the employee's 12 highest months' salary in a row during the 24 months prior to his/her death, but the benefit may not exceed \$20,000, the

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Alliance has no liability beyond the payment of monthly contributions. Contributions are determined as a percentage of monthly payrolls, based upon rates established by the state. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. Because the benefit payments are made by the Death Benefit Plan and not the Alliance, the Alliance does not determine the number of eligible participants. For the years ended June 30, 2019, June 30, 2020 and June 30, 2021, the Alliance contributed .04% of annual covered payroll or \$5,320, \$5,363, and \$6,304 respectively.

Effective July 1, 2004, pursuant to a new IRS regulation regarding Group Life Insurance benefits, the County is now required to include the amount of group life insurance coverage that exceeds \$50,000 as a taxable fringe benefit. As a full-time employee participating in the NC Local Government Retirement System, an employee is eligible for a death benefit of \$25,000 to \$50,000 and an additional \$20,000 the County provides for all employees who have been employed for at least one year. If this combined life insurance coverage exceeds the \$50,000 limit, the excess amount is multiplied by a premium cost factor per \$1,000 based on age at December 31st provided by the IRS. This amount is then added to the employee's taxable wages on a calendar year basis.

3. Closure and Postclosure Care Costs - Cabarrus County Landfill Facility

Federal and state laws and regulations require Cabarrus County to place a final cover on its landfill facility when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. Although closure and post closure care costs are typically paid near or after the date that the landfill stops accepting waste, the County reports a portion of these closure and post closure care costs as an operating expense in each period based on landfill capacity used as of each balance sheet date. The \$3,646,223 reported as landfill closure and post closure care liability at June 30, 2021 represents a cumulative amount reported to date, based on the use of 100% of the combined Municipal Solid Waste (MSW) and Construction and Demolition (C&D) cell and 80.5% of a (C&D) only cell. This amount is based on what it would cost to perform all closure and post closure care in 2021. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The County's liability is set aside for the closure and post closure of the following:

- The Municipal Solid Waste (MSW) reached capacity in 1997 and was covered in 1998.
- An expansion area that sits on the top of the MSW site was added in 1998 to accept construction and demolition waste (C&D). This expansion area has reached capacity and is in the process of being closed.
- An additional C&D expansion area was opened in Fiscal Year 2006 and is expected to reach full capacity in FY 2023.

Cabarrus County has met the requirements of the local government financial assurance test that is one option under state and federal laws and regulations that aids in determining if a unit is secure and financially able to meet the necessary closure and post closure care requirements as of each balance sheet date. Governments that utilize the local government financial assurance test allow them to remain exempt from a set contribution schedule.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

4. Deferred Outflows and Inflows of Resources

	Deferred Outflows of Resources	Deferred Inflows of Resources
Charge on refunding of debt	\$ 11,345,213	\$ -
(Pensions, OPEB) - difference between expected and actual experience	5,349,956	8,880,397
(Pensions, OPEB) - change of assumptions	11,750,008	2,429,380
(Pensions) - Net difference between projected and actual investment earnings	4,160,998	44,181
Pensions - change in proportion and difference between employer contributions and proportionate share of contributions	373,629	97,073
Contributions to pension plan subsequent to measurement date (LGERS, ROD)	6,183,791	-
Benefit payment administrative costs paid subsequent to the measurement date (LEOSSA)	264,577	-
Benefit payment administrative costs paid subsequent to the measurement date (OPEB)	1,142,550	-
Prepaid taxes not yet earned	-	1,037,264
Government-wide deferred outflows and inflows of resources	40,570,722	12,488,295
Taxes receivable, net (General)	-	2,356,620
Ambulance receivable, net (General)	-	1,664,519
Total	<u>\$ 40,570,722</u>	<u>\$ 16,509,434</u>

5. Risk Management

The County is exposed to various risks of loss related to torts, theft of, damage to, destruction of assets, errors and omissions, injuries to employees, and natural disasters. The County participates in a property liability program, which is financed by using a combination of self-funding and purchase excess insurance coverage through Arthur J. Gallagher & Co. A property liability insurance fund was established to track all financial transactions related to this program. The County retains the first \$350,000 in liability insurance. Above the \$350,000 retention is purchased up to a total limit of \$3,000,000 per occurrence and 6,000,000 aggregate.

The property insurance program is financed using a combination of self-funding and insurance purchased through Travelers Insurance. Excess property insurance above a \$25,000 deductible is purchased based on estimated replacement values submitted to the Excess Property Company each year. Special deductibles apply for certain perils such as flood, earth movement, boiler, machinery, and the Stough Road location.

The County purchases primary policies for Emergency Medical Services (EMS). The policies provide coverage for physical damage to EMS units, equipment, and automobiles, general and medical professional liability. Fidelity exposures are covered through the purchase of bonds. Arthur J. Gallagher secures the purchase of these bonds on behalf of the County.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

The Workers Compensation insurance program is financed using a combination of self-funding and purchasing excess insurance through Arthur J. Gallagher. A Workers Compensation fund was established to track all the financial claims in excess of this program. The County has purchased excess Workers Compensation insurance for claims in excess of that amount. The self-insured retention for Workers Compensation is as follows: \$600,000 per occurrence for Police & Drivers, EMS (EMS occurrences resulting in an injury to any employee in, upon, entering, or alighting from any employer owned or non-owned ambulance) and \$500,000 for all other occurrences. The County has \$750,000 self-insured retention for any Presumptive Losses.

The County has also purchased Cyber Liability coverage through Arthur J. Gallagher (Benchmark Insurance Company) with a \$5,000,000 limit and a basis retention of \$100,000.

In accordance with G.S. 159-29, the County's employees that have access to \$100 or more at any given time of the County's funds are performance bonded through a commercial surety bond. The Director of Finance and Tax Collector are each individually bonded for \$100,000 each. The remaining employees that have access to funds are bonded under a blanket bond for \$200,000.

The County carries commercial coverage for all other risks of loss including flood loss. Flood coverage is an annual limit not to exceed \$25,000,000. There have been no significant reductions in insurance coverage from previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

Insurance coverage for the Alliance is through McGriff and Wester Insurance Services. The Alliance pays a premium for coverage of worker's compensation, general liability, property, automotive, and professional liability insurance coverage. The Alliance is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Alliance carries commercial coverage for all other risks of loss. Fiscal year ended June 30, 1998 was the initial year of operations. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in 2019, 2020 and 2021.

In accordance with G.S. 159-29, the Alliance's employees that have access to \$100 or more at any given time of the Alliance's funds are performance bonded through a commercial surety bond. Employees that have access to funds are bonded under a blanket bond for \$250,000. The Finance Director is individually bonded for \$100,000.

A liability for a claim is established if information indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss is reasonably estimable. The current claims liability for fiscal year ended June 30, 2021 is shown.

	<u>6/30/2020</u>	<u>6/30/2021</u>
Unpaid claims, beginning of fiscal year	\$ 682,767	\$ 671,330
Incurred claims	2,252,885	2,020,511
Claims payments	<u>(2,264,322)</u>	<u>(2,138,287)</u>
Unpaid claims, end of fiscal year	<u>671,330</u>	<u>553,554</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

On July 1, 2004, the County chose to establish a Self-Insured Health Insurance Fund (an internal service fund) for risk associated with the health insurance plan. The Health Insurance Fund is where assets are set aside for claim settlements. A premium is charged to each fund that accounts for full-time employees, eligible part-time employees based on ACA, plus this benefit is also offered to retired employees who meet specific criteria. The total charge to each fund is based on actual calculated cost which includes but is not limited to fixed cost, mature claim cost, expected monthly liability and the number of projected employees who will be covered by insurance.

The uninsured risk retention per claim is \$200,000 with an aggregate stop loss of 125%. This coverage is for claims incurred and paid in 12 months. The benefits covered are Medical MH/SA Pharmacy and Vision.

A liability for a claim is established if information indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss is reasonably estimable. The current claims liability for fiscal year ended June 30, 2021 is shown.

	<u>6/30/2020</u>	<u>6/30/2021</u>
Unpaid claims, beginning of fiscal year	\$ 1,665,864	\$ 1,705,044
Incurred claims	11,276,462	11,026,513
Claims payments	(11,237,282)	(11,666,557)
Unpaid claims, end of fiscal year	<u>\$ 1,705,044</u>	<u>\$ 1,065,000</u>

6. Contingent Liabilities

The County has received proceeds from several federal and state grants. Periodic audits of these grants are required, and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. The amount, if any, of such refunds cannot be determined at this time although management believes that such amounts would be immaterial. No provision has been made in the accompanying financial statements for the refund of grant funds.

As of June 30, 2021, the County was a defendant in several lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of counsel for the County that resolution of these matters will not have a material adverse impact on the financial condition of the County.

7. Long-Term Obligations

a. Capital Leases

The County has entered into agreements to lease property and equipment. The lease agreements qualify as capital leases for account purposes and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of inception.

On August 15, 2018, the County, lessee, financed the acquisition of equipment for the Emergency Medical Services Department at an effective interest rate of 1.65%. Annual payments of \$115,191 will be made for six years.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

The equipment was pledged as collateral for the 2018 Lease. The Lease has numerous events of default specified therein. An occurrence of an event of default could result in an acceleration of the then outstanding amount of the 2018 Lease. After an event of default, the collateral securing the 2018 Lease can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2018 Lease. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2018 Lease. The remedies afforded to the owners of the 2018 Lease after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2018 Lease.

The assets acquired through capital leases are as follows:

	Governmental Activities
County owned asset:	
Equipment	\$ 691,142
Less: Accumulated depreciation	<u>(368,609)</u>
Total	<u><u>\$ 322,533</u></u>

The future minimum lease obligation and the net present value of these minimum lease payments as of June 30, 2021, are as follows:

Year Ending June 30	Governmental Activities
2022	\$ 115,191
2023	115,191
2024	<u>115,190</u>
Total minimum lease payments	345,572
Less: amount representing interest	<u>(11,137)</u>
Present value of minimum lease payments	<u><u>\$ 334,435</u></u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

b. Operating Leases

The County leases building, equipment, and office facilities under non-cancelable operating leases. Total costs for the leases were \$1,019,976 for the year ended June 30, 2021. The future minimum lease payments for these leases are as follows:

<u>Year Ending June 30</u>	<u>Amount</u>
2022	\$ 968,076
2023	969,656
2024	857,359
2025	772,699
2026	743,353
Longer than 5 years	753,278
Total	<u>\$ 5,064,421</u>

c. General Obligation Indebtedness

General obligation bonds are issued to provide funding for the construction of capital facilities used for general government activities. All general obligation bonds are collateralized by the full faith, credit, and taxing power of the County. Principal and interest requirements are provided by appropriation in the year in which they become due.

General Obligation Advance Refunding Bonds (2013) refunded a portion of the 2005 and 2006 General Obligation Bonds. These bonds (2005 and 2006) consisted of the construction of Hickory Ridge High School, W. R. Odell Elementary School, Charles E. Boger Elementary School, Carl A. Furr Elementary School, Building 3000 at Rowan Cabarrus Community College, along with various renovations and additions.

General Obligation Advance Refunding Bonds (2020) refunded a portion of the 2013 General Obligation Bonds.

The County's general obligation bonds payable at June 30, 2021 is comprised of the following individual issues serviced by the County's General Fund:

\$62,360,000 (2013) Advance Refunding Bonds due on March 1 and September 1 in installments through March 1, 2027; interest at 1.5 to 5.0 percent.	\$ 25,440,000
\$6,800,000 (2020) Advance Refunding Bonds due on March 1 and September 1 in installments through March 1, 2027; interest at 1.6 percent	<u>6,800,000</u>
Total	<u>\$ 32,240,000</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

For Cabarrus County, the annual debt service payments to maturity as of June 30, 2021, for the County's general obligation bonds are as follows:

Year Ending, June 30	Governmental Activities	
	Principal	Interest
2022	\$ 6,505,000	\$ 1,178,500
2023	6,595,000	856,670
2024	6,620,000	532,140
2025	6,255,000	303,485
2026	3,385,000	87,710
2027-2031	2,880,000	40,320
Total	<u>\$ 32,240,000</u>	<u>\$ 2,998,825</u>

d. Certificates of Participation/Limited Obligation Bonds

1. Public Offered Debt

On April 14, 2011, the Cabarrus County Development Corporation issued \$14,635,000 (2011A) certificates of Participation (COPS) contracts to fund the rehabilitating, repairing, and equipping of approximately eighteen Cabarrus County and six Kannapolis City school facilities. These 15-year COPS are financed under two bullets using Qualified School Construction Bonds. The first bullet, in the amount of \$7,200,000, will mature in 2023, with an interest rate of 5.10%, and the second bullet, for \$7,435,000, will mature in 2026 with an interest rate of 5.50%. The Federal subsidy rate on the deal was a 5.43%. The second bullet will have a net interest cost to the County of 0.07%, while the County will have no interest cost on the first bullet. The principal on this debt is deferred for five years with the first principal payment due on April 1, 2016. The principal payments will be held in an interest-bearing sinking fund until the bullet payments are due. Debt Service is financed by Cabarrus County property tax revenues. Total remaining annual payments of principal and interest range from approximately \$1,743,925 to \$2,106,125. Total principal and interest over a 15-year period will be \$25,147,248 less the federal subsidy of \$10,434,369, with the net cost to the County of \$14,712,879. In fiscal year 2013, the Federal Government began reducing the subsidy payment by approximately 7.6% for a Federal sequestration. At June 30, 2021, the County's trustee held principal payments of \$7,980,000 in a sinking fund; the total principal balance due at June 30, 2021 is \$14,635,000.

The site of Winecoff Elementary School was pledged as collateral for the 2011A COPS. The Installment Financing Contract (the "2011A Contract") and the Trust Indenture relating to the 2011A COPS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2011A COPS. After an event of default, the collateral securing the 2011A COPS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2011A COPS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2011A Contract. The remedies afforded to the owners of the 2011A COPS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2011A COPS.

On March 10, 2016, the Cabarrus County Development Corporation issued \$73,785,000 (2016) Limited Obligation Bonds (LOBS) contracts for the construction of Mount Pleasant Middle School, Kannapolis Middle School and Royal Oaks Elementary School. These 20-year LOBS have interest rates ranging from 2.00% to 5.00%. Debt

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Service is financed by Cabarrus County property tax revenues. Total principal and interest over a 20-year period will be \$108,697,900. Annual principal and interest payments range from \$3,804,763 to \$6,429,663. The total principal balance due at June 30, 2021 is \$55,345,000.

The site of Kannapolis Middle School (additional land) was pledged as collateral for the 2016 LOBS. The Installment Financing Contract (the "2016 Contract") and the Trust Indenture relating to the 2016 LOBS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2016 LOBS. After an event of default, the collateral securing the 2016 LOBS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2016 LOBS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2016 Contract. The remedies afforded to the owners of the 2016 LOBS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2016 LOBS.

On November 9, 2017, the Cabarrus County Development Corporation issued \$70,820,000 (2017) Limited Obligation Bonds (LOBS) contracts for the construction of Performance Learning Center, Western Cabarrus High School, and Downtown Concord Parking Deck. These 20-year LOBS have interest rates ranging from 3.00% to 5.00%. Debt Service is financed by Cabarrus County property tax revenues. Total principal and interest over a 20-year period will be \$99,771,165. Annual principal and interest payments range from \$3,484,688 to \$6,452,625. The total principal balance due at June 30, 2021 is \$55,440,000.

The site of West Cabarrus High School was pledged as collateral for the 2017 LOBS. The Installment Financing Contract (the "2017 Contract") and the Trust Indenture relating to the 2017 LOBS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2017 LOBS. After an event of default, the collateral securing the 2017 LOBS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2017 LOBS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2017 Contract. The remedies afforded to the owners of the 2017 LOBS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2017 LOBS.

For Cabarrus County, the annual debt service payments to maturity as of June 30, 2021, for the County's Public Offered Certificates of Participation/Limited Obligation Bonds are as follows:

Year Ending June 30	Governmental Activities	
	Principal	Interest
2022	\$ 7,540,000	\$ 5,741,413
2023	14,735,000	5,364,413
2024	7,535,000	4,620,463
2025	7,070,000	4,318,713
2026	14,505,000	3,965,213
2027-2031	35,340,000	12,479,188
2032-2036	35,320,000	4,709,338
2037-2041	3,375,000	109,688
Total	<u>\$ 125,420,000</u>	<u>\$ 41,308,429</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

2. Direct Borrowing Debt

On March 26, 2015, the Cabarrus County Development Corporation issued \$18,045,000 (2015A) Limited Obligation Bonds (LOBS) contracts to refund \$16,795,000 of the 2007 COPS issued for the construction of a sheriff administration facility. These 12-year LOBS have an interest rate of 2.38%. Debt Service is financed by Cabarrus County property tax revenues. Total principal and interest over a 12-year period will be \$21,057,440. Total remaining annual payments of principal and interest range from approximately \$1,617,604 to \$2,098,815. The total principal balance due at June 30, 2021 is \$10,110,000.

The site of the sheriff administration facility was pledged as collateral for the 2015A LOBS. The Installment Financing Contract (the "2015A Contract") and the Trust Indenture relating to the 2015A LOBS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2015A LOBS. After an event of default, the collateral securing the 2015A LOBS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2015A LOBS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2015A Contract. The remedies afforded to the owners of the 2015A LOBS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2015A LOBS.

On March 26, 2015, the Cabarrus County Development Corporation issued \$23,460,000 (2015B) Limited Obligation Bonds (LOBS) contracts to refund \$21,105,000 of the 2008A COPS issued to finance the construction of Cox Mill High School and Engineering and Architect fees for A.T. Allen Elementary School, Hickory Ridge Middle School, Patriots Elementary School, and a wing addition at A.L. Brown High School. These 13-year LOBS have an interest rate of 2.49%. Debt Service is financed by Cabarrus County property tax revenues. Total principal and interest over a 13-year period will be \$28,404,338. Total remaining annual payments of principal and interest range from approximately \$2,341,897 to \$3,092,667. The total principal balance due at June 30, 2021 is \$16,980,000.

The site of the Cox Mill High School facility was pledged as collateral for the 2015B LOBS. The Installment Financing Contract (the "2015B Contract") and the Trust Indenture relating to the 2015B LOBS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2015B LOBS. After an event of default, the collateral securing the 2015B LOBS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2015B LOBS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2015B Contract. The remedies afforded to the owners of the 2015B LOBS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2015B LOBS.

On March 26, 2015, the Cabarrus County Development Corporation issued \$38,295,000 (2015C) Limited Obligation Bonds (LOBS) contracts to refund \$34,025,000 of the 2008C COPS issued to fund the cost of construction of a residential tower to house County inmates and related improvements. These 14-year LOBS have an interest rate of 2.51%. Debt Service is financed by Cabarrus County property tax revenues. Total principal and interest over a 14-year period will be \$46,368,088. The total remaining annual payments of principal and interest range from approximately \$3,013,794 to \$4,280,932. The total principal balance due at June 30, 2021 is \$25,775,000.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

The site of the jail housing unit facility was pledged as collateral for the 2015C LOBS. The Installment Financing Contract (the “2015C Contract”) and the Trust Indenture relating to the 2015C LOBS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2015C LOBS. After an event of default, the collateral securing the 2015C LOBS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2015C LOBS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2015C Contract. The remedies afforded to the owners of the 2015C LOBS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2015C LOBS.

On March 26, 2015, the Cabarrus County Development Corporation issued \$54,435,000 (2015D) Limited Obligation Bonds (LOBS) contracts to refund \$47,300,000 of the 2009 COPS issued a) to pay a portion of the costs of (i) acquiring real property, (ii) constructing Patriots Elementary School, A.T. Allen Elementary School, Hickory Ridge Middle School, Harold E. Winkler Middle School, a wing addition, and renovation at A.L. Brown High School and equipping the Facilities. These 14-year LOBS have an interest rate of 2.52%. Debt Service is financed by Cabarrus County property tax revenues. Total principal and interest over a 14-year period will be \$66,336,892. Total remaining annual payments of principal and interest range from approximately \$4,772,306 to \$6,592,482. The total principal balance due at June 30, 2021 is \$40,090,000.

The sites of Patriots Elementary School, Hickory Ridge Middle School, AT Allen Elementary School and Winkler Middle School were pledged as collateral for the 2015D LOBS. The Installment Financing Contract (the “2015D Contract”) and the Trust Indenture relating to the 2015D LOBS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2015D LOBS. After an event of default, the collateral securing the 2015D LOBS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2015D LOBS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2015D Contract. The remedies afforded to the owners of the 2015D LOBS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2015D LOBS.

On May 16, 2018, the Cabarrus County Development Corporation issued \$54,680,000 (2018) Limited Obligation Bonds (LOBS) contracts for the construction of Advanced Technology Center, New Elementary School, replacement of HVAC systems at J.N. Fries Middle School and Mount Pleasant High School, 20 school mobile units, and land for Rowan Cabarrus Community College. These 20-year LOBS have an interest rate of 3.05%. Debt Service is financed by Cabarrus County property tax revenues. Total principal and interest over a 20-year period will be \$70,563,129. Annual principal and interest payments range from \$2,241,338 to \$4,757,050. The total principal balance due at June 30, 2021 is \$44,810,000.

The site of Hickory Ridge Elementary School was pledged as collateral for the 2018 LOBS. The Installment Financing Contract (the “2018 Contract”) and the Trust Indenture relating to the 2018 LOBS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2018 LOBS. After an event of default, the collateral securing the 2018 LOBS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2018 LOBS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2018 Contract. The remedies afforded to the owners of the 2018 LOBS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2018 LOBS.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

On February 27, 2020, the County entered into a direct borrowing agreement with Cabarrus County Development Corporation providing for a 3-year draw program allowing the County to borrow up to \$130,000,000 as needed for the construction of the new courthouse, new middle school, land for high and middle school, skylight and roof replacement and athletic turf fields. Principal is due in a lump sum at the end of the 3-year term and interest is paid monthly at a variable rate. As of June 30, 2021, the County has an outstanding liability of \$54,888,901.

In FY 2022, the County intends to draw the available funds and to liquidate the entire debt using the proceeds from a new permanent financing.

On July 16, 2020, the Cabarrus County Development Corporation issued \$1,325,000 (2020A) Limited Obligation Bonds (LOBS) contracts to refund \$2,505,000 of the 2011B COPS which funded the construction and equipping of the Cabarrus County Schools Administration Building, five school gymnasiums, and the County owned Cabarrus Arena & Events Center. These 2-year LOBS have an interest rate of 1.15%. Debt Service is financed by Cabarrus County property tax revenues. Total principal and interest over a 2-year period will be \$1,348,088. Total remaining annual payments of principal and interest is \$1,304,835. The total principal balance due at June 30, 2021 is \$1,290,000.

The sites of Concord High School, JN Fries Middle School, Mt. Pleasant High School, Northwest Middle School, Central Cabarrus High School, and the Cabarrus Arena and Events Center were pledged as collateral for the 2020A LOBS. The Installment Financing Contract (the "2020A Contract") and the Trust Indenture relating to the 2020A LOBS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2020A LOBS. After an event of default, the collateral securing the 2020A LOBS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2020A LOBS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2020A Contract. The remedies afforded to the owners of the 2020A LOBS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2020A LOBS.

On July 16, 2020, the Cabarrus County Development Corporation issued \$6,230,000 (2020B) Limited Obligation Bonds (LOBS) contracts to refund \$7,820,000 (2011C) LOBS which funded the cost of acquiring real property, construction and equipping of Bethel Elementary School, Pitts Road Elementary, Kannapolis Middle School, expansion of two existing elementary school facilities and various real and personal property improvements. These 4-year LOBS have an interest rate of 1.15%. Debt Service is financed by Cabarrus County property tax revenues. Total principal and interest over a the 4-year period will be \$6,372,140. Total remaining annual payments of principal and interest range from approximately \$2,043,230 to \$2,191,645. The total principal balance due at June 30, 2021 is \$6,230,000. Payable

The sites of Kannapolis Middle School (original land), Bethel Elementary School, Shady Brook Elementary School, Fred L. Wilson Elementary School and Pitts Road Elementary School were pledged as collateral for the 2020B LOBS. The Installment Financing Contract (the "2020B Contract") and the Trust Indenture relating to the 2020B LOBS have numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding 2020B LOBS. After an event of default, the collateral securing the 2020B LOBS can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2020B LOBS. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2020B Contract. The remedies afforded to the owners of the 2020B LOBS after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2020B LOBS.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

For Cabarrus County, the annual debt service payments to maturity as of June 30, 2021, for the County's Certificates of Participation/Limited Obligation Bonds are as follows:

Year Ending June 30	Governmental Activities	
	Principal	Interest
2022	\$ 19,875,000	\$ 3,773,826
2023	73,213,901	3,305,878
2024	18,005,000	2,858,830
2025	15,725,000	2,418,808
2026	15,450,000	2,008,487
2027-2031	42,665,000	4,798,023
2032-2036	10,890,000	1,659,353
2037-2041	4,350,000	199,013
Total	<u>\$ 200,173,901</u>	<u>\$ 21,022,218</u>

f. Installment Financing

On December 18, 2008, the County financed the acquisition of land for the Rob Wallace Park with a down payment of \$190,000 at an effective interest rate of 4.00%. In May 2016, the County sold 40.6 acres of this property. Annual payments of \$190,000 will be made on the lease through December 2037. The County's outstanding liability at June 30, 2021 was \$2,311,477.

The site of the park was pledged as collateral for the 2008 Agreement. The Installment Purchasing Agreement (the "2008 Agreement") relating to the 2008 Agreement has numerous events of default specified therein. An occurrence of an event of default could result in an acceleration of the then outstanding amount of the 2008 Agreement. After an event of default, the collateral securing the 2008 Agreement can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2008 Agreement. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2008 Agreement. The remedies afforded to the owners of the 2008 Agreement after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2008 Agreement.

On July 20, 2016, the County entered into an installment contract to finance the purchase of E-911 equipment. The County was advanced funds totaling \$283,642. Annual installment payments range from \$27,253 to \$58,230 over five years with an effective interest rate of 1.77%. The County's outstanding liability at June 30, 2021 was \$29,502.

The equipment was pledged as collateral for the 2016 Agreement. The Financing Agreement for the 2016 financing has numerous events of default specified therein. An occurrence of an event of default under either could result in an acceleration of the then outstanding amount of the 2016 Agreement. After an event of default, the collateral securing the 2016 Agreement can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

the owners of the 2016 Agreement. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2016 Agreement. The remedies afforded to the owners of the 2016 Agreement after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2016 Agreement.

On February 28, 2017, the County, financed the acquisition of additional land for the Rob Wallace Park with a down payment of \$260,000 with no effective interest rate. Annual payments of \$49,000 will be made on this lease through June 2021. The County's outstanding liability at June 30, 2021 was \$49,000.

The property was pledged as collateral for the 2017 Contract. The Purchase and sale contract for the 2017 Contract has numerous events of default specified therein. An occurrence of an event of default could result in an acceleration of the then outstanding amount of the 2017 Contract. After an event of default, the collateral securing the 2017 Contract can be foreclosed upon, sold in a foreclosure sale and the foreclosure proceeds applied to the payment of the amounts due to the owners of the 2017 Contract. However, under current North Carolina law, no deficiency judgment may be rendered against the County for breach of any obligation under the 2017 Contract. The remedies afforded to the owners of the 2017 Contract after an event of default are limited to those of a secured party under the laws of the State of North Carolina, including foreclosing on the collateral securing the 2017 Contract.

For Cabarrus County, the annual debt service payments to maturity as of June 30, 2021, for the County's installment financing are as follows:

Year Ending June 30	Governmental Activities	
	Principal	Interest
2022	\$ 176,043	\$ 92,720
2023	101,443	88,557
2024	105,500	84,500
2025	109,720	80,280
2026	114,109	75,891
2027-2031	642,772	307,226
2032-2036	782,032	167,968
2037-2041	358,360	21,642
Total	<u>\$ 2,389,979</u>	<u>\$ 918,784</u>

Debt Related to Capital Activities – Of the total Governmental Activities debt listed, only \$69,019,564 relates to assets for which the County holds title.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

g. Long-Term Obligation Activity

The following is a summary of changes in the County's long-term obligations for the fiscal year ended June 30, 2021:

	Balance July 1, 2020	Increases	Decreases	Balance June 30, 2021	Due Within One Year
Governmental activities:					
General Obligation Bonds	\$ 37,865,000	\$ 6,800,000	\$ 12,425,000	\$ 32,240,000	\$ 6,505,000
Plus: Premiums on issuance	5,267,041	-	761,500	4,505,541	-
Total General Obligation Bonds	<u>43,132,041</u>	<u>6,800,000</u>	<u>13,186,500</u>	<u>36,745,541</u>	<u>6,505,000</u>
Certificates of Participation/ Limited Obligation Bonds	145,065,000	-	19,645,000	125,420,000	7,540,000
Direct borrowings and direct placements	160,482,493	56,426,408	16,735,000	200,173,901	19,875,000
Plus: Premiums on issuance	17,310,310	-	1,552,429	15,757,881	-
Total Certificates of Participation/ Limited Obligation Bonds	<u>322,857,803</u>	<u>56,426,408</u>	<u>37,932,429</u>	<u>341,351,782</u>	<u>27,415,000</u>
Capital leases	442,302	-	107,867	334,435	109,653
Installment financing	2,900,998	-	511,019	2,389,979	176,043
Compensated absences	4,488,562	4,499,029	3,758,109	5,229,482	3,294,572
Net Pension liability (LGERS)	21,627,785	7,828,525	-	29,456,310	-
Total Pension liability (LEOSSA)	8,474,799	4,528,755	-	13,003,554	-
Total OPEB liability	34,368,202	8,768,816	-	43,137,018	-
Total governmental activities	<u>\$ 438,292,492</u>	<u>\$ 88,851,533</u>	<u>\$ 55,495,924</u>	<u>\$ 471,648,101</u>	<u>\$ 37,500,268</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

	Balance July 1, 2020	Increases	Decreases	Balance June 30, 2021	Due Within One Year
Business-type activities					
Compensated absences	\$ 21,405	\$ 16,320	\$ 16,295	\$ 21,430	\$ 13,501
Total pension liability (LGERS)	82,499	29,862	-	112,361	-
Total OPEB liability	131,097	33,449	-	164,546	-
Landfill closure/post-closure	3,724,323	-	78,100	3,646,223	81,001
Total business-type activities	<u>\$ 3,959,324</u>	<u>\$ 79,631</u>	<u>\$ 94,395</u>	<u>\$ 3,944,560</u>	<u>\$ 94,502</u>
	Balance July 1, 2020	Increases	Decreases	Balance June 30, 2021	Due Within One Year
Discretely presented component unit:					
Compensated absences	\$ 858,864	\$ 895,545	\$ (748,473)	\$ 1,005,936	\$ 985,817
Total OPEB liability	1,911,771	93,321	14,637	2,019,729	-
Total discretely presented component unit	<u>\$ 2,770,635</u>	<u>\$ 988,866</u>	<u>\$ (733,836)</u>	<u>\$ 3,025,665</u>	<u>\$ 985,817</u>

For governmental activities, compensated absences, OPEB and unfunded pension cost are liquidated by the General Fund. For business-type activities, compensated absences and OPEB are liquidated by the business-type activity. Compensated absences are accounted for on the LIFO basis, assuming employees are taking leave time as it is earned.

The County's legal debt margin is \$ 1,925,183,079.

h. Conduit Debt Obligations

Cabarrus County Industrial Facility and Pollution Control Authority has issued industrial revenue bonds to provide financial assistance to private businesses for economic development purposes. These bonds are secured by the properties financed as well as by letters of credit and are payable solely from payments received from the private businesses involved. Ownership of the acquired facilities is in the name of the private business served by the bond issuance. Neither the County, the Authority, the state, nor any political subdivision thereof is obligated in any manner for the repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements. As of June 30, 2021, there were no industrial revenue bonds outstanding.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

C. Interfund Balances and Activity

Transactions between funds are accounted for as follows:

- 1) Transactions which would be treated as revenues, expenditures, or expenses if they involved organizations external to the County are recorded as revenues, expenditures, or expenses in the appropriate funds.
- 2) Transactions which are reimbursements to a fund for expenditures or expenses initially made from it that are properly applicable to another fund are recorded as expenditures or expenses in the reimbursing fund and as reductions of the expenditures or expenses in the appropriate funds.
- 3) All transactions other than those in 1) and 2) above are recorded as transfers.

The composition of interfund transfers for the year ended June 30, 2021 is as follows:

From the General Fund to the County Capital Projects Fund for various capital expenditures	\$ 32,151,553
From the General Fund to the School Capital Projects Fund for various capital expenditures	4,420,509
From the General Fund to the Community Development Grant Special Revenue Fund for County match	34,857
From the General Fund to the Self-Insured Medical and Dental Fund for operations	68,270
From the General Fund to the Cabarrus Arena and Events Center Special Revenue Fund for the operations of the facility	949,374
From the Public School Building Capital Projects Fund to the General Fund for debt service payments	2,300,000

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

From the Capital Reserve Capital Projects Fund to the LOBS 2018 Fund for capital expenditures	251,094
From the Capital Reserve Capital Projects Fund to the County Capital Projects Fund for capital expenditures	3,157,664
From the Capital Reserve Capital Projects Fund to the School Capital Projects Fund for capital expenditures	1,662,314
From the Capital Reserve Capital Projects Fund to the General Fund to close the Capital Reserve Capital Projects Fund	2,400,530
From the Workers' Compensation and Property Liability Fund to the County Capital Projects Funds	1,065,425
From the Workers' Compensation and Property Liability Fund to the General Fund for capital expenditures	100,725
From the LOBS 2017 Capital Projects Fund to the General Fund to close capital projects	425,484
From the County Capital Projects Fund to the General Fund for capital expenditures	47,500
From the Construction and Renovation Capital Projects Fund to the County Capital Projects Fund to transfer capital projects	9,212,812
From the School Construction Debt Capital Projects Fund to the School Capital Projects Fund to close capital projects	59,112
From the LOBS 2017 Capital Projects Fund to the School Capital Projects Fund to close capital projects	18,528
From the LOBS 2018 Capital Projects Fund to the School Capital Projects Fund to close capital projects	61,256
From the Small Projects Capital Projects Fund to the County Capital Projects Fund for Capital Expenditures	1,000,000
	<u>\$59,387,007</u>

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

D. Net Investment in Capital Assets

Governmental activity, net investment in capital assets at June 30, 2021, is computed as follows:

Capital assets, net of accumulated depreciation		\$	237,169,103
Deferred outflows of resources			11,345,213
Less: capital debt			
Gross debt	\$	(380,821,737)	
School debt related to assets to which the County does not capitalize		<u>311,802,173</u>	(69,019,564)
Deferred outflows related to school debt			<u>(8,168,553)</u>
Net investment in capital assets			<u><u>\$ 171,326,199</u></u>

Unspent debt proceeds of \$996,801 is not included in the net investment in capital asset calculation as it relates to school related assets and debt.

E. Supplemental and Additional Supplemental One-Half of One Percent Local Government Sales and Use Tax

State law (Chapter 105, Articles 40 and 42, of the North Carolina General Statutes) requires the County to use a portion of the proceeds of its supplemental and additional supplemental sales taxes, or local option sales taxes, for public school capital outlays or to retire public school indebtedness. During the fiscal year ended June 30, 2021 the County reported these local option sales taxes within its General Fund and Capital Investment Fund. The County expended the restricted portion of these taxes for public school capital outlays.

F. Public School Building Capital Fund

The Public-School Building Capital Fund (PSBCF) is currently the only source of recurring state funding for the capital facility needs (buildings and land) of the local boards of education (local education administration, or LEA). The PSBCF revenue (originally funded from a portion of the Corporate Income Tax) was distributed among the counties in the state according to Average Daily Membership (ADM) and was thus colloquially known as the "ADM Fund." At June 30, 2021 the balance of the County's ADM allocation account was \$3,973.

When the Lottery was formed, the share of that revenue allocated for capital projects was brought under the 'umbrella' of the PSBCF for distribution to the LEAs in the state. Technically, both the 'ADM Fund' and the Lottery are part of the PSBCF. At June 30, 2021 the Lottery fund had a disbursing account balance of \$5,025,231.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

G. Internal Service

The County has two internal service funds, one for self-insured hospitalization / dental insurance and the other for workers' compensation and property liability insurance. The self-insured hospitalization insurance fund accumulates premiums and pays all claims and related expenses for health insurance activities. At June 30, 2021 the self-insured hospitalization / dental internal service fund had an unrestricted net position of \$3,945,839. The self-insured workers' compensation and property liability insurance fund accumulates premiums and pays all claims and related expenses for workers' compensation and property liability insurance activities. At June 30, 2021 the workers' compensation / property liability internal service fund had a net position of \$7,303,209. In the basic financial statements, the net positions and activities have been allocated to all governmental fund types, and business types as applicable. These surpluses are being retained for anticipated future catastrophic losses.

Note 3. Joint Ventures

The County participates in a joint venture to operate Cardinal Innovations Healthcare Solution with four other local governments. Each participating government appoints four board members to the twenty-member board. The County has an ongoing financial responsibility for the joint venture because Cardinal Innovations Healthcare Solution's continued existence depends on the participating governments' continued funding. None of the participating governments have any equity interest in Cardinal Innovations Healthcare Solution, so no equity interest has been reflected in the financial statements at June 30, 2021. In accordance with the intergovernmental agreement between the participating governments, the County appropriated \$511,565 to Cardinal Innovations Healthcare Solution to supplement its activities. Complete financial statements for Cardinal Innovations Healthcare Solution can be obtained from Cardinal Innovations Healthcare Solution's offices at 10150 Mallard Creek Road, Suite 400, Charlotte NC 28262.

The County, in conjunction with the State of North Carolina, Rowan-Cabarrus Community College and Rowan County participates in a joint venture to operate the Rowan-Cabarrus Community College. Each of the four participants, except the County who only appoints two members, appoints four members of the fifteen-member board of trustees of the community college. The president of the community college's student government serves as an *ex-officio* non-voting member of the community college's board of trustees. The community college is included as a component unit of the state. The County has the basic responsibility for providing funding for the facilities of the community college and provides some financial support for the community college's operations. In addition to providing annual appropriations for the facilities, the County periodically issues general obligation bonds, Limited Obligation Bonds and Capital Leases to provide financing for new and restructured facilities. Of the 2013 Refunding General Obligation bonds issued, \$849,271 in debt is still outstanding. A portion of the 2013 Refunding General Obligation Bonds were refunded with new series 2020. Of the 2020 Refunding General Obligation bonds \$408,000 in debt is still outstanding. Of the 2018 Limited Obligation bond issued, \$13,370,000 in debt is still outstanding. Of the 2018 Capital Lease, \$0.00 in debt is outstanding. The County has an ongoing financial responsibility for the community college because of the statutory responsibilities to provide funding for the community college's facilities. The County contributed \$3,653,110 to the community college for operating purposes and \$724,005 for capital outlay during the fiscal year ended June 30, 2021. In addition, the County made combined debt service principal payments of \$1,404,896 during the fiscal year on general obligation bonds, limited obligation bonds and capital leases issued for community college capital facilities. The participating governments do not have any equity interest in the joint venture; therefore, no equity interest has been reflected in the County's financial statements at June 30, 2021. Complete financial statements for the community college may be obtained from the community college's administrative offices at I-85 at Jake Alexander Boulevard South, Salisbury, NC 28145.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

In conjunction with Cabarrus County Chamber of Commerce, the County takes part in a joint venture to operate the Cabarrus County Tourism Authority, (dba Cabarrus County Convention and Visitors Bureau), which was established pursuant to state statute for the purpose of furthering the development of travel, tourism, and conventions in the County. The Board of Directors for the Tourism Authority is a twelve-member board. The Board of Cabarrus County Commissioners appoints three members, six members are appointed based on the recommendations of the Authority, and three members are appointed based on recommendations by the Cabarrus Regional Chamber of Commerce. The Board of Directors established the Convention and Visitors Bureau to conduct the day-to-day operations for the Tourism Authority. The Authority receives approximately 90% of room occupancy taxes, which are levied and collected by the County. For the year ended June 30, 2021, occupancy taxes totaling \$3,082,864, were distributed to the Authority. The participating governments and agency do not have an equity interest in the joint venture, so no equity interest has been reflected in the financial statements at June 30, 2021. Complete financial statements for the Authority can be obtained at Cabarrus County CVB, 10099 Weddington Road Ext., Suite 102, Concord NC 28027.

Note 4. Jointly Governed Organization

The County in conjunction with the Cities of Concord and Kannapolis and the Towns of Harrisburg and Mount Pleasant organized the Water and Sewer Authority of Cabarrus County to operate and maintain a regional interceptor sewer system and wastewater treatment system. Although not a user of the wastewater treatment services, the County is a related party by virtue of joint governance of the Water and Sewer Authority of Cabarrus County.

The County, in conjunction with eight other counties and seventy-four municipalities, established the Centralina Council of Governments (Council). The participating governments established the Council to coordinate various funding received from federal and state agencies. Each participating government appoints one member to the Council's governing board. The County paid to the Council membership fees of \$57,396 and \$22,475 for the County Aging Service Program Match during the fiscal year ended June 30, 2021. The County was the sub recipient of grants totaling \$1,067,233 from the Division of Aging of the North Carolina Department of Health and Human Services that was passed through the Council.

Note 5. Summary Disclosure of Significant Commitments and Contingencies**Federal and State-Assisted Programs**

The County has received proceeds from several federal and state grants. Periodic audits of these grants are required, and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

Coronavirus Disease (COVID-19)

During the fiscal year 2020, the World Health Organization declared the spread of Coronavirus Disease (COVID-19) a worldwide pandemic. The COVID-19 pandemic has had significant effects on global markets, supply chains, businesses, and communities. Specific to the County, COVID-19 is expected to impact various parts of its fiscal year 2021-22 operations and financial results. Management believes the County is taking appropriate actions to mitigate the negative impact. However, the full impact of COVID-19 is unknown and cannot be reasonably estimated as events associated with the pandemic continue to develop.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

Note 6. Significant Effects of Subsequent Event

American Rescue Plan (ARP)

Cabarrus County was awarded \$42,043,458 from the Federal American Rescue Plan (ARP). The County received \$21,021,729 in May 2021. The remaining amount is expected to be received in the next twelve months.

Direct Borrowing Draws

On February 27, 2020, the County entered into a direct borrowing agreement with Cabarrus County Development Corporation providing for a 3-year draw program. The draw program allows the County to borrow up to \$130,000,000 as needed for construction of a new courthouse, new middle school, land for high and middle school, skylight and roof replacement and athletic turf fields. There have been \$20,081,285 in draws since June 30, 2021.

<u>Date of Draw</u>	<u>Amount</u>
7/30/2021	\$ 1,963,345
8/30/2021	7,144,585
9/30/2021	5,437,454
11/1/2021	5,535,901

Note 7. Change in Accounting Principle

The County implemented Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*, effective July 1, 2020. The statement establishes criteria for identifying fiduciary activities of all state and local governments and provides guidance on how to report fiduciary activities within the financial statements. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. The statement also describes four fiduciary funds that should be reported if criteria outlined in the statement are met: (1) pension (and other employee benefit) trust funds, (2) investment trust funds, (3) private-purpose trust funds, and (4) custodial funds. The use of agency funds was eliminated. The statement also provides for recognition of a liability to the beneficiaries in a fiduciary fund when an event has occurred that compels the government to disburse fiduciary resources.

CABARRUS COUNTY, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
For the Fiscal Year Ended June 30, 2021

As part of implementing the statement, the County performed a comprehensive review of its fiduciary relationships and applied the criteria within the guidance. As a result, fund balance and net position were restated as follows:

Governmental Activities Net-Position Increase (Decrease)	General Fund Balance Increase (Decrease)	Nonmajor Special Revenue Fund Balance Increase (Decrease)	Fiduciary Net-Position Custodial Fund Increase (Decrease)	
\$ -	\$ -	\$ -	\$ 1,070,117	Cash, taxes receivable and liabilities related to ad valorem and vehicle property taxes collected by the County on behalf of various municipalities were reclassified out of the Agency Fund into a newly created Municipal Tax Custodial Fund. The portion of liabilities attributable to taxes receivable at the beginning of the year were restated as custodial net position.
-	-	-	46,152	Cash related to funds held for incarcerated inmates was reclassified out of the Agency Fund to a newly created Jail Commissary Custodial Fund. The portion of liabilities attributable to unused funds that are due to the inmate upon release were restated as custodial net position.
159,815	-	159,815	-	Cash received through the Social Services Department under a program that manages the financial affairs of persons unable or incapable of managing on their own were reclassified out of the Agency Fund into a newly created Social Services Payee Special Revenue Fund. The position of liabilities in the Agency Fund representing cash at the beginning of the year was restated as fund balance.

REQUIRED SUPPLEMENTAL FINANCIAL DATA

The section contains additional information required by generally accepted accounting principles.

Schedule of Changes in Total OPEB Liability and Related Ratios

Schedule of the County's Proportionate Share of Net Pension Liability (Asset) for the Local Government Employee's Retirement

Schedule of County Contributions for the Local Government Employees' Retirement System

Schedule of the County's Proportionate Share of the Net Pension Liability (Asset) for the Register of Deeds' Supplemental Pension Fund

Schedule of County Contributions for the Register of Deeds' Supplemental Pension Fund

Schedule of Changes in Total Pension Liability for the Law Enforcement Officers' Special Separation Allowance

Schedule of Total Pension Liability as a Percentage of Covered Employee Payroll for the Law Enforcement Officers' Special Separation Allowance



CABARRUS COUNTY, NORTH CAROLINA**EXHIBIT 11****SCHEDULE OF CHANGES IN THE TOTAL OPEB LIABILITY AND RELATED RATIOS
LAST FOUR FISCAL YEARS**

	Total OPEB Liability			
	2021	2020	2019	2018
Service cost at the end of the year	\$ 1,928,135	\$ 2,382,844	\$ 2,459,190	\$ 2,650,570
Interest	1,298,511	1,622,016	1,448,147	1,215,771
Difference between expected and actual experience	(42,333)	(11,265,223)	(309,710)	154,492
Changes of assumptions or other inputs	6,940,003	622,675	(1,458,547)	(2,423,124)
Benefits payments	(1,322,051)	(1,109,572)	(1,131,739)	(1,488,105)
Net change in Total OPEB Liability	8,802,265	(7,747,260)	1,007,341	109,604
Total OPEB Liability - beginning	34,499,299	42,246,559	41,239,218	41,129,614
Total OPEB Liability - ending	\$ 43,301,564	\$ 34,499,299	\$ 42,246,559	\$ 41,239,218
 Covered-employee payroll	 \$ 51,283,972	 \$ 49,994,283	 \$ 44,146,565	 \$ 44,146,565
Total OPEB Liability as a percentage of covered-employee payroll	84.43%	69.01%	95.70%	93.41%

Notes to Schedule

Changes of assumptions: Changes of assumptions and other inputs reflect the effects of changes in the discount rate of each period.

The following are the discount rates used in each period:

Fiscal Year	Rate
2021	2.21%
2020	3.50%
2019	3.89%
2018	3.56%

This schedule is intended to show information for ten years.

Additional years' information will be displayed as it becomes available.

CABARRUS COUNTY, NORTH CAROLINA**EXHIBIT 12****SCHEDULE OF THE COUNTY'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET)****LOCAL GOVERNMENT EMPLOYEES' RETIREMENT SYSTEM****LAST EIGHT FISCAL YEARS ^{(1), (2), (3)}**

	2021	2020	2019	2018	2017	2016	2015	2014
County's proportion of the net pension liability (asset) %	0.827%	0.795%	0.778%	0.770%	0.778%	0.724%	0.740%	0.741%
County's proportionate share of the net pension liability (asset) \$	\$ 29,568,671	\$ 21,710,284	\$ 18,459,668	\$ 11,761,328	\$ 16,504,338	\$ 3,247,518	\$ (4,362,472)	\$ 8,935,512
County's covered payroll	\$ 55,609,898	\$ 51,620,898	\$ 47,754,726	\$ 46,557,398	\$ 42,520,688	\$ 39,999,294	\$ 39,888,050	\$ 38,285,570
County's proportionate share of the net pension liability (asset) as a percentage of its covered payroll	53.17%	42.06%	38.66%	25.26%	38.81%	8.12%	(10.94%)	23.34%
Plan fiduciary net position as a percentage of the total pension liability ⁽³⁾	88.61%	90.86%	91.63%	94.18%	91.47%	98.09%	102.64%	94.35%

⁽¹⁾ The amount presented for each fiscal year were determined as of the prior fiscal year ending June 30.

⁽²⁾ This schedule is intended to show information for ten years. The additional years' information will be displayed as it becomes available.

⁽³⁾ This will be the same percentage for all participant employers in the ROD plan.

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF COUNTY CONTRIBUTIONS
LOCAL GOVERNMENT EMPLOYEES' RETIREMENT SYSTEM
LAST EIGHT FISCAL YEARS⁽¹⁾

EXHIBIT 13

	2021	2020	2019	2018	2017	2016	2015	2014
Contractually required contribution	\$ 6,153,223	\$ 5,088,523	\$ 4,097,992	\$ 3,674,201	\$ 3,472,475	\$ 2,903,772	\$ 2,855,518	\$ 2,836,414
Contributions in relation to the contractually required contribution	<u>6,153,223</u>	<u>5,088,523</u>	<u>4,097,992</u>	<u>3,674,201</u>	<u>3,472,475</u>	<u>2,903,772</u>	<u>2,855,518</u>	<u>2,836,414</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
County's covered payroll	\$ 59,661,187	\$ 55,609,898	\$ 51,620,898	\$ 47,754,726	\$ 46,557,398	\$ 42,520,688	\$ 39,999,294	\$ 39,888,050
Contributions as a percentage of covered payroll	10.31%	9.15%	7.94%	7.69%	7.46%	6.83%	7.14%	7.11%

⁽¹⁾ This schedule is intended to show information for ten years. The additional years' information will be displayed as it becomes available.

CABARRUS COUNTY, NORTH CAROLINA**EXHIBIT 14****SCHEDULE OF THE COUNTY'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET)****REGISTER OF DEED'S SUPPLEMENTAL PENSION FUND****LAST EIGHT FISCAL YEARS ^{(1), (2), (3)}**

	2021	2020	2019	2018	2017	2016	2015	2014
County's proportion of the net pension liability (asset) %	2.253%	2.072%	2.280%	2.387%	2.399%	2.267%	2.143%	2.163%
County's proportionate share of the net pension liability (asset) \$	\$ (516,340)	\$ (408,973)	\$ (377,711)	\$ (407,500)	\$ (448,487)	\$ (525,183)	\$ (485,686)	\$ (462,104)
County's covered payroll	\$ 80,096	\$ 79,013	\$ 77,359	\$ 78,422	\$ 71,669	\$ 71,326	\$ 71,286	\$ 62,846
Plan fiduciary net position as a percentage of the total pension liability ⁽³⁾	173.62%	164.11%	153.31%	153.77%	160.17%	197.29%	193.88%	190.50%

⁽¹⁾ The amount presented for each fiscal year were determined as of the prior fiscal year ending June 30.

⁽²⁾ This schedule is intended to show information for ten years. The additional years' information will be displayed as it becomes available.

⁽³⁾ This will be the same percentage for all participant employers in the ROD plan.

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF THE COUNTY CONTRIBUTIONS
REGISTER OF DEED'S SUPPLEMENTAL PENSION FUND
LAST EIGHT FISCAL YEARS ⁽¹⁾

EXHIBIT 15

	2021	2020	2019	2018	2017	2016	2015	2014
Contractually required contribution	\$ 30,568	\$ 23,488	\$ 19,690	\$ 19,516	\$ 20,743	\$ 19,597	\$ 18,134	\$ 17,494
Contributions in relation to the contractually required contribution	30,568	23,488	19,690	19,516	20,743	19,597	18,134	17,494
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
County's covered payroll	\$ 81,072	\$ 80,096	\$ 79,013	\$ 77,359	\$ 78,422	\$ 71,669	\$ 71,326	\$ 71,286
Contributions as a percentage of covered payroll	37.70%	29.32%	24.92%	25.23%	26.45%	27.34%	25.42%	24.54%

⁽¹⁾ This schedule is intended to show information for ten years. The additional years' information will be displayed as it becomes available.

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF CHANGES IN TOTAL PENSION LIABILITY
LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE
LAST FIVE FISCAL YEARS

EXHIBIT 16

	2021	2020	2019	2018	2017
Beginning balance	\$ 8,474,799	\$ 7,374,262	\$ 7,160,865	\$ 6,676,726	\$ 6,532,773
Service cost	379,104	281,417	289,280	249,707	283,709
Interest on the total pension liability	269,162	260,998	220,996	252,149	229,563
Differences between expected and actual experience in the measurement of the total pension liability	1,083,766	724,690	319,266	(145,794)	-
Changes of assumption or other inputs	3,233,320	241,394	(281,484)	416,835	(164,444)
Benefits payments	(436,597)	(407,962)	(334,661)	(288,758)	(204,875)
Ending balance of the total pension liability	<u>\$ 13,003,554</u>	<u>\$ 8,474,799</u>	<u>\$ 7,374,262</u>	<u>\$ 7,160,865</u>	<u>\$ 6,676,726</u>

The amounts presented for each fiscal year were determined as of the prior fiscal year ending December 31.

CABARRUS COUNTY, NORTH CAROLINA**EXHIBIT 17****SCHEDULE OF TOTAL PENSION LIABILITY AS A PERCENTAGE OF COVERED-EMPLOYEE PAYROLL****LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE****LAST FIVE FISCAL YEARS**

	2021	2020	2019	2018	2017
Total pension liability	\$ 13,003,554	\$ 8,474,799	\$ 7,374,262	\$ 7,160,865	\$ 6,676,726
Covered-employee payroll	12,448,861	10,156,862	9,482,279	9,441,196	10,335,413
Total pension liability as a percentage of covered-employee payroll	104.46%	83.44%	77.77%	75.85%	64.60%

Notes to the Schedule:

Cabarrus County has no assets accumulated in a trust that meets the criteria in paragraph 4 of the GASB Statement 73 to pay related benefits.



OTHER SUPPLEMENTAL INFORMATION

- Combining Statements for Non-Major Funds
- Special Revenue Funds
- Capital Project Funds
- Custodial Funds

CABARRUS COUNTY, NORTH CAROLINA
COMBINING BALANCE SHEET
NON-MAJOR GOVERNMENTAL FUNDS
JUNE 30, 2021

SCHEDULE 1
PAGE 1 OF 2

	Special Revenue Funds								
	Emergency Telephone System Fund	Community Development Block Grant Fund	Cabarrus Arena and Events Center Fund	Fire Districts' Fund	Sheriff's Department Fund	Dept of Aging Fund	Social Services Fund	Inter-governmental Fund	Total Non-major Special Revenue Funds
ASSETS									
Cash and cash equivalents	\$ 666,913	\$ 52,037	\$ 1,612,103	\$ 30,475	\$ 199,371	\$ 148,390	\$ 202,660	\$ 137,102	\$ 3,049,051
Due from other governments	58,593	-	-	57,945	-	-	-	-	116,538
Accounts receivable	-	-	39,811	-	-	-	-	2,727	42,538
Interest receivable	332	-	902	-	94	76	-	-	1,404
Prepaid items	-	-	15,193	-	-	-	-	-	15,193
Restricted cash	-	-	51,726	-	-	-	-	-	51,726
Total assets	<u>\$ 725,838</u>	<u>\$ 52,037</u>	<u>\$ 1,719,735</u>	<u>\$ 88,420</u>	<u>\$ 199,465</u>	<u>\$ 148,466</u>	<u>\$ 202,660</u>	<u>\$ 139,829</u>	<u>\$ 3,276,450</u>
LIABILITIES									
Accounts payable and accrued liabilities	\$ 458	\$ 5,700	\$ 105,651	\$ 88,420	\$ 74	\$ -	\$ 34,867	\$ 139,829	\$ 374,999
Contract retainages	-	-	-	-	-	-	-	-	-
Total liabilities	<u>458</u>	<u>5,700</u>	<u>105,651</u>	<u>88,420</u>	<u>74</u>	<u>-</u>	<u>34,867</u>	<u>139,829</u>	<u>374,999</u>
DEFERRED INFLOWS OF RESOURCES	-	-	-	-	-	-	-	-	-
FUND BALANCES									
Nonspendable									
Prepaid items	-	-	15,193	-	-	-	-	-	15,193
Restricted									
Stabilization by state statute	58,925	-	40,713	57,945	94	76	-	2,727	160,480
Register of Deeds Automation & Enhancement	-	-	-	-	-	-	-	-	-
Emergency Telephone 911	666,455	-	-	-	-	-	-	-	666,455
Sheriff & State Safety programs	-	-	-	-	199,297	-	-	-	199,297
Community Development programs	-	46,337	-	-	-	-	-	-	46,337
Soil and Water programs	-	-	-	-	-	-	-	-	-
School debt and construction	-	-	-	-	-	-	-	-	-
Cabarrus Arena and Events Center	-	-	51,726	-	-	-	-	-	51,726
Library grants	-	-	-	-	-	-	-	-	-
Health Services	-	-	-	-	-	-	167,793	-	167,793
Committed									
General government	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-
Economic and physical development	-	-	-	-	-	-	-	-	-
Human services	-	-	-	-	-	148,390	-	-	148,390
Education	-	-	-	-	-	-	-	-	-
Culture and recreation	-	-	-	-	-	-	-	-	-
Assigned									
Culture and recreation	-	-	1,506,452	-	-	-	-	-	1,506,452
Unassigned	-	-	-	(57,945)	-	-	-	(2,727)	(60,672)
Total fund balances	<u>725,380</u>	<u>46,337</u>	<u>1,614,084</u>	<u>-</u>	<u>199,391</u>	<u>148,466</u>	<u>167,793</u>	<u>-</u>	<u>2,901,451</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 725,838</u>	<u>\$ 52,037</u>	<u>\$ 1,719,735</u>	<u>\$ 88,420</u>	<u>\$ 199,465</u>	<u>\$ 148,466</u>	<u>\$ 202,660</u>	<u>\$ 139,829</u>	<u>\$ 3,276,450</u>

CABARRUS COUNTY, NORTH CAROLINA
COMBINING BALANCE SHEET
NON-MAJOR GOVERNMENTAL FUNDS
JUNE 30, 2021

SCHEDULE 1
PAGE 2 OF 2

	Capital Projects Funds										Total Non-major Governmental Funds
	Construction and Renovation Fund	School Construction Fund	School Construction Debt Fund	LOBS 2017 Fund	LOBS 2018 Fund	School Capital Projects Fund	Capital Reserve Fund	Small Projects Fund	Cannon Memorial Library Fund	Total Capital Projects Funds	
ASSETS											
Cash and cash equivalents	\$ 1,481,435	\$ 259,317	\$ -	\$ 200,000	\$ 276,514	\$ 4,683,053	\$ -	\$ 2,100,438	\$ -	\$ 9,000,757	\$ 12,049,808
Due from other governments	-	-	-	-	-	-	-	-	-	-	116,538
Accounts receivable	4,465	-	-	-	-	-	-	-	-	4,465	47,003
Interest receivable	-	-	-	-	-	-	-	654	11	665	2,069
Prepaid items	-	-	-	-	-	-	-	-	-	-	15,193
Restricted cash	-	-	-	996,801	-	-	-	-	20,248	1,017,049	1,068,775
Total assets	<u>\$ 1,485,900</u>	<u>\$ 259,317</u>	<u>\$ -</u>	<u>\$ 1,196,801</u>	<u>\$ 276,514</u>	<u>\$ 4,683,053</u>	<u>\$ -</u>	<u>\$ 2,101,092</u>	<u>\$ 20,259</u>	<u>\$ 10,022,936</u>	<u>\$ 13,299,386</u>
LIABILITIES											
Accounts payable and accrued liabilities	\$ 37,879	\$ -	\$ -	\$ -	\$ -	\$ 126,597	\$ -	\$ 21,089	\$ -	\$ 185,565	\$ 560,564
Contract retainages	-	-	-	200,000	-	685,274	-	-	-	885,274	885,274
Total liabilities	<u>37,879</u>	<u>-</u>	<u>-</u>	<u>200,000</u>	<u>-</u>	<u>811,871</u>	<u>-</u>	<u>21,089</u>	<u>-</u>	<u>1,070,839</u>	<u>1,445,838</u>
DEFERRED INFLOWS OF RESOURCES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>464,626</u>	<u>-</u>	<u>464,626</u>	<u>464,626</u>
FUND BALANCES											
Nonspendable											
Prepaid items	-	-	-	-	-	-	-	-	-	-	15,193
Restricted											
Stabilization by state statute	555,347	-	-	-	-	-	-	654	11	556,012	716,492
Register of Deeds Automation & Enhancement	-	-	-	-	-	-	-	358,503	-	358,503	358,503
Emergency Telephone 911	-	-	-	-	-	-	-	-	-	-	666,455
Sheriff & State Safety programs	-	-	-	-	-	-	-	-	-	-	199,297
Community Development programs	-	-	-	-	-	-	-	-	-	-	46,337
Soil and Water programs	-	-	-	-	-	-	-	108,703	-	108,703	108,703
School debt and construction	-	-	-	996,801	-	-	-	-	-	996,801	996,801
Cabarrus Arena and Events Center	-	-	-	-	-	-	-	-	-	-	51,726
Library grants	-	-	-	-	-	-	-	-	20,248	20,248	20,248
Health Services	-	-	-	-	-	-	-	-	-	-	167,793
Committed											
General government	90,635	-	-	-	-	-	-	-	-	90,635	90,635
Public safety	674,481	-	-	-	-	-	-	-	-	674,481	674,481
Economic and physical development	-	-	-	-	-	-	-	1,147,517	-	1,147,517	1,147,517
Human services	-	-	-	-	-	-	-	-	-	-	148,390
Education	-	259,317	-	-	276,514	3,871,182	-	-	-	4,407,013	4,407,013
Culture and recreation	127,558	-	-	-	-	-	-	-	-	127,558	127,558
Assigned											
Culture and recreation	-	-	-	-	-	-	-	-	-	-	1,506,452
Unassigned	-	-	-	-	-	-	-	-	-	-	(60,672)
Total fund balances	<u>1,448,021</u>	<u>259,317</u>	<u>-</u>	<u>996,801</u>	<u>276,514</u>	<u>3,871,182</u>	<u>-</u>	<u>1,615,377</u>	<u>20,259</u>	<u>8,487,471</u>	<u>11,388,922</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 1,485,900</u>	<u>\$ 259,317</u>	<u>\$ -</u>	<u>\$ 1,196,801</u>	<u>\$ 276,514</u>	<u>\$ 4,683,053</u>	<u>\$ -</u>	<u>\$ 2,101,092</u>	<u>\$ 20,259</u>	<u>\$ 10,022,936</u>	<u>\$ 13,299,386</u>

CABARRUS COUNTY, NORTH CAROLINA
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NON-MAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

SCHEDULE 2
PAGE 1 OF 2

	Special Revenue Funds								Total Non-major Special Revenue Funds
	Emergency Telephone System Fund	Community Development Block Grant Fund	Cabarrus Arena and Events Center Fund	Fire Districts' Fund	Sheriff's Department Fund	Dept of Aging Fund	Social Services Payee Fund	Inter-governmental Fund	
REVENUES									
Ad valorem taxes	\$ -	\$ -	\$ -	\$ 6,087,614	\$ -	\$ -	\$ -	\$ -	\$ 6,087,614
Restricted intergovernmental	703,112	11,600	-	-	70,252	-	297,482	-	1,082,446
Intergovernmental - lottery	-	-	-	-	-	-	-	-	-
Program fees	-	-	177,421	-	897	-	-	1,233,590	1,411,908
Investment earnings	1,449	-	4,988	-	403	341	152	-	7,333
Donations	-	-	10,000	-	-	180	-	-	10,180
Total revenues	<u>704,561</u>	<u>11,600</u>	<u>192,409</u>	<u>6,087,614</u>	<u>71,552</u>	<u>521</u>	<u>297,634</u>	<u>1,233,590</u>	<u>8,599,481</u>
EXPENDITURES									
General government	-	-	-	-	-	-	-	-	-
Public safety	509,402	-	-	6,087,614	54,620	-	-	-	6,651,636
Economic and physical development	-	6,419	-	-	-	-	-	-	6,419
Environmental protection	-	-	-	-	-	-	-	-	-
Human services	-	-	-	-	-	-	289,656	-	289,656
Education	-	-	-	-	-	-	-	1,233,590	1,233,590
Culture and recreation	-	-	1,301,079	-	-	-	-	-	1,301,079
Capital outlay	-	-	-	-	-	-	-	-	-
Debt service:									
Principal Interest	58,230	-	-	-	-	-	-	-	58,230
Interest and fees	1,296	-	-	-	-	-	-	-	1,296
Total expenditures	<u>568,928</u>	<u>6,419</u>	<u>1,301,079</u>	<u>6,087,614</u>	<u>54,620</u>	<u>-</u>	<u>289,656</u>	<u>1,233,590</u>	<u>9,541,906</u>
Excess (deficiency) of revenues over (under) expenditures	<u>135,633</u>	<u>5,181</u>	<u>(1,108,670)</u>	<u>-</u>	<u>16,932</u>	<u>521</u>	<u>7,978</u>	<u>-</u>	<u>(942,425)</u>
OTHER FINANCING SOURCES (USES)									
Debt proceeds	-	-	-	-	-	-	-	-	-
Transfer in	-	34,857	949,374	-	-	-	-	-	984,231
Transfer (out)	-	-	-	-	-	-	-	-	-
Total other financing sources (uses)	<u>-</u>	<u>34,857</u>	<u>949,374</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>984,231</u>
Net change in fund balances	<u>135,633</u>	<u>40,038</u>	<u>(159,296)</u>	<u>-</u>	<u>16,932</u>	<u>521</u>	<u>7,978</u>	<u>-</u>	<u>41,806</u>
Fund balance, July 1, as previously reported	589,747	6,299	1,773,380	-	182,459	147,945	-	-	2,699,830
Prior period restatement- change in accounting principle	-	-	-	-	-	-	159,815	-	159,815
Fund balance, July 1, as restated	<u>589,747</u>	<u>6,299</u>	<u>1,773,380</u>	<u>-</u>	<u>182,459</u>	<u>147,945</u>	<u>159,815</u>	<u>-</u>	<u>2,859,645</u>
Fund balance, June 30	<u>\$ 725,380</u>	<u>\$ 46,337</u>	<u>\$ 1,614,084</u>	<u>\$ -</u>	<u>\$ 199,391</u>	<u>\$ 148,466</u>	<u>\$ 167,793</u>	<u>\$ -</u>	<u>\$ 2,901,451</u>

CABARRUS COUNTY, NORTH CAROLINA
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NON-MAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

SCHEDULE 2
PAGE 2 OF 2

	Capital Projects Funds											
	Public School Building Fund	Construction and Renovations Fund	School Construction Fund	School Construction Debt Fund	Limited Obligation Bonds 2017 Fund	Limited Obligation Bonds 2018 Fund	School Capital Projects Fund	Capital Reserve Fund	Small Projects Fund	Cannon Memorial Library Fund	Total Capital Projects Funds	Total Non-major Governmental Funds
REVENUES												
Ad valorem taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 633,493	\$ -	\$ 633,493	\$ 6,721,107
Restricted intergovernmental	-	-	-	-	-	-	-	-	365,248	-	365,248	1,447,694
Intergovernmental - lottery	2,300,000	-	-	-	-	-	-	-	-	-	2,300,000	2,300,000
Program fees	-	110,764	-	-	-	-	-	-	14,675	-	125,439	1,537,347
Investment earnings	-	-	-	-	1,124	98	-	1,170	4,347	47	6,786	14,119
Donations	-	74,999	-	-	-	-	-	43,333	-	-	118,332	128,512
Total revenues	2,300,000	185,763	-	-	1,124	98	-	44,503	1,017,763	47	3,549,298	12,148,779
EXPENDITURES												
General government	-	56,749	-	-	-	-	-	-	185,032	-	241,781	241,781
Public safety	-	84,405	-	-	-	-	-	-	-	-	84,405	6,736,041
Economic and physical development	-	-	-	-	-	-	-	-	117,625	-	117,625	124,044
Environmental protection	-	-	-	-	-	-	-	-	167,598	-	167,598	167,598
Human services	-	-	-	-	-	-	-	-	-	-	-	289,656
Education	-	-	701,777	-	4,316,650	3,299,559	28,914,505	-	-	-	37,232,491	38,466,081
Culture and recreation	-	121,816	-	-	-	-	-	-	-	-	121,816	1,422,895
Capital outlay	-	(2,957,543)	-	-	-	-	-	-	-	-	(2,957,543)	(2,957,543)
Debt service:												
Principal Interest	-	-	-	-	-	-	-	-	-	-	-	58,230
Interest and fees	-	-	-	-	-	-	-	-	-	-	-	1,296
Total expenditures	-	(2,694,573)	701,777	-	4,316,650	3,299,559	28,914,505	-	470,255	-	35,008,173	44,550,079
Excess (deficiency) of revenues over (under) expenditures	2,300,000	2,880,336	(701,777)	-	(4,315,526)	(3,299,461)	(28,914,505)	44,503	547,508	47	(31,458,875)	(32,401,300)
OTHER FINANCING SOURCES (USES)												
Debt proceeds	-	-	-	-	-	-	26,810,325	-	-	-	26,810,325	26,810,325
Transfer in	-	-	-	-	-	251,094	6,221,719	-	-	-	6,472,813	7,457,044
Transfer (out)	(2,300,000)	(9,212,812)	-	(59,112)	(444,012)	(61,256)	-	(7,471,602)	(1,000,000)	-	(20,548,794)	(20,548,794)
Total other financing sources (uses)	(2,300,000)	(9,212,812)	-	(59,112)	(444,012)	189,838	33,032,044	(7,471,602)	(1,000,000)	-	12,734,344	13,718,575
Net change in fund balances	-	(6,332,476)	(701,777)	(59,112)	(4,759,538)	(3,109,623)	4,117,539	(7,427,099)	(452,492)	47	(18,724,531)	(18,682,725)
Fund balance, July 1, as previously reported	-	7,780,497	961,094	59,112	5,756,339	3,386,137	(246,357)	7,427,099	2,067,869	20,212	27,212,002	29,911,832
Prior period restatement- change in accounting principle	-	-	-	-	-	-	-	-	-	-	-	159,815
Fund balance, July 1, as restated	-	7,780,497	961,094	59,112	5,756,339	3,386,137	(246,357)	7,427,099	2,067,869	20,212	27,212,002	30,071,647
Fund balance, June 30	\$ -	\$ 1,448,021	\$ 259,317	\$ -	\$ 996,801	\$ 276,514	\$ 3,871,182	\$ -	\$ 1,615,377	\$ 20,259	\$ 8,487,471	\$ 11,388,922



SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes

Emergency Telephone System – accounts for the receipt and disbursement of funds for the Cabarrus County Emergency 911 system.

Community Development Block Grant – accounts for the receipt and disbursement of grant funds from the Community Development Block Grant.

Cabarrus Arena and Events Center – accounts for the operations of the County owned Arena and Events Center and the annual Cabarrus County Fair.

Fire Districts' – accounts for the receipt of property taxes levied for each Fire Department District collected by Cabarrus County and then remitted to each fire department for the purpose of providing fire protection to a specific tax area.

Sheriff's Department – collects and appropriates Federal and State funds received specifically for the Cabarrus County Sheriff's Department.

Department of Aging – collects and appropriates contributions and private donations received specifically for the Cabarrus County Department of Aging's Senior Citizen programs and projects

Social Services Payee – accounts for money deposited with the County through the Department of Social Services under a program which manages the financial affairs of persons unable or incapable of managing on their own.

Intergovernmental - is used to accumulate fines and forfeitures before they are distributed to the local School Boards; accounts for the accumulation of Register of Deeds fees that the County is required to remit to the State of North Carolina.



CABARRUS COUNTY, NORTH CAROLINA

SCHEDULE 3

EMERGENCY TELEPHONE SYSTEM SPECIAL REVENUE FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Actual		Variance
	Budget	Actual	Positive (Negative)
REVENUES			
Restricted intergovernmental:			
NC 911 service fees	\$ 703,112	\$ 703,112	\$ -
Investment earnings	2,500	1,449	(1,051)
Total revenues	705,612	704,561	(1,051)
EXPENDITURES			
Public Safety:			
Operations	750,405	509,402	241,003
Debt service:			
Principal	58,230	58,230	-
Interest	1,296	1,296	-
Total expenditures	809,931	568,928	241,003
Revenues over (under) expenditures	(104,319)	135,633	239,952
OTHER FINANCING SOURCES (USES)			
Fund balance appropriation	104,319	-	(104,319)
Net change in fund balance	\$ -	135,633	\$ 135,633
Fund balance, July 1		589,747	
Fund balance, June 30		\$ 725,380	

CABARRUS COUNTY, NORTH CAROLINA**SCHEDULE 4****COMMUNITY DEVELOPMENT BLOCK GRANT SPECIAL REVENUE FUND****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Restricted intergovernmental:				
CDBG program fees	\$ 42,352	\$ 42,352	\$ -	\$ 42,352
HOME Consortium grants	340,142	192,347	11,600	203,947
HOME program revenues	54,895	44,495	-	44,495
Total revenues	<u>437,389</u>	<u>279,194</u>	<u>11,600</u>	<u>290,794</u>
EXPENDITURES				
Economic and physical development:				
CDBG:				
Sub-contractor construction	<u>42,352</u>	<u>36,053</u>	<u>5,764</u>	<u>41,817</u>
HOME Consortium:				
Consultants	15,929	7,563	655	8,218
Sub-contractor construction	<u>463,965</u>	<u>279,279</u>	<u>-</u>	<u>279,279</u>
Total HOME consortium	<u>479,894</u>	<u>286,842</u>	<u>655</u>	<u>287,497</u>
Total expenditures	<u>522,246</u>	<u>322,895</u>	<u>6,419</u>	<u>329,314</u>
Revenues over (under) expenditures	(84,857)	(43,701)	5,181	(38,520)
OTHER FINANCING SOURCES (USES)				
Transfer in - General Fund	<u>84,857</u>	<u>50,000</u>	<u>34,857</u>	<u>84,857</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ 6,299</u>	40,038	<u>\$ 46,337</u>
Fund balance, July 1			<u>6,299</u>	
Fund balance, June 30			<u>\$ 46,337</u>	

CABARRUS COUNTY, NORTH CAROLINA**CABARRUS ARENA AND EVENTS CENTER SPECIAL REVENUE FUND****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL****FOR THE FISCAL YEAR ENDED JUNE 30, 2021****SCHEDULE 5****PAGE 1 OF 2**

	Actual		Variance
	Budget	Actual	Positive (Negative)
REVENUES			
Arena and Events Center:			
Donations - Cabarrus Visitors Bureau	\$ 251,950	\$ 177,421	\$ (74,529)
Investment earnings	-	23	23
Total Arena and Events Center	251,950	177,444	(74,506)
County Fair:			
Program fees	677,739	-	(677,739)
Investment earnings	15,000	4,965	(10,035)
Miscellaneous	5,000	-	(5,000)
Total County Fair	697,739	4,965	(692,774)
Visitor Related Events:			
Donations - Cabarrus Visitors Bureau	10,000	10,000	-
Total revenues	959,689	192,409	(767,280)
EXPENDITURES			
Cultural and recreational:			
Arena and Events Center			
Management company	1,062,687	1,047,197	15,490
Other operating expenses	138,637	112,116	26,521
Total Arena & Events Center	1,201,324	1,159,313	42,011
County Fair:			
Salaries and employee benefits	152,385	119,057	33,328
Other operating expenses	545,354	19,939	525,415
Total County Fair	697,739	138,996	558,743

CABARRUS COUNTY, NORTH CAROLINA**CABARRUS ARENA AND EVENTS CENTER SPECIAL REVENUE FUND****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021****SCHEDULE 5****PAGE 2 OF 2**

	Actual		Variance
	Budget	Actual	Positive (Negative)
Visitor Related Events:			
Total visitor-related events	10,000	2,770	7,230
Total expenditures	1,909,063	1,301,079	607,984
Revenues over (under) expenditures	(949,374)	(1,108,670)	(159,296)
OTHER FINANCING SOURCES (USES)			
Transfer in - General Fund	949,374	949,374	-
Net change in fund balance	\$ -	(159,296)	\$ (159,296)
Fund balance, July 1		1,773,380	
Fund balance, June 30		\$ 1,614,084	

**CABARRUS COUNTY, NORTH CAROLINA
FIRE DISTRICTS SPECIAL REVENUE FUND**

SCHEDULE 6

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Actual		Variance
	Budget	Actual	Positive (Negative)
REVENUES			
Ad valorem taxes	\$ 6,997,057	\$ 6,087,614	\$ (909,443)
EXPENDITURES			
Public safety	6,997,057	6,087,614	909,443
Net change in fund balance	<u>\$ -</u>	<u>-</u>	<u>\$ -</u>
Fund balance, July 1		<u>-</u>	
Fund balance, June 30		<u>\$ -</u>	

CABARRUS COUNTY, NORTH CAROLINA

SCHEDULE 7

SHERIFF'S DEPARTMENT SPECIAL REVENUE FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Federal Forfeiture Sharing	\$ 114,390	\$ 97,931	\$ 16,459	\$ 114,390
Federal Forfeiture Sharing - Treasury	257,611	260,868	19,234	280,102
NC Substance Control Tax	480,142	445,953	34,559	480,512
Firing Range fees	34,038	33,141	897	34,038
Investment earnings:				
Federal Forfeiture sharing	7,934	7,912	79	7,991
Federal Forfeiture sharing - Treasury	13,264	13,207	93	13,300
NC Substance Control Tax	59,136	59,037	215	59,252
Firing Range	752	744	16	760
Total revenues	967,267	918,793	71,552	990,345
EXPENDITURES				
Public safety	722,717	455,706	54,620	510,326
Capital outlay:				
Equipment	153,701	153,701	-	153,701
Vehicles	268,300	304,378	-	304,378
Total expenditures	1,144,718	913,785	54,620	968,405
Revenues (under) expenditures	(177,451)	5,008	16,932	21,940
OTHER FINANCING SOURCES (USES)				
Transfer in - General Fund	285,138	285,138	-	285,138
Transfer (out) - General Fund	(107,687)	(107,687)	-	(107,687)
Total other financing sources (uses)	177,451	177,451	-	177,451
Net change in fund balance	\$ -	\$ 182,459	16,932	\$ 199,391
Fund balance, July 1			182,459	
Fund balance, June 30			\$ 199,391	

CABARRUS COUNTY, NORTH CAROLINA**SCHEDULE 8****DEPARTMENT OF AGING SPECIAL REVENUE FUND****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Contributions and private donations	\$ 196,102	\$ 196,102	\$ 180	\$ 196,282
Investment earnings	22,081	22,925	341	23,266
Total revenues	218,183	219,027	521	219,548
EXPENDITURES				
Human Services:				
Special projects	218,183	71,082	-	71,082
Total expenditures	218,183	71,082	-	71,082
Net change in fund balance	\$ -	\$ 147,945	521	\$ 148,466
Fund balance, July 1			147,945	
Fund balance, June 30			\$ 148,466	

CABARRUS COUNTY, NORTH CAROLINA**SCHEDULE 9****SOCIAL SERVICES PAYEE FUND****STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2021**

	Final Budget	Actual	Variance Positive (Negative)
Revenues:			
Restricted intergovernmental	\$ 400,000	\$ 297,482	\$ (102,518)
Investment earnings	-	152	152
Total revenues	<u>400,000</u>	<u>297,634</u>	<u>(102,366)</u>
Expenditures:			
Current:			
Human services			
Payments made for the benefit of beneficiaries	<u>400,000</u>	<u>289,656</u>	<u>110,344</u>
Net change in fund balance	<u>\$ -</u>	<u>7,978</u>	<u>\$ 7,978</u>
Fund balance, beginning, as previously reported		-	
Prior period restatement - change in accounting principle		<u>159,815</u>	
Fund balance, beginning, as restated		<u>159,815</u>	
Fund balance, ending		<u>\$ 167,793</u>	

CABARRUS COUNTY, NORTH CAROLINA
INTERGOVERNMENTAL FUND
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2021

SCHEDULE 10

	Final Budget	Actual	Variance Positive (Negative)
REVENUES			
Sales and services			
Penalties, fines and forfeitures	\$ 1,175,000	\$ 1,233,590	\$ 58,590
EXPENDITURES			
Current:			
General government			
Payments of penalties, fines and forfeitures to the			
Legal Fees	75,000	56,129	18,871
Cabarrus County Schools	950,000	1,051,926	(101,926)
Kannapolis City Schools	150,000	125,535	24,465
Total expenditures	1,175,000	1,233,590	(58,590)
Net change in fund balance	\$ -	-	\$ -
Fund balance, beginning, as previously reported			
Prior period restatement - change in accounting principle		-	
Fund balance, beginning, as restated		-	
Fund balance, ending		\$ -	



CAPITAL PROJECTS FUNDS

The Capital Projects Funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

Public School Building – collects State public school funds and lottery proceeds and disbursing the funds for smaller non-debt school capital projects.

Construction and Renovations – accounts for the construction, renovation and equipping larger Capital projects for the County through the use of debt and non-debt sources.

School Construction – accounts for the planning, design, construction and/or renovation of schools through the use of non-debt General or Capital Reserve funds.

School Construction Debt – accounts for planning, design, construction and/or renovation of schools through the use of debt and non-debt sources.

Limited Obligation Bonds 2017 - accounts for planning, design, construction and | or renovation of schools and other capital projects that are funded by debt issued in 2017.

Limited Obligation Bonds 2018 – accounts for planning, design, construction and/or renovation of schools and other capital projects funded by debt issued in 2018.

School Capital Projects – accounts for planning, design, construction and/or renovation of schools through the use of debt and non-debt sources.

Capital Reserve – maintains funds for future County and School capital projects.

Small Projects – collects and appropriates general fund revenues and federal and State grant funds received specifically for use by the appropriate Cabarrus County Department who has received the funds.

Cannon Memorial Library – collects and appropriates contributions and private donations received specifically for the Cabarrus County libraries to purchase books or to use on library programs and projects.



CABARRUS COUNTY, NORTH CAROLINA**SCHEDULE 11****PUBLIC SCHOOL BUILDING CAPITAL PROJECTS FUND****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Intergovernmental				
Lottery proceeds: state	\$ 12,750,000	\$ 10,450,000	\$ 2,300,000	\$ 12,750,000
Lottery proceeds: Rowan County	300,000	-	-	-
Total revenues	<u>13,050,000</u>	<u>10,450,000</u>	<u>2,300,000</u>	<u>12,750,000</u>
EXPENDITURES				
Capital outlay - education:				
Rowan County projects	300,000	-	-	-
Revenues over expenditures	<u>12,750,000</u>	<u>10,450,000</u>	<u>2,300,000</u>	<u>12,750,000</u>
OTHER FINANCING SOURCES (USES)				
Transfer (out) - General Fund	(10,600,000)	(8,300,000)	(2,300,000)	(10,600,000)
Transfer (out) - School Construction - CPF	(1,650,000)	(1,650,000)	-	(1,650,000)
Transfer (out) - LOBS 2017 - CPF	(500,000)	(500,000)	-	(500,000)
Total other financing sources (uses)	<u>(12,750,000)</u>	<u>(10,450,000)</u>	<u>(2,300,000)</u>	<u>(12,750,000)</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ -</u>	-	<u>\$ -</u>
Fund balance, July 1			-	
Fund balance, June 30			<u>\$ -</u>	

CABARRUS COUNTY, NORTH CAROLINA
CONSTRUCTION AND RENOVATIONS CAPITAL PROJETS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 12

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Contributions and private donations	\$ 223,036	\$ 148,036	\$ 74,999	\$ 223,035
Rental Fees	1,056,214	954,005	110,764	1,064,769
Sale of capital assets	1,012,442	1,012,441	-	1,012,441
PARTF Project Grant	350,000	350,000	-	350,000
Total revenues	2,641,692	2,464,482	185,763	2,650,245
EXPENDITURES				
Improvements				
General government	399,969	252,585	56,749	309,334
Public safety	2,553,156	953,565	84,405	1,037,970
Economic & physical development	78,618	78,618	-	78,618
Culture & recreation	371,405	77,287	121,816	199,103
Total improvements	3,403,148	1,362,055	262,970	1,625,025
Capital outlay	10,609,910	13,906,108	(2,957,543)	10,948,565
Total expenditures	14,013,058	15,268,163	(2,694,573)	12,573,590
Revenues (under) expenditures	(11,371,366)	(12,803,681)	2,880,336	(9,923,345)
OTHER FINANCING SOURCES (USES)				
Proceeds from Lease	3,666,394	3,666,394	-	3,666,394
Transfer in - General Fund	3,914,143	3,914,143	-	3,914,143
Transfer in - Capital Reserve Fund	9,035,939	9,035,939	-	9,035,939
Transfer in - Special Revenue Fund	41,438	41,438	-	41,438
Transfer in - Capital Project Funds	3,926,264	3,926,264	-	3,926,264
Transfer (out) - Capital Projects Fund	(9,212,812)	-	(9,212,812)	(9,212,812)
Total other financing sources (uses)	11,371,366	20,584,178	(9,212,812)	11,371,366
Net change in fund balance	\$ -	\$ 7,780,497	(6,332,476)	\$ 1,448,021
Fund balance, July 1			7,780,497	
Fund balance, June 30			\$ 1,448,021	

* Prior years is updated for account closings

CABARRUS COUNTY, NORTH CAROLINA

SCHEDULE 13

SCHOOL CONSTRUCTION CAPITAL PROJECTS FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Project Authorization	Prior Years	Actual Current Year	Total to Date
EXPENDITURES				
Education				
Capital Outlay CCS - FMD	\$ 878,075	\$ 877,466	\$ -	\$ 877,466
Capital Outlay CCS - NONFMD	53,359	53,359	-	53,359
Capital Outlay - CAM Equipment	822,699	822,699	-	822,699
Multiple Schools Site Development, Busses	3,622,000	3,497,179	124,566	3,621,745
RCCC Cabarrus Business Technical Center	330,000	205,000	56,684	261,684
RCCC South Campus Fire Alarm	112,000	-	112,000	112,000
Mt. Pleasant Elementary School	1,615,108	1,205,193	408,527	1,613,720
JN Fries Middle School	300,000	300,000	-	300,000
AL Brown High School	621,653	432,903	-	432,903
Total expenditures	8,354,894	7,393,799	701,777	8,095,576
Revenues (under) expenditures	(8,354,894)	(7,393,799)	(701,777)	(8,095,576)
OTHER FINANCING SOURCES (USES)				
Transfer in - Capital Projects Fund	4,055	4,055	-	4,055
Transfer in - School Debt Fund CPF	23,246	23,246	-	23,246
Transfer in - LOBS 2017	1,340,296	1,340,296	-	1,340,296
Transfer in - LOBS 2018	528,958	528,958	-	528,958
Transfer in - General Fund	10,315,115	10,315,115	-	10,315,115
Transfer in - Capital Reserve Fund	6,053,513	6,053,512	-	6,053,512
Transfer (out) - County Capital Project Fund	(147,968)	(147,968)	-	(147,968)
Transfer (out) - School Capital Projects Fund	(9,383,614)	(9,383,614)	-	(9,383,614)
Transfer (out) - Capital Reserve Fund	(378,707)	(378,707)	-	(378,707)
Total other financing sources (uses)	8,354,894	8,354,893	-	8,354,893
Net change in fund balance	\$ -	\$ 961,094	(701,777)	\$ 259,317
Fund balance, July 1			961,094	
Fund balance, June 30			\$ 259,317	

CABARRUS COUNTY, NORTH CAROLINA**SCHEDULE 14****SCHOOL CONSTRUCTION DEBT FUND****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Interest on investments	\$ 502,599	\$ 502,599	\$ -	\$ 502,599
EXPENDITURES				
Education				
Royal Oaks Elementary School	23,835,178	23,835,178	-	23,835,178
Mt. Pleasant Middle School	33,374,308	33,374,307	-	33,374,307
Kannapolis Middle School	41,568,518	41,568,519	-	41,568,519
Legal fees	740,370	740,370	-	740,370
Total expenditures	99,518,374	99,518,374	-	99,518,374
Revenues (under) expenditures	(99,015,775)	(99,015,775)	-	(99,015,775)
OTHER FINANCING SOURCES (USES)				
Premium on Debt Issue	11,159,453	11,159,453	-	11,159,453
Proceeds from LOBS	73,785,000	73,785,000	-	73,785,000
Transfer in - Capital Projects	1,600,000	1,600,000	-	1,600,000
Transfer in - Capital Reserve	13,121,802	13,121,802	-	13,121,802
Transfer in - General Fund	1,336,500	1,336,500	-	1,336,500
Transfer (out) - General Fund	(3,086)	(3,086)	-	(3,086)
Transfer (out) - Capital Reserve	(1,750,700)	(1,750,700)	-	(1,750,700)
Transfer (out) - School Construction Fund	(23,246)	(23,246)	-	(23,246)
Transfer (out) - LOBS 2018	(209,948)	(150,836)	(59,112)	(209,948)
Total other financing sources (uses)	99,015,775	99,074,887	(59,112)	99,015,775
Net change in fund balance	\$ -	\$ 59,112	(59,112)	\$ -
Fund balance, July 1			59,112	
Fund balance, June 30			\$ -	

CABARRUS COUNTY, NORTH CAROLINA
LIMITED OBLIGATION BONDS 2017

SCHEDULE 15
PAGE 1 OF 2

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Interest on investments	\$ 1,530,418	\$ 1,530,418	\$ 1,124	\$ 1,531,542
EXPENDITURES				
Legal fees	741,339	741,339	-	741,339
General Government	1,653,083	1,653,083	-	1,653,083
Education				
Performance Learning Center	3,811,311	3,811,311	-	3,811,311
West Cabarrus High School	76,291,995	70,979,668	4,316,650	75,296,318
Total Education	80,103,306	74,790,979	4,316,650	79,107,629
Capital Outlay:				
Downtown Parking Deck				
Land acquisition	262,630	262,630	-	262,630
Parking deck	12,781,374	12,781,374	-	12,781,374
Total capital outlay	13,044,004	13,044,004	-	13,044,004
Total expenditures	95,541,732	90,229,405	4,316,650	94,546,055
Revenues (under) expenditures	(94,011,314)	(88,698,987)	(4,315,526)	(93,014,513)

CABARRUS COUNTY, NORTH CAROLINA
LIMITED OBLIGATION BONDS 2017

SCHEDULE 15
PAGE 2 OF 2

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Project Authorization	Prior Years	Actual Current Year	Total to Date
OTHER FINANCING SOURCES (USES)				
Premium on Debt Issued	8,374,879	8,374,879	-	8,374,879
Debt Proceeds - LOBS 2017	70,820,000	70,820,000	-	70,820,000
Transfer in - General Fund	2,650,083	2,650,083	-	2,650,083
Transfer in - Capital Reserve Fund	9,291,915	9,291,915	-	9,291,915
Transfer in - Construction and Renovation Fund	2,246,000	2,246,000	-	2,246,000
Transfer in - School Construction Fund CPF	4,933,803	4,933,803	-	4,933,803
Transfer in - Public School Capital Fund CPF	500,000	500,000	-	500,000
Transfer (out) - Capital Reserve Fund	(331,709)	(331,709)	-	(331,709)
Transfer (out) - Construction & Renovation Fund	(2,534,370)	(2,534,370)	-	(2,534,370)
Transfer (out) - School Construction Fund	(1,358,825)	(1,340,296)	(18,528)	(1,358,824)
Transfer (out) - County Capital Project Fund	(148,543)	(148,544)	-	(148,544)
Transfer (out) - General Fund	(431,919)	(6,435)	(425,484)	(431,919)
Total other financing sources (uses)	94,011,314	94,455,326	(444,012)	94,011,314
Net change in fund balance	\$ -	\$ 5,756,339	(4,759,538)	\$ 996,801
Fund balance, July 1			5,756,339	
Fund balance, June 30			\$ 996,801	

CABARRUS COUNTY, NORTH CAROLINA
LIMITED OBLIGATION BONDS 2018

SCHEDULE 16

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Interest on investments	\$ 236,160	\$ 236,160	\$ 98	\$ 236,258
EXPENDITURES				
Hickory Ridge Elementary	35,295,150	33,681,738	1,533,119	35,214,857
RCCC Advanced Technology Center	17,017,484	15,939,859	906,496	16,846,355
RCCC Land	1,721,000	1,721,000	-	1,721,000
Mount Pleasant High School - HVAC	3,691,183	3,691,183	-	3,691,183
Multiple School Mobile Units	2,095,676	2,095,676	-	2,095,676
JN Fries - HVAC	3,597,029	2,712,092	859,944	3,572,036
Legal Fees	416,293	416,293	-	416,293
Total expenditures	63,833,815	60,257,841	3,299,559	63,557,400
Revenues (under) expenditures	(63,597,655)	(60,021,681)	(3,299,461)	(63,321,142)
OTHER FINANCING SOURCES (USES)				
Proceeds from LOBS 2018	54,680,000	54,680,000	-	54,680,000
Transfer in - General Fund	901,000	901,000	-	901,000
Transfer in - Capital Reserve Fund	7,942,288	7,691,194	251,094	7,942,288
Transfer in - School Construction Fund	668,032	668,033	-	668,033
Transfer (out) - General Fund	(3,451)	(3,451)	-	(3,451)
Transfer (out) - School Construction Fund	(590,214)	(528,958)	(61,256)	(590,214)
Total other financing sources (uses)	63,597,655	63,407,818	189,838	63,597,656
Net change in fund balance	\$ -	\$ 3,386,137	(3,109,623)	\$ 276,514
Fund balance, July 1			3,386,137	
Fund balance, June 30			\$ 276,514	

CABARRUS COUNTY, NORTH CAROLINA**SCHEDULE 17****SCHOOL CAPITAL PROJECTS FUND****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Years	Actual Current Year	Total to Date
EXPENDITURES				
Roberta Road Middle School	\$ 55,294,362	\$ 4,500,150	\$ 26,946,776	\$ 31,446,926
New High School	5,219,790	5,181,921	70,768	5,252,689
R. Brown McAllister Elementary	1,950,000	-	55,588	55,588
Cabarrus County School Maintenance	3,009,823	-	997,448	997,448
Kannapolis City School Maintenance	556,897	-	388,604	388,604
Rowan Cabarrus Community College Maintenance	705,000	-	455,321	455,321
Total expenditures	<u>66,735,872</u>	<u>9,682,071</u>	<u>28,914,505</u>	<u>38,596,576</u>
OTHER FINANCING SOURCES (USES)				
Proceeds from LOBS 2020A	49,635,043	5,053,214	26,810,325	31,863,539
Proceeds from LOBS 2022A	6,496,609	-	-	-
Transfer in - General Fund	4,420,509	-	4,420,509	4,420,509
Transfer in - Capital Projects	9,522,511	9,383,614	138,896	9,522,510
Transfer in - Capital Reserve	1,662,314	-	1,662,314	1,662,314
Transfer (out) - Capital Reserve	<u>(5,001,114)</u>	<u>(5,001,114)</u>	<u>-</u>	<u>(5,001,114)</u>
Total other financing sources (uses)	<u>66,735,872</u>	<u>9,435,714</u>	<u>33,032,044</u>	<u>42,467,758</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ (246,357)</u>	4,117,539	<u>\$ 3,871,182</u>
Fund balance, July 1			<u>(246,357)</u>	
Fund balance, June 30			<u>\$ 3,871,182</u>	

CABARRUS COUNTY, NORTH CAROLINA**SCHEDULE 18****CAPITAL RESERVE CAPITAL PROJECTS FUND****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

			Actual	
	Project Authorization	Prior Years	Current Year	Total to Date
REVENUES				
Contribution - Tourism Authority	\$ 1,947,264	\$ 1,903,931	\$ 43,333	\$ 1,947,264
Contribution - City of Concord	3,000,000	3,000,000	-	3,000,000
Investment earnings	969,242	968,072	1,170	969,242
Total revenues	5,916,506	5,872,003	44,503	5,916,506
Revenues over expenditures	5,916,506	5,872,003	44,503	5,916,506
OTHER FINANCING SOURCES (USES)				
Transfer in - General Fund	53,951,568	53,951,568	-	53,951,568
Transfer in - School Construction Fund	385,307	385,307	-	385,307
Transfer in - School Construction Debt Fund	1,750,700	1,750,700	-	1,750,700
Transfer in - Limited Obligation Bonds 2017	331,709	331,709	-	331,709
Transfer in - County Capital Projects Fund	2,085,000	2,085,000	-	2,085,000
Transfer in - School Capital Projects Fund	5,001,114	5,001,114	-	5,001,114
Transfer (out) - Construction & Renovation Fund	(25,291,933)	(25,291,933)	-	(25,291,933)
Transfer (out) - School Construction Fund	(6,053,458)	(6,053,458)	-	(6,053,458)
Transfer (out) - School Construction Debt Fund	(13,121,802)	(13,121,802)	-	(13,121,802)
Transfer (out) - Limited Obligation Bonds 2017	(9,291,915)	(9,291,915)	-	(9,291,915)
Transfer (out) - Limited Obligation Bonds 2018	(7,942,288)	(7,691,194)	(251,094)	(7,942,288)
Transfer (out) - Community Investment Fund	(2,400,530)	-	(2,400,530)	(2,400,530)
Transfer (out) - County Capital Projects Fund	(3,657,664)	(500,000)	(3,157,664)	(3,657,664)
Transfer (out) - School Capital Projects Fund	(1,662,314)	-	(1,662,314)	(1,662,314)
Total other financing sources (uses)	(5,916,506)	1,555,096	(7,471,602)	(5,916,506)
Net change in fund balance	\$ -	\$ 7,427,099	(7,427,099)	\$ -
Fund balance, July 1			7,427,099	
Fund balance, June 30			\$ -	

**CABARRUS COUNTY, NORTH CAROLINA
SMALL PROJECTS CAPITAL PROJECTS FUND**

**SCHEDULE 19
PAGE 1 OF 2**

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Board of Elections:				
Investment earnings	\$ 34,130	\$ 34,126	\$ 2	\$ 34,128
Register of Deeds:				
Automation & enhancement fees	2,015,437	1,851,228	196,419	2,047,647
Investment earnings	67,793	67,273	1,284	68,557
Total Register of Deeds	2,083,230	1,918,501	197,703	2,116,204
Community Development:				
Program fees	14,110	630	13,480	14,110
Soil & Water:				
Grants	687,225	534,225	153,000	687,225
Stewardship Fund	52,250	36,421	15,829	52,250
Deferred tax collections	436,558	436,558	-	436,558
Program fees	16,583	15,424	1,195	16,619
Contribution and donations	2,898	2,898	-	2,898
Investment earnings	1,693	1,693	-	1,693
Total Soil & Water	1,197,207	1,027,219	170,024	1,197,243
Elma Lomax Incubator Farm:				
Deferred tax collections	187,000	107,000	80,000	187,000
Local Agriculture Preservation:				
Deferred tax collections	3,241,461	3,070,259	553,493	3,623,752
Investment earnings	126,447	124,634	3,061	127,695
Total Soil & Water	3,367,908	3,194,893	556,554	3,751,447
Total revenues	6,883,585	6,282,369	1,017,763	7,300,132

CABARRUS COUNTY, NORTH CAROLINA
SMALL PROJECTS CAPITAL PROJECTS FUND

SCHEDULE 19
PAGE 2 OF 2

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Project Authorization	Prior Years	Actual Current Year	Total to Date
EXPENDITURES				
Operations:				
General Govt - Board of Elections	86,316	111,677	-	111,677
General Govt - Register of Deeds	2,160,735	1,572,669	185,032	1,757,701
Economic Development - Community Development	69,012	2,744	37,625	40,369
Economic Development - Elma Lomax	187,000	107,000	80,000	187,000
Environmental Protection - Soil & Water	1,283,352	920,942	167,598	1,088,540
Environ Protect - Local Agric Preservation	571,709	-	-	-
Total Operations	<u>4,358,124</u>	<u>2,715,032</u>	<u>470,255</u>	<u>3,185,287</u>
Capital Outlay:				
Equipment and furniture	152,899	127,530	-	127,530
Total expenditures	<u>4,511,023</u>	<u>2,842,562</u>	<u>470,255</u>	<u>3,312,817</u>
Revenues over (under) expenditures	<u>2,372,562</u>	<u>3,439,807</u>	<u>547,508</u>	<u>3,987,315</u>
OTHER FINANCING SOURCES (USES)				
Transfer in - General Fund	293,837	293,837	-	293,837
Transfer in - Capital Reserve Fund	150,000	150,000	-	150,000
Transfer (out) - General Fund	(25,000)	(25,000)	-	(25,000)
Transfer (out) - Capital Project Fund	<u>(2,791,399)</u>	<u>(1,790,775)</u>	<u>(1,000,000)</u>	<u>(2,790,775)</u>
Total other financing sources (uses)	<u>(2,372,562)</u>	<u>(1,371,938)</u>	<u>(1,000,000)</u>	<u>(2,371,938)</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ 2,067,869</u>	<u>(452,492)</u>	<u>\$ 1,615,377</u>
Fund balance, July 1			<u>2,067,869</u>	
Fund balance, June 30			<u>\$ 1,615,377</u>	

CABARRUS COUNTY, NORTH CAROLINA**SCHEDULE 20****CANNON MEMORIAL LIBRARY CAPITAL PROJECTS FUND****SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Year	Actual Current Year	Total to Date
REVENUES				
Contributions and donations	\$ 935,089	\$ 935,089	\$ -	\$ 935,089
Investment earnings	204,622	203,290	47	203,337
Total revenues	<u>1,139,711</u>	<u>1,138,379</u>	<u>47</u>	<u>1,138,426</u>
EXPENDITURES				
Cultural and Recreation:				
Special projects	<u>113,627</u>	<u>105,676</u>	<u>-</u>	<u>105,676</u>
Revenues over expenditures	<u>1,026,084</u>	<u>1,032,703</u>	<u>47</u>	<u>1,032,750</u>
OTHER FINANCING SOURCES (USES)				
Transfer in - General Fund	9,740	9,740	-	9,740
Transfer (out) - General Fund	<u>(1,035,824)</u>	<u>(1,022,231)</u>	<u>-</u>	<u>(1,022,231)</u>
Total other financing sources (uses)	<u>(1,026,084)</u>	<u>(1,012,491)</u>	<u>-</u>	<u>(1,012,491)</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ 20,212</u>	<u>47</u>	<u>\$ 20,259</u>
Fund balance, July 1			<u>20,212</u>	
Fund balance, June 30			<u>\$ 20,259</u>	

CUSTODIAL FUNDS

Custodial Funds are used to report fiduciary activities that are not required to be reported in pension (and other employee benefit) trust funds, investment trust funds, or private-purpose trust funds. These funds are used to account for assets the County holds on behalf of others that meet certain criteria.

Undistributed Taxes – is used to account for property taxes collected before they are distributed to local municipalities.

Jail Commissary – is used to account for inmate's money deposited with the County when an inmate is housed at the County detention center. The money can be used by inmate to purchase commissary items. Unused monies are returned to the inmate upon their release.



CABARRUS COUNTY, NORTH CAROLINA
COMBINING STATEMENT OF FIDUCIARY NET POSITION
CUSTODIAL FUNDS
JUNE 30, 2021

SCHEDULE 21

	<u>Undistributed Taxes</u>	<u>Jail Commissary</u>	<u>Total Custodial Funds</u>
ASSETS			
Cash and cash equivalents	\$ 1,536,425	\$ 55,708	\$ 1,592,133
Taxes receivable for other governments, net	1,233,897	-	1,233,897
Total assets	<u>2,770,322</u>	<u>55,708</u>	<u>2,826,030</u>
LIABILITIES			
Accounts payable and accrued liabilities	98	-	98
NET POSITION			
Restricted for:			
Individuals, organizations, and other governments	2,770,224	55,708	2,825,932
Total net position	<u>\$ 2,770,224</u>	<u>\$ 55,708</u>	<u>\$ 2,825,932</u>

CABARRUS COUNTY, NORTH CAROLINA
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
CUSTODIAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 22

	<u>Undistributed Taxes</u>	<u>Jail Commissary</u>	<u>Total Custodial Funds</u>
ADDITIONS			
Ad valorem taxes for other governments	\$ 115,462,422	\$ -	\$ 115,462,422
Collections on behalf of inmates	-	603,046	603,046
Total additions	<u>115,462,422</u>	<u>603,046</u>	<u>116,065,468</u>
DEDUCTIONS			
Tax distributions to other governments	113,762,315	-	113,762,315
Payments on behalf of inmates	-	593,490	593,490
Total deductions	<u>113,762,315</u>	<u>593,490</u>	<u>114,355,805</u>
Net increase (decrease) in fiduciary net position	<u>1,700,107</u>	<u>9,556</u>	<u>1,709,663</u>
Net position, beginning, as previously reported	-	-	-
Prior period restatement - change in accounting principle	<u>1,070,117</u>	<u>46,152</u>	<u>1,116,269</u>
Net position, beginning, as restated	<u>1,070,117</u>	<u>46,152</u>	<u>1,116,269</u>
Net position, ending	<u>\$ 2,770,224</u>	<u>\$ 55,708</u>	<u>\$ 2,825,932</u>

INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis

Workers' Compensation | Property Liability was established to accumulate premiums and pay all claims and related expenses for workers' compensation and property liability activities.

Self-Insured Medical | Dental was established as a self-insurance fund for employee health and dental insurance coverage. The employee's premium and the County's contribution are deposited in this fund. Payments for health and dental coverage are made to third-party administrators for the statement of claims plus administrative expenses.



CABARRUS COUNTY, NORTH CAROLINA
INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF NET POSITION
JUNE 30, 2021

SCHEDULE 23

	Workers' Compensation and Property Liability Fund	Medical Dental Fund	Total
ASSETS			
Cash and cash equivalents	\$ 7,843,519	\$ 5,093,456	\$ 12,936,975
Interest receivable	3,985	2,142	6,127
Prepaid expenses	-	234,579	234,579
Total current assets	<u>7,847,504</u>	<u>5,330,177</u>	<u>13,177,681</u>
Capital assets:			
Vehicles and equipment	29,664	-	29,664
Less: Accumulated depreciation	(19,776)	-	(19,776)
Total capital assets (net)	<u>9,888</u>	<u>-</u>	<u>9,888</u>
Total assets	<u>7,857,392</u>	<u>5,330,177</u>	<u>13,187,569</u>
LIABILITIES			
Accounts payable	629	319,338	319,967
Amounts payable for future claims	<u>553,554</u>	<u>1,065,000</u>	<u>1,618,554</u>
Total liabilities	<u>554,183</u>	<u>1,384,338</u>	<u>1,938,521</u>
NET POSITION			
Net investment in capital assets	9,888	-	9,888
Unrestricted	<u>7,293,321</u>	<u>3,945,839</u>	<u>11,239,160</u>
Total Net Position	<u>\$ 7,303,209</u>	<u>\$ 3,945,839</u>	<u>\$ 11,249,048</u>

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE 24
INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Workers' Compensation and Property Liability Fund	Medical Dental Fund	Total
Operating revenues:			
Insurance premiums	\$ 2,589,337	\$ 13,359,075	\$ 15,948,412
Program fees	-	28,543	28,543
Insurance refunds	944,880	901,226	1,846,106
Total operating revenues	3,534,217	14,288,844	17,823,061
Operating expenses:			
Depreciation	5,933	-	5,933
General administrative and other	975,957	2,683,616	3,659,573
Claims	677,852	11,221,857	11,899,709
Total operating expenses	1,659,742	13,905,473	15,565,215
Operating income (loss)	1,874,475	383,371	2,257,846
Nonoperating revenues:			
Investment earnings	16,967	9,870	26,837
Total nonoperating revenues	16,967	9,870	26,837
Income (loss) before contributions	1,891,442	393,241	2,284,683
Transfers:			
Transfers in	-	68,270	68,270
Transfers out - General Fund	(1,166,150)	-	(1,166,150)
Change in net position	725,292	461,511	1,186,803
Net position, July 1	6,577,917	3,484,328	10,062,245
Net position, June 30	\$ 7,303,209	\$ 3,945,839	\$ 11,249,048

CABARRUS COUNTY, NORTH CAROLINA**SELF-INSURED WORKERS' COMPENSATION AND LIABILITY INTERNAL SERVICES FUND****SCHEDULE OF REVENUES AND EXPENDITURES - FINANCIAL PLAN AND ACTUAL (NON-GAAP)****FOR THE FISCAL YEAR ENDED JUNE 30, 2021****SCHEDULE 25****PAGE 1 OF 2**

	2021		
	Financial Plan	Actual	Variance Favorable (Unfavorable)
Revenues:			
Property Liability:			
Operating revenues:			
Insurance premiums	\$ 1,114,936	\$ 1,153,918	\$ 38,982
Insurance refunds	954,424	943,505	(10,919)
Total operating revenues	<u>2,069,360</u>	<u>2,097,423</u>	<u>28,063</u>
Nonoperating revenues:			
Investment earnings	<u>20,000</u>	<u>16,967</u>	<u>(3,033)</u>
Total nonoperating revenues	<u>20,000</u>	<u>16,967</u>	<u>(3,033)</u>
Workers Compensation			
Operating revenues:			
Insurance premiums	1,361,607	1,435,419	73,812
Insurance refunds	-	1,375	1,375
Total operating revenues	<u>1,361,607</u>	<u>1,436,794</u>	<u>75,187</u>
Total revenues	<u>3,450,967</u>	<u>3,551,184</u>	<u>100,217</u>
Expenditures:			
Property Liability:			
General and administrative - Premiums	757,541	757,550	(9)
Claims	277,670	176,318	101,352
Consultants	19,000	18,500	500
Total liability	<u>1,054,211</u>	<u>952,368</u>	<u>101,843</u>

CABARRUS COUNTY, NORTH CAROLINA

SELF-INSURED WORKERS' COMPENSATION AND LIABILITY INTERNAL SERVICES FUND

SCHEDULE OF REVENUES AND EXPENDITURES - FINANCIAL PLAN AND ACTUAL (NON-GAAP)

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 25

PAGE 2 OF 2

	2021		
	Financial Plan	Actual	Variance Favorable (Unfavorable)
Workers Compensation			
General and administrative - premiums	185,167	171,077	14,090
Purchased services	9,000	1,330	7,670
Claims	1,139,440	501,534	637,906
Consultant	28,000	27,500	500
Total workers compensation	1,361,607	701,441	660,166
 Total expenditures	 2,415,818	 1,653,809	 762,009
 Revenues over (under) expenditures	 1,035,149	 1,897,375	 862,226
 Fund Balance Appropriated	 131,001	 -	 (131,001)
Transfers:			
Transfers out - Capital Projects Fund	(1,065,425)	(1,065,425)	-
Transfers out - General Fund	(100,725)	(100,725)	-
 Revenues and transfers over (under) expenditures	 \$ -	 731,225	 \$ 731,225
 Reconciliation from budgetary basis (modified accrual) to full accrual:			
 Reconciling items:			
Depreciation		(5,933)	
 Total reconciling items		(5,933)	
 Change in net position		\$ 725,292	

CABARRUS COUNTY, NORTH CAROLINA
SELF-INSURED MEDICAL AND DENTAL INTERNAL SERVICE FUND
SCHEDULE OF REVENUES AND EXPENDITURES - FINANCIAL PLAN AND ACTUAL (NON-GAAP BASIS)
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 26

	2021		
	Financial Plan	Actual	Variance Favorable (Unfavorable)
MEDICAL			
Operating revenues:			
Insurance premiums	\$ 12,849,742	\$ 12,860,338	\$ 10,596
Insurance refunds	737,000	901,226	164,226
Program fees	30,216	28,543	(1,673)
Total operating revenues	13,616,958	13,790,107	173,149
DENTAL			
Operating revenues:			
Insurance premiums	495,500	498,737	3,237
Total operating revenues	14,112,458	14,288,844	176,386
Nonoperating revenues:			
Investment earnings	25,000	9,870	(15,130)
Total revenues	14,137,458	14,298,714	161,256
MEDICAL			
General and administrative	2,617,242	2,612,499	4,743
Claims	11,996,436	10,796,604	1,199,832
Total hospitalization	14,613,678	13,409,103	1,204,575
DENTAL			
General and administrative	71,540	71,117	423
Claims	423,960	425,253	(1,293)
Total dental	495,500	496,370	(870)
Total expenditures	15,109,178	13,905,473	1,203,705
Income (loss) before contributions	(971,720)	393,241	1,364,961
Transfers:			
Transfers in - General Fund	68,270	68,270	-
Revenues and transfers over (under) expenditures	(903,450)	461,511	1,364,961
Fund balance appropriated	903,450	-	903,450
Change in net position	\$ -	\$ 461,511	\$ 461,511

CABARRUS COUNTY, NORTH CAROLINA
INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 27

	Workers' Compensation and Property Liability Fund	Medical Dental Fund	Total
Cash flows from operating activities:			
Cash received from customers	\$ -	\$ 2,327	\$ 2,327
Cash received from departments	3,534,237	14,347,413	17,881,650
Cash paid to suppliers for goods and services	(1,770,957)	(14,339,725)	(16,110,682)
Net cash provided (used) for operating activities	<u>1,763,280</u>	<u>10,015</u>	<u>1,773,295</u>
Cash flows from noncapital financing:			
Transfer in	-	68,270	68,270
Transfer out	(1,166,150)	-	(1,166,150)
Net cash provided (used) from noncapital financing	<u>(1,166,150)</u>	<u>68,270</u>	<u>(1,097,880)</u>
Cash flows from investing activities:			
Interest received on investments	<u>29,923</u>	<u>18,049</u>	<u>47,972</u>
Net increase (decrease) in cash and cash equivalents	<u>627,053</u>	<u>96,334</u>	<u>723,387</u>
Cash and cash equivalents, July 1	<u>7,216,466</u>	<u>4,997,122</u>	<u>12,213,588</u>
Cash and cash equivalents, June 30	<u>\$ 7,843,519</u>	<u>\$ 5,093,456</u>	<u>\$ 12,936,975</u>
Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:			
Operating income (loss)	<u>\$ 1,874,475</u>	<u>\$ 383,371</u>	<u>\$ 2,257,846</u>
Depreciation expense	5,933	-	5,933
(Increase) decrease in accounts receivable and prepaid expenses	20	60,895	60,915
Increase (decrease) in accounts payable and accrued liabilities	(117,148)	(434,251)	(551,399)
Total adjustments	<u>(111,195)</u>	<u>(373,356)</u>	<u>(484,551)</u>
Net cash provided by (used for) operating activities	<u>\$ 1,763,280</u>	<u>\$ 10,015</u>	<u>\$ 1,773,295</u>

OTHER SCHEDULES

Tax Receivable and Tax Levy - schedules report the balance of the past ten years of tax levies and provides detailed information concerning the current tax assessment and levy.

General Fund - accounts for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in other funds.

Community Investment Fund – sub fund of the general fund and accounts for sales tax | lottery revenue dedicated to school capital and property tax revenues for debt | capital projects. This fund also accounts for debt service expenditures and transfers to Capital Projects Funds.

County Capital Projects Fund – accounts for construction, renovations, and larger Capital projects for the County using debt and non-debt sources.

CARES Act Relief Fund - accounts for funding received from the federal government to cover COVID-19 expenditures for public health emergencies.

Landfill Fund - accounts for the operations that are financed and operated in a manner like private business or where the board has decided that the determination of revenues earned, costs incurred and | or net income is necessary for management accountability. The schedule presents the results of operation for the Landfill on the modified accrual basis for comparison to the legally adopted budget. A reconciliation of the modified accrual basis to the full accrual basis (per generally accepted accounting principles) follows the schedule.



CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF AD VALOREM TAXES RECEIVABLE
JUNE 30, 2021

SCHEDULE 28

Fiscal Year	Uncollected Balance June 30, 2020	Additions	Collections and Credits	Uncollected Balance June 30, 2021
2021	\$ -	\$ 215,499,321	\$ 213,522,265	\$ 1,977,056
2020	2,289,006	-	1,470,783	818,223
2019	428,587	-	164,855	263,732
2018	626,017	-	58,737	567,280
2017	133,214	-	36,639	96,575
2016	136,143	-	23,088	113,055
2015	138,203	-	17,164	121,039
2014	125,472	-	10,850	114,622
2013	210,472	-	9,605	200,867
2012	151,517	-	8,047	143,470
2011	202,673	-	202,673	-
Total	<u>\$ 4,441,304</u>	<u>\$ 215,499,321</u>	<u>\$ 215,524,706</u>	<u>4,415,919</u>
Less: Allowance for uncollectible accounts:				
General Fund				<u>(2,059,299)</u>
Ad valorem taxes receivable (net):				
General Fund				<u>\$ 2,356,620</u>
<u>Reconciliation to revenues:</u>				
Ad valorem taxes - General Fund				\$ 214,594,269
Penalties collected on ad valorem taxes - Agency Fund				597,742
Total ad valorem taxes and penalties				<u>215,192,011</u>
Reconciling items:				
Deferred taxes				451,783
Interest collected				(711,284)
Taxes written-off				199,524
Abatement of prior year taxes				323,421
Collection of tax previously written-off				(9,895)
NCVTS refunds				79,146
Total reconciling items				<u>332,695</u>
Total collections and credits				<u>\$ 215,524,706</u>

CABARRUS COUNTY, NORTH CAROLINA
ANALYSIS OF CURRENT YEAR LEVY
COUNTY-WIDE LEVY
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 29
PAGE 1 OF 2

	County-wide			Total Levy	
	Property Valuation	Rate	Amount of Levy	Property Excluding Registered Motor Vehicles	Registered Motor Vehicles
Original levy:					
Property taxed at current year's rate	\$ 28,858,239,607	\$ 0.7400	\$ 213,482,360	\$ 195,062,160	\$ 18,420,200
Penalties	-		131,892	131,892	-
Total	28,858,239,607		213,614,252	195,194,052	18,420,200
Discoveries:					
Current year taxes	83,079,842	0.7400	650,913	650,228	685
Prior year taxes	-		1,789,282	1,789,282	-
Penalties	-		314,187	314,187	-
Total	83,079,842		2,754,382	2,753,697	685
Releases	(116,259,244)		(869,313)	(869,294)	(19)
Total property valuation	<u>\$ 28,825,060,205</u>				
Net levy			215,499,321	197,078,455	18,420,866
Uncollected taxes at June 30, 2021			1,977,056	1,977,056	-
Current year's taxes collected			<u>\$ 213,522,265</u>	<u>\$ 195,101,399</u>	<u>\$ 18,420,866</u>
Current levy collection percentage			99.08%	99.00%	100.00%

CABARRUS COUNTY, NORTH CAROLINA
ANALYSIS OF CURRENT YEAR LEVY
COUNTY-WIDE LEVY
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 29
PAGE 2 OF 2

Secondary market disclosures:

Assessed valuation:

Assessment ratio ¹	100%
Real property	\$ 23,576,844,027
Personal property	4,786,125,942
Public service companies ²	<u>462,090,236</u>
Total assessed valuation	\$ 28,825,060,205
Tax rate per \$100	<u>0.7400</u>
Levy (includes discoveries, releases and abatements) ³	<u><u>\$ 215,499,321</u></u>

In addition to the County-wide rate, the following table lists the levies by the County on behalf of fire protection districts for the fiscal year ended June 30:

Fire protection districts ⁴	<u><u>\$ 5,531,516</u></u>
--	----------------------------

¹ Percentage of appraised value has been established by statute.

² Valuation of railroads, telephone companies and other utilities as determined by the North Carolina Property Tax Commission.

³ Levy includes penalties.

⁴ Levy excludes motor vehicle taxes.

CABARRUS COUNTY, NORTH CAROLINA
TEN LARGEST TAXPAYERS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 30

Secondary market disclosures (continued):

Taxpayer	Type of Business	Assessed Valuation	Percentage of Total Assessed Valuation
Corning, Incorporated	Manufacturing	\$ 481,112,231	1.67%
Mall at Concord Mills LP	Retail Center	228,268,926	0.79%
Charlotte Motor Speedway Inc	Sports - Racing	207,600,396	0.72%
Castle & Cooke NC LLC / David H Murdock	Real Estate	202,393,282	0.70%
Celgard LLC	Manufacturing	186,162,638	0.65%
Duke Energy Corp	Public Service Co	161,769,642	0.56%
Weinstein Properties	Real Estate	134,484,530	0.47%
The Silverman Group	Real Estate Developers	120,950,510	0.42%
Great Wolf Lodge of the Carolinas	Amusement / Entertainment	113,579,945	0.39%
Hendrick Automotive	Automotive Sales	110,081,301	0.38%
Totals		<u>\$ 1,946,403,401</u>	<u>6.75%</u>

¹More information about principal property taxpayers can be found on Table 7.

CABARRUS COUNTY, NORTH CAROLINA

GENERAL FUND

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 31

PAGE 1 OF 11

	Final Budget	Actual	Variance Positive (Negative)
REVENUES			
Ad Valorem Taxes:			
Taxes - current	\$ 208,200,084	\$ 212,498,499	\$ 4,298,415
Taxes - delinquent	1,391,781	1,384,486	(7,295)
Interest	588,337	711,284	122,947
Total	210,180,202	214,594,269	4,414,067
Local Option Sales Taxes:			
Sales tax - one cent	19,162,232	23,045,578	3,883,346
Sales tax - half cent (40)	7,918,087	9,245,682	1,327,595
Sales tax - half cent (42)	4,776,702	5,829,683	1,052,981
Sales tax - half cent (44)	-	84	84
Sales tax fire districts	977,680	1,266,513	288,833
Total	32,834,701	39,387,540	6,552,839
Other Taxes:			
Franchise fees	528,000	467,059	(60,941)
Gross receipts tax	225,000	250,378	25,378
Heavy equipment tax	80,000	93,109	13,109
Total	833,000	810,546	(22,454)
Intergovernmental Revenues:			
Federal and state grants	20,480,068	20,014,503	(465,565)
Court facilities fees	350,000	223,063	(126,937)
ABC profit distribution	220,442	220,443	1
Other intergovernmental	5,116,204	5,697,563	581,359
Total	26,166,714	26,155,572	(11,142)
Permits and Fees:			
Inspection fees	4,785,100	5,907,509	1,122,409
Register of Deeds	3,182,500	4,312,716	1,130,216
Other permits	269,927	492,377	222,450
Total	8,237,527	10,712,602	2,475,075

CABARRUS COUNTY, NORTH CAROLINA

GENERAL FUND

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 31

PAGE 2 OF 11

	Final Budget	Actual	Variance Positive (Negative)
Sales and Services:			
Rental fees	54,850	51,800	(3,050)
Ambulance fees	6,150,000	6,780,285	630,285
Jail fees	1,552,000	647,647	(904,353)
Library fees	100,000	26,583	(73,417)
Recreation fees	615,233	249,626	(365,607)
Human services	162,748	126,488	(36,260)
Transportation	1,036,000	813,671	(222,329)
Tax collection fees	285,000	252,944	(32,056)
Other sales and services	3,559,822	3,679,759	119,937
Total	13,515,653	12,628,803	(886,850)
Investment Earnings:			
Interest on investments	582,961	137,731	(445,230)
Miscellaneous:			
Private contributions and donations	206,600	244,530	37,930
Sale of materials and capital assets	39,225	264,793	225,568
Gain (loss) on foreclosures	-	(2,245)	(2,245)
Other	118,781	105,671	(13,110)
Total	364,606	612,749	248,143
Total revenues	292,715,364	305,039,812	12,324,448
EXPENDITURES			
General Government			
Board of Commissioners			
Personnel services	399,905	384,488	15,417
Operations	830,638	695,013	135,625
Total	1,230,543	1,079,501	151,042
County Manager			
Personnel services	1,868,124	1,824,166	43,958
Operations	976,494	316,644	659,850
Total	2,844,618	2,140,810	703,808

CABARRUS COUNTY, NORTH CAROLINA**GENERAL FUND****STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021****SCHEDULE 31****PAGE 3 OF 11**

	Final Budget	Actual	Variance Positive (Negative)
Communications & Outreach			
Personnel services	563,471	548,247	15,224
Operations	257,497	138,466	119,031
Total	820,968	686,713	134,255
Human Resources			
Personnel services	876,528	849,648	26,880
Operations	230,424	144,875	85,549
Capital outlay	18,258	17,064	1,194
Total	1,125,210	1,011,587	113,623
Tax Collector			
Personnel services	584,593	555,694	28,899
Operations	641,856	624,067	17,789
Total	1,226,449	1,179,761	46,688
Tax Administration			
Personnel services	2,361,432	2,323,630	37,802
Operations	331,918	267,270	64,648
Total	2,693,350	2,590,900	102,450
Board of Elections			
Personnel services	1,035,324	906,994	128,330
Operations	522,683	429,480	93,203
Total	1,558,007	1,336,474	221,533
Register of Deeds			
Personnel services	577,105	573,137	3,968
Operations	86,209	84,177	2,032
Total	663,314	657,314	6,000
Finance			
Personnel services	1,236,427	1,226,974	9,453
Operations	259,730	214,290	45,440
Total	1,496,157	1,441,264	54,893

CABARRUS COUNTY, NORTH CAROLINA**GENERAL FUND****STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021****SCHEDULE 31****PAGE 4 OF 11**

	Final Budget	Actual	Variance Positive (Negative)
Information Technology Services			
Personnel services	2,964,083	2,953,797	10,286
Operations	4,235,615	3,751,763	483,852
Capital outlay	36,735	36,735	-
Total	<u>7,236,433</u>	<u>6,742,295</u>	<u>494,138</u>
Grounds Maintenance			
Personnel services	586,241	576,833	9,408
Operations	961,885	690,422	271,463
Capital outlay	82,520	82,519	1
Total	<u>1,630,646</u>	<u>1,349,774</u>	<u>280,872</u>
Infrastructure and Asset Management			
Personnel services	598,072	589,404	8,668
Operations	1,343,930	1,254,812	89,118
Total	<u>1,942,002</u>	<u>1,844,216</u>	<u>97,786</u>
Street Sign Maintenance			
Personnel services	125,540	121,556	3,984
Operations	49,528	45,212	4,316
Total	<u>175,068</u>	<u>166,768</u>	<u>8,300</u>
Building Maintenance			
Personnel services	856,027	824,603	31,424
Operations	1,688,003	1,174,374	513,629
Capital outlay	63,447	63,447	-
Total	<u>2,607,477</u>	<u>2,062,424</u>	<u>545,053</u>
Facility Services			
Personnel services	1,414,793	1,361,318	53,475
Operations	402,999	298,933	104,066
Capital outlay	30,268	29,468	800
Total	<u>1,848,060</u>	<u>1,689,719</u>	<u>158,341</u>

CABARRUS COUNTY, NORTH CAROLINA**GENERAL FUND****STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021****SCHEDULE 31****PAGE 5 OF 11**

	Final Budget	Actual	Variance Positive (Negative)
Fleet Maintenance			
Personnel services	478,303	465,861	12,442
Operations	59,437	53,918	5,519
Capital outlay	581,703	536,199	45,504
Total	<u>1,119,443</u>	<u>1,055,978</u>	<u>63,465</u>
Other General Government			
Personnel services	1,210,705	1,210,705	-
Contingency	33,629	-	33,629
Other operations	258,019	157,439	100,580
Capital outlay	256,250	1,000	255,250
Total	<u>1,758,603</u>	<u>1,369,144</u>	<u>389,459</u>
Total General Government	<u>31,976,348</u>	<u>28,404,642</u>	<u>3,571,706</u>
Public Safety			
County Sheriff			
Personnel services	13,731,006	13,630,969	100,037
Operations	2,970,099	2,506,777	463,322
Capital outlay	1,813,193	1,412,944	400,249
Total	<u>18,514,298</u>	<u>17,550,690</u>	<u>963,608</u>
Jail			
Personnel services	10,126,498	10,008,727	117,771
Operations	2,343,182	2,011,753	331,429
Capital outlay	158,661	78,585	80,076
Total	<u>12,628,341</u>	<u>12,099,065</u>	<u>529,276</u>
Animal Control			
Personnel services	724,332	715,924	8,408
Operations	84,874	64,612	20,262
Capital outlay	154,227	95,501	58,726
Total	<u>963,433</u>	<u>876,037</u>	<u>87,396</u>

CABARRUS COUNTY, NORTH CAROLINA**GENERAL FUND****STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021****SCHEDULE 31****PAGE 6 OF 11**

	Final Budget	Actual	Variance Positive (Negative)
Animal Shelter			
Personnel services	487,417	442,177	45,240
Operations	129,875	112,840	17,035
Total	617,292	555,017	62,275
Courts			
Personnel services	35,106	34,644	462
Operations	309,679	118,939	190,740
Total	344,785	153,583	191,202
Construction Standards			
Personnel services	2,468,112	2,430,294	37,818
Operations	521,140	315,637	205,503
Capital outlay	259,600	-	259,600
Total	3,248,852	2,745,931	502,921
Emergency Management			
Personnel services	310,998	303,164	7,834
Operations	459,128	186,201	272,927
Total	770,126	489,365	280,761
Fire Department			
Personnel services	1,127,114	1,093,255	33,859
Operations	401,298	378,142	23,156
Total	1,528,412	1,471,397	57,015
Emergency Medical Services			
Personnel services	8,658,290	8,635,832	22,458
Operations	1,678,013	1,503,633	174,380
Capital outlay	543,218	353,566	189,652
Total	10,879,521	10,493,031	386,490
Other Public Safety			
Personnel services (LEO Retirees)	523,164	505,127	18,037
Operations (LEO Retirees)	1,436	2,583	(1,147)
Juvenile Crime Prevention Council	444,427	423,189	21,238

CABARRUS COUNTY, NORTH CAROLINA

GENERAL FUND

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 31

PAGE 7 OF 11

	Final Budget	Actual	Variance Positive (Negative)
Humane Society	20,000	20,000	-
Medical Examiner	122,500	135,200	(12,700)
Forester	83,202	57,867	25,335
Fire District	1,377,680	1,266,513	111,167
Total	2,572,409	2,410,479	161,930
Total Public Safety	52,067,469	48,844,595	3,222,874
Economic and Physical Development			
Planning and Development Services			
Personnel services	686,956	616,060	70,896
Operations	85,669	50,604	35,065
Total	772,625	666,664	105,961
Community Development			
Personnel services	213,599	211,957	1,642
Operations	536,810	349,894	186,916
Total	750,409	561,851	188,558
Soil & Water Conservation			
Personnel services	235,742	231,675	4,067
Operations	51,378	13,647	37,731
Total	287,120	245,322	41,798
Zoning Administration			
Personnel services	224,845	222,819	2,026
Operations	17,139	9,350	7,789
Total	241,984	232,169	9,815
Economic Development			
Personnel services	357,352	322,856	34,496
Incentives	4,297,818	2,469,648	1,828,170
Other	1,872,792	1,754,292	118,500
Total	6,527,962	4,546,796	1,981,166
Total Economic and Physical Development	8,580,100	6,252,802	2,327,298

CABARRUS COUNTY, NORTH CAROLINA

GENERAL FUND

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 31

PAGE 8 OF 11

	Final Budget	Actual	Variance Positive (Negative)
Environmental Protection			
Waste Reduction/Recycling			
Personnel services	297,031	293,059	3,972
Operations	304,068	231,782	72,286
Capital outlay	183,500	163,500	20,000
Total	784,599	688,341	96,258
Total Environmental Protection	784,599	688,341	96,258
Human Services			
Veterans Services			
Personnel services	297,555	294,325	3,230
Operations	12,114	7,498	4,616
Total	309,669	301,823	7,846
Transportation			
Personnel services	1,998,520	1,568,968	429,552
Operations	1,212,308	433,136	779,172
Capital outlay	393,000	-	393,000
Total	3,603,828	2,002,104	1,601,724
Cooperative Extension			
Personnel services	378,160	341,585	36,575
Operations	69,241	37,029	32,212
Total	447,401	378,614	68,787
HS - Administration Operations			
Personnel services	2,738,228	2,696,237	41,991
Operations	2,668,525	2,456,699	211,826
Total	5,406,753	5,152,936	253,817
HS - Economic Family Support Services			
Personnel services	1,380,794	1,331,221	49,573
Operations	1,769,405	1,121,668	647,737
Total	3,150,199	2,452,889	697,310

CABARRUS COUNTY, NORTH CAROLINA

GENERAL FUND

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

SCHEDULE 31

PAGE 9 OF 11

	Final Budget	Actual	Variance Positive (Negative)
HS - Child Welfare			
Personnel services	6,953,685	6,845,927	107,758
Operations	2,784,599	2,325,353	459,246
Total	9,738,284	9,171,280	567,004
HS - Child Support Services			
Personnel services	1,739,074	1,725,726	13,348
Operations	270,735	223,739	46,996
Total	2,009,809	1,949,465	60,344
HS - Economic Services			
Personnel services	7,076,431	7,008,062	68,369
Operations	1,237,867	915,458	322,409
Total	8,314,298	7,923,520	390,778
HS - Adult and Family Services			
Personnel services	1,870,648	1,848,688	21,960
Operations	141,513	101,806	39,707
Total	2,012,161	1,950,494	61,667
HS Aging - Nutrition Title III			
Personnel services	309,916	304,976	4,940
Operations	408,645	413,056	(4,411)
Total	718,561	718,032	529
HS Aging - Senior Services			
Personnel services	323,706	319,911	3,795
Operations	482,104	332,094	150,010
Total	805,810	652,005	153,805
Other Human Services			
Public Health Authority	8,543,021	8,543,021	-
Mental Health Center	471,348	471,348	-
Other	2,796,546	2,550,443	246,103
Total	11,810,915	11,564,812	246,103
Total Human Services	48,327,688	44,217,974	4,109,714

CABARRUS COUNTY, NORTH CAROLINA

GENERAL FUND

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SCHEDULE 31

PAGE 10 OF 11

	Final Budget	Actual	Variance Positive (Negative)
Culture & Recreation			
Active Living and Parks - Operations			
Personnel services	1,347,230	1,330,600	16,630
Operations	450,300	279,882	170,418
Capital outlay	121,000	49,985	71,015
Total	1,918,530	1,660,467	258,063
Active Living and Parks - Senior Centers			
Personnel services	556,090	462,694	93,396
Operations	287,204	124,188	163,016
Total	843,294	586,882	256,412
Library System			
Personnel services	3,254,206	3,181,899	72,307
Operations	930,876	851,136	79,740
Total	4,185,082	4,033,035	152,047
Other Culture and Recreation			
Cabarrus Arts Council	26,000	26,000	-
Total Culture & Recreation	6,972,906	6,306,384	666,522
Education			
Schools - Current Expense			
Cabarrus County Schools	74,649,650	74,649,650	-
Kannapolis City Schools	9,403,789	9,216,495	187,294
Rowan Cabarrus Community College	3,660,832	3,660,832	-
Total	87,714,271	87,526,977	187,294
Schools - Other			
Cabarrus County Schools	134,405	134,405	-
Total Education	87,848,676	87,661,382	187,294
Total expenditures	236,557,786	222,376,120	14,181,666

CABARRUS COUNTY, NORTH CAROLINA**GENERAL FUND****STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021****SCHEDULE 31****PAGE 11 OF 11**

	Final Budget	Actual	Variance Positive (Negative)
Excess of revenues over expenditures	56,157,578	82,663,692	26,506,114
OTHER FINANCING SOURCES (USES)			
Transfers in	148,225	148,225	-
Transfers out - Other Funds	(30,474,571)	(30,474,563)	8
Transfers out - Community Investment Fund	(46,046,763)	(46,046,763)	-
Total other financing sources (uses)	(76,373,109)	(76,373,101)	8
Fund balance appropriated	20,215,531	-	(20,215,531)
Net change in fund balance	\$ -	6,290,591	\$ 6,290,591
Fund balance, June 1		97,624,280	
Fund balance, June 30		\$ 103,914,871	

**CABARRUS COUNTY, NORTH CAROLINA
COMMUNITY INVESTMENT FUND**

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

**SCHEDULE 32
PAGE 1 OF 2**

	Final Budget	Actual	Variance Positive (Negative)
REVENUES			
Local Option Sales Taxes:			
Sales tax - half cent (40)	\$ 2,733,911	\$ 3,962,435	\$ 1,228,524
Sales tax - half cent (42)	6,007,414	8,744,524	2,737,110
Sales tax - half cent (46)	7,267,594	10,413,436	3,145,842
Total	16,008,919	23,120,395	7,111,476
Intergovernmental Revenues:			
Other intergovernmental	720,000	730,239	10,239
Other Taxes:			
Occupancy tax	-	144,088	144,088
Interest on investments	-	69,657	69,657
Total revenues	16,728,919	24,064,379	7,335,460
EXPENDITURES			
General Government			
Other General Government			
Other operations	6,801,375	-	6,801,375
Education			
Schools - Capital Outlay			
Cabarrus County Schools	1,020,000	1,020,000	-
Kannapolis City Schools	100,000	100,000	-
Rowan Cabarrus Community College	100,000	100,000	-
Total	1,220,000	1,220,000	-

**CABARRUS COUNTY, NORTH CAROLINA
COMMUNITY INVESTMENT FUND**

**SCHEDULE 32
PAGE 2 OF 2**

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Final Budget	Actual	Variance Positive (Negative)
Debt Service			
Principal	37,550,657	37,550,656	1
Interest and other charges	13,245,869	12,331,456	914,413
Total	50,796,526	49,882,112	914,414
 Total expenditures	 58,817,901	 51,102,112	 7,715,789
 Revenues over (under) expenditures	 (42,088,982)	 (27,037,733)	 15,051,249
 OTHER FINANCING SOURCES (USES)			
Issuance of Debt	14,355,000	14,355,000	-
Transfer in - General Fund	46,046,763	46,046,763	-
Transfer in - Other Funds	5,126,014	5,126,014	-
Transfer out	(9,250,000)	(7,150,000)	2,100,000
Payment to escrow agent	(14,188,795)	(14,188,795)	-
 Total other financing sources (uses)	 42,088,982	 44,188,982	 2,100,000
 Net change in fund balance	 \$ -	 17,151,249	 \$ 17,151,249
 Fund balance, July 1		-	
 Fund balance, June 30		17,151,249	
 A legally budgeted principal debt service payment was made to a sinking fund held by a trustee in the County's name		1,330,000	
 Fund balance, June 30		<u>\$ 18,481,249</u>	

**CABARRUS COUNTY, NORTH CAROLINA
COUNTY CAPITAL PROJECTS FUND**

**SCHEDULE 33
PAGE 1 OF 2**

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Years	Actual Current Year	Total to Date
EXPENDITURES				
Improvements				
General Government	\$ 16,271,836	\$ -	\$ 1,773,066	\$ 1,773,066
Public Safety	1,268,000	1,500	556,171	557,671
Parks	2,045,328	(37,053)	-	(37,053)
Legal fees	952,508	652,508	-	652,508
Total improvements	20,537,672	616,955	2,329,237	2,946,192
Capital outlay				
Land	3,650,151	-	1,002,026	1,002,026
Turf fields	1,834,937	1,834,937	-	1,834,937
Total capital outlay	5,485,088	1,834,937	1,002,026	2,836,963
Construction in progress				
Skylight repair - Government Center	2,183,853	545,990	1,406,791	1,952,781
Courthouse	134,859,518	9,186,162	22,271,632	31,457,794
Operation Center Building	5,382,656	-	4,746,736	4,746,736
Sheriff Training & Firing Range Project	2,450,000	-	1,661,205	1,661,205
Emergency Medical Services Headquarters	6,170,000	-	851,811	851,811
Northeast Area Park	2,164,024	-	-	-
Mental Health Facility	3,097,554	-	-	-
Camp Spencer Improvement	525,000	-	299,179	299,179
Frank Liske Park	4,734,424	-	235,204	235,204
Turf fields	2,566,811	258,931	1,950,477	2,209,408
Library	2,400,000	-	-	-
Total construction in progress	166,533,840	9,991,083	33,423,035	43,414,118
Total capital outlay	172,018,928	11,826,020	34,425,061	46,251,081
Total expenditures	192,556,600	12,442,975	36,754,298	49,197,273

**CABARRUS COUNTY, NORTH CAROLINA
COUNTY CAPITAL PROJECTS FUND**

**SCHEDULE 33
PAGE 2 OF 2**

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Years	Actual Current Year	Total to Date
Revenues (under) expenditures	(192,556,600)	(12,442,975)	(36,754,298)	(49,197,273)
OTHER FINANCING SOURCES (USES)				
Proceeds from LOBS 2020A	77,592,977	964,279	22,061,084	23,025,363
Proceeds from LOBS 2020A	52,351,452	-	-	-
Transfer in - Capital Projects	27,606,063	17,393,252	10,212,812	27,606,064
Transfer in - Capital Reserve	3,657,664	500,000	3,157,664	3,657,664
Transfer in - General Fund	32,415,519	263,966	32,151,553	32,415,519
Transfer in - Internal Service Fund	1,065,425	-	1,065,425	1,065,425
Transfer (out) - General Fund	(47,500)	-	(47,500)	(47,500)
Transfer (out) - Capital Reserve	(2,085,000)	(2,085,000)	-	(2,085,000)
Total other financing sources (uses)	192,556,600	17,036,497	68,601,038	85,637,535
Net change in fund balance	\$ -	\$ 4,593,522	31,846,740	\$ 36,440,262
Fund balance, July 1			4,593,522	
Fund balance, June 30			\$ 36,440,262	

CABARRUS COUNTY, NORTH CAROLINA

SCHEDULE 34

CARES ACT RELIEF FUND

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Project Authorization	Prior Years	Actual Current Year	Total to Date
REVENUES				
Restricted intergovernmental:				
CARES Act Relief Funds	\$ 7,972,670	\$ 1,278,429	\$ 6,694,241	\$ 7,972,670
Cares Act Relief Payment - ARP	42,043,458	-	-	-
US Treasury Emergency Asst - ERA21	6,528,517	-	694,234	694,234
US Treasury Emergency Asst - ERA22	5,165,710	-	-	-
Interest Earned on CARES Act Relief Funds	3,499	-	3,499	3,499
Total revenues	<u>61,713,854</u>	<u>1,278,429</u>	<u>7,391,974</u>	<u>8,670,403</u>
EXPENDITURES				
Salaries and benefits	3,714,458	285,077	3,306,447	3,591,524
Capital Outlay	241,740	-	241,740	241,740
Other Public Health Emergency	55,777,772	795,935	2,061,320	2,857,255
Municipal distribution	<u>1,979,884</u>	<u>197,417</u>	<u>1,782,467</u>	<u>1,979,884</u>
Total expenditures	<u>61,713,854</u>	<u>1,278,429</u>	<u>7,391,974</u>	<u>8,670,403</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ -</u>	-	<u>\$ -</u>
Fund balance, July 1			-	
Fund balance, June 30			<u>\$ -</u>	

CABARRUS COUNTY, NORTH CAROLINA**LANDFILL FUND****SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP BASIS)****FOR THE FISCAL YEAR ENDED JUNE 30, 2021****SCHEDULE 35****PAGE 1 OF 2**

	2021		Variance
	Budget	Actual	Favorable (Unfavorable)
Revenues:			
Operating revenues:			
Charges for sales and services:			
Tipping fees	\$ 819,000	\$ 758,218	\$ (60,782)
Items for sale	75,000	54,138	(20,862)
Waste disposal fee	110,000	121,644	11,644
Total operating revenues	<u>1,004,000</u>	<u>934,000</u>	<u>(70,000)</u>
Nonoperating revenues:			
Landfill disposal tax	42,000	36,160	(5,840)
Landfill state tax distribution	52,000	51,460	(540)
Solid waste franchise fee	30,000	30,000	-
Tire disposal fees	290,000	308,263	18,263
Investment earnings	28,508	16,005	(12,503)
Miscellaneous revenue	-	35	35
Total nonoperating revenues	<u>442,508</u>	<u>441,923</u>	<u>(585)</u>
Total revenues	<u>1,446,508</u>	<u>1,375,923</u>	<u>(70,585)</u>
Expenditures:			
Salaries and benefits	392,954	388,276	4,678
Operations	1,080,909	515,705	565,204
Total expenditures	<u>1,473,863</u>	<u>903,981</u>	<u>569,882</u>

**CABARRUS COUNTY, NORTH CAROLINA
LANDFILL FUND**

**SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP BASIS)
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

**SCHEDULE 35
PAGE 2 OF 2**

	2021		Variance
	Budget	Actual	Favorable (Unfavorable)
Revenues over (under) expenditures	(27,355)	471,942	499,297
Appropriated net position	27,355	-	(27,355)
Revenues and appropriated net position over expenditures	<u>\$ -</u>	<u>471,942</u>	<u>\$ 471,942</u>
Reconciliation from budgetary basis (modified accrual) to full accrual:			
Reconciling items:			
Depreciation		(135,213)	
(Increase) in net pension liability		(29,862)	
Increase in deferred outflows of resources - pension		14,029	
Decrease in deferred inflow - pension		205	
Increase in compensated absences payable		(26)	
(Decrease) in deferred outflow - OPEB		(1,767)	
Increase in deferred outflow - OPEB		22,806	
(Decrease) in deferred outflow - OPEB		(68)	
Decrease in deferred inflow - OPEB		1,707	
Decrease in deferred infow- OPEB		5,098	
(Increase) in OPEB liability		(33,449)	
Total reconciling items		<u>(156,540)</u>	
Change in net position		<u>\$ 315,402</u>	

STATISTICAL SECTION



STATISTICAL SECTION

This part of the County's annual comprehensive financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the County's overall financial health

Financial Trends – these tables contain trend information to help the reader understand how the government's financial performance and well-being have changed over time

- Net position by Component
- Changes in Net Position
- Fund Balances of Governmental Funds
- Changes in Fund Balances of Governmental Funds

Revenue Capacity – these tables contain information to help the reader assess the government's, most significant local revenue source, property taxes.

- Assessed Value of Taxable Property
- Direct and Overlapping Property Tax Rates
- Principal Property Taxpayers
- Property Tax Levies and Collections

Debt Capacity – these tables contain information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.

- Ratios of General Bonded Debt Outstanding
- Ratios of Outstanding Debt by Type
- Direct and Overlapping Governmental Activities Debt
- Legal Debt Margin Information

Demographic and Economic Information – these tables offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place and to help make comparisons over time and with other governments.

- Demographic and Economic Statistics
- Principal Employers

Operating Information – these tables contain information about the County's operations and resources to help the reader understand how the County's financial information related to the services the County provides and the activities it performs.

- Full-time Equivalent County Government Employees by Function | Program
- Operating Indicators by Function
- Capital Asset Statistics by Function | Program



CABARRUS COUNTY, NORTH CAROLINA
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)

TABLE 1

	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental activities										
Net investment in capital assets	\$ 123,980,302	\$ 126,276,528	\$ 128,602,206	\$ 130,096,524	\$ 132,384,494	\$ 135,088,132	\$ 140,299,370	\$ 147,584,065	\$ 159,939,882	\$ 171,326,199
Restricted	32,502,357	21,526,048	17,269,347	15,952,068	20,309,397	22,230,970	32,255,525	34,418,834	30,339,063	122,256,741
Unrestricted	(221,575,904)	(187,041,424)	(163,966,006)	(131,914,054)	(119,878,979)	(160,670,777)	(222,703,931)	(250,738,117)	(255,163,508)	(315,933,619)
Total governmental activities net position	<u>\$ (65,093,245)</u>	<u>\$ (39,238,848)</u>	<u>\$ (18,094,453)</u>	<u>\$ 14,134,538</u>	<u>\$ 32,814,912</u>	<u>\$ (3,351,675)</u>	<u>\$ (50,149,036)</u>	<u>\$ (68,735,218)</u>	<u>\$ (64,884,563)</u>	<u>\$ (22,350,679)</u>
Business-type activities										
Net investment in capital assets	\$ 3,601,643	\$ 3,220,285	\$ 3,019,858	\$ 2,884,041	\$ 2,617,174	\$ 2,681,953	\$ 2,545,825	\$ 2,399,580	\$ 2,264,367	\$ 2,129,154
Unrestricted	45,035	343,174	724,114	1,005,864	694,368	832,692	1,385,260	2,043,617	2,825,277	3,275,892
Total business-type activities net position	<u>\$ 3,646,678</u>	<u>\$ 3,563,459</u>	<u>\$ 3,743,972</u>	<u>\$ 3,889,905</u>	<u>\$ 3,311,542</u>	<u>\$ 3,514,645</u>	<u>\$ 3,931,085</u>	<u>\$ 4,443,197</u>	<u>\$ 5,089,644</u>	<u>\$ 5,405,046</u>
Primary government										
Net investment in capital assets	\$ 127,581,945	\$ 129,496,813	\$ 131,622,064	\$ 132,980,565	\$ 135,001,668	\$ 137,770,085	\$ 142,845,195	\$ 149,983,645	\$ 162,204,249	\$ 173,455,353
Restricted	32,502,357	21,526,048	17,269,347	15,952,068	20,309,397	22,230,970	32,255,525	34,418,834	30,339,063	122,256,741
Unrestricted	(221,530,869)	(186,698,250)	(163,241,892)	(130,908,190)	(119,184,611)	(159,838,085)	(221,318,671)	(248,694,500)	(252,338,231)	(312,657,727)
Total primary government net position	<u>\$ (61,446,567)</u>	<u>\$ (35,675,389)</u>	<u>\$ (14,350,481)</u>	<u>\$ 18,024,443</u>	<u>\$ 36,126,454</u>	<u>\$ 162,970</u>	<u>\$ (46,217,951)</u>	<u>\$ (64,292,021)</u>	<u>\$ (59,794,919)</u>	<u>\$ (16,945,633)</u>
Component Unit										
Net investment in capital assets	\$ 1,152,374	\$ 959,140	\$ 771,532	\$ 698,177	\$ 591,994	\$ 415,038	\$ 454,265	\$ 332,666	\$ 621,966	\$ 481,291
Restricted	4,077,601	982,679	900,338	1,768,998	2,079,353	2,496,308	889,823	3,097,700	1,175,395	3,342,317
Unrestricted	2,587,525	5,305,575	5,782,236	4,312,657	4,819,120	5,157,603	5,904,428	3,509,305	3,860,514	3,397,185
Total component unit net position	<u>\$ 7,817,500</u>	<u>\$ 7,247,394</u>	<u>\$ 7,454,106</u>	<u>\$ 6,779,832</u>	<u>\$ 7,490,467</u>	<u>\$ 8,068,949</u>	<u>\$ 7,248,516</u>	<u>\$ 6,939,671</u>	<u>\$ 5,657,875</u>	<u>\$ 7,220,793</u>

CABARRUS COUNTY, NORTH CAROLINA
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)

TABLE 2
PAGE 1 OF 2

	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Expenses										
Governmental activities:										
General government	\$ 21,958,116	\$ 20,446,857	\$ 29,319,941	\$ 20,025,751	\$ 22,937,803	\$ 25,784,005	\$ 25,410,503	\$ 26,373,901	\$ 31,253,702	\$ 33,792,440
Public safety	39,222,178	39,553,136	42,377,716	41,286,464	44,488,831	47,282,589	48,772,340	53,570,795	60,955,287	69,942,162
Economic and physical development	3,892,813	4,073,657	4,132,476	4,056,316	4,657,763	4,556,125	6,448,102	4,765,182	4,693,056	6,495,321
Environmental protection	583,412	547,558	259,725	457,082	396,644	654,645	509,267	1,371,094	690,214	879,312
Human Services	39,620,352	37,438,873	37,786,315	35,979,796	36,753,034	38,136,558	36,361,691	38,699,195	41,391,469	45,911,170
Education	66,152,595	63,146,646	65,435,585	71,063,433	96,042,477	144,665,606	141,487,058	151,618,111	129,178,290	127,347,465
Cultural and recreation	6,577,413	7,465,525	7,370,579	6,526,629	7,593,910	8,177,430	8,474,373	8,013,339	9,265,753	9,484,202
Interest on long term debt	19,108,759	17,898,970	16,436,391	14,504,045	13,448,868	13,271,582	13,488,064	14,222,496	13,098,803	13,264,142
Total governmental activities	197,115,638	190,571,222	203,118,728	193,899,516	226,319,330	282,528,540	280,951,398	298,634,113	290,526,574	307,116,214
Business-type activities:										
Solid Waste	1,096,968	957,890	823,069	833,661	1,673,170	866,076	778,768	1,040,485	937,658	1,060,521
Total primary government expenses	\$ 198,212,606	\$ 191,529,112	\$ 203,941,797	\$ 194,733,177	\$ 227,992,500	\$ 283,394,616	\$ 281,730,166	\$ 299,674,598	\$ 291,464,232	\$ 308,176,735
Program Revenues										
Governmental activities										
Charges for services:										
General government	2,576,452	2,595,260	2,834,998	2,908,433	3,850,542	3,650,774	3,914,304	4,129,231	4,724,834	5,885,165
Public safety	9,117,930	10,031,226	10,662,877	11,294,592	12,018,879	12,642,192	14,337,385	14,464,132	16,337,716	17,983,682
Economic and physical development	36,062	46,169	76,791	53,589	137,487	458,680	500,476	555,219	560,492	557,613
Environmental protection	53,770	42,172	63,757	54,978	28,143	45,345	56,403	37,958	27,775	41,027
Human Services	2,262,905	3,176,475	2,612,401	2,237,069	1,383,584	1,344,764	1,423,955	1,352,953	1,242,731	1,296,637
Education	793,610	33,170	-	-	-	-	-	-	-	1,233,590
Cultural and recreation	1,064,273	1,285,260	1,423,298	1,192,236	1,411,083	1,387,169	1,301,067	1,042,956	969,726	276,209
Operating grants and contributions:										
General government	750,094	1,243,161	796,903	1,400,995	5,538,601	1,956,333	2,482,082	6,310,981	5,478,549	7,142,816
Public safety	974,200	783,970	1,039,695	1,990,379	1,735,870	1,669,713	1,902,528	1,823,435	2,417,516	1,562,779
Economic and physical development	999,754	593,672	483,393	671,151	671,661	689,873	1,148,056	577,179	386,740	559,246
Environmental protection	8,425	6,912	7,373	8,808	11,054	12,263	9,690	13,414	14,062	7,532
Human Services	17,595,622	16,698,603	15,598,848	17,249,740	18,652,890	18,155,349	15,725,089	15,184,450	16,473,584	23,809,777
Education	743,081	770,920	786,774	714,643	847,822	717,727	718,883	721,581	724,279	730,239
Cultural and recreation	530,772	1,184,367	1,183,120	1,050,281	1,125,669	1,352,324	1,176,367	1,145,331	1,011,083	617,610
Capital grants and contributions:										
Public safety	-	-	-	-	-	38,619	29,504	-	-	-
Human Services	260,866	329,566	357,278	352,184	423,803	305,137	112,585	222,423	-	-
Education	1,713,555	7,307,518	4,911,790	2,200,000	2,000,000	3,600,000	2,050,000	2,500,000	2,300,000	2,300,000
Cultural and recreation	-	-	-	-	150,000	-	-	-	-	-
Total governmental activities program revenues	39,481,371	46,128,421	42,839,296	43,379,078	49,987,088	48,026,262	46,888,374	50,081,243	52,669,087	64,003,922
Business-type activities:										
Charges for Services - Solid Waste	704,647	674,272	691,618	682,265	741,644	676,295	812,407	1,007,575	1,065,832	934,000
Operating grants and contributions - Solid Waste	-	-	-	-	-	-	-	-	-	-
Capital grants and contributions - Solid Waste	-	-	-	-	-	-	-	-	-	-
Total business-type activities program revenues	704,647	674,272	691,618	682,265	741,644	676,295	812,407	1,007,575	1,065,832	934,000
Total primary government program revenues	\$ 40,186,018	\$ 46,802,693	\$ 43,530,914	\$ 44,061,343	\$ 50,728,732	\$ 48,702,557	\$ 47,700,781	\$ 51,088,818	\$ 53,734,919	\$ 64,937,922
Net (Expense)/Revenue										
Governmental activities	\$ (165,462,748)	\$ (144,442,801)	\$ (160,279,432)	\$ (150,520,438)	\$ (176,332,242)	\$ (234,502,278)	\$ (234,063,024)	\$ (248,552,870)	\$ (237,857,487)	\$ (243,112,292)
Business-type activities	(392,321)	(283,618)	(131,451)	(151,396)	(931,526)	(189,781)	33,639	(32,910)	128,174	(126,521)
Total primary government net (expense)/revenue	\$ (165,855,069)	\$ (144,726,419)	\$ (160,410,883)	\$ (150,671,834)	\$ (177,263,768)	\$ (234,692,059)	\$ (234,029,385)	\$ (248,585,780)	\$ (237,729,313)	\$ (243,238,813)

CABARRUS COUNTY, NORTH CAROLINA
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)

TABLE 2
PAGE 2 OF 2

	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Revenues and Other Changes in Net Position										
Governmental activities:										
Property taxes	\$ 135,600,306	\$ 133,982,194	\$ 142,079,572	\$ 139,956,060	\$ 145,851,203	\$ 154,541,579	\$ 161,470,648	\$ 173,109,015	\$ 185,141,095	\$ 221,375,407
Local option sales tax	33,612,837	36,890,472	36,209,579	42,572,756	44,145,980	47,584,589	47,725,592	51,750,607	52,970,080	62,507,935
ABC revenues	86,842	90,926	155,755	90,185	99,766	128,382	122,995	147,027	130,203	220,443
Other taxes and licenses	752,711	760,314	754,194	796,167	844,478	897,888	950,776	903,350	824,515	810,546
Unrestricted investment earnings	1,352,010	1,627,590	2,224,727	4,930,583	2,494,713	1,043,249	2,042,086	4,056,689	2,642,249	259,485
Donations	-	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-	312,545
Transfers In/Out	25,615	122,200	-	-	-	-	-	-	-	-
Total governmental activities:	<u>171,430,321</u>	<u>173,473,696</u>	<u>181,423,827</u>	<u>188,345,751</u>	<u>193,436,140</u>	<u>204,195,687</u>	<u>212,312,097</u>	<u>229,966,688</u>	<u>241,708,142</u>	<u>285,486,361</u>
Business-type activities:										
Other taxes and licenses	350,141	313,218	300,666	315,597	338,457	360,626	375,397	404,695	409,159	425,883
Unrestricted investment earnings	8,495	9,381	11,298	4,909	14,706	32,258	55,092	140,327	109,114	16,040
Miscellaneous	-	-	-	-	-	-	-	-	-	-
Transfers In/Out	(25,615)	(122,200)	-	-	-	-	-	-	-	-
Total business-type activities	<u>333,021</u>	<u>200,399</u>	<u>311,964</u>	<u>320,506</u>	<u>353,163</u>	<u>392,884</u>	<u>430,489</u>	<u>545,022</u>	<u>518,273</u>	<u>441,923</u>
Total primary government	<u>\$ 171,763,342</u>	<u>\$ 173,674,095</u>	<u>\$ 181,735,791</u>	<u>\$ 188,666,257</u>	<u>\$ 193,789,303</u>	<u>\$ 204,588,571</u>	<u>\$ 212,742,586</u>	<u>\$ 230,511,710</u>	<u>\$ 242,226,415</u>	<u>\$ 285,928,284</u>
Change in Net Position										
Governmental activities	\$ 5,967,573	\$ 29,030,895	\$ 21,144,395	\$ 37,825,313	\$ 17,103,898	\$ (30,306,591)	\$ (21,750,927)	\$ (18,586,182)	\$ 3,850,655	\$ 42,374,069
Business-type activities	(59,300)	(83,219)	180,513	169,110	(578,363)	203,103	464,128	512,112	646,447	315,402
Total primary government	<u>\$ 5,908,273</u>	<u>\$ 28,947,676</u>	<u>\$ 21,324,908</u>	<u>\$ 37,994,423</u>	<u>\$ 16,525,535</u>	<u>\$ (30,103,488)</u>	<u>\$ (21,286,799)</u>	<u>\$ (18,074,070)</u>	<u>\$ 4,497,102</u>	<u>\$ 42,689,471</u>
Expenses										
Component Unit:										
Cabarrus Health Alliance	<u>\$ 23,482,772</u>	<u>\$ 18,091,226</u>	<u>\$ 17,848,876</u>	<u>\$ 18,276,621</u>	<u>\$ 19,906,309</u>	<u>\$ 23,208,662</u>	<u>\$ 23,680,278</u>	<u>\$ 23,680,278</u>	<u>\$ 23,702,637</u>	<u>\$ 24,084,142</u>
Program Revenues										
Component Unit:										
Charges for Services	\$ 6,998,473	\$ 6,638,544	\$ 6,745,631	\$ 8,450,064	\$ 9,860,172	\$ 11,397,891	\$ 12,134,585	\$ 12,134,585	\$ 8,458,809	\$ 9,915,841
Operating grants and contributions	7,575,516	9,940,137	10,491,677	10,219,352	10,690,727	12,294,538	11,448,897	11,448,897	12,867,721	15,707,492
Capital grants and contributions	8,220,193	87,418	-	-	-	-	-	-	-	-
Total component unit	<u>\$ 22,794,182</u>	<u>\$ 16,666,099</u>	<u>\$ 17,237,308</u>	<u>\$ 18,669,416</u>	<u>\$ 20,550,899</u>	<u>\$ 23,692,429</u>	<u>\$ 23,583,482</u>	<u>\$ 23,583,482</u>	<u>\$ 21,326,530</u>	<u>\$ 25,623,333</u>
Net (Expense) Revenue										
Component Unit:										
Total component unit	<u>\$ (688,590)</u>	<u>\$ (1,425,127)</u>	<u>\$ (611,568)</u>	<u>\$ 392,795</u>	<u>\$ 644,590</u>	<u>\$ 483,767</u>	<u>\$ (96,796)</u>	<u>\$ (96,796)</u>	<u>\$ (2,376,107)</u>	<u>\$ 1,539,191</u>
General Revenues and Other Changes in Net Position										
Component Unit:										
General Revenues										
Unrestricted investment earnings	\$ 2,176	\$ 12,948	\$ 2,033	\$ 6,283	\$ 18,393	\$ 34,710	\$ 95,743	\$ 95,743	\$ 104,186	\$ 4,223
Special Item	-	-	-	-	-	-	-	-	1,000,000	-
Miscellaneous	414,004	842,073	816,247	21,333	47,652	60,005	55,723	55,723	(9,875)	19,504
Total General Revenues	<u>416,180</u>	<u>855,021</u>	<u>818,280</u>	<u>27,616</u>	<u>66,045</u>	<u>94,715</u>	<u>151,466</u>	<u>151,466</u>	<u>1,094,311</u>	<u>23,727</u>
Special Item	-	-	-	-	-	-	-	-	-	-
Total component unit	<u>\$ 416,180</u>	<u>\$ 855,021</u>	<u>\$ 818,280</u>	<u>\$ 27,616</u>	<u>\$ 66,045</u>	<u>\$ 94,715</u>	<u>\$ 151,466</u>	<u>\$ 151,466</u>	<u>\$ 1,094,311</u>	<u>\$ 23,727</u>
Change in Net Position										
Component Unit:										
Total component unit	<u>\$ (272,410)</u>	<u>\$ (570,106)</u>	<u>\$ 206,712</u>	<u>\$ 420,411</u>	<u>\$ 710,635</u>	<u>\$ 578,482</u>	<u>\$ 54,670</u>	<u>\$ 54,670</u>	<u>\$ (1,281,796)</u>	<u>\$ 1,562,918</u>

CABARRUS COUNTY, NORTH CAROLINA
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

TABLE 3

	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Fund										
Nonspendable	\$ 198,809	\$ 383,680	\$ 231,522	\$ 244,553	\$ 359,001	\$ 383,345	\$ 557,448	\$ 261,337	\$ 354,585	\$ 178,548
Restricted	12,690,692	11,399,498	14,863,874	14,059,301	17,002,983	20,017,459	21,468,197	24,251,535	26,117,071	39,257,660
Committed	6,606	-	-	172,493	4,912,643	7,975,354	4,175,361	4,484,945	5,944,972	15,502,497
Assigned	17,436,575	22,450,700	16,089,311	11,210,329	7,295,961	7,525,893	6,239,540	6,006,806	6,652,997	6,271,912
Unassigned	45,700,553	61,505,652	37,717,055	53,746,977	50,718,395	49,627,559	51,601,102	52,881,018	58,554,655	61,185,503
Total General Fund	<u>\$ 76,033,235</u>	<u>\$ 95,739,530</u>	<u>\$ 68,901,762</u>	<u>\$ 79,433,653</u>	<u>\$ 80,288,983</u>	<u>\$ 85,529,610</u>	<u>\$ 84,041,648</u>	<u>\$ 87,885,641</u>	<u>\$ 97,624,280</u>	<u>\$ 122,396,120</u>
All Other Governmental Funds										
Nonspendable	\$ 648,200	\$ -	\$ -	\$ 510,000	\$ -	\$ -	\$ -	\$ 17,812	\$ 8,971	\$ 15,193
Restricted	19,811,665	10,126,550	3,355,247	2,564,488	84,402,426	33,179,505	121,713,619	47,098,773	12,909,487	83,506,413
Committed	10,458,498	9,798,323	39,301,702	38,332,485	31,648,792	21,643,756	22,823,801	24,657,983	17,790,229	6,595,594
Assigned	549,755	594,899	758,630	797,361	3,202,731	6,411,469	1,446,067	1,655,365	4,043,024	1,506,452
Unassigned	(292,024)	-	(34,772)	(55,116)	(287,944)	(57,671)	(5,167,699)	(43,414)	(246,357)	(43,794,468)
Total all other governmental funds	<u>\$ 31,176,094</u>	<u>\$ 20,519,772</u>	<u>\$ 43,380,807</u>	<u>\$ 42,149,218</u>	<u>\$ 118,966,005</u>	<u>\$ 61,177,059</u>	<u>\$ 140,815,788</u>	<u>\$ 73,386,519</u>	<u>\$ 34,505,354</u>	<u>\$ 47,829,184</u>

Note:

The County implemented GASB Statement No. 54 "Fund Balance Reporting and Governmental Fund Type Definitions" in fiscal year 2011

CABARRUS COUNTY, NORTH CAROLINA
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

TABLE 4

	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Revenues										
Ad valorem taxes	\$ 134,789,473	\$ 134,153,049	\$ 140,937,468	\$ 139,912,235	\$ 146,665,438	\$ 157,805,766	\$ 161,348,060	\$ 173,272,386	\$ 184,477,467	\$ 221,315,376
Other taxes and licenses	34,360,229	37,634,537	36,939,920	43,368,922	44,990,458	48,482,477	48,676,368	52,653,957	53,794,595	63,462,569
Intergovernmental	23,255,568	28,092,244	24,403,824	24,935,222	26,718,675	28,531,275	25,033,587	28,435,191	28,933,554	38,025,479
Permits and fees	5,789,927	5,487,566	5,949,742	6,610,335	6,187,633	5,966,475	7,371,875	6,840,659	8,625,692	10,712,602
Sales and services	10,073,950	11,830,022	11,364,724	10,882,609	11,813,400	12,695,122	13,552,117	13,892,819	14,316,244	14,166,150
Investment earnings	235,440	266,534	277,771	211,522	476,243	976,381	1,933,054	3,790,853	2,451,326	221,507
Donations	390,239	628,598	649,853	506,259	696,118	559,896	571,705	602,438	415,049	373,042
Miscellaneous	589,467	1,039,992	487,090	444,037	1,078,357	386,890	1,099,121	1,162,952	699,466	368,219
Total Revenues	209,484,293	219,132,542	221,010,392	226,871,141	238,626,322	255,404,282	259,585,887	280,651,255	293,713,393	348,644,944
Expenditures										
General Government	20,296,887	19,601,354	28,338,931	19,636,478	21,462,463	21,664,835	24,150,818	24,833,675	28,855,817	32,201,956
Public Safety	33,696,397	32,914,713	36,406,706	36,187,257	39,466,706	41,058,868	43,217,050	47,306,560	53,137,616	61,746,314
Economic & Phy Dev	3,794,160	3,997,296	4,084,616	4,407,764	4,660,358	4,500,973	6,405,953	4,739,493	4,569,919	6,376,846
Environmental Prot.	524,881	537,717	222,128	399,128	377,117	610,380	438,565	1,332,525	637,270	855,939
Human Services	37,348,400	35,912,373	37,018,148	36,126,712	36,356,523	37,003,442	35,573,296	37,390,443	39,276,647	44,507,630
Education	66,289,905	63,229,560	65,435,585	71,063,433	96,042,477	144,665,606	141,487,058	151,618,111	129,247,085	7,729,279
Culture and recreation	4,848,579	5,972,870	6,144,326	5,415,569	6,276,076	6,569,071	6,822,720	6,902,789	7,394,923	127,347,463
Capital Outlay	4,467,028	4,343,539	5,012,301	3,056,097	3,454,088	7,782,211	9,092,657	17,131,454	15,251,155	31,467,518
Debt Service:										
Principal	37,142,398	25,968,035	26,886,635	26,590,644	28,546,548	31,553,890	35,259,074	38,292,875	36,803,683	36,278,886
Interest	19,041,682	17,911,692	15,437,749	15,277,809	10,832,777	13,384,878	13,792,808	15,543,086	13,905,019	12,332,752
Total Expenditures	227,450,317	210,389,149	224,987,125	218,160,891	247,475,133	308,794,154	316,239,999	345,091,011	329,079,134	360,844,583
Excess of revenues over (under) expenditures	(17,966,024)	8,743,393	(3,976,733)	8,710,250	(8,848,811)	(53,389,872)	(56,654,112)	(64,439,756)	(35,365,741)	(12,199,639)
Other Financing Sources (Uses)										
Debt Proceeds	-	-	-	-	-	-	-	-	6,017,493	63,226,409
Lease Financing issue	-	-	-	-	-	-	-	652,796	-	-
Transfers in	16,283,727	12,663,434	63,488,791	18,047,562	42,964,933	45,408,477	24,803,710	46,946,432	59,829,310	59,318,737
Transfers out	(18,283,727)	(12,898,234)	(63,488,791)	(18,197,562)	(42,964,933)	(45,408,477)	(24,803,710)	(46,744,748)	(59,623,588)	(58,220,857)
Limited Obligation Bonds Issued	37,730,250	-	-	134,235,000	73,785,000	-	125,500,000	-	-	-
Premium from Limited Obligation Bonds	-	-	-	-	11,159,452	-	8,374,879	-	-	-
Issuance of Bonds	-	73,020,999	-	-	-	-	-	-	-	-
Disbursements for Debt Instruments	(37,431,142)	(72,479,619)	-	(133,494,948)	-	-	-	-	-	-
Disbursements to Escrow Agent	-	-	-	-	-	-	-	-	-	(14,188,795)
Issuance of Certificates of Participation	-	-	-	-	-	-	-	-	-	-
Issuance of Installment Financings	-	-	-	-	-	-	-	-	-	-
Issuance of lease	603,312	-	-	-	-	841,553	930,000	-	-	-
Total other financing sources (uses)	(1,097,580)	306,580	-	590,052	84,944,452	841,553	134,804,879	854,480	6,223,215	50,135,494
Net change in fund balances	\$ (19,063,604)	\$ 9,049,973	\$ (3,976,733)	\$ 9,300,302	\$ 76,095,641	\$ (52,548,319)	\$ 78,150,767	\$ (63,585,276)	\$ (29,142,526)	\$ 37,935,855
Debt service as a percentage of noncapital expenditures	25.20%	21.30%	19.24%	19.46%	16.14%	14.93%	15.97%	16.42%	16.16%	14.76%

CABARRUS COUNTY, NORTH CAROLINA
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS

TABLE 5

Fiscal Year	Real Property	Personal Property	Public Service Companies ⁽²⁾	Total Assessed Valuation	County Total Direct Tax Rate ⁽³⁾
2012	\$ 18,049,710,020	\$ 2,668,575,911	\$ 285,837,655	\$ 21,004,123,586	\$ 0.6300
2013 ⁽¹⁾	15,623,512,935	2,774,393,931	297,917,351	18,695,824,217	0.7000
2014	15,779,588,588	3,581,199,304	304,841,483	19,665,629,375	0.7000
2015	16,133,208,737	3,251,500,679	311,870,162	19,696,579,578	0.7000
2016	16,451,336,581	3,452,698,898	377,571,137	20,281,606,616	0.7000
2017 ⁽¹⁾	17,490,495,184	3,673,234,986	381,343,745	21,545,073,915	0.7000
2018	18,030,699,506	3,874,032,498	407,469,337	22,312,201,341	0.7000
2019	18,654,406,653	4,031,847,588	420,009,900	23,106,264,141	0.7200
2020	19,335,275,287	4,392,660,440	456,471,377	24,184,407,104	0.7400
2021	23,576,844,027	4,786,125,942	462,090,236	28,825,060,205	0.7400

Notes:

⁽¹⁾ Cabarrus County typically reassesses property every four years. Increases or decreases in value are due to revaluation

⁽²⁾ Public service companies' valuations are provided to the County by the North Carolina Department of Revenue and include both real and personal property

⁽³⁾ The County total direct tax rate is per \$100 of assessed valuation

CABARRUS COUNTY, NORTH CAROLINA
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS

TABLE 6

	Fiscal Year									
	2012	2013 ⁽¹⁾	2014	2015	2016	2017 ⁽¹⁾	2018	2019	2020	2021 ⁽¹⁾
County Total Direct Rate ⁽²⁾	\$ 0.6300	\$ 0.7000	\$ 0.7000	\$ 0.7000	\$ 0.7000	\$ 0.7000	\$ 0.7000	\$ 0.7200	\$ 0.7400	\$ 0.7400
Fire Protection Districts ⁽³⁾	0.0616	0.0616	0.0651	0.0651	0.0722	0.0751	0.0848	0.0947	0.0975	0.0975
Municipal Rates: ⁽⁴⁾										
Concord	0.4200	0.4800	0.4800	0.4800	0.4800	0.4800	0.4800	0.4800	0.4800	0.4800
Kannapolis	0.4900	0.5600	0.5600	0.6000	0.6300	0.6300	0.6300	0.6300	0.6300	0.6300
Harrisburg	0.1350	0.1585	0.1585	0.1585	0.1585	0.1585	0.1585	0.3550	0.3550	0.3550
Mt. Pleasant	0.4400	0.5050	0.5050	0.5050	0.5050	0.5050	0.5050	0.5050	0.5050	0.5050
Midland	0.1400	0.1600	0.2000	0.2000	0.2000	0.2000	0.2000	0.2000	0.2200	0.2200
Locust	0.3600	0.3600	0.3600	0.3600	0.3600	0.3600	0.3600	0.3600	0.3600	0.3600

Notes:

⁽¹⁾ Real property was revalued on January 1

⁽²⁾ All taxable property is subject to the County total direct rate. Cabarrus County has a unified tax rate; it has no components to display

⁽³⁾ Most property in the unincorporated areas is subject to one of sixteen fire protection district taxes. The fire protection districts direct rate is a combined rate as the impact of each individual fire district is considered insignificant. The average tax rate for the districts is recorded above. The Cabarrus County Board of Commissioners set each fire district rate. This rate, combined with the County rate, is the totally overlapping tax rate

⁽⁴⁾ Municipalities set their own direct rate. This rate, combined with the County rate, is the total overlapping tax rate

**CABARRUS COUNTY, NORTH CAROLINA
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO**

TABLE 7

Taxpayer	Type of Business	Fiscal Year 2021			Fiscal Year 2012		
		Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Corning, Incorporated	Fiber optics manufacturer	\$ 481,112,231	1	1.83%	\$ 134,312,630	6	0.51%
Castle & Cooke North Carolina, LLC / David H Murdock	Land developer	228,268,926	2	0.87%	237,066,640	3	0.90%
Mall at Concord Mills LP	Shopping center	207,600,396	3	0.79%	341,541,827	1	1.30%
Charlotte Motor Speedway, Incorporated	Auto racing	202,393,282	4	0.77%	337,689,377	2	1.29%
Celgard LLC	Battery manufacturer	186,162,638	5	0.71%	-		0.00%
Duke Energy Corporation	Public service company	161,769,642	6	0.62%	94,324,021	8	0.36%
Silverman	Real Estate	134,484,530	7	0.51%	-		0.00%
Great Wolf Lodge of the Carolinas	Amusement park/hospitality	120,950,510	8	0.46%	-		0.00%
Weinstein Properties	Property management	113,579,945	9	0.43%	135,389,748	5	0.52%
Hendricks Automotive	Auto racing	110,081,301	10	0.42%	-		0.00%
Wal-mart/Sams	Retail Sales	-		-	65,260,226	10	0.25%
JQH-Concord Development LLC	Hospitality	-		-	66,684,496	9	0.25%
Phillip Morris, Incorporated	Cigarette manufacturer	-		-	120,404,413	7	
		-		-	195,000,000	4	0.74%
Totals		<u>\$ 1,946,403,401</u>		<u>7.42%</u>	<u>\$ 1,727,673,378</u>		<u>6.13%</u>

Source:

Cabarrus County Tax Administration Department

**CABARRUS COUNTY, NORTH CAROLINA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**

TABLE 8

Fiscal Year	Taxes Levied for the				Collected within the Fiscal		Collections in Subsequent Years	Total Collections to Date		Uncollected								
	Fiscal Year (Original Levy)	Discoveries	Releases	Total Adjusted Levy	Year of the Levy													
					Amount	Percentage of Original Levy		Amount	Percentage of Adjusted Levy									
2012	\$	133,644,514	\$	1,150,154	\$	(1,615,063)	\$	133,179,605	\$	128,622,399	96.58%	\$	4,405,689	\$	133,028,088	99.89%	\$	151,517
2013		130,560,111		2,110,895		(1,331,736)		131,339,270		126,968,672	96.67%		4,160,126		131,128,798	99.84%		210,472
2014		138,496,852		1,624,863		(673,856)		139,447,859		134,327,532	96.33%		4,994,855		139,322,387	99.91%		125,472
2015		137,821,405		1,364,427		(240,129)		138,945,703		135,223,699	97.32%		3,583,801		138,807,500	99.90%		138,203
2016		142,057,414		1,711,206		(261,433)		143,507,187		140,909,405	98.19%		2,461,639		143,371,044	99.91%		136,143
2017		151,766,267		2,984,909		(1,731,216)		153,019,960		151,567,896	99.05%		1,318,850		152,886,746	99.91%		133,214
2018		156,492,609		1,730,690		(720,773)		157,502,526		155,797,502	98.92%		1,079,007		156,876,509	99.60%		626,017
2019		166,041,841		2,611,618		(439,783)		168,213,676		167,031,329	99.30%		753,760		167,785,089	99.75%		428,587
2020		178,561,795		2,217,488		(333,442)		180,445,841		178,156,835	98.73%		-		178,156,835	98.73%		2,289,006
2021		213,614,252		2,754,382		(869,313)		215,499,321		213,522,265	99.08%		-		213,522,265	99.08%		1,977,056

Source:
Cabarrus County Finance Department

CABARRUS COUNTY, NORTH CAROLINA
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS

TABLE 9

Fiscal Year	General Obligation Bonds ⁽¹⁾	Percentage of Actual Taxable Value of Property ⁽²⁾	Per Capita ⁽³⁾
2012	100,620,346	0.47%	547
2013	100,138,753	0.54%	537
2014	91,115,506	0.46%	487
2015	82,447,259	0.42%	429
2016	73,900,237	0.36%	376
2017	65,546,821	0.27%	287
2018	57,460,041	0.26%	278
2019	50,318,541	0.22%	238
2020	43,893,541	0.18%	203
2021	36,745,541	0.13%	166

Notes:

⁽¹⁾ Details regarding the County's outstanding debt can be found in the notes to the financial statements

⁽²⁾ See Table 5 for total assessed value of property

⁽³⁾ See Table 13 for population data

CABARRUS COUNTY, NORTH CAROLINA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS

TABLE 10

Fiscal Year	Governmental Activities					Total Primary Government	Per Capita ⁽²⁾	Percentage of Personal Income ⁽²⁾
	General Obligation Bonds ⁽¹⁾	Certificates Of Participation/ Limited Obligation Bonds	Installment Financing	Notes Payable	Capital Leases			
2012	\$ 100,620,346	\$ 285,329,194	\$ 3,036,726	\$ -	\$ 494,381	\$ 389,480,647	2,119	6.04%
2013	100,138,753	265,437,062	2,968,195	-	379,877	368,923,887	1,979	5.25%
2014	91,115,506	245,865,197	2,896,923	-	259,514	340,137,140	1,817	4.66%
2015	82,447,259	238,439,690	2,822,780	457,323	132,994	324,300,065	1,688	4.38%
2016	73,900,237	301,695,995	2,745,710	365,858		378,707,800	1,925	4.57%
2017	65,546,821	276,304,369	3,166,929	274,393	334,814	345,627,326	1,715	3.80%
2018	57,460,041	380,726,387	3,909,320	182,928	334,814	442,613,490	2,140	4.63%
2019	50,318,541	347,902,739	3,407,393	91,463	713,127	402,433,263	1,904	3.99%
2020	43,132,041	322,857,803	2,900,998	-	442,302	369,333,144	1,706	*
2021	36,745,541	341,351,782	2,389,979	-	334,435	380,821,737	1,719	*

Notes:

⁽¹⁾ Details regarding the County's outstanding debt can be found in the notes to the financial statements

⁽²⁾ See Table 13 for personal income and population data. These ratios are calculated using data from the prior calendar year

* Calendar year 2018 personal income is not yet available to calculate the percentage of personal income for fiscal year 2018

CABARRUS COUNTY, NORTH CAROLINA
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF JUNE 30, 2021

TABLE 11

Governmental Unit ⁽¹⁾	Outstanding Debt ⁽²⁾	Estimated Percentage Applicable ⁽³⁾	Amount Applicable to Primary Government
City of Concord	\$ 25,309,436	49.86%	\$ 12,618,045
City of Kannapolis	133,983,691	18.03%	24,153,689
Town of Harrisburg	34,162,554	9.72%	3,319,790
Town of Mt. Pleasant	1,073,262	0.63%	6,795
City of Locust	1,551,129	0.25%	3,926
Town of Midland	553,315	2.00%	11,084
Subtotal, overlapping debt			40,113,329
Cabarrus County direct debt			380,821,737
Total direct and overlapping debt			\$ 420,935,066

Notes:

- ⁽¹⁾ Overlapping governments are those that coincide, at least in part, with geographic boundaries within the County. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the property taxpayers of Cabarrus County. This process recognizes that, when considering the County's ability to issue and repay long-term debt, the entire debt burden borne by the property taxpayers should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.
- ⁽²⁾ Total outstanding Governmental activities debt is provided by each governmental unit.
- ⁽³⁾ The percentage of the overlapping debt is calculated by dividing the governmental unit's assessed valuation by the County's assessed valuation (overlapping portion of the government's revenue base / total revenue base of the overlapping government).

CABARRUS COUNTY, NORTH CAROLINA
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS

TABLE 12

	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Assessed Value of Property	\$ 21,004,123,586	\$ 18,695,824,217	\$ 19,665,629,375	\$ 19,696,579,578	\$ 20,281,606,616	\$ 21,545,073,915	\$ 22,312,201,341	\$ 23,108,571,747	\$ 24,184,407,104	\$ 28,825,060,205
Debt Limit, 8% of Assessed Value (Statutory Limitation)	1,680,329,887	1,495,665,937	1,573,250,350	1,575,726,366	1,622,528,529	1,723,605,913	1,784,976,107	1,848,685,740	1,934,752,568	2,306,004,816
Debt applicable to debt limitations:										
Total Bonded Debt	98,695,000	88,390,000	80,395,000	82,447,259	73,900,237	65,546,821	57,460,041	50,318,541	43,132,041	36,745,541
Total Installment Payment Revenue Bonds	-	-	-	-	-	-	-	-	-	-
Total Notes Payable	-	-	-	457,323	365,858	274,393	182,928	91,463	-	-
Total Capital Leases	494,381	379,877	259,514	133,013	-	334,814	334,814	713,127	442,302	334,435
Total Installment Financing	3,036,726	2,968,195	2,896,923	2,822,780	2,745,710	3,166,929	3,909,320	3,407,393	2,900,998	2,389,979
Total Certificates of Participation/ Limited Obligation Bonds	274,555,000	255,735,000	237,035,000	238,439,690	301,695,995	276,304,369	380,726,387	347,902,739	322,857,803	341,351,782
Total debt applicable to limitations	376,781,107	347,473,072	320,586,437	324,300,065	378,707,800	345,627,326	442,613,490	402,433,263	369,333,144	380,821,737
Legal debt limit	\$ 1,303,548,780	\$ 1,148,192,865	\$ 1,252,663,913	\$ 1,251,426,301	\$ 1,243,820,729	\$ 1,377,978,587	\$ 1,342,362,617	\$ 1,446,252,477	\$ 1,565,419,424	\$ 1,925,183,079
Total net debt applicable to the limit as a percentage of debt limit	\$ 1,303,548,780 22.42%	\$ 1,148,192,865 23.23%	\$ 1,252,663,913 20.38%	\$ 1,251,426,301 20.58%	\$ 1,243,820,729 23.34%	\$ 1,377,978,587 20.05%	\$ 1,342,362,617 24.80%	\$ 1,446,252,477 21.77%	\$ 1,565,419,424 19.09%	\$ 1,925,183,079 16.51%

Note:

NC Statute GS159-55 limits the County's outstanding debt to 8% of the appraised value of property subject to taxation. The following deductions are made from gross debt to arrive at net debt applicable to the limit: money held for payment of principal; debt incurred for water, sewer, gas, or electric power purposes; uncollected special assessments, funding and refunding bonds not yet issued; and revenue bonds. The legal debt margin is the difference between the debt limit and the county's net debt outstanding applicable to the limit, and represents the county's legal borrowing authority

**CABARRUS COUNTY, NORTH CAROLINA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS**

TABLE 13

Year	Population⁽¹⁾	Personal Income⁽²⁾	Per Capita Personal Income⁽²⁾	Public School Enrollment⁽³⁾	Unemployment Rate⁽⁴⁾	Number of Building Inspections Performed⁽⁵⁾
2012	183,806	\$ 6,453,148	\$ 35,561	34,588	9.4%	26,565
2013	186,446	7,025,450	38,079	35,125	8.2%	30,780
2014	187,226	7,301,723	39,000	34,763	6.1%	42,541
2015	192,103	7,399,908	38,521	34,609	5.5%	46,267
2016	196,762	8,286,025	41,103	35,376	4.8%	55,741
2017	201,590	9,085,784	43,920	36,669	4.1%	57,485
2018	206,872	9,556,853	45,220	33,877	3.9%	61,400
2019	211,342	10,089,975	46,615	32,955	3.8%	64,131
2020	216,453	*	*	33,579	7.6%	71,036
2021	221,479	*	*	32,555	4.4%	72,520

* Information not yet available. Information for calendar year 2019 will be available November 16, 2020.

Notes:

⁽¹⁾ United States Census Bureau

⁽²⁾ Bureau of Economic Analysis, U. S. Department of Commerce. Figures are for the prior calendar year

⁽³⁾ Public Schools of North Carolina/State Board of Education reported the County Official Statements

⁽⁴⁾ N. C. Department of Commerce Labor & Economic Analysis as of June 30th

⁽⁵⁾ Total number of inspections performed by Cabarrus County Inspections Department. Does not include inspections by municipalities.

CABARRUS COUNTY, NORTH CAROLINA
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO

TABLE 14

Employer	2021			2012		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Cabarrus County Schools	4,264	1	4.23%	3,800	3	4.70%
Atrium Health (formerly Carolinas HealthCare)	4,131	2	4.10%	4,500	1	5.56%
Amazon	2,500	3	2.48%	-	-	-
Cabarrus County Government	1,220	4	1.21%	975	4	0
Wal-Mart	1,200	5	1.19%	-	-	0.00%
City of Concord	1,106	6	1.10%	936	5	1.16%
Shoe Show	1,000	7	0.99%	700	9	0.87%
Fedex Ground and Fedex Smartpost	807	8	0.80%	-	-	-
Kannapolis City Schools	751	9	0.74%	750	8	0.93%
Corning	650	10	0.64%	-	-	-
Concord Mills Mall	-	-	-	4,000	2	4.94%
State of North Carolina	-	-	-	771	7	0.95%
S&D Coffee and Tea	-	-	-	575	10	0.71%
Connexions	-	-	-	900	6	1.11%
Total	17,629		17.48%	17,907		22.13%

Source:

NC Employment Security Commission, Cabarrus County Economic Development Corporation and FY 2012 CAFR

CABARRUS COUNTY, NORTH CAROLINA
FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES BY FUNCTION
LAST TEN FISCAL YEARS

TABLE 15

Function/Program	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Government	166	159	161	168	171	176	180	190	192	205
Cultural and Recreation	51	60	62	68	69	71	74	76	78	81
Public Safety	419	421	445	453	472	496	505	514	524	582
Economic and Physical Development	15	16	16	15	18	19	19	19	19	19
Human Services	297	289	299	302	308	317	330	340	347	356
Environmental Protection	8	7	5	7	7	7	8	9	9	9
Total	956	952	988	1,013	1,045	1,086	1,116	1,148	1,169	1,252

Note:

Vacant positions are included in the above numbers. Full-time personnel work 2,080 hours per year (less vacation and sick leave)

Source:

Cabarrus County Finance Department

**CABARRUS COUNTY, NORTH CAROLINA
OPERATING INDICATORS BY FUNCTIONAL AREA
LAST TEN FISCAL YEARS**

TABLE 16

Functional Area	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Government										
Tax Collection Rate	96.58%	96.67%	96.33%	97.32%	98.19%	99.05%	98.92%	99.30%	98.73%	99.08%
Land Records Recorded ⁽¹⁾	34,086	34,533	28,397	32,188	33,207 *	35,324 *	32,719 *	32,668 *	44,916 *	55,845
Culture & Recreation										
Circulation of Library Materials-All Branches	681,192	701,278	699,884	668,249	675,234	771,850	812,539	848,068	758,135	716,997
Acres of Park Land-Developed/Undeveloped	381/310	381/310	381/310	381/310	356/257	356/257	356/27	356/270	553/100	553/715
Public Safety										
Sheriff Average Response Time (includes Fire and EMS)	7:13	7:50	7:35	6:41	6:48	6:52	7:28	7:34	6:01	7:13
Detention Center Average Daily Population	358	367	369	326	285	336	347	351	303	202
Animals Picked Up (Animal Shelter)	3,505	3,408	2,817	2,865	2,955	2,596	2,685	3,414	2,815	2,585
Building Inspections Completed	26,568	30,780	42,541	46,267	55,966	57,167	62,516	64,129	71036	72520
EMS Average Response Time Countywide	6	7	7	7	7	7.2	7.5	7.4	7.42	8.2
Economic & Physical Development										
Construction Permits Issued ⁽⁴⁾	10,350	10,119	13,695	15,217	16,971	16,183	18,152	18,762	20,807	20,078
Zoning Permits Issued ⁽⁴⁾	295	313	367	450	444	536	538	406	544	652
Human Services										
Veteran /Dependent Contacts	9,901	9,950	9,312	9,477	9,610	9,852	10,241	9,142	8,506	9,807
Human Service Transportation Trips ⁽²⁾	86,316	74,839	82,123	87,544	92,402	81,353	74,158	75,501	65,309	52,682
Family Medicaid Cases	16,039	17,659	17,553	9,805	18,662	17,197	17,197	19,050	22,401	22,276
Adult Medicaid Cases ⁽³⁾	6,101	6,273	6,483	7,090	10,817	8,326	7,234	9,525	9,804	9,915
WFFA (formerly AFDC)	263	275	304	193	273	235	203	209	301	163
Child Protective Service Reports Investigated	2,955	2,389	1,224	1,217	1,748	1,185	1,953	2,066	2,043	1,380
Adoptions Completed	1	3	3	12	16	10	7	13	13	15
Food Stamp Cases	11,652	11,700	11,900	11,288	11,450	12,150	9,564	8,573	9,153	11,494
Adult Protective Services Reports	226	199	181	388	380	388	411	381	422	394
Environmental Protection										
Tons of MSW and C&D Waste Managed	21,454	17,876	17,756	16,511	16,126	15,327	16,845	19,097	21,089	19,952
Tons of Recyclable Materials Collected	4,250	4,196	3,507	3,114	3,461	3,774	3,700	3,200	4,787	4,659
Education										
Per Pupil Current Expense Funding	\$ 1,688.25	\$ 1,548.92	\$ 1,528.00	\$ 1,608.00	\$ 1,699.00	\$ 1,748.20	\$ 1,740.19	\$ 1,708.00	\$ 1,771.00	\$ 2,040.84
Per Pupil Capital Outlay Funding	\$ 32.20	\$ 110.89	\$ 90.93	\$ 58.27	\$ 137.18	\$ 182.14	\$ 129.36	\$ 29.73	\$ 26.71	\$ 27.21
Per Pupil Debt Service Funding	\$ 1,011.39	\$ 967.27	\$ 878.93	\$ 857.03	\$ 848.80	\$ 1,010.11	\$ 1,067.35	\$ 1,085.19	\$ 697.43	\$ 968.53
Per Pupil - Server Space	-	\$ 0.81	\$ 2.78	\$ 2.30	\$ 2.28	\$ 2.28	\$ 1.18	\$ 1.09	\$ 1.08	\$ 1.10
Per Pupil - Fines & Forfeitures	-	\$ 43.19	\$ 41.13	\$ 41.07	\$ 41.35	\$ 40.75	\$ 39.17	\$ 37.40	\$ 34.99	\$ 28.60
Per Pupil - School Nurses	-	-	\$ 48.66	\$ 55.33	\$ 64.59	\$ 68.87	\$ 71.93	\$ 69.38	\$ 72.81	\$ 86.48

Source: County Departments

Notes: ⁽¹⁾ Data is Calendar Year from Register of Deeds Department
⁽²⁾ County Department Starting in 2004, previously under DSS and private contractor
⁽³⁾ Social Security began managing SSI Medicaid cases in 1998; Medicaid income limits changed to 100%
⁽⁴⁾ New measure beginning 2011
- Data Not Available, * Estimate

CABARRUS COUNTY, NORTH CAROLINA
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

TABLE 17

Function/Program	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Parks ⁽¹⁾										
Park facility ⁽⁴⁾	5	5	5	5	5	6	6	6	6	7
Tennis courts	6	6	6	6	6	6	6	6	6	6
Picnic shelters ⁽³⁾	24	24	24	28	28	29	29	29	25	25
Softball fields	8	8	8	8	8	8	8	4	4	4
Playgrounds	10	10	10	10	10	11	11	13	13	13
Soccer Fields	11	11	11	11	11	11	11	11	11	11
Camping cabins	6	6	6	6	6	6	6	6	6	6
Tent sites	7	7	7	7	7	7	7	7	7	7
Bathhouse for campgrounds	1	1	1	1	1	1	1	1	1	1
Swimming Pool	1	1	1	1	1	1	1	1	1	1
Pool Bathhouse	1	1	1	1	1	1	1	1	1	1
Fire protection ⁽¹⁾										
Stations ⁽²⁾	10	10	11	11	11	11	11	11	11	11
Sheriff ⁽¹⁾										
Stations	1	1	1	1	1	1	1	1	1	1
Substations	5	5	5	5	5	5	5	5	5	5
Patrol units	118	135	145	181	170	173	202	214	192	213

Notes:

⁽¹⁾ Data obtained from the County Departments of Parks, Emergency Management, and Sheriff

⁽²⁾ Three stations have become municipal departments and are not under the control of the County

⁽³⁾ 25 shelters reflects a decrease of 4 due to the Barn at FLP being burned down

⁽⁴⁾ 6 Park facilities reflects WW Flowe which is operated by City of Concord, Pharr Mill Road Park which is operated by Town of Harrisburg

COMPLIANCE SECTION



MARTIN ♦ STARNES & ASSOCIATES, CPAs, P.A.

"A Professional Association of Certified Public Accountants and Management Consultants"

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Independent Auditor's Report

To the Board of Commissioners
Cabarrus County
Concord, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Cabarrus County, North Carolina, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated November 24, 2021. Our report includes a reference to other auditors who audited the financial statements of the Public Health Authority of Cabarrus County (Cabarrus Health Alliance), as described in our report on Cabarrus County's financial statements.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Cabarrus County's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Cabarrus County's internal control. Accordingly, we do not express an opinion on the effectiveness of Cabarrus County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Cabarrus County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, non-compliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of non-compliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the County's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Martin Starnes & Associates, CPAs, P.A.

Martin Starnes & Associates, CPAs, P.A.
Hickory, North Carolina
November 24, 2021

MARTIN ♦ STARNES & ASSOCIATES, CPAs, P.A.

"A Professional Association of Certified Public Accountants and Management Consultants"

Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance and the State Single Audit Implementation Act

Independent Auditor's Report

To the Board of Commissioners
Cabarrus County
Concord, North Carolina

Report on Compliance for Each Major Federal Program

We have audited Cabarrus County, North Carolina's, compliance with the types of compliance requirements described in the OMB *Compliance Supplement* and the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission that could have a direct and material effect on each of Cabarrus County's major federal programs for the year ended June 30, 2021. Cabarrus County's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings, Responses, and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with the federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Cabarrus County's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the State Single Audit Implementation Act. Those standards, the Uniform Guidance, and the

State Single Audit Implementation Act require that we plan and perform the audit to obtain reasonable assurance about whether non-compliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Cabarrus County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Cabarrus County's compliance.

Opinion on Each Major Federal Program

In our opinion, Cabarrus County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of Cabarrus County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Cabarrus County's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Cabarrus County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, non-compliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material non-compliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Martin Starnes & Associates, CPAs, P.A.

Martin Starnes & Associates, CPAs, P.A.
Hickory, North Carolina
November 24, 2021



MARTIN ♦ STARNES & ASSOCIATES, CPAs, P.A.

"A Professional Association of Certified Public Accountants and Management Consultants"

Report on Compliance for Each Major State Program and Report on Internal Control Over Compliance Required by the Uniform Guidance and the State Single Audit Implementation Act

Independent Auditor's Report

To the Board of Commissioners
Cabarrus County
Concord, North Carolina

Report on Compliance for Each Major State Program

We have audited Cabarrus County, North Carolina's, compliance with the types of compliance requirements described in the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission that could have a direct and material effect on each of Cabarrus County's major state programs for the year ended June 30, 2021. Cabarrus County's major state programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings, Responses, and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state awards applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Cabarrus County's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and applicable sections of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), as described in the *Audit Manual for Governmental Auditors in North Carolina*, and the State Single Audit Implementation Act. Those standards, the Uniform Guidance, and the State Single Audit Implementation Act require that we plan and perform the

audit to obtain reasonable assurance about whether non-compliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about Cabarrus County's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state programs. However, our audit does not provide a legal determination of Cabarrus County's compliance.

Opinion on Each Major State Program

In our opinion, Cabarrus County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of Cabarrus County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Cabarrus County's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program in order to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Cabarrus County's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, non-compliance with a type of compliance requirement of a state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is reasonable possibility that material non-compliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Martin Starnes & Associates, CPAs, P.A.

Martin Starnes & Associates, CPAs, P.A.
Hickory, North Carolina
November 24, 2021



CABARRUS COUNTY, NORTH CAROLINA

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2021

1. Summary of Auditor's Results

Financial Statements

Type of report the auditor issued on whether the financial statements audited were prepared in accordance to GAAP:

Unmodified

Internal control over financial reporting:

- Material weakness identified?

No

- Significant deficiency identified?

None reported

Non-compliance material to financial statements noted?

No

Federal Awards

Internal control over major federal programs:

- Material weakness identified?

No

- Significant deficiency identified?

None reported

Type of auditor's report issued on compliance for major federal programs

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?

No

CABARRUS COUNTY, NORTH CAROLINA

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2021

1. Summary of Auditor's Results (continued)

Identification of major federal programs:

<u>Program Name</u>	<u>AL#</u>
SNAP Cluster	10.561
Low Income Housing Energy Assistance Program LIHEAP	93.568
Social Services Block Grant	93.667
Foster Care Title IV-E	93.658
Adoption Assistance	93.659
COVID-19 Coronavirus Relief Fund (CRF)	20.019
Medicaid Cluster	93.778
Children's Health Insurance Program – N.C. Health Choice	93.767

Dollar threshold used to distinguish between Type A and Type B programs	\$750,000
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Auditee qualified as low-risk auditee?	Yes
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State Awards

Internal control over major state programs:

- | | |
|--------------------------------------|---------------|
| • Material weakness identified? | No |
| • Significant deficiency identified? | None reported |

Type of auditor's report issued on compliance for major state programs	Unmodified
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Any audit findings disclosed that are required to be reported in accordance with the State Single Audit Implementation Act?	No
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CABARRUS COUNTY, NORTH CAROLINA

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2021

1. Summary of Auditor's Results (continued):

Identification of major state programs:

Program Name

Medicaid Cluster

Children's Health Insurance Program – N.C. Health Choice

Social Services Block Grant

Foster Care and Adoption Cluster

Public School Building Capital Fund

2. Findings Related to the Audit of the Basic Financial Statements

None reported.

3. Findings and Questioned Costs Related to the Audit of Federal Awards

None reported.

4. Findings and Questioned Costs Related to the Audit of State Awards

None reported.

CABARRUS COUNTY, NORTH CAROLINA

**SCHEDULE OF PRIOR YEAR AUDIT FINDINGS
FOR THE YEAR ENDED JUNE 30, 2021**

None

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
For the Fiscal Year Ended June 30, 2021

Grantor/Pass Through Grantor/Program Title	Federal AL Number	State/Pass Through Grantor's Number	Federal Direct and Pass Through Expenditures	State Expenditures	Passed-through to Sub recipients	Local Expenditures
FEDERAL AWARDS						
U.S. DEPARTMENT OF AGRICULTURE						
Passed Through N.C. Department of Health and Human Services:						
Division of Social Services:						
Administration:						
Supplemental Nutrition Assistance Program (SNAP) Cluster:						
State Administrative Matching Grants						
for the Supplemental Nutrition Assistance Program	10.561	WC302	\$ 1,848,721	\$ -	\$ -	\$ 3,518,929
Total Supplemental Nutrition Assistance Program (SNAP) Cluster			<u>1,848,721</u>	<u>-</u>	<u>-</u>	<u>3,518,929</u>
Total U.S. Department of Agriculture			<u>1,848,721</u>	<u>-</u>	<u>-</u>	<u>3,518,929</u>
U.S. DEPARTMENT OF TRANSPORTATION						
Passed-through the N.C. Department of Transportation:						
Formula Grants for Rural Areas and Tribal Transit Program - Administrative	20.509	21-CT-042	114,585	7,164	-	-
Formula Grant for rural areas and Tribal Transit Program - COIVD-19 -Cares Act Program	20.509	20-CA-042	<u>214,782</u>	<u>-</u>	<u>-</u>	<u>-</u>
Federal Transit Cluster						
Federal Transit Formula Grants -Cares Act Funding - Transportation 5307	20.507		<u>317,940</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Federal Transit Cluster			<u>317,940</u>	<u>-</u>	<u>-</u>	<u>-</u>
Highway Safety Cluster						
State and Community Highway Safety Program - TRAFU	20.600	PT-20-06.28	<u>136,460</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Highway Safety Cluster			<u>136,460</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total U.S. Department of Transportation			<u>783,767</u>	<u>7,164</u>	<u>-</u>	<u>-</u>
U.S. DEPARTMENT OF TREASURY						
Direct Program:						
Emergency Rental Assistance Program	21.023		<u>694,234</u>	<u>-</u>	<u>-</u>	<u>-</u>
Passed-through the NC Office of State Budget and Management:						
NC Pandemic Recovery Office:						
COVID 19 - Coronavirus Relief Fund (CRF)	21.019	02 13	<u>6,694,241</u>	<u>-</u>	<u>2,539,038</u>	<u>-</u>
Passed-through the N.C. Department of Transportation						
Passed-through Craven County						
COVID 19 - Coronavirus Relief Fund (CRF)	21.019	49458.9.1.2	<u>7,253</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total U.S. Department of Treasury			<u>7,395,728</u>	<u>-</u>	<u>2,539,038</u>	<u>-</u>
U.S. DEPARTMENT OF HOMELAND SECURITY						
Passed-through N.C. Department of Public Safety:						
Division of Emergency Management						
Emergency Management Performance Grant	97.042	EMA-2020-EP-00009	72,864	-	-	81,253
COVID-19 Disaster Grant - Public Assistance - (Presidentially Declared Disasters)	97.036	EMPA-2020	<u>13,850</u>	<u>-</u>	<u>-</u>	<u>130,385</u>
Total U.S. Department of Homeland Security			<u>86,714</u>	<u>-</u>	<u>-</u>	<u>211,638</u>

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
For the Fiscal Year Ended June 30, 2021

Grantor/Pass Through Grantor/Program Title	Federal AL Number	State/Pass Through Grantor's Number	Federal Direct and Pass Through Expenditures	State Expenditures	Passed-through to Sub recipients	Local Expenditures
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES						
Division of Aging and Adult Services						
Passed-through Centralina Council of Governments:						
National Family Caregiver Support, Title III, Part E	93.052	FY21 Region F County 013	45,461	3,031	-	5,388
National Family Caregiver Support, Title III, Part E - Cares Act Funding - BOE	93.052	FY21 Region F County 013	9,039	-	-	1,004
Special Programs for the Aging, Title III, Part D, Disease Prevention and Health Promotion Services	93.043	FY21 Region F County 013	3,868	228	-	455
<u>Aging Cluster:</u>						
Special Programs for the Aging - Title III, Part C						
Nutrition Services	93.045	FY21 Region F County 013	164,114	77,049	-	26,796
COVID-19 CARES Act Funding - Congregate Nutrition	93.045	FY21 Region F County 013	115,902	-	-	12,878
Special Programs for the Aging - Title III, Part B						
Grants for Supportive Services and Senior Centers:						
Transportation Grant	93.044	FY21 Region F County 013	129,640	28,199	-	17,538
Adult Day Services	93.044	FY21 Region F County 013	28,337	42,308	-	7,849
In-Home Aide I&II	93.044	FY21 Region F County 013	75,141	112,187	-	20,814
Housing Housing Improvement	93.044	FY21 Region F County 013	20,227	30,200	-	5,603
Senior Center Operations Grant	93.044	FY21 Region F County 013	35,360	52,792	-	9,795
COVID-19 Cares Act Funding - Senior Center Operations Grant	93.044	FY21 Region F County 013	14,955	-	-	1,662
Nutrition Services Incentive Program	93.053	FY21 Region F County 013	41,852	-	-	-
Senior Center Operations Grant General Purpose			-	7,009	-	-
Total Aging Cluster			625,528	349,744	-	102,935
Total Division of Aging and Adult Services			683,896	353,003	-	109,782
Passed Through N.C. Department of Health and Human Services:						
Division of Social Services:						
Temporary Assistance for Needy Families (TANF)						
Temporary Assistance for Needy Families (TANF) State Programs						
Administration:						
Temporary Assistance Needy Families (TANF)	93.558	2002NCTANF	205,731	-	-	238,524
Services:						
Temporary Assistance Needy Families (TANF)	93.558	2002NCTANF	1,343,163	-	-	1,318,507
Total TANF			1,548,894	-	-	1,557,031
Child Support Enforcement - Section IV-D Administration	93.563	WC302	1,644,580	723	-	846,485
Refugee and Entrant Assistance Cluster (Note 4)						
Refugee and Entrant Assistance State Replacement Designee Administered Programs	93.566	WC302	2,879	-	-	-
Total Refugee and Entrant Assistance Cluster (Note 4)			2,879	-	-	-

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
For the Fiscal Year Ended June 30, 2021

Grantor/Pass Through Grantor/Program Title	Federal AL Number	State/Pass Through Grantor's Number	Federal Direct and Pass Through Expenditures	State Expenditures	Passed-through to Sub recipients	Local Expenditures
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES (continued)						
Low-Income Home Energy Assistance:						
Administration	93.568	21B1NCLIEA	97,553	-	-	-
Energy Assistance	93.568	21B1NCLIEA	398,481	-	-	-
Crisis Intervention Program	93.568	21B1NCLIEA	408,122	-	-	-
COVID-19 CARES Act Funding - LIEAP	93.568	21B1NCLIEA	240,380	-	-	-
Total Low-Income Energy Assistance			<u>1,144,536</u>	<u>-</u>	<u>-</u>	<u>-</u>
Passed through NCDHHS/ NC Department of Environmental Quality						
Low-Income Home Energy Assistance:						
Weatherization Assistance for Low Income Persons	93.568	21B1NCLIEA	109,950	-	-	-
Heating and Air Repair and Replacement Program	93.568	21B1NCLIEA	85,983	-	-	-
COVID-19 CARES Act Funding - Weatherization	93.568	21B1NCLIEA	19,500	-	-	-
Total Dept of Environmental Quality			<u>215,433</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Low-Income Energy Assistance			<u>1,359,969</u>	<u>-</u>	<u>-</u>	<u>-</u>
Special Children Adoption Fund Cluster (note 4)						
Stephanie Tubbs Jones Child Welfare Services Program						
Permanency Planning - Families for Kids	93.645	G2001NCCWSS	67,636	-	-	22,545
Mary Lee Allen Promoting Safe and Stable Families Program	93.556	G2001NCFPSS	188	-	-	-
Total Special Children Adoption Fund Cluster (note 4)			<u>67,824</u>	<u>-</u>	<u>-</u>	<u>22,545</u>
John H. Chafee Foster Care Program for Successful Transition to Adulthood						
Administration	93.674	G2001NC1420	20,242	5,060	-	-
Direct Benefit Payment	93.674	G2001NC1420	1,064	-	-	-
Total John H. Chafee Foster Care Program for Successful Transition to Adulthood Program			<u>21,306</u>	<u>5,060</u>	<u>-</u>	<u>-</u>
Social Service Block Grant (SSBG) - In Home Services						
SSBG- Adult Day Care (Division of Adult and Aging Services)	93.667	G2001NCSOSR	26,479	24,411	-	7,270
SSBG- In-Home Services	93.667	G2001NCSOSR	104,070	813	-	14,054
SSBG- Adult Protective Services	93.667	G2001NCSOSR	589	-	-	11,886
SSBG- Child Protective Services - TANF to SSBG	93.667	G2001NCSOSR	325,144	-	-	2,847
SSBG- Social Services Block Grant Administration	93.667	G2001NCSOSR	474,832	-	-	158,277
Total Social Services Block Grant (SSBG) In Home Services			<u>931,114</u>	<u>25,224</u>	<u>-</u>	<u>194,334</u>
Total Division of Social Services - Other Programs			<u>5,576,566</u>	<u>31,007</u>	<u>-</u>	<u>2,620,395</u>
Passed Through N.C. Department of Health and Human Services:						
Division of Social Services:						
Foster Care and Adoption Cluster (Note 4):						
Admin:						
Foster Care Title IV - E Administration	93.658	2001NCFOST	17,322	-	-	17,322
Foster Care Title IV - E Child Protective Services	93.658	2001NCFOST	283,993	76,426	-	207,567
Foster Care Title IV - E Foster Care and Training	93.658	2001NCFOST	4,938	-	-	1,646
Foster Care Title IV - E Foster Care and Off Training	93.658	2001NCFOST	447,008	-	-	447,008
Adoption Assistance- Training	93.659	WC302	55,448	-	-	55,448
Adoption Assistance	93.659	WC302	109,378	-	-	468,488

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
For the Fiscal Year Ended June 30, 2021

Grantor/Pass Through Grantor/Program Title	Federal AL Number	State/Pass Through Grantor's Number	Federal Direct and Pass Through Expenditures	State Expenditures	Passed-through to Sub recipients	Local Expenditures
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES (continued)						
Direct Benefits:						
COVID-19 - Foster Care Title IV-E	93.658	2001NCFOST	45,600	-	-	-
Foster Care - Title IV-E	93.658	2001NCFOST	486,695	122,905	-	122,341
Total Foster Care and Adoption Cluster (Note 4)			1,450,382	199,331	-	1,319,820
Passed Through N.C. Department of Health and Human Services:						
Subsidized Child Care Cluster (Note 4):						
Child Care Development Fund Cluster:						
Division of Social Services:						
Childcare Mandatory and Matching Funds of the Childcare and Development Fund	93.596	WC302	220,069	-	-	-
Total Subsidized Child Care Cluster /Child Care Development Fund Cluster (Note 4)			220,069	-	-	-
Division of Social Services:						
Medicaid Cluster:						
Medical Assistance Program	93.778	WC302	5,418,709	-	-	1,922,693
Medical Assistance Program	93.778	WC302	37,227	11,116	-	26,111
Total Medicaid Cluster			5,455,936	11,116	-	1,948,804
Division of Social Services:						
Administration						
Children's Health Insurance Program - N.C. Health Choice	93.767	CHIP	294,046	914	-	58,949
Total Children's Insurance Program - N.C. Health Choice			294,046	914	-	58,949
Health Resources and Service Administration:						
Direct Program:						
COVID-19 - Provider Relief Funds - US HHS Stimulus (EMS)	93.498	HHS-29443421478	141,264	-	-	-
Total U.S. Department of Health and Human Services			13,822,159	595,371	-	6,057,750
U.S. DEPARTMENT OF ENERGY						
Passed Through N.C. Department of Environmental Quality						
Weatherization Assistance for Low-Income Persons	81.042	DEEE0007939	74,344	-	-	-
Total U.S. Department of Energy			74,344	-	-	-
U.S. ELECTION ASSISTANCE COMMISSION						
Passed-through the NC State Board of Elections:						
HAVA Election Security Grants	90.404		252,877	-	-	-
HAVA Home Election Security Funds	90.404	NC20101001-013	128,541	-	-	-
Total U.S. Election Assistance Commission			381,418	-	-	-
U.S. Department of Housing and Urban Development						
Passed through N.C. Department of Commerce						
Division of Community Planning and Development						
HOME Investment Partnership Program			655	-	-	-
Total Housing and Urban Development	14.239	M-20-DC-37-0209	655	-	-	-
TOTAL FEDERAL AWARDS			24,393,506	602,535	2,539,038	9,788,317

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
For the Fiscal Year Ended June 30, 2021

Grantor/Pass Through Grantor/Program Title	Federal AL Number	State/Pass Through Grantor's Number	Federal Direct and Pass Through Expenditures	State Expenditures	Passed-through to Sub recipients	Local Expenditures
STATE AWARDS						
N.C. DEPARTMENT OF HEALTH AND HUMAN SERVICES						
Division of Social Services:						
Child Welfare/CPS/CS		XXXX	-	159,169	-	-
County Funded Programs		XXXX	-	-	-	3,793,941
Non-Allocating County Cost		XXXX	-	-	-	680,022
DCD Smart Start		XXXX	-	75,351	-	-
Work First Non Reimbursement		XXXX	-	-	-	2,168,836
Total Division of Social Services			-	234,520	-	6,642,799
Division of Aging and Adult Services						
Fan /Heat Program			-	1,077	-	-
Total N. C. Department of Health and Human Services			-	235,597	-	6,642,799
N.C. DEPARTMENT OF ENVIRONMENTAL QUALITY						
Division of Waste Management:						
Electronics Recycling Management Funds		XXXX	-	3,079	-	-
Total Division of Waste Management			-	3,079	-	-
Division of Environmental Assistance and Customer Service						
Regional Recycling Stream Contamination Reduction		0281	-	8,600	-	2,140
Total Division of Environmental Assistance and Customer Service			-	8,600	-	2,140
Soil and Water Conservation		XXXX	-	3,600	-	-
Soil and Water Conservation - Water Quality Cost Share Grant		XXXX	-	26,880	-	214,842
Total NC Department of Environmental Quality and Natural Resources			-	42,159	-	216,982
N.C. DEPARTMENT OF PUBLIC SAFETY						
Division of Juvenile Justice and Delinquency Prevention:						
Juvenile Crime Prevention Programs:						
Shift Mentoring		XXXX	-	58,948	58,948	-
JCPC Admin		XXXX	-	4,251	4,251	-
Fostering Solutions		XXXX	-	38,745	38,745	-
Rowan County Youth Services		XXXX	-	37,250	37,250	-
Get Hired-Youth Employability		XXXX	-	37,000	37,000	-
Kids at Work		XXXX	-	56,299	56,299	-
Sex Offender		XXXX	-	8,906	8,906	-
Teen Court		XXXX	-	37,250	37,250	-
Teen Court Resolve Program		XXXX	-	68,329	68,329	-
Teens Together		XXXX	-	1,702	1,702	-
YDI Afterschool Academy		XXXX	-	65,032	65,032	-
YDI Family Life Skills Academy		XXXX	-	57,934	57,934	-
Cabarrus County:						
JCPC Certification		XXXX	-	15,500	-	-
Total N.C. Department of Public Safety			-	487,146	471,646	-

CABARRUS COUNTY, NORTH CAROLINA
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
For the Fiscal Year Ended June 30, 2021

Grantor/Pass Through Grantor/Program Title	Federal AL Number	State/Pass Through Grantor's Number	Federal Direct and Pass Through Expenditures	State Expenditures	Passed-through to Sub recipients	Local Expenditures
STATE AWARDS (continued)						
N.C. DEPARTMENT OF INSURANCE						
Division of Seniors Health Insurance Information Program						
SHIIP Grant		XXXX	-	11,473	-	-
Total N.C. Department of Insurance			-	11,473	-	-
N.C. DEPARTMENT OF CULTURAL AND NATURAL RESOURCES						
Division of State Library						
ALA Census Grant			-	2,000	2,000	-
COVID19 - Grants to States - SLNC Project Grant - Internet for Students			-	71,400	-	-
State Aid to Libraries		DCR-4	-	196,499	-	3,600,052
Total N.C. Department of Cultural and Natural Resources			-	269,899	2,000	3,600,052
N.C. DEPARTMENT OF ADMINISTRATION						
Veterans Service Grant		VA 2021	-	2,084	-	299,740
Total N.C. Department of Administration			-	2,084	-	299,740
N.C. DEPARTMENT OF AGRICULTURE AND CONSUMER SERVICES						
NC Agriculture Development and Farmland Preservation Trust Fund Grant						
Barrier Farm - Protect Farmland Easement		16-030-4020	-	54,000	-	-
Hill Farm - Perpetual Conservation Easement		17-095-4033	-	99,000	-	-
Total N.C. Department of Agriculture and Consumer Services			-	153,000	-	-
N.C. DEPARTMENT OF PUBLIC INSTRUCTION						
Public School Building Capital Fund						
Lottery proceeds			-	2,300,000	-	-
Total N.C. Department of Public Instruction			-	2,300,000	-	-
TOTAL STATE AWARDS			-	3,501,358	473,646	10,759,573
TOTAL FEDERAL AND STATE AWARDS			\$ 24,393,506	\$ 4,103,893	\$ 3,012,684	\$ 20,547,890

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS:

1. Basis of Presentation

The accompanying Schedule of Expenditures of Federal and State Awards (SEFSA) includes the federal and state grant activity of Cabarrus County under the programs of the federal government and the State of North Carolina for the year ended June 30, 2021. The information in this SEFSA is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* and the State Single Audit Implementation Act. Because the Schedule presents only a selected portion of the operations of Cabarrus County, it is not intended to and does not present the financial position, changes in net position or cash flows of Cabarrus County.

2. Summary of Significant Accounting Policies

Expenditures reported in the SEFSA are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

3. Indirect Cost Rate

Cabarrus County has elected not to use the 10-percent de Minimis indirect cost rate as allowed under the Uniform Guidance.

4. Cluster of Programs

The following are clustered by the NC Department of Health and Human Services and are treated separately for state audit requirement purposes: Foster Care and Adoption, Refugee and Entrant, Special Children adoption Fund, Subsidized Child Care.

CABARRUS COUNTY

NORTH CAROLINA



Annual Comprehensive Financial Report

Fiscal Year Ended June 30, 2021

Annual Comprehensive Financial Report

- ▼ 252 Pages – 17 Exhibits, 35 Schedules, 17 Tables and Compliance Section
- ▼ Main Operating Fund – General Fund with the Community Investment Fund
- ▼ 11 Capital Project Funds, 9 Special Revenue Funds, 2 Custodial Funds, 2 Internal Service Funds, and 1 Enterprise Fund, 61 pages of Notes to the Financial Statements



Audit Highlights

- Unmodified Opinion on the Financial Statements
- No Financial Statement Findings
- No Single Audit Findings
- Unmodified Opinion on Federal and State Awards

General Fund

- ▼ Budget for FY 2021: \$313 million
- ▼ Revenues over budget \$12.3
- ▼ Expenditures under budget \$14.2
- ▼ Transfers out \$46.6 to Community Investment Fund
- ▼ \$6.3 increase in General Fund - Fund Balance

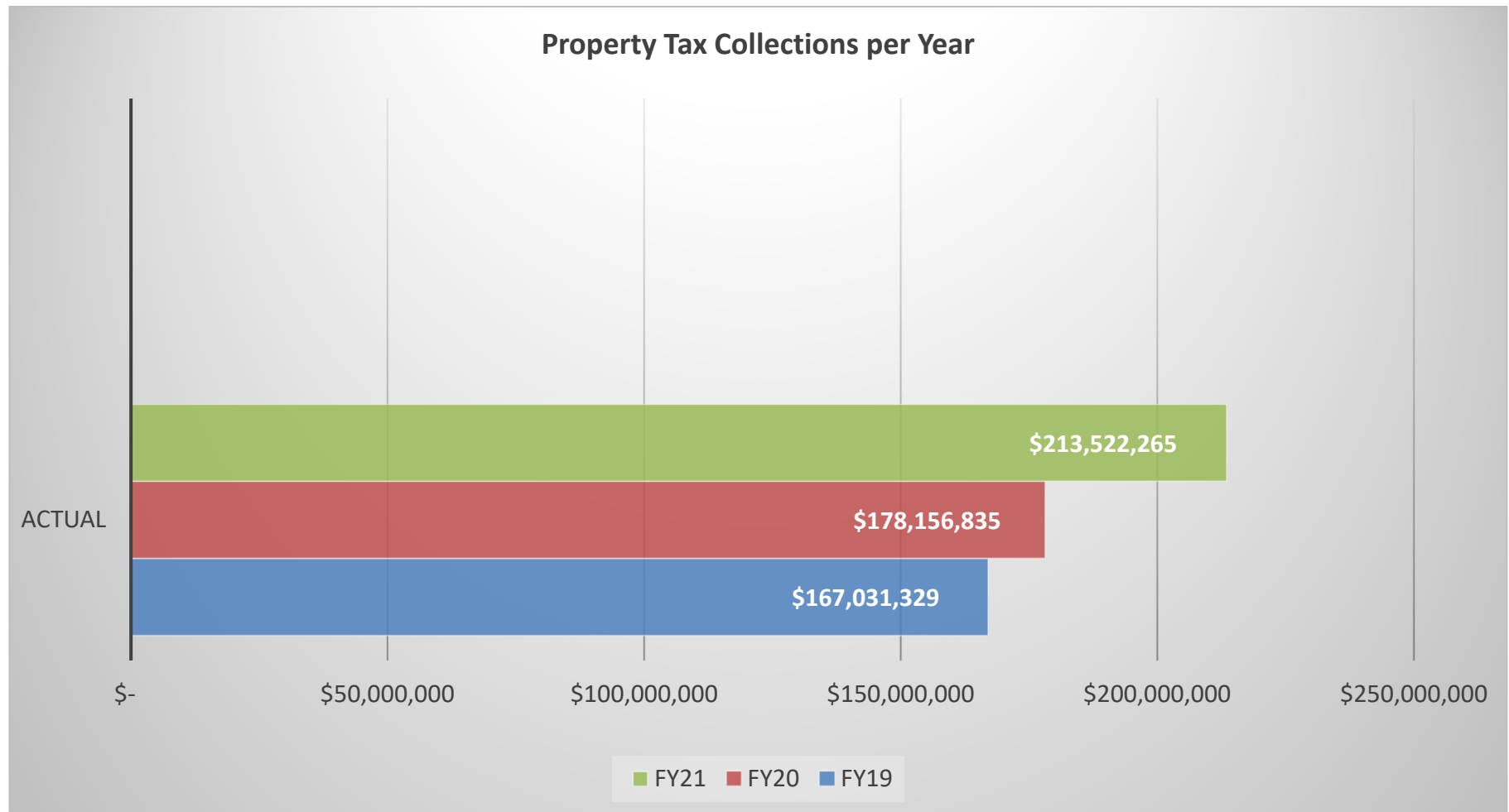


Property Taxes

- ▼ Budget for FY 2021: \$210 million
- ▼ Actual \$214 million – \$4 million over budget
- ▼ Increase in collection percentage from 98.7% to 99.1%
- ▼ Fiscal Year 2021 was a revaluation year



Property Taxes



Slide 6

WH1

Wendi Heglar, 2/16/2021

Sales Taxes

- ▼ Budget for FY21 \$48.8 million
Includes General Fund and Community Investment Fund
- ▼ Total collections for FY 21 \$62.5
- ▼ \$13.7 million over budget



Expenditures Summary

- ▼ 6% or \$14.2 million underbudget in Expenditures
- ▼ Salary and Benefits \$88.2 million Budget,
2% or \$1.9 Unspent
- ▼ Human Services Grants \$2.2 million
- ▼ Unspent Economic Incentive Grants \$1.8 million
- ▼ \$1 million in Motor Vehicle Purchases
- ▼ \$1.5 million in Purchased Services



Questions



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CABARRUS COUNTY
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CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Salisbury-Rowan Community Action Agency, Inc. Presentation of FY 2022-23 Application for Funding

BRIEF SUMMARY:

Representatives from the Salisbury-Rowan Community Action Agency, Inc. (SRCCA) presented their FY 2022-23 Application for Funding at the work session. This agency provides services for economically disadvantaged citizens in Cabarrus and Rowan counties.

REQUESTED ACTION:

Motion to acknowledge receipt of the SRCCA's FY 2022-23 Community Services Block Grant funding application.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Sherry Tillmon, SRCAA, Director of Family Services

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

North Carolina Department of Health and Human Services

Division of Social Services



Community Services Block Grant Program

Fiscal Year 2022-23 Application for Funding

Project Period July 1, 2022– June 30, 2023

Application Due Date: January 14, 2022

Agency Information			
Agency:		Salisbury-Rowan Community Action Agency, Inc.	
Agency:		Salisbury-Rowan Community Action Agency, Inc.	
Federal I.D.		560840196	
DUNS Number:		170667315	
Administrative Office Address:		1300 West Bank Street Salisbury, NC 28144-3910	
Mailing Address (include the 4-digit zip code extension):		1300 West Bank Street Salisbury, NC 28144-3910	
Telephone Number:		704-633-6633	
Fax Number:		704-633-5570	
Proposed Funding:	CSBG: \$586,275	Additional Resources: \$9,151,097	Agency Total Budget: \$9,737,372
Application Period:		Beginning: July 1, 2022	Ending: June 30, 2023
Board Chairperson:		Wendell Fant	
Board Chairperson's Address: (where communications should be sent)		1300 West Bank Street Salisbury, NC 28144-3910	
Board Chairperson's Term of Office (enter beginning and end dates):		Date Initially Seated – July 2017 Current Term Expiration – July 20, 2023	
Executive Director:		Dione Adkins-Tate	
Executive Director Email Address:		dioneadkins@srcaa.com	
Agency Fiscal Officer:		Tanya Branch	
Fiscal Officer Email Address:		tanyabbranch@srcaa.com	
CSBG Program Director:		Sherry M. Tillmon	
CSBG Program Director Email Address:		tillmons@srcaa.com	
Counties Served with CSBG funds:		Rowan County Cabarrus County	
Agency Operational Fiscal Year:		2022-2023	

North Carolina Department of Health and Human Services
Office of Economic Opportunity –
2420 Mail Service Center / Raleigh, North Carolina 27699-2420

Board of Directors' Membership Roster

Total Seats Per Agency Bylaws	15			Total Current Vacant Seats	5	
Total Number of Seats Reserved for Each Sector	Poor	4	Public	4	Private	3
Total Number of Vacant Seats Per Each Sector	Poor	1	Public	1	Private	2

Name	County of Residence	Community Group/ Area Represented	Date Initially Seated [month/year]	Number of Terms Served [completed]	Current Term Expiration [month/year]
Representatives of the Poor					
1. James Corpening	Rowan	White Rock Community	09/2018	0	09/2024
2. Amanda Griffin	Rowan	Dixonville-Lincoln Community Association, Inc.	09/2018	0	09/2024
3. Sandie Wimmer	Davidson	Head Start Parents	05/2016	1	05/2022
4. Diane Rollins	Rowan	Head Start Parents	11/2019	0	11/2022
5.					
6.					
Public Elected Officials					
1. David Post	Rowan	Salisbury City Council	02/2020	0	02/2023
2. Barbara Mallett	Rowan	Town of East Spencer	01/2018	0	01/2024
3. Amy Brown	Rowan	Rowan County Board of Commissioners	04/2018	0	06/30/22
4. Wendell Fant	Cabarrus	Cabarrus County Schools	07/2017	0	07/2023
5.					
6.					
Representatives of Private Organizations					
1. Carol Ann Houpe	Rowan	Rowan Salisbury School System	03/2016	1	03/2022
2. Valerie Sifford	Rowan	Dunbar School Alumni Assoc	03/2020	0	03/2023
3. Benjamin Davis, Jr.	Rowan	Livingstone College	09/2018	0	09/2024
4.					
5.					
6.					

The signature of the Board of Directors Chairperson certifies that the persons representing the poor were selected by a democratic process and that there is documentation on file that confirms the selection of all board members. In addition, by signing below, the Board of Directors Chairperson confirms that the selection of all board members coincides with the directives outlined in the agency's bylaws and that a current Board of Directors Member Profile is on file for each member.

Board of Directors Chairperson

Community Service Block Grant

Certification of Community Assessment

The Salisbury-Rowan Community Action Agency, Inc (applicant) has conducted a Community Assessment of its service area within the past three (3) years utilizing the following method(s):

(Check one or more of the following methods)

- ☒ Surveys of the community(s) - door to door, telephone, etc.
- ☒ Review of Records - agency intake forms, program participant records, etc. (may be used with at least one other type of needs assessment; will not meet compliance on its own)
- ☒ Review of demographical information - U.S. Census, welfare statistics, unemployment statistics, etc.
- ☒ Discussions/information/testimony provided by individuals and community members - social service professionals, agency staff, program participants, etc.
- ☒ Public meetings to solicit input on community needs
- ☐ Other (Describe) _____

The most recent Community Assessment was completed on: August 20, 2020
(date)

The Community Assessment was completed by: Salisbury-Rowan Community Action Agency Inc's Needs Assessment Committee
(agency or contractor)

It is expressly understood that this Community Assessment should include community and consumer input. It is to be used as a basis for prioritizing the needs of the low-income population in the service area and for planning the applicant's projects to meet those needs.

It is further understood that documentation validating that a Community Assessment was completed and is to be retained by the applicant and is subject to review by the Office of Economic Opportunity.

Please provide a 4-5 sentence summary of your most recent Community Needs Assessment:

The Salisbury-Rowan Community Action Agency's (SRCAA) Community-Wide Strategic Planning and Needs Assessment that was completed in 2020, provides information and analysis on issues relating to poverty in the agency's core service areas. As part of the assessment, qualitative data was collected from the low-income community, Head Start Parents, CSBG Participants, community partners, local service providers and board members, by way of surveys, focus groups and interviews. This data was beneficial in identifying what services have been most effective in meeting the needs of the community, as well as identifying if the needs and wants of the community have change.

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(Continue to next page)

The following is a list of needs as prioritized, with community input, through the needs assessment process.

1. Low- Income individuals need increased employment skills training to improve employment opportunities. (Individual)	4. The community needs additional resources for afterschool care for school age children. (Community)
2. The community needs continued resources for crisis assistance (food-utilities) for low-income people (Community)	5. The agency needs additional resources/facilities for low-income families to provide childcare. (Agency)
3. The community needs additional resources for individuals to obtain standard housing and housing repair for existing homes (Community)	6. The Community needs additional resources for tutoring services for children/teens. (Community)

Certification (Original Signature)

Signature of Chairperson/President

Date

**Community Services Block Grant Program
Fiscal Year 2022-23 Application for Funding
Planning Process Narrative**

1. Explain in detail how each of the following was involved in the planning and development of this strategic plan.

- a. Low-Income Community:

The Salisbury-Rowan Community Action Agency (SRCAA) 2020 Community-Wide Strategic Planning and Needs Assessment provides information and analysis on issues relating to poverty in the agency's core service areas. As part of the assessment, qualitative data was collected from the low-income community by way of surveys, focus groups and interviews.

Representatives of the Low-income population are seated on the Salisbury-Rowan Community Action Agency, Inc.'s (SRCAA) Board of Directors to ensure broad community participation and involvement. The Head Start Policy Council Advisory is made up of low-income persons who meet once per month to review programs and to address meeting the needs of the low-income community. Members from that Council are represented on the board, and each representative of the low-income community participates in the focus groups, surveys and interviews intended to identify the needs of the communities. Representatives of the low-income community advocate for the needs of the participants at varying levels, and participants themselves are free to express their concerns with staff and the program director. In addition, they are surveyed during workshops facilitated to improve their personal and professional development.

Client satisfaction data is also collected throughout the year to assist the agency with identifying needs and to create strategies for meeting the needs of the low-income community. Understanding the needs of the community and what the report data indicates, help to provide a more accurate report on the significant findings and trends in the Community Needs Assessment Document. Understanding the data also enables the agency to make more informed decisions on service provisions to enable more customers to achieve their goals.

The customer and community surveys completed included the opportunity for persons completing the survey to indicate identifiable information, so that the agency is clear on who the need belongs to in terms of demographics and characteristics. Results were used in the planning and development of the agency's strategic plan.

- b. Agency Staff:

Staff is encouraged to participate in partnerships and collaborations with community partners and task forces designed to meet the needs of mutually served participants. These partnerships and collaborations offer opportunities for staff to participant in forums to share input and to address causes of poverty, concerns, and resources in low-income communities where staff works. Staff as well as partners serving the same populations was surveyed during the community assessment process. Staff and partner feedback is considered in the revisions of the strategic plan and the management of service delivery at the Salisbury-Rowan Community Action Agency, Inc. (SRCAA) as part of the strategic plan's Collaboration Project, which is aimed at identifying overlap in the service delivery as well as procedures and processes used by various departments.

c. Agency's Board Members:

The Board utilizes the strategic planning process to provide direction for the agency and the staff in order to address the needs of the community. The Salisbury-Rowan Community Action Agency, Inc. (SRCAA) utilizes the Six National Goals to guide the process. By integrating ROMA into the development of the plan the Board of Directors were able to:

- Assess poverty needs and conditions within the community.
- Define a clear agency anti-poverty mission for community action and a strategy to address those needs.
- Identify both immediate and longer-term strategies in the context of existing resources and opportunities in the community.
- Identify specific improvements, or results, to be achieved among low-income people and the community; and
- Organize and implement programs, services, and activities, such as advocacy, within the agency and among "partnering" organizations, to achieve anticipated results.

During the implementation of planning, the Board of Directors decide on whether it is necessary to abandon any programs, discontinue serving a particular population or provided specific services. This provides opportunity to determine goal achievement, during which time the agency can report and evaluate goal progress and compare progress to benchmarks. The strategic planning process also provides opportunity for the agency to then self-assess to determine what adjustments need to be made to the plan in an effort to stay current on the needs of the community and remain an organization that is cognizant of the needs of the low-income community in order to proactively strategize against and eliminate the causes of poverty.

2. Describe how and what information was gathered from the following key sectors of the community in assessing needs and resources during the community assessment process and other times. These should ideally be from each county within your agency's service area:

- a. Community-based organizations:
- b. Faith-Based Organizations:
- c. Private Sector:
- d. Public Sector:
- e. Educational Sector:

Community Partners, members of the faith-based community, public and private sectors were surveyed to obtain the most up-to-date information on their assessments of conditions and changes in the agency's service areas.

Qualitative data was gathered and presented in the Community Needs Assessment by way of the following:

- Surveys- completed by Head Start Parents and CSBG Participants, community partners, local service providers and board members
- Focus groups- conducted with program participants and front-line agency staff
- Interviews- conducted with community partners

Client satisfaction data was also included. This data was beneficial in identifying what services have been most effective in meeting the needs of the community, as well as identifying if the needs and wants of the customers have change.

3. Describe your agency's method and criteria for identifying poverty causes including how the agency collected and analyzed qualitative and quantitative data in identifying those causes.

Our agency identifies poverty causes by staying abreast of current local, state and national poverty reports, and staying active members of the North Carolina and National Community Action Agency Association. Another method used to identify poverty is assessing the needs of the low-income community as well as the agencies and organizations who serve them. The 2020 Community-wide strategic planning and needs assessment conducted for our agency included feedback from low-income individuals in our service areas, and community organizations serving those individuals about the socio-economic landscape of our counties and state.

Qualitative data was gathered and presented in the Community Needs Assessment by way of the following:

- Surveys- completed by Head Start Parents and CSBG Participants, community partners, local service providers and board members
- Focus groups- conducted with program participants and front-line agency staff
- Interviews- conducted with community partners
- Customer satisfaction surveys

Understanding the needs of the community and what the report data indicated helped to provide a more accurate report on the significant findings and trends in the Community Needs Assessment Document. Understanding the data also enabled the agency to make more informed decisions on service provisions to enable more customers to achieve their goals.

In an effort to determine the top needs, the top six (6) percentages of needs were identified for each service area under the needs categories listed from information gathered from both data sources, then the top need of each category was prioritized from highest to lowest, with the highest percentage of identified needs being listed first.

The assessment trends and findings indicated the following needs:

- Employment opportunities
- Increased services to support an adequately educated and skilled workforce
- Affordable housing

Factors that are determined to impact poverty or change the current landscape are consistent over the years. However, other socio/environmental factors such as economic downturns, fluctuation in the job market, growth in various industries or simultaneous decline in others, impact communities and the ability of residents to gain, maintain or improve employment options.

Strategies implemented to best meet the needs of low-income persons and address poverty causes include:

- a. Focusing on wages that would move a family above poverty based on family size and identifying job opportunities for families that would most likely result in success for them

- b. Creating a more intensive work search/employment plan that requires job seekers to be accountable to their Family Development Specialist.
 - c. Requiring families to take incremental steps toward achieving self-sufficiency through the attainment of specific job skills; therefore, filling the skills gap for employers who indicated a lack of for their specific job openings.
4. Describe activities that your agency has undertaken to advocate for and empower low-income individuals and families to achieve economic independence and security.

SRCAA's approach used with families is one of empowerment and strengths. This model called "Family Development", requires the entire network to think of ways to empower families to achieve their own goals and to improve the internal systems of service delivery. The model teaches workers to partner with families and help them set proper goals and activities for themselves so they can become self-sufficient.

In addition, SRCAA staff is credentialed as Global Career Development Facilitators. As Global Career Development Facilitators (GCDF), staff is trained to assist individuals with informed decisions when considering their individual career development through the utilization of best practices, a variety of personality, interest and employment assessment tools, and career development models.

The last few years in North Carolina and in the United States have left many families in the lower socio-economic strata to be faced with more challenges to their economic independence and their present and future security. So, by empowering families and teaching self-advocacy, families have the ability to identify, and reach attainable goals.

Other strategies involve, inviting families to participate in volunteer activities and to represent the agency at community forums, as well as other agency events, to tell their story and to be proud to share their accomplishments when asked. Success stories are being published regularly in the agency's electronic newsletter and Family Services' participants who have risen above poverty or achieved several program successes, represent the program at the Annual Board meeting.

SRCAA also provides various educational and professional development sessions/workshops, as well as other training mechanisms to empower low-income families and individuals. The overall goal of SRCAA is to assist low-income individuals to gain a sense of ownership and a stake in their community while strengthening their families. The agency will continue to be an active member of state and national associations that advocate on behalf of low-income families to eradicate poverty.

5. Describe how your agency plans to make more effective use of, coordinate and form partnerships with other organizations and programs including: State welfare reform efforts; public and private resources; religious organizations, charitable groups, and community organizations.

SRCAA staff, program managers and the Executive Director participate on relevant Boards, Committees and planning entities in both Rowan and Cabarrus Counties such as the NC Workforce Development Committee, Equus Workforce Solutions partner meetings, and other sponsored managers meetings which include Department of Social Services', the Salisbury and East Spencer Housing Authority partner meetings, Goodwill Industries' Business Advisory Board, the Project Re-Entry, and Project Safe partners meetings.

SRCAA has solidified several other partnerships and collaborative efforts in both Rowan and Cabarrus County that enable us to leverage both services and funds to increase support provided

to the community. These partnerships validate how relationships and collaborations between public-private and nonprofit organizations can address and reduce barriers to poverty for community residents. Our agency will continue to increase our visibility and our impact by forming new partnerships emphasizing on building stronger relationships within the faith-based community, in addition to continuing to host community forums.

The agency continues to have involvement of the development of an Employment and Training Advisory Committee to improve linkages and leveraged support for program participants in Rowan and Cabarrus County. The purpose of the committee is to (a) Provide expertise or advice on employer needs, industry changes and training requirements or prerequisites for training, (b) provide opportunities for employment, internships and apprenticeships, (c) provide feedback and assess the agency's impact to further enhance services, (d) serve as an unbiased and independent sounding committee.

Target linkages include employers and occupational training providers under the following industries:

- Healthcare
- Manufacturing
- Culinary
- Hospitality
- Construction
- Information Technology
- Transportation and Logistics
- Office Occupations
- Small Business Administration

6. Describe how your agency will establish linkages between governmental and other social services programs to assure the effective delivery of such services to low-income individuals, to avoid the duplication of such services and to fill identified gaps in services, through the provision of information, referrals, case management and follow-up consultations.

SRCAA, Inc. collaborates with the local Departments of Social Services programs, specifically the Work First Family Assistance (WFFA) Program in an effort to provide training and employment support to participating families. This partnership allows case managers from both organizations the opportunity to leverage supports and resources for families, as well as promote the accountability of the participant. Additional collaborations with our local, Divisions of Workforce Development, Crisis assistance providers, Goodwill Industries, and various faith-based and nonprofit organizations enable SRCAA to serve, refer and minimize the duplication of services. By attending monthly partnership and committee meetings, staff are keenly aware of services provided by other agencies and organizations. By continuing to collaborate with other human service agencies, this helps to close any service gaps in SRCAA's service areas.

SRCAA is closing service gaps internally as well, by making internal collaborations for dual enrollments more intentional. For example: Head Start/ Early Head Start parents who are eligible for CSBG services are enrollees of the program. Likewise, CSBG participant's eligible are enrollees of Head Start/ Early Head Start. Internal staffs and external agencies consult and execute service strategies to ensure the needs of the families are met. In real time, there can effectively be several persons assigned to one family. By investing time in case conferencing, and

strategizing, service duplication is eliminated, and the chances that families are less overwhelmed and able to achieve attainable goals in addition to meeting the requirements of multiple organizations are increased.

7. Provide a description of how your agency will support innovative community and neighborhood-based initiatives related to the purposes of the Community Services Block Grant (fatherhood initiatives and other initiatives with the goal of strengthening families and encouraging effective parenting).

SRCAA continues to participate in community-wide coalition-building and resource development to meet the needs of individuals and families and reduce barriers to family and community growth. At the beginning of the school year, parents sign a partnership agreement that they will be fully involved with their children and set goals for their family. This gives low-income families the capability to make decisions, initiate programs, and obtain resources to encourage stronger families in our area. Parent trainings are also offered in areas such as: Parenting skills, child and health development, preparation of food, and child abuse and neglect. By offering these services, parents' skills are strengthened, and parents understand the responsibility they have to their children. SRCAA continues to provide support to families as they learn new skills.

Internally, SRCAA is making an Intentional effort to train Family Development Specialists of Head Start in the Parent, Family and Community Engagement Framework. The ultimate goal of the framework is to ensure families understand what school readiness is. One way to improve and enhance the families in Head Start will be to ensure they are enrolled in the Family Self Sufficiency program. Imminently, Family Development Specialist will train families in core competencies of parenting and school readiness.

SRCAA also focuses on the engagement of fathers. Family Services (CSBG) partners with Head Start to improve the way fathers are treated as integral family members in the goal attainment process. SRCAA believes that by improving fathers' ability to be actively and positively involved in the lives of their children, the efforts will strengthen families and further combat the continued causes of poverty, particularly in the number of children facing poverty in our service areas. Services are designed to be a catalyst for moving individuals and families out of poverty by addressing barriers that impact employment, skills training, financial literacy and other social services support needs, that can assist fathers toward becoming economically stable as well as an emotional and financial support to their children.

8. Describe activities that your agency has undertaken or plans to undertake, on an emergency basis, for the provision of such supplies and services, nutritious foods and related services, as may be necessary to counteract conditions of starvation and malnutrition among low-income individuals.

Salisbury Rowan Community Action Agency, Inc. (SRCAA) staff ensures that income eligible participants are enrolled in Food and Nutrition Services through the Department of Social Services. In addition, SRCAA has established partnerships with local food banks, churches, and nonprofit organizations for the purpose of providing participants referrals for emergency food assistance. Referrals are provided to participants to apply with the local Department of Social Services for the Food and Nutrition Services Program. For those families and individuals who are ineligible for Food and Nutrition Service benefits, SRCAA staff will provide emergency food assistance or a referral to eligible food banks.

**Community Services Block Grant Program
Fiscal Year 2022-23 Application for Funding
Planning Process Narrative (continued)**

9. Describe how your agency will coordinate the provision of employment and training activities with entities providing activities through statewide and local workforce investment systems under the Workforce Innovation and Opportunity Act. Provide the dollar amount of your allocation that will go towards employment training.

Since 2013, when Workforce Innovation Opportunity Act (WIOA) Adult Services in NC were transferred through contractual agreement from the Division of Workforce Solutions (DWS) to the private contractor Equus as part of the Integrated Service Delivery model being implemented statewide. The contracted provider in both Rowan and Cabarrus (our service area) has become a partner with SRCAA and referral source. Initially, meetings were held, in both counties to forge an existing relationship that is mutually beneficial for both entities which reduce duplication of services in similar populations. Connections with employment and training activities have been instrumental in providing interventions and a direct link to the labor market.

Additionally, SRCAA, Inc. currently partners with Rowan Cabarrus Community College by providing classroom space for the Adult Basic Education (ABE) / General Education Diploma (GED) and English as a Second Language (ESL) program certificates to the Workforce Innovation Opportunity Act (WIOA) NextGen program participants who make up the majority of classroom participants.

The Salisbury-Rowan Community Action Agency will expend \$64,367 or 75% of the supportive services budget for employment training and education during the 2022-2023 fiscal program year.

10. Describe how your agency will ensure coordination with the emergency energy crisis intervention program under title XXVI (relating to low-income home energy assistance).

SRCAA, Inc. provides office space for case managers of the Weatherization Assistance /HARRP Program which provides services to Rowan County residents in an effort to save energy and reduce expenses. Community residents in need of these services will continue to be referred to the Weatherization Assistance Program. In addition, referrals will be provided to participants to enroll in the Energy Assistance Program through the Department of Health and Human Services, as well as the crisis assistance programs through Cooperative Christian Ministries, Rowan Helping Ministries, The City of Kannapolis and the Salvation Army.

11. Describe the needs of low-income youth and your agency's efforts to promote increased community coordination and collaboration in meeting the needs of low-income youth.

SRCAA is committed to ensuring that the youth receive support through the coordination of services offered by both SRCAA as well as WIOA. In addition to offering General Education Diploma (GED) opportunities, youth participate in employment and professional development workshops offered through the CSBG program. Additionally, the youth and their families are encouraged to apply for the CSBG program to provide further support in obtaining self-sufficiency.

12. Describe your agency's method for informing custodial parents in single-parent families that participate in CSBG programming about the availability of child support services. In addition, describe your method for referring eligible parents to the child support office[s].

Family Development Specialist completes a comprehensive assessment with program participants to address the needs of the families. When a non-custodial parent does not provide adequate financial and emotional care of the child/children, the participant is informed of the availability of child support services and provided a referral in both Rowan and Cabarrus County to the Department of Social Services' Child Support Division to enable the participant to file for child support. In the event that the participant needs assistance with completing the necessary paperwork to file for support or are in need of transportation to the Department of Social Services, the Family Development Specialist will provide the necessary supportive services to ensure access to services.

13. Describe activities that your agency has undertaken or plans to undertake, to address the Department's priorities which includes:

- Combat the **Opioid Crisis** by focusing on policies and practices that prevent opioid misuse, addiction and overdose.
- Develop better outcomes for **Early Childhood** learners to ensure that they are healthy, safe and nurtured, learning and ready to succeed.
- Expand **NCCARE360**, a statewide database that provides resource information for medical providers and human services professionals in response to social determinants of health like housing stability, food security, transportation access and interpersonal safety; and
- Implement **Healthy Opportunities** that improve the health, safety and well-being of North Carolinians by addressing conditions in which people live that directly impacts health.

According to the Division of Public Health, prescription opioid's have been a major driver of the epidemic, however, illicit drugs are not contributing to this problem in increasing numbers. The majority of unintentional opioid overdose deaths now involve heroin or other synthetic narcotics like fentanyl. The number of overdose deaths involving stimulants is also on the rise.

Between November 2020 – October 2021, Rowan County has experienced 104 Opioid related Emergency Department deaths as compared to 99 in 2020. Cabarrus County has experienced 155 opioid related Emergency Department deaths as compared to 171 in 2020. Those emergencies were documented by the Emergency Medical Services with the month of April reporting the highest deaths for the year in Rowan County and the month of July the highest county in Cabarrus County. (Injuryfreenc.dhhs.gov).

Due to the overwhelming impact that both service counties are still experiencing, it is the intent of the Salisbury-Rowan Community Action Agency, Inc. to continue assisting in the ongoing fight against opioid misuse, addiction and overdose by educating staff on the signs of misuse, and the identification of treatment centers. Staff will also continue partnering in county initiatives lead by Opioid Task Forces.

Early Childhood:

For more than fifty (50) years, the Salisbury-Rowan Community Action Agency, Inc. has operated the Head Start/Early Head Start education program and well as the Child and Adult Food Care Program. As an addition to the program, SRCAA, Inc. has worked to increase partnerships that directly enhances the learning environment for students. One of the partnerships is with the newly emerging technology non-profit organization, AppSeed.

AppSeed provides computer tablets named Seedlings to every Head Start/Early Head Start student enrolled at SRCAA, Inc. Each tablet comes preloaded with educational apps that teach reading, writing and mathematical skills. Children are also allowed to take the tablets home to allow parental engagement in learning.

SRCAA, Inc. has also developed a community-wide initiative by way of natural outdoor learning environments that meet the nutritional and overall health related needs of children and their families enrolled in SRCAA's Head Start/Early Head Start Program.

The natural outdoor learning environments consist of gardens with edible fruits and vegetables. Head Start students, parents, staff and volunteers all participate in the development and completion of each project.

The natural outdoor learning environments provide children with the following opportunities:

- Equal opportunity and access for children with disabilities to increase physical fitness, and interact with non-disabled peers
- Improved overall nutrition
- Increased physical activity
- Enhanced gross motor skills and cognitive abilities
- Enhanced creativity
- Increased social interactions

NCCARE360:

The Salisbury-Rowan Community Action Agency, Inc. is an active member of the NCCARE360 database, and provides resource information and referrals to program participants, and any inquiring community member in need of various services. Additionally, staff at SRCAA, Inc. provides information about NCCARE360 to community partners who may be unaware of the data base to help enhance usage and expand the volume of referral resources.

Healthy Opportunities:

The Salisbury-Rowan Community Action Agency, Inc. is a partnering member of the Healthy Rowan Coalition. Through this coalition SRCAA, Inc. participates with other partnering agencies to address issues of health, quality of life and nutrition within Rowan County. SRCAA, Inc. also makes ongoing referrals for healthcare, mental health and nutrition services to all interested community members and program participants in both Rowan and Cabarrus County.

**Community Services Block Grant Program
Fiscal Year 2022-23 Application for Funding
OEO Form 210**

Agency Strategy for Eliminating Poverty

Planning Period: July 1, 2022- June 30, 2023

Section I: Identification of the Problem (use additional sheets if necessary)

1. Give the Poverty Cause name(s), rank the poverty cause(s) and identify which one(s) the agency will address.
 - 1) The lack of employment opportunities, 2) Individuals lack education necessary to qualify for better employment, 3) Job skills training is needed for an under skilled workforce.

SRCAA will address the needs of employment skills training and education attainment for low-income individuals and families. The agency will provide supportive services for families or individuals to develop occupational and life skills to increase income so they may rise above the income poverty level.

SRCAA's Family Services will use the Family Development approach to partner with participants and the community to:

- Develop/Sustain a strategy to address those needs, both immediate and longer term, in the context of existing resources and opportunities in the community.
- Identify specific outcomes to be achieved among low-income people and the community;
and

Organize and implement program services, and activities, such as advocacy, support and guidance within the agency and among "partnering" organizations, to achieve anticipated results.

2. Describe the poverty cause(s) in detail in the community with appropriate statistical data (include data sources).

Socio/economic factors such as working below the poverty wage rate, in addition to the need for occupational skills development, impacts communities and the ability of residents to gain, maintain or improve employment options, consequently creating the foundation of poverty.

According to the United States' Census bureau, the estimated population in Rowan County as of April 2020 was 146,875. Of that population, 13.9% live in poverty. In Cabarrus County, the estimated population as of April 2020 was 225, 804. Of that population 7.9 % live in poverty.

- (A) Explain why the problem exists.

According to the State of North Carolina's Workforce 2011- 2020 Assessment report, ten trends impacting the labor force were identified as followed:

- Worker dislocation accelerated during the recession due to long-term structural changes.

- Workers employed in low-skill; middle-wage jobs are competing for fewer good-paying jobs while opportunities offering similar wage demand higher skills.
- While metropolitan workers have a more diverse set of career possibilities, they must continuously adapt to increasing demands in the workplace and a more competitive labor market.
- Dislocated or young workers in economically hard-hit micropolitan and rural areas have very limited alternatives for employment.
- Seeking good-paying jobs, more workers must increase their skills by accessing and completing education beyond high school or by earnings industry-recognized credentials.
- The recession slowed baby boomer retirements, but the impact is likely to be felt first and greatest in micropolitan and rural areas where more workers are near retirement age.
- High-skill in-migrants presents both opportunities and challenges in meeting the states workforce needs.
- Migration of new workers continued at near pre-recession levels, even among low skilled workers, despite the limited availability of jobs.
- Lower skilled workers accounted for most of the unemployed and required significantly greater social services during the recession.
- Workers employed in certain industries – e.g., manufacturing, finance, distribution, or construction - were more likely to lose their jobs and to need retraining to find work.

These trends are evident in both Rowan and Cabarrus Counties. According to Access NC Labor Statistics - Labor Market Information, As of November 2021, Rowan County's unemployment rate is at 3.8 compared to 7.9% last year. Cabarrus County unemployment rate is at 3.4% compared to 7.0 last year.

The 2020 Employer Needs Survey conducted by the North Carolina Department of Commerce reported that many of the past hiring difficulties still exist for employers in the Manufacturing, Construction, Healthcare, and STEM industries with 74% of employers reporting the lack of employability qualities, lack of technical skills and education credentials was the leading cause of hiring difficulties.

As reported by the Bureau of Labor Statistics, in November, the unemployment rate fell by 0.4 percentage point to 4.2 percent. Notable job gains occurred in professional and business services, transportation and warehousing, construction, and manufacturing. Employment in retail trade declined over the month.

The number of unemployed persons fell by 542,000 to 6.9 million. Both measures are down considerably from their highs at the end of the February-April 2020 recession. However, they remain above their levels prior to the coronavirus (COVID-19) pandemic (3.5 percent and 5.7 million, respectively, in February 2020).

In November, 3.6 million persons reported that they had been unable to work because their employer closed or lost business due to the pandemic—that is, they did not work at all or worked fewer hours at some point in the 12 months or more due to the pandemic.

Employment in leisure and hospitality changed a little in November (+23,000), following large gains earlier in the year. Leisure and hospitality has added 2.4 million jobs thus far in 2021, but employment in the industry is down by 1.3 million, or 7.9 percent, since February 2020.

According to the NC Department of Commerce State of North Carolina's Economic Overview, North Carolina experienced an unprecedented disruption to its labor market as a result of the COVID-19 pandemic. While many facets of the labor market have improved since the onset of the pandemic, the state has not fully recovered. The pandemic ended a decade of slow but steady job growth following the Great Recession with a precipitous drop of 12.4 percent between February and April 2020. Following this through, the state experienced several months of rapid job growth – although recovery has slowed in recent months.

While the state's economic conditions have improved considerably since the spring of 2020 at the aggregate level, the recovery has not been equitable. For example, White non-Hispanic employment has returned to its February 2020 level, while Black non-Hispanic employment is down more than 10 percent from February 2020. Furthermore, low-wage and middle wage employment declined over 2020, while high-wage employment grew. While the growth of high-wage employment is definitely good for the state's economy, the growth in high-paying employment didn't make up for the loss of lower-paying employment. For the most part, individuals earning high wages prior to the pandemic (those in the upper third of the state's wage distribution in 2019) experienced only a small decrease in employment over 2020. However, those with low-wage and middle-wage employment pre-pandemic were significantly less likely be employed in North Carolina in the 4th quarter of 2020.

While jobs, overall, have not recovered, the number of job openings (available positions) has accelerated more rapidly and as of April 2021 exceeds the number of openings prior to the pandemic. Meanwhile, the number of North Carolina jobseekers, while declining as people move from unemployed to employed, remains highly elevated and presents a good source of potential applicants for employers. However, the ratio of jobseekers to job postings as of April 2021 was even lower than its pre-pandemic level. Employers throughout the state once again face conditions of a tight labor market with only one jobseeker per opening.

As workers feel better about the pandemic, schools and daycares fully reopen (allowing parents to get back to work), and the unemployed become more anxious about the personal economic conditions North Carolina should see an increase in jobseekers. However, as the long-term trend reveals our state, and the nation, are challenged with drawing more people into labor force ease employers' hiring difficulties. This creates opportunities for those who have historically had higher rates of unemployment such as the formerly incarcerated, those with disabilities, the long-term unemployed, lower educated individuals, youth, and some minority populations as reported in the North Carolina's Department of Commerce's state of NC Economic Overview.

Rowan and Cabarrus counties continue to experience layoffs, even moreso through the COVID 19 Pandemic. Sudden layoffs and other employment disruptions are being addressed by emergency response measures; however, it is anticipated that long-term recovery efforts will be required to help customers reconnect to the workforce, particularly those for whom employment assistance has not previously been required. Many people within the service areas of Rowan and Cabarrus County are employed in low-wage occupations. Most of these occupations are service sector occupations. Some of these occupations include: Restaurant staff; retail salespeople; childcare workers; teachers assistants; housekeepers; security guards; and home health aides. These are also jobs that typically pay hourly, require in-person. attendance, and lack benefits like paid family or sick leave. The workers that hold these jobs and their families will be harmed most by a slow in the economy. (prosperitynow.org)

These facts require service providers to discuss alternative education/vocation options so that constituents in need are able to attain the skills that employers require. This information has compelled The Salisbury-Rowan Community Action Agency, Inc. (SRCAA) to take a strategic approach in employment guidance for program participants to ensure that education and skills are compatible with their desired employment interest. This is in addition to providing resources to participants in order to complete education and occupational skills training programs for the purpose of meeting employer qualifications to secure sustainable employment.

(B) Identify the segment of the population and give the number of people experiencing the problem.

The population of North Carolina is estimated to be 10,439,388 as of 2020 according to the United States' Census Bureau. Rowan County's population estimate is 146,875 and Cabarrus County which is more densely populated was 228,804. The median income in NC in 2019 was \$54,602; however, at a much lower rate, Rowan County's median income was \$49,842 and Cabarrus County's median income was \$67,328. According to the Access NC Labor Statistics, As of November 2021, Rowan County's unemployment rate is at 3.8 compared to 7.9% last year. Cabarrus County unemployment rate is at 3.4% compared to 7.0 last year. For the purposes of this grant whose participants must be income eligible, 13.9% of Rowan's population was below the poverty level and 7.9% of Cabarrus was below the poverty level.

(C) Provide demographic information of those adversely effected inclusive of:

(a) Gender

According to talkpoverty.org, 13.6 of families living in North Carolina are at or below the poverty level. Families with children experience poverty at a much higher rate. Women and single mothers experience an increased rate of poverty at 34% in comparison to two parent homes. As reported in the US Census Bureau, women make up 50.6% of Rowan County's population and 55% of the county's workforce. In Cabarrus County, women make up 51.2% of the county's population and 62.4% of the workforce.

(b) Age

Families face impoverishment due to the lack of employment opportunities, education and occupational skills training for the employment opportunities that are available. According to the US Census Bureau, North Carolina's High school graduation rate for persons over 25 was 87.8%. In Cabarrus County, the graduation rate for this same group was 89.9% and persons with bachelor's Degrees or higher was 32.3% compared to the states 31.3%. In Rowan County, there was a marked difference. High school graduates over 25 years of age, was only 85.6 % and those with bachelor's degrees or higher was only 18.5%.

According to the US Census, in 2019, the estimated number of those living in poverty in Rowan County is 13.9% of the population. The estimated number of those living in poverty in Cabarrus County is 7.9 % of the population.

(c) Race/Ethnicity for the agency's service area

With regard to race, 70.6% of North Carolinians are White, 22.2% are Black and 9.8% are of Hispanic or Latino origin. In Rowan County 79.4% are White, 16.9% are Black and 9.4% are of Hispanic origin. In Cabarrus 72.4% are White, 19.6% are Black and 11.1% are of Hispanic origin.

(D) Explain how the persons are adversely affected.

With the current rates of unemployment in both Rowan County's and Cabarrus County's Unemployment, there are some notable differences in the level of occupational skills between participants in each of the service counties, with Cabarrus having a more skilled labor force than Rowan. In addition, Cabarrus has more opportunities for growth and is adjacent to Mecklenburg County, one of the nation's fastest growing municipalities, which increases employment opportunities for residents. Additionally, Mecklenburg County is in excess of 45 miles from Rowan County, and according to the US Census Bureau, more than 4,900 Rowan County residents commute there; however, for those constituents working the lower paying jobs, the cost of commuting alone negatively impacts their personal budgets, therefore hindering the family from moving above the federal poverty level.

Section II: Resource Analysis (use additional sheets if necessary)

(E) Resources Available:

a. Agency Resources:

Salisbury-Rowan Community Action Agency, Inc. (SRCAA) has the internal capacity to serve its families. Support from our other internal programs Head Start / Early Head Start allows us to assess families' needs beyond what is provided by Community Services Block Grant (CSBG) funding.

Family Development Specialists in both the CSBG Self-Sufficiency Program and Head Start / Early Head Start collaborate to leverage support, services and referrals to help families overcome barriers and achieve goals. In addition to the Self-Sufficiency Program and Head Start/ Early Head Start, English as Second Language (ESL) and Adult Basic Education (ABE)/ General Education Diploma (GED) courses are offered at the Salisbury-Rowan Community Action Agency, Inc. (SRCAA).

By providing the opportunity for families to participant in multiple services and the internal collaborative efforts of SRCAA staff, the potential for success for program participants increases.

b. Community Resources:

Salisbury-Rowan Community Action Agency, Inc. (SRCAA) partners with many nonprofit human service agencies, schools, colleges, community development organizations, governmental entities and faith organizations to aid our participants in reaching their goals and to change the way business is conducted in the community on their behalf. Managers and staff in both counties actively build partnerships and work together with those partners to address poverty causes and seek solutions for the eradication of the barriers to economic self-sufficiency for Rowan and Cabarrus County residents

(F) Resources Needed:

c. Agency Resources:

SRCAA continues to enhance its internal systems. The information technology systems used by our staff provide outcome data; however, there are multiple departments using different systems. Since January 2013, Information technology (IT) was outsourced to improve internal IT communication systems. This advancement allows staff working with families to serve them more efficiently and expediently. Other resources are needed to develop a database system for interface and tracking the work being done with families agency wide. Reporting of outcomes to various funders would be greatly enhanced if these resources come available.

d. Community Resources:

Community resources that decrease the rising numbers of homeless persons and or those in need of affordable housing in Cabarrus and Rowan County is a resource needed. Community service providers have identified the need for increased strategies to address housing and homelessness. Additional community resources, such as the Homeless Task force in both Rowan and Cabarrus County, work to develop a community-wide strategy to end homelessness through affordable housing and other immediate solutions for low-income families to reduce homelessness or transiency. This is important to our participants to continue to be informed of different avenues and strategies to expedite placements in subsidized housing options.

Section III: Objective and Strategy

(G) Objective Statement:

To provide support and comprehensive services to assist seventy (70) new individuals/families and sixty (60) carryover families to increase their skills and income to rise above poverty level by June 30, 2023.

Strategies for Objective:

Provide support and comprehensive services to low-income families and individuals to develop occupational skills and increase income so they may rise above the poverty income level

Strategies

- To provide family development and case management services for low-income families so that they can rise above the poverty level.
- To ensure that program participants understand their role in the partnership with SRCAA so they are able to identify, create and attain their goals.
- To continue our partnership with area corporate, private and community partners to eliminate the barriers of poverty that prevent our participants from achieving self-sufficiency
- To collaborate with local offices of the Department of Health and Human Services to address the needs of our participants.
- To collaborate with the Department of Workforce Solutions to keep the community abreast of the employment trends and available work.
- To continue providing individual participant counseling, mentoring and referrals to increase participant awareness of community and agency resources.
- To plan and implement goals and set strategies with the families.
- To continue to invite low-income individuals to join advisory boards and committees.
- To increase fund development to close the gap between CSBG funding and participants need.

- To continue to research, participate in national and local conversations about poverty and its eradication, expanding the knowledge base of staff and participants

OEO Form 210 (continued)

Section IV: Results Oriented Management and Accountability Cycle (use additional sheets if necessary)

Organizational Standard 4.3 requires that an agency's strategic plan and Community Action Plan document the continuous use of the ROMA cycle and use the services of a ROMA trainer.

- (H) Community Needs Assessment: Please summarize the primary needs of your community as determined through the Community Needs Assessment, and explain which of those are Family, Agency, or Community Needs, and why.

Need 1: Opportunities for job skills training is needed for low-income individuals to obtain skills necessary to qualify for employment (agency)

Through the agency's partnerships with education providers and employment service agencies, low-income individuals will be provided with the opportunity to increase skills which will increase employment placement.

Need 2: Low-income individuals needs increased income in order to maintain basic living expenses and reduce the need for crisis assistance.

Through obtaining employment with a living wage, individuals will increase their income and therefore maintain living expenses.

Need 3: The community needs increased development to improve opportunities for low-income people to obtain standard housing.

The community needs additional programs and/or resources to assist the community with obtaining standard housing.

- (I) Achievement of Results and Evaluation: Please discuss your agency's achievement of results from last year. What were the successes and why were those areas successful? What areas did not meet targets or expectations and why were those areas not as successful? What Improvements or changes will be made for this year's work plan to achieve desired results and better meet the needs of the community?

The Salisbury- Rowan Community Action Agency, Inc. did not achieve all planned outcome targets within the 80% - 120% variance levels for the 2020-2021 program fiscal year, with the exception of the number of participant families completing education/training programs, which was met with a variance of 105%, and the number of participant families securing standard housing, which was met at a variance of 80%.

The Coronavirus outbreak has made life more complicated for many Americans with limited resources. Though immediate data may not yet be easily obtained regarding the demographics of those most impacted by the COVID-19 epidemic, previous Community Assessments, as well as countless government and academic studies have established that structural racism, xenophobia, sexism, stigmatization and othering persist – and are often exacerbated – in times

of crisis. Community Action recognizes the obligation to ensure that the barriers of structural race, gender, and other inequities are addressed during this time of crisis and beyond.

Based on the agency's most recent Community Needs Assessment, the number of participants completing training/education programs continues to be a constant barrier for many of our program participants in both Rowan and Cabarrus County. As more workers lose their jobs in the wake of the Covid 19 pandemic, it's imperative they are able to reenter the job market armed with the skills employers are looking for. According to the World Economic Forum's Future of Jobs report, at least 54% of all employees will need reskilling and upskilling by 2022. (cnbc.com) 1 in 3 Americans (34%) believe they would need more education or training to replace a lost job with one that pays a similar wage or salary. Workforce training may play a role in helping Americans weather the storm. The Salisbury - Rowan Community Action Agency, Inc. has implemented a plan of action to support a more holistic approach to serving families and providing continued supports, to assist those we serve with achieving self-sufficiency.

Like many other counties in North Carolina, Rowan and Cabarrus County have faced workforce development challenges in recent years. The NCWorks Commission released the North Carolina State of the Workforce 2011-2020 report [which examined North Carolina's workforce through an in-depth analysis of economic and employment data. The study found that the recession accelerated the shift to a knowledge-based economy and many workers are not prepared for the jobs that exist in today's economy. Key findings include:

- for
- Companies who have begun hiring since the end of the Great Recession in 2007, are looking more highly skilled workers than those who were laid off during the recession
 - Workers are competing for fewer good-paying jobs which demand higher skills.
 - Workers in rural areas of have limited alternatives for employment
 - Workers must increase their skills, as more jobs require at a minimum, some post-secondary education]

The Salisbury-Rowan Community Action Agency, Inc. will continue to take both a proactive and continued active role in ensuring that services are designed and provided to combat the issues of poverty. As previously mentioned, the agency's most recent activities involved the development of an Employment and Training Advisory Committee to improve linkages and leveraged support for program participants in Rowan and Cabarrus County. The purpose of the committee is to (a) Provide expertise or advice on employer needs, industry changes and training requirements or prerequisites for training, (b) provide opportunities for employment, internships and apprenticeships, (c) provide feedback and assess the agency's impact to further enhance services, (d) serve as an unbiased and independent sounding committee.

(J) Please name the ROMA trainer who provided services used in developing this community Action Plan and describe what specific services were provided.

Dione Adkins-Tate (NCRI) provided guidance in the development of the Community Action

Plan, which included conducting training for the governing Board of Directors concerning their duties for the implementation of the plan.

**Community Services Block Grant Program
Fiscal Year 2022-23 Application for Funding
One-Year Work Program
OEO Form 212**

Section I: Project Identification				
1. Project Name:	Self- Sufficiency Program			
2. Mission Statement:	Salisbury-Rowan Community Action Agency, Inc. provides services for individuals, children and families to enhance their quality of life and promote opportunities for self-sufficiency.			
4. Objective Statement:	To provide support and comprehensive services to assist seventy (70) new individuals/families and sixty (60) carryover families to increase their skills and income to rise above poverty level by June 30, 2022			
5. Project Period:	July 1, 2022 – June 30, 2023			
6. CSBG Funds Requested for this Project:	July 1, 2022	To	June 30, 2023	
7. Total Number Expected to Be Served:	130			
a. Expected Number of New Clients	70			
b. Expected Number of Carryover Clients	60			

**One-Year Work Program
OEO Form 212 (continued)**

Section II: One-Year CSBG Program Objective and Activities				
Identified Problem	Service or Activity	Outcome Expected	NPIs (List all NPIs applicable to activity)	Position Title(s)
Low-income participant families are in need of Community Action services and support	Provide supportive services, referrals and goal planning assistance to support low-income families and individuals	130 low-income families and individuals will be served by Community Action	7a, 7z.1	Director of Family Services, Family Development Specialists, Intake Specialist
Low-income participant families are below the poverty level	Provide supportive services, referrals and goal planning assistance to support low-income families and individuals to rise above the poverty level	10 low-income families and individuals will rise above the poverty level	1b, 3d, 3f, 3g, 3h, 7a	Director of Family Services, Family Development Specialists, Intake Specialist
Low-income participant families need to obtain employment	Provide supportive services, referrals, goal planning assistance and employment guidance to assist participant families with obtaining employment	15 low-income individuals will obtain employment	1c, 1d, 1e, 1f, 1g, 7a	Director of Family Services, Family Development Specialists, Intake Specialist
Low-income participant families need to obtain better employment	Provide supportive services, referrals, goal planning assistance and employment guidance to assist participants families	5 low-income individuals will obtain better employment	1h, 1h1, 1h2, 1h3	Director of Family Services, Family Development Specialists, Intake Specialist

	with obtaining better employment			
Low-income participant families need to obtain employment with medical benefits	Provide supportive services and referrals to assist participants families with obtaining employment with medical benefits	5 low-income individuals will obtain employment with medical benefits	1h3	Director of Family Services, Family Development Specialists, Intake Specialist
Low-income participant families need to obtain education and employment training	Provide supportive services, referrals and goal planning assistance to assist participant families with completing education/training programs	20 low-income individuals will complete education/training programs	2f, 2g, 2h, 2i, 2j	Director of Family Services, Family Development Specialists, Intake Specialist
Homeless low-income participant families need to obtain standard housing	Provide supportive services, referrals and goal planning assistance to assist participant families with securing standard housing	2 low-income families or individuals will secure standard housing	4b, 4c, 4d	Director of Family Services, Family Development Specialists, Intake Specialist
Low-income participant families need to emergency/crisis assistance	Provide supportive services, and referrals to provide participant families with emergency assistance	20 low-income individuals and families will be provided with emergency assistance	3a, 3b, 4a, 4e	Director of Family Services, Family Development Specialists, Intake Specialist
Low-income participant families need employment supports	Provide supportive services, and referrals to provide participant families with employment supports	30 low-income individuals will be provided with employment supports	4f	Director of Family Services, Family Development Specialists, Intake Specialist
Low-income participant families need educational supports	Provide supportive services, and referrals to provide participant families with educational supports	40 low-income individuals will be provided with educational supports	2z	Director of Family Services, Family Development Specialists, Intake Specialist
Low-income participant families need	Provide 10 professional and self-development sessions /	10 workshops sessions per county will be provided to	2e, 5a, 5b, 5c, 5d, 5e, 6a1, 6a2, 6a3	Director of Family Services, Family Development Specialists, Intake Specialist

professional and self-development education	workshops per county for program participant families to enhance employment skills, life skills and personal development	program participant families and individuals		
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**One-Year Work
One-Year Work Program
OEO Form 212 (continued)**

Section III: Program Administration and Operations					
Administration, Services, Operations Outcome Expected	Position Title(s)	Implementation Schedule			
		First Quarter	Second Quarter	Third Quarter	Fourth Quarter
Establish partnerships and collaborations with other Human Service agencies in Cabarrus and Rowan County.	Director of Family Services	7/01/22-9/30/22	10/1/22-12/31/22	1/1/23-3/31/23	4/1/23-6/30/23

**Community Services Block Grant Program
Fiscal Year 2022-23 Application for Funding
One-Year Work Program
OEO Form 212 (continued)**

9. Use the tables below to enter your agency's targeted outcome results. The performance measures will be included in the agency's CSBG contract.

All CSBG grantees operating self-sufficiency projects are required to enter program targets in Table 1. Please refer to *Performance Measures and Outcomes Definitions* on page 7 of the Fiscal Year 2022-23 CSBG Application Instructions. If your agency operates more than one project, you will also need to complete Table 2 on the following page and also enter specific program targets. There should be one table of outcome measures per project.

Table 1 Outcome Measures for Project 1 (enter project name)	
Measure	Expected to Achieve the Outcome in Reporting Period (Target)
The number of participant families served.	130
The number of low-income participant families rising above the poverty level.	10
The number of participant families obtaining employment.	15
The number of participant families who are employed and obtain better employment.	5
The number of jobs with medical benefits obtained.	5
The number of participant families completing education/training programs.	20
The number of participant families securing standard housing.	2
The number of participant families provided emergency assistance.	20
The number of participant families provided employment supports.	30
The number of participant families provided educational supports.	40
The average change in the annual income per participant family experiencing a change.	This measure does not require a target but must be reported.
The average wage rate of employed participant families.	This measure does not require a target but must be reported.

**Community Services Block Grant Program
Fiscal Year 2022-23 Application for Funding
One-Year Work Program
OEO Form 212 (continued)**

10. For Community Action Agencies that serve multiple counties, provide a breakdown of the expected *number of persons served* in each designated county in the table below. Show the total *number of persons served* in the table.

Number of Families to be Served Per County											
Agency Name:											
Project Name:											
County	Rowan	Cabarrus									Total
Total Planned	65	65									
Project Name:											
County											Total
Total Planned											

**Community Services Block Grant Program
Fiscal Year 2022-23 Application for Funding
Monitoring, Assessment and Evaluation Plan**

1. Describe the role and responsibilities of the following in the assessment and evaluation of agency programs.

a. Board of Directors:

The Board of Directors is responsible for the overall performance and evaluation of all agency programs. The Planning and Evaluation Committee is responsible for working with the Executive Director and staff to develop agency programs and services. The committee has direct oversight to review, evaluate, and monitor all programs to ensure compliance. The Board of Directors receives and reviews monthly reports detailing the performance of the agency's programs at each Board meeting.

b. Low-Income Community:

The low-income community has input in the agency's programs through public hearings, participating on community forums, and representation on the agency's Board of Directors.

c. Program Participants:

Program participants have the opportunity to evaluate the program by completing evaluations/surveys, participating in community forums and by serving as volunteers.

d. Others:

Partners participate in Community Round Tables during tri-annual Community Assessments in both Rowan and Cabarrus County. This allows the agency and its partners to identify collaboration opportunities and improve service delivery. It also allows others to express concerns about meeting the needs of our participants during a formalized feedback process.

2. Describe the systematic approach for collecting, analyzing and reporting customer satisfaction data to the Board of Directors.

1.0 Purpose – The procedure for collecting, analyzing and reporting customer satisfaction data to the Board of Directors establishes a system for evaluating the services provided by the Salisbury-Rowan Community Action Agency, Inc. (SRCAA, Inc.)

2.0 Scope – The procedure is applicable to all employees of the Salisbury-Rowan Community Action Agency, Inc. (SRCAA, Inc.)

3.0 Procedure

3.1 Overview - Customer satisfaction surveys may provide valuable feedback on the effectiveness of the service delivery of the Salisbury-Rowan Community Action Agency, Inc., and may be used to improve the quality systems with the customer in mind; therefore, SRCAA, Inc. encourages comments and feedback from any individual or family which it serves.

3.2 The services provided by the Salisbury-Rowan Community Action Agency, Inc. shall be evaluated through the use of customer surveys submitted by the customer in a locked box located in plain view of the customer's entrance or exit of the building.

3.4 Responses to the customer survey shall be collected and analyzed for a thirty day period. The Administrative Assistant or designee shall forward the results of customer satisfaction surveys to the appropriate management.

3.5 If during review of the responses to the customer satisfaction surveys that it is determined that a complaint needs to be addressed, the complaint(s) shall be followed up by the appropriate Program Director.

3.6 Tabulated results of the Customer Satisfaction Surveys shall be reported monthly to the Board of Directors during regularly scheduled meetings. Surveys shall be maintained for a period of one year.

3. Describe how administrative policies and procedures are monitored by the Board of Directors.

The Board of Director's reviews the agencies administrative policies on an annual basis. These policies include fiscal, personnel and procurement. When necessary the policies are revised and updated. The Manual and an Employee Handbook has been introduced to all staff. The policies are monitored as part of the self-assessment process.

4. Describe how the Board acts on monitoring, assessment and evaluation reports.

The Board of Directors reviews all monitoring, assessment and evaluation reports. The board also reviews corrective measures and ensures that policies and procedures are modified based on the reports that are received. The Board also ensures that the results of the assessment are put into an action plan to improve the agency's performance.

5. Describe the Board's procedure for conducting the agency self-evaluation.

The Board of Directors along with staff conducts an annual evaluation of the agency's program governance, management systems, fiscal, partnership engagement and program effectiveness. This evaluation is headed by an outside consultant. Upon completion the information is compiled, documented and discussed in order to develop a work plan.

6. Summarize the results of the Board's most recent self-evaluation. Describe how the information has been or will be used to develop the agency's next Strategy for Eliminating Poverty. Indicate the timeframe and planned activities for the next evaluation.

The results from the evaluation include: a) the need to expand funding beyond federal dollars, b) Increase board and management system collaborations, c) the need to further enhance our service delivery to provide support and assistance to the diverse families of the low-income community, d) increase our partnerships and collaborations to address the identified needs of the community. The information from the Board's self-evaluation will be used to enhance the strategic plan, departmental work plans and staff performance plans.

- Policy Council members receive training during monthly meeting.
- Program planning is reflective with the needs of the community.
- Oversight is provided to ensure that the agency adheres to all applicable laws and regulations.
- Maintenance repairs are done according to budget allowances.
- All inspections, and repairs are made and done to stay in compliance to with health, state and the Office of Head Start
- A Policy Council liaison attends the Board meeting to ensure that any necessary communication is delivered.
- All approvals and information from the Board are shared with Policy Council and vice versa. Information shared includes, but is not limited to policies and procedures, financial information, staffing vacancies, and program changes.
- The agency's employment practices are followed according to law.

Policy Council Community Representatives are integral in recruitment and hiring of staff.

Planned activities for the next evaluation will measure progress on the following: 1) effective board governance 2) understanding the role of the governing board under Community Action 3) Understanding the role of financial oversight and monitoring by the governing board. The next scheduled board evaluation will be conducted in March, 2022.

**Community Services Block Grant Program
Fiscal Year 2022-23 Application for Funding
CSBG Administrative Support Worksheet
OEO Form 212A**

1. Administrative Support requested for (Name of Grant):		
2. Total amount of Administrative Support requested: \$		
3. Brief description of grant including the name of the funding source:		
4. Total Grant Amount:	\$	
5. Give the reason for requesting Administrative Support from CSBG and describe how the funds will be used: (Attach supporting documentation in the Appendices)		
6. How will the agency track the CSBG funds used for Administrative Support?		
7. Basis for determining amount of Administrative Support needed. (Please select either Indirect Costs or Cost Allocation, not both.)		
Indirect Costs		
Indirect Cost Base:		
Indirect Cost Rate %:	%	
Indirect cost base amount for this grant:	\$	
Percent indirect allowed by funding source for this grant:	%	
Dollar amount indirect allowed by funding source for this grant:	\$	
Cost Allocation		
Percent of administrative costs allowed by funding source for this grant %:		
Dollar amount of administrative costs allowed by funding source for this grant:	\$	
8. Actual numerical calculation used to determine Administrative Support needed:		
9. Administrative Support to be applied: (choose one)	Monthly	
	Quarterly	
	Annually	

**Community Services Block Grant [CSBG]
Documentation of Submission to County Commissioners**

Background: The North Carolina Administrative Code [10A NCAC 97C.0111 (b)(1)(A)] requires that each CSBG grant recipient submit its Community Anti-Poverty Plan [grant application] to each County Commissioner Board that it serves.

Instructions: This form is to be completed and notarized by the Clerk to the Board.

Agency Name: _____

County: _____

Date of Application Submission: _____

[Note: This application should be submitted to the County Commissioners at least thirty [30] days prior to application submission to the Office of Economic Opportunity [OEO]. The grant application is due to OEO **January 14, 2022**.

Clerk to the Board should initial all items below.

_____ The agency submitted a complete grant application for Commissioner review.

_____ The Clerk to the Board will be responsible for assuring that the application is distributed to the Commissioners.

_____ Commissioners' comments provided those to the agency. (If applicable)

Clerk to the Board

Date

Notary

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

BOC - Appointments to Boards and Committees

BRIEF SUMMARY:

The following appointment to Boards and Committees are recommended for January:

Appointments - Cabarrus County Youth Commission

The Cabarrus County Youth Commission recommends the appointment of Makhi Nash to serve on the Commission as an A.L. Brown High School representative.

Representative recommendation is Makhi Nash.

Appointments - Firemen's Relief Fund Trustees

The Cabarrus County Volunteer Fire Departments have submitted the following individuals for appointments/reappointments as Firemen's Relief Fund Trustees*:

<u>Volunteer</u>	<u>Department</u>
Jerry Helms	Allen
David R. Blackwelder	Cold Water
Joey Houston	Flowe's Store
Kelly Whitley	Georgeville
Tim Wooten	Harrisburg
Joe Eudy	Midland
Jeff Russell	Mt. Mitchell
Del Eudy	Mt Pleasant Rural
Kenny Suther	North East
Danny Brown	Odell

Rebecca Shue

Rimer

*These appointments are exempt from the County Appointment Policy. Recommendations are submitted by each of the respective volunteer fire departments.

Representative recommendations are Kenny Suther (North East); and reappoint Jerry Helms (Allen), David R. Blackwelder (Cold Water), Joey Houston (Flowe's Store), Kelly Whitley (Georgeville), Tim Wooten (Harrisburg), Joe Eudy (Midland), Jeff Russell (Mt. Mitchell), Del Eudy (Mt. Pleasant Rural), Danny Brown (Odell), Rebecca Shue (Rimer).

REQUESTED ACTION:

Provide information.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Cooperative Extension - Cabarrus County Youth Commission Bylaw Update

BRIEF SUMMARY:

The Cabarrus County Youth Commission would like to update their bylaws to include two new positions to represent the new West Cabarrus High School. This will increase the total membership to 22.

REQUESTED ACTION:

Motion to approve the Cabarrus County Youth Commission bylaw update as follows:

The Youth Commission will be comprised of two youth from the following high schools: A.L. Brown High School, Central Cabarrus High School, Concord High School, Cox Mill High School, Hickory Ridge High School, Jay M. Robinson High School, Mount Pleasant High School, West Cabarrus High School, and Northwest High School. There will be four additional students serving as at-large members from the following schools: Performance Learning Center, Early College, Opportunity High School, and private or homeschools. There will be a total of 22 youth serving on the Youth Commission. Members shall serve without compensation.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Tracy LeCompte, Cooperative Extension Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Cooperative Extension - Family and Consumer Science Program Line Budget Increase

BRIEF SUMMARY:

The Family and Consumer Science (FCS) program through NC Cooperative Extension at the Cabarrus County Center has increased programs faster than expected. We are requesting a budget increase from \$500 to \$2000 for both the revenue and expense lines relating to FCS program supplies to accommodate upcoming programs.

REQUESTED ACTION:

Motion to approve the addition of \$1500 to the Cooperative Extension revenue line item 00165410-6606 FCS and the expense line item 00195410-9356 FCS and adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Tracy LeCompte, Cooperative Extension Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Budget Amendment

Budget Revision/Amendment Request

Date: 1/18/2022

Amount: 500.00

Dept. Head: Tracy LeCompte

Department: Cooperative Extension

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

The Family and Consumer Science program through NC Cooperative Extension at the Cabarrus County Center has increased programs faster than expected. We are requesting a budget increase from \$500 to \$2000 for both the revenue and expense lines relating to FCS program supplies to accomodate upcoming programs.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	5410-6606-FCS	Program Fees-Family Consumer S	500.00	1,500.00		2,000.00
001	9	5410-9356-FCS	Special Program Supplies-FCS	500.00	1,500.00		2,000.00
							0.00
							0.00
							0.00
							0.00
							0.00
							0.00

Total 0.00

Budget Officer

☐ Approved

☐ Denied

County Manager

☐ Approved

☐ Denied

Board of Commissioners

☐ Approved

☐ Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Emergency Management - Homeland Security Grant Award and Budget Amendment

BRIEF SUMMARY:

Cabarrus County has been awarded a North Carolina Emergency Management Federal Homeland Security Grant. These grants are distributed on a regional basis through the NCEM Domestic Preparedness Regional (DPR) program. Local jurisdictions rotate as "host" counties to manage awarded funds and transfer equipment to the receiving agency. This grant cycle Cabarrus County is serving as a "host" county and has received an award in the amount of \$20,000. These funds will be used to purchase sheltering equipment that will be transferred to various counties. Cabarrus County will also receive some of the equipment purchased through the grant. There is no County match.

REQUESTED ACTION:

Motion to accept the grant award and adopt the associated budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Steven Langer, Emergency Management Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Homeland Security Grant Award Letter
- ▢ Homeland Security Grant BA



Roy Cooper, Governor

Casandra Skinner Hoekstra, Interim Secretary

William C. Ray, Director

Homeland Security Grant Program (HSGP)**Fiscal Year 2021**

AL #: 97.067

Grant#: EMW-2021-SS-00039

SUBAWARD NOTIFICATION

Steven Langer
Cabarrus County
30 Corban Ave SE
Concord, NC 28026-0707

Period of Performance: October 1, 2021 to February 28, 2024
Project Title: Shelter Support Equipment
Total Amount of Award: \$20,000.00
MOA #: 2140029

North Carolina Emergency Management (NCEM) is pleased to inform you that the federal Fiscal Year (FY) 2021 Homeland Security Grant Program (HSGP) has been approved for funding. In accordance with the provisions of FY 2021 HSGP award, NCEM hereby awards to the foregoing subrecipient a grant in the amount shown above.

Payment of funds: The grant shall be effective upon final approval by NCEM of the grant budget and program narrative and the execution of the forthcoming Memorandum of Agreement. Grant funds will be disbursed (according to the approved project budget) upon receipt of evidence that funds have been invoiced and products received and/or that funds have been expended (i.e., invoices, contracts, itemized expenses, etc.).

Conditions: The subrecipient shall understand and agree that funds will only be expended for those projects outlined in the funding amounts as individually listed above. Subrecipient shall also certify the understanding and agreement to comply with the general and fiscal terms and conditions of the grant including special conditions; to comply with provisions of the 2 CFR 200 and all applicable laws governing these funds and all other federal, state and local laws; that all information is correct; that there has been appropriate coordination with affected agencies; that subrecipient is duly authorized to commit the applicant to these requirements; that costs incurred prior to grant application approval will result in the expenses being absorbed by the subrecipient; and that all agencies involved with this project understand that federal funds are limited to the period of performance. Subrecipient must read and sign forthcoming Memorandum of Agreement for acceptance of the award.

For projects involving construction or the installation of equipment:

Prior to funds being expended from this award the subrecipient must complete and submit an Environmental Planning and Historical Preservation form to NCEM for approval. On receipt of the approval letter from NCEM the subrecipient may begin to expend grant funds.

Supplanting: The subrecipients confirm that sub-grant funds will not be used to supplant or replace local or state funds or other resources that would otherwise have been available for homeland security activities. In compliance with that mandate, the subrecipient will certify that the receipt of federal funds through NCEM shall in no way supplant or replace state or local funds or other resources that would have been made available for homeland security activities.

GRANT AWARD NOTICE: THIS AWARD IS SUBJECT TO THE GRANT SPECIAL CONDITIONS AND FINAL APPROVAL BY THE DEPARTMENT OF PUBLIC SAFETY, NORTH CAROLINA EMERGENCY MANAGEMENT GRANT PROGRAM BUDGET AND NARRATIVE

**MAILING ADDRESS**

4236 Mail Service Center
Raleigh NC 27699-4236
www.readync.org
www.ncdps.gov

OFFICE LOCATION

1636 Gold Star Drive
Raleigh, NC 27607-3371
Telephone: (919) 825-2500
Fax: (919) 825-2685



North Carolina Department of Public Safety

Emergency Management

Roy Cooper, Governor
Casandra Skinner Hoekstra, Interim Secretary

William C. Ray, Director

Homeland Security Grant Program (HSGP)

Fiscal Year 2021

AL #: 97.067

Grant #: EMW-2021-SS-00039

Memorandum of Agreement (MOA)

between

Recipient:

State of North Carolina
Department of Public Safety
Emergency Management

Subrecipient:

Cabarrus County
Tax ID/EIN #: 566000281
Duns #: 086861630

MOA #: 2140029

Award amount: \$20,000.00

Period of performance:

October 1, 2021 to February 28, 2024

1. Purpose

The purpose of this Memorandum of Agreement (MOA) is to establish responsibilities and procedures to implement the terms and conditions of the US Department of Homeland Security (DHS) Homeland Security Grant Program (HSGP). More information about HSGP is available at: <https://www.fema.gov/grants/preparedness/homeland-security>. This MOA is to set forth terms by which the Recipient, State of North Carolina, Department of Public Safety, North Carolina Emergency Management (NCEM), shall provide HSGP funding to the Subrecipient to fund projects related to Homeland Security Planning, Operations, Equipment purchases, Training and Exercises. For a more detailed description of the approved Scope of Work see Attachment 1.

2. Program Authorization and Regulations

This MOA is authorized under the provisions of: (1) Section 2002 of the *Homeland Security Act of 2002* (Pub. L. No. 107-296, as amended) (6 U.S.C. § 603 - § 609), (2) *Department of Homeland Security Appropriations Act, 2021* (Pub. L. No. 116-260), (3) FY 2021 HSGP Notice of Funding Opportunity (NOFO): <https://www.fema.gov/media-collection/homeland-security-grant-notices-funding-opportunity>, (4) applicable FEMA Grant Programs Directorate Information Bulletins (see <https://www.fema.gov/grants/preparedness/about/informational-bulletins>), and (5) *NC Emergency Management Act*, North Carolina General Statutes (N.C.G.S.) Chapter 166A.

The funds awarded under this grant must be used in compliance with all applicable federal, state, local and tribal laws and regulations, including N.C.G.S. §§ 143C-6-21, 143C-6-22, 143C-6-23 and 09 NCAC 03M. By accepting this award, the Subrecipient agrees to use these funds in a manner consistent with all applicable laws and regulations.

3. Projects managed by Recipient (NCEM) on behalf of Subrecipient - Return of Funds

By initialing, Subrecipient requests that Recipient (NCEM on behalf of State of North Carolina) retains all funds awarded to Subrecipient under this grant. Subrecipient desires for NCEM and/or its assigns to conduct the activities described in Attachment 1 of this MOA on its behalf. These activities are related to planning, making equipment purchases, and conducting training and exercises to improve prevention, protection, preparedness, response, and recovery capabilities. Subrecipient relieves itself from the requirements set forth in this MOA with respect to all funds returned to Recipient.

4. Assignment of Funds by Subrecipient to Designated Third Party (not NCEM)

___ By initialing, Subrecipient agrees to assign all funds awarded under this grant to a designated third party (an entity/organization other than NCEM). Subrecipient and designated third party agree to complete Appendix 6 to this MOA, which is to be signed by both parties, designating third party to assume responsibility for all requirements set forth in this MOA with respect to all funds assigned to third party.

5. Compensation

Recipient agrees that it will pay Subrecipient compensation for eligible services to be rendered by Subrecipient. Payment to Subrecipient for expenditures under this MOA will be reimbursed after Subrecipient's cost report is submitted and approved for eligible scope of work activity. Grant funds will be disbursed (according to the approved project budget) upon receipt of evidence that funds have been invoiced, products or services received (i.e., invoices, contracts, itemized expenses, etc.), and proof of payment is provided.

Subrecipients must meet all reimbursement requirements contained herein. Non-compliance may result in denial of reimbursement request(s) or revocation of equipment and/or grant funds awarded for this project. See also paragraph 9 below regarding compliance.

6. Funding Eligibility Criteria

Federal funds administered through Recipient (NCEM on behalf of State of North Carolina) are available to local governments to assist in the cost of developing and maintaining a comprehensive homeland security response program. Continued HSGP funding is contingent upon completion of all HSGP funding requirements. The following eligibility criteria must be adhered to during the entire duration of the grant program:

A. Recipient/Subrecipient must:

- i. Be established as a state, local, or nonprofit agency by appropriate resolution/ordinance.
- ii. Subrecipient must have a DUNS number, prior to any funds being released. DUNS numbers may be obtained from either of the following websites: www.dnb.com or <http://fedgov.dnb.com/webform>.
- iii. Each subrecipient shall ensure their organization is registered with the System for Award Management (SAM). Every applicant is required to have their name, address, DUNS number and EIN up to date in SAM, and the DUNS number used in SAM must be the same one used to apply for all FEMA awards. SAM information can be found at <http://www.sam.gov>. Future payments will be contingent on the information provided in SAM; therefore it is imperative that the information is correct.
- iv. Complete any procurement(s) and expenditures no later than February 28, 2024.
- v. Provide quarterly progress reports to NCEM Grant Managers (ncemgrants1@ncdps.gov) using the grant Quarterly Report form (Attachment 2), by the following dates: *January 15th, April 15th, July 15th and October 15th*.
- vi. Submit requests for reimbursement with all required documentation attached.

B. File Retention (see Attachment 5 "Required Subrecipient File Documentation"):

Subrecipient is required to maintain records and (invoices) of this grant for three years after termination of the grant, or audit if required, or longer where required by law, as outlined below, attached and incorporated by reference. Recipient must meet the record retention requirements in 2 CFR 200.334 and must maintain a file for each HSGP grant award. However, if any litigation, claim or audit has been initiated prior to the expiration of the three-year period and extends beyond the five-year period, the records shall be retained until all litigation, claims or audit findings involving the records have been resolved. The following files must be available for review by NCEM staff for site visits, project closeout and audits:

- i. Resolution/ordinance establishing Subrecipient as a state or local government, or nonprofit organization.
- ii. Award letter, MOA, and supporting appendices.
- iii. Completed appropriate reports with specifications, solicitations, competitive quotes or proposals, basis for selection decisions, purchase orders, contracts, invoices and proof(s) of payment.
- iv. Audit findings and corrective action plans.
- v. Equipment inventory records with photo documentation of labeling using labels provided by NCEM.

7. Conditions

The Subrecipient certifies that it understands and agrees that funds will only be expended for those projects outlined in the funding amounts as individually listed in the FY 2021 HSGP Application packet, incorporated by reference herein. The Recipient and Subrecipient certify that each understands and agrees to comply with the general and fiscal terms and conditions of the grant including special conditions; to comply with provisions of the applicable laws, rules and

policies governing these funds; that all information is correct; that there has been appropriate coordination with affected agencies; that the Recipient is duly authorized to commit the Subrecipient to these requirements; that costs incurred prior to grant application approval will result in the expenses being absorbed by the Subrecipient; and that all agencies involved with this project understand that all federal funds are limited to the federal period of performance.

8. Supplantation

Subrecipients are required to assure and certify that these grant funds will not be used to supplant or replace local or state funds or other resources that would otherwise have been available for homeland security activities. Subrecipients may be required to supply documentation certifying that a reduction in non-federal resources occurred for reasons other than the receipt or expected receipt of federal funds.

9. Compliance

Subrecipient shall comply with applicable federal, state, local and/or tribal statutes, regulations, ordinances, licensing requirements, policies, guidelines, reporting requirements, certifications and other regulatory matters for the conduct of its business and purchase requirements performed under this MOA. This includes all requirements contained in the applicable FY 2021 HSGP NOFO referenced in paragraph 2 above. Subrecipient shall be wholly responsible for the purchases made under this MOA and for the supervision of its employees and assistants.

Failure to comply with the specified terms and conditions of this MOA may result in the return of funds and any other remedy for noncompliance specified in 2 CFR 200.339, and/or termination of the award per 2 CFR 200.340. Additional conditions may also be placed upon Subrecipient for noncompliance with the specified terms and conditions of this MOA, including (but not limited to) additional monitoring.

10. Responsibilities

Recipient:

- A. Recipient shall provide funding to Subrecipient to perform the activities as described herein.
- B. Recipient shall conduct a review of the project to ensure that it is in accordance with HSGP requirements.
- C. The federal award date is October 1, 2021. Funds allocated must be encumbered and invoices received by NCEM by February 28, 2024.
- D. Recipient shall directly monitor the completion of this project.

Subrecipient:

- A. This MOA must be signed and returned to NCEM within 45 days after Subrecipient receives notice of this award. The grant shall be effective upon return of the executed Grant Award and MOA and final approval by NCEM of the grant budget and program narrative.
- B. The Subrecipient shall expend FY 2021 HSGP Grant Program funds in accordance with the FY2021 HSGP NOFO, the grant application, and Subaward Notification.
- C. Closeout Reporting Requirements. In accordance with 2 CFR 200.344, Subrecipient must submit to Recipient, no later than 90 calendar days after the end date of the period of performance, all financial, performance, and other reports as required by the terms and conditions of the federal award, this MOA and [DHS Standard Terms and Conditions](#) (Attachment 4), incorporated by reference herein, for the performance of the activities.
- D. Procurement. The Subrecipient shall utilize State of North Carolina and/or local procurement policies and procedures for the expenditure of funds, and conform to applicable state and federal law and the standards identified in 2 CFR 200.317 – 200.327. Subrecipient must follow procurement procedures and policies as outlined in the applicable FY2021 HSGP NOFO, Appendix II of 2 CFR Part 200-Contract Provisions for Non-Federal Entity Contracts Under Federal Awards, and the 2021 FEMA Preparedness Grants Manual. Subrecipient shall comply with all applicable laws, regulations and program guidance. Subrecipient must comply with the most recent version of the funding administrative requirements, cost principles, and audit requirements. Administrative and procurement practices must conform to applicable federal requirements. A non-exclusive list of regulations commonly applicable to DHS grants are listed below, codified in the following guidance: 15 CFR Part 24; Federal Acquisition Regulations (FAR), Part 31.2; 28 CFR Part 23 “Criminal Intelligence Systems Operating Policies”; 49 CFR Part 1520 “Sensitive Security Information”; Public Law 107-296, The Critical Infrastructure Act of 2002; Title VI of the Civil Rights Act of 1964, as amended, 42 U.S.C. 2000 et. seq.; Title IX of the Education Amendments of 1972, as amended, 20 U.S.C. 1681 et. seq; Section 504 of the Rehabilitation Act of 1973, as amended, 29 U.S.C.

794; The Age Discrimination Act of 1975, as amended, 20 U.S.C. 6101 et. seq.; Cash Management Improvement Act (CMIA) and its implementing regulations at 31 CFR Part 205; FEMA Grant Programs Directorate, Grants Management Division, Match Guidance; Certifications and Assurances regarding Lobbying 31 U.S.C. 1352, Drug-Free Workplace Act, as amended, 41 U.S.C. 701 et. seq. and Certification Regarding Drug-Free Workplace Requirements, Debarment and Suspension Executive Orders 12549 and 12689 and certification regarding debarment, suspension and other responsibility matters; 28 CFR Parts 66, 67, 69, 70 and 83; and Grant Award and Special Conditions documents.

- E. Submit invoice(s) requesting reimbursement for item(s) received to NCEM Grants Management Branch (ncemgrants1@ncdps.gov). Recipient will reimburse Subrecipient for eligible costs as outlined in the applicable DHS program guidelines and FY2021 HSGP NOFO. Subrecipient must take possession of all purchased equipment and receive any grant-eligible service prior to seeking reimbursement from the Recipient. Subrecipient must submit request for reimbursement within 60 days of payment of invoice. Requests for reimbursement submitted more than 60 days after Subrecipient payment of invoice may be denied.
- F. Complete the procurement(s) process not later than February 28, 2024.
- G. Provide quarterly progress reports to NCEM Grant Managers (ncemgrants1@ncdps.gov) using the grant Quarterly Report form (Attachment 2), by the following dates: January 15th, April 15th, July 15th and October 15th.
- H. Maintain a grant management filing system as required in this MOA (Attachment 5).
- I. Provide a list at project Closeout to NCEM Grants Management Branch (ncemgrants1@ncdps.gov), DPR Chair, and Branch Office of all items purchased through this grant. This information is to be reported on the “Grant-Funded Typed Resource Report” (Attachment 3) or similar spreadsheet. See FEMA Resource Typing Library Tool (RTLTL) at <https://rtltoolkit.fema.gov/Public>.
- J. Comply with the applicable federal statutes, regulations, policies, guidelines and requirements, reporting requirements and certifications as outlined in the FY 2021 HSGP NOFO and Subaward Notification, and [DHS Standard Terms and Conditions](#) (Attachment 4).
- K. Comply with current federal laws and suspension and debarment regulations pursuant to 2 CFR 200.213 – 200.214, 2 CFR Part 180 and U.S. Office of Management and Budget (OMB) Guidance, which requires in pertinent part that when a non-federal entity enters into a covered transaction with an entity at a lower tier, the non-federal entity must verify that the entity is not suspended or debarred or otherwise excluded. Subrecipient shall be responsible to ensure that it has checked the federal System for Awards Management (SAM), <https://sam.gov/content/exclusions> and the State Debarred Vendors Listing, <https://ncadmin.nc.gov/documents/nc-debarred-vendors>, to verify that contractors or subrecipients have not been suspended or debarred from doing business with the federal government.
- L. Ensure that HSGP funds are not used to support hiring sworn public safety officers for the purposes of fulfilling traditional public safety duties or to supplant traditional public safety positions and responsibilities.
- M. Non-Supplanting Requirement. See paragraph 8 (Supplantation).
- N. All materials publicizing or resulting from award activities shall contain this acknowledgement: “This project was supported by a federal award from the US Department of Homeland Security, Department of Public Safety, North Carolina Emergency Management.” Use of the federal program logo must be approved by DHS. Printed as a legend, either below or beside the logo shall be the words “Funded by US Department of Homeland Security”.
- O. Subrecipient shall have sole responsibility for the maintenance, insurance, upkeep, and replacement of any equipment procured pursuant to this MOA as follows:
 - i. Recipient and Subrecipient shall take an initial physical inventory of any equipment. Equipment is defined as tangible, non-expendable property having a useful life of more than one year and an acquisition cost of \$5,000 or more per unit. Subrecipient may have property management guidelines that are more restrictive, requiring a unit of equipment with a value of less than \$5,000 to be inventoried. If so, such equipment purchased under this award allocation shall be included on the report submitted to Recipient. The grant summary, cost reports with backup documentation, certificate of title, and any other Subrecipient reports or inventory reports that include information regarding the grant, vendor, invoice number, cost per item, number of items, description, location, condition and identification number may be used to meet this requirement.

- ii. Subrecipient must ensure a control system exists to ensure adequate safeguards to prevent loss, damage or theft. Subrecipient shall be responsible for replacing or repairing equipment which is willfully or negligently lost, stolen, damaged, or destroyed. Any loss, damage or theft of the property must be investigated and fully documented, and made part of the official project records.
 - iii. Subrecipient or equipment owner must ensure adequate maintenance procedures exist to keep the equipment in good condition.
 - iv. Disposition Procedures. Unless otherwise directed by NCEM, DHS and/or FEMA, Subrecipient may dispose of the equipment when the original or replacement equipment acquired under the grant award is no longer needed for the original project or program, or for other activities currently or previously supported by a federal awarding agency. However, Subrecipient must notify NCEM Grants Management Branch prior to disposing of any equipment purchased with grant funds. Items with a fair market value of less than \$5,000 may be retained, transferred or otherwise disposed of with prior approval of NCEM and in accordance with disposition requirements in 2 CFR 200.313. Unless otherwise directed by NCEM, DHS and/or FEMA, items with a current per unit standard federal or fair market value in excess of \$5,000 may be retained, transferred or otherwise disposed of with prior NCEM approval in accordance with disposition requirements in 2 CFR 200.313. Subrecipient must provide documentation that includes the method used to determine current fair market value.
 - v. Only allowable equipment listed in the [Authorized Equipment List \(AEL\)](#) for HSGP are eligible for purchases from this grant.
- P. Property and Equipment. Property and equipment purchased with HSGP funds shall be titled to Subrecipient, unless otherwise specified by NCEM, DHS and/or FEMA. Subrecipient shall be responsible for the custody and care of any property and equipment purchased with HSGP funds furnished for use in connection with this MOA, and shall reimburse the Recipient for any loss or damage to said property until the property is disposed of in accordance with HSGP Program requirements. Recipient will not be held responsible for any property purchased under this MOA.
- Subrecipient must utilize all property and equipment as intended in their project application to NCEM. Any variation from this intended use must be requested in writing and approved by NCEM. Any property and equipment purchased under the HSGP grant, including this specific grant award to Subrecipient, is subject to use as a regional asset to be utilized and directed by DHS, NCEM, and Domestic Preparedness Region (DPR) partners statewide as needed.
- Per 2 CFR 200.313, during the time that equipment is used on the project or program for which it was acquired, Subrecipient must also make the equipment available for use on other projects or programs currently or previously supported by this or other federal grants, provided that such use will not interfere with the work on the projects or program for which it was originally acquired. First preference for other use must be given to other programs or projects supported by DHS that financed the equipment and second preference must be given to other programs or projects under grants from other federal awarding agencies. NCEM, in conjunction with DHS and DPR partners, will determine and direct how equipment will be redeployed.
- Failure to comply with these terms and conditions may result in the return of funds and any other remedy for noncompliance specified in 2 CFR 200.339, and/or termination of the award per 2 CFR 200.340. Additional conditions may also be placed upon Subrecipient for noncompliance with the specified terms and conditions of this MOA, including (but not limited to) additional monitoring and special conditions placed on future awards per 2 CFR 200.208.
- Q. Indirect Costs. No indirect or administrative costs will be charged to this award. See 2 CFR 200.332(a).
 - R. Communications equipment. In an effort to align communications technologies with current statewide communications plans, systems, networks, strategies and emerging technologies, the NCEM Communications Branch requires that purchases made with grant funds meet the standards identified in Attachment 6.
 - S. The purchase or acquisition of any additional materials, equipment, accessories or supplies, or the provision of any training, exercise or work activities beyond that identified in this MOA, shall be the sole responsibility of Subrecipient and shall not be reimbursed under this MOA.
 - T. Conflicts of Interest. Per 2 CFR 200.112 and the 2021 FEMA Preparedness Grants Manual, all subrecipients must disclose in writing to NCEM, and attempt to avoid, any real or potential conflict of interest that may arise during the administration of a federal grant award. For purposes of this MOA, conflicts of interest may arise in situations

where a subrecipient employee, officer, or agent, any members of his or her immediate family, or his or her partner has a family relationship, close personal relationship, business relationship, or professional relationship, with anybody at DHS, FEMA and/or NCEM involved in the administration of this grant award.

Per 2 CFR 200.318 and the 2021 FEMA Preparedness Grants Manual, all subrecipients that are non-federal entities other than states are required to maintain written standards of conduct covering conflicts of interest and governing the actions of their employees engaged in the selection, award, and administration of contracts. No employee, officer, or agent may participate in the selection, award, or administration of a contract supported by a federal award if he or she has a real or apparent conflict of interest. Such conflicts of interest would arise when the employee, officer, or agent, any member of his or her immediate family, his or her partner, or an organization that employs or is about to employ any of the parties indicated herein, has a financial or other interest in or a tangible personal benefit from a firm considered for a contract. The officers, employees, and agents of the subrecipient may neither solicit nor accept gratuities, favors, or anything of monetary value from contractors or parties to subcontracts. However, subrecipients may set standards for situations in which the financial interest is not substantial, or the gift is an unsolicited item of nominal value. The standards of conduct must provide for disciplinary actions to be applied for violations of such standards by officers, employees, or agents of the subrecipient. All subrecipients must disclose in writing to NCEM, and attempt to avoid, any real or potential conflicts of interest with respect to procurement, contracting and subcontracting with funds provided under this grant award. Upon request, subrecipients must also provide a copy of their standards of conduct policy covering conflicts of interest with respect to procurement, contracting and subcontracting with funds provided under this grant award.

- U. **Environmental Planning and Historic Preservation (EHP) Compliance.** Subrecipients proposing projects that could impact the environment, including, but not limited to, the construction of communication towers, modification or renovation of existing buildings, structures, and facilities, or new construction including replacement of facilities, must participate in the DHS/FEMA EHP review process. For details see: <https://www.fema.gov/grants/preparedness/preparedness-grants-ehp-compliance>.
- V. Subrecipient must have an acceptable local travel regulation plan or accept the state travel regulations. Refer to 2 CFR 200.475 for travel costs.

11. Funding

All terms and conditions of this MOA are dependent upon and subject to the allocation of funds from DHS and NCEM for the purposes set forth, and the MOA shall automatically terminate if funds cease to be available.

Allowable costs shall be determined in accordance with applicable DHS Program Guidelines, which include, but may not be limited to, the FY2021 HSGP NOFO, 2 CFR 200 Subpart E, Federal Acquisition Regulations (FAR) Part 31.2, OMB Circulars A-21, and applicable DHS and FEMA financial management guidance available at <https://www.dhs.gov/dhs-grants> and <https://www.fema.gov/grants/guidance-tools>. Allowable costs are also subject to the approval of the State Administrative Agent for the State of North Carolina, the Secretary of the Department of Public Safety.

12. Taxes

Subrecipient shall be considered to be an independent subrecipient and as such shall be responsible for ALL taxes. There shall be no reimbursement for taxes incurred by the subrecipient under this grant.

13. Warranty

As an independent subrecipient, the Subrecipient will hold Recipient harmless for any liability and personal injury that may occur from or in connection with the performance of this MOA to the extent permitted by the North Carolina Tort Claims Act. Nothing in this MOA, express or implied, is intended to confer on any other person any rights or remedies in or by reason of this MOA. This MOA does not give any person or entity other than the parties hereto any legal or equitable claim, right or remedy. This MOA is intended for the sole and exclusive benefit of the parties hereto. This MOA is not made for the benefit of any third person or persons. No third party may enforce any part of this MOA or shall have any rights hereunder. This MOA does not create, and shall not be construed as creating, any rights enforceable by any person not a party to this MOA. Nothing herein shall be construed as a waiver of the sovereign immunity of the State of North Carolina.

14. State of North Carolina Reporting Requirements per NCGS 143C-6-23 and 09 NCAC 03M

North Carolina state law ([N.C.G.S. 143C-6-23](#) and [09 NCAC 03M](#)) requires every non-state entity (including non-profit organizations, counties and local governments) that receives state or federal pass-through grant funds from state

agencies to file annual reports on how those grant funds were used no later than three months after the end of the non-state entity's fiscal year.

Refer to "State Grant Compliance Reporting Forms" on the following website for instructions and applicable forms for subrecipients to meet these requirements: <https://www.ncdps.gov/our-organization/emergency-management/emergency-management-grants/grants-management-compliance> .

Level I (Less than \$25,000)

A grantee receiving less than \$25,000 (combined) in state or federal pass through funds must submit:

- Certification Form.
- State Grants Compliance Reporting for Receipts of Less than \$25,000.
- Level I form and reporting instructions are available on the above website.

Level II (\$25,000 - \$499,999)

A grantee that receives between \$25,000 - \$499,999 (combined) in state or federal pass-through funding must submit:

- Certification Form.
- State Grants Compliance Reporting for Receipts of \$25,000 or More.
- Schedule of Receipts and Expenditures.
- Program Activities and Accomplishments Reports.
- Level II form and reporting instructions are available on the above website.

Level III (\$500,000 - \$749,999)

A grantee that receives a combined \$500,000 or more in state funding or federal pass-through funding must submit:

- Certification Form.
- State Grants Compliance Reporting for Receipts of \$25,000 or More.
- Program Activities and Accomplishments Reports.
- Level III form and reporting instructions are available on the above website.
- Submit within nine months of the grantee's fiscal year end: Submit to DPS Internal Audit a single audit prepared and completed in accordance with Generally Accepted Government Auditing Standards. See paragraph 15 below for audits.

Level III Continued (\$750,000+)

A grantee that receives a combined \$750,000 or more in funding from all federal funding sources, even those passed through a state agency must submit:

- Certification Form.
- State Grants Compliance Reporting for Receipts of \$25,000 or More.
- Program Activities and Accomplishments Reports.
- Level III form and reporting instructions are available on the above website.
- Submit within nine months of the grantee's fiscal year end:
 - Submit to DPS Internal Audit a single audit prepared and completed in accordance with Generally Accepted Government Auditing Standards.
 - Post the single audit to the Federal Audit Clearinghouse (<https://harvester.census.gov/facweb/>).
 - Make copies of the single audit available to the public. See paragraph 15 below for audits.

15. Audit Requirements

For all federal grant programs, Subrecipient is responsible for obtaining audits in accordance with 2 CFR 200 Subpart F.

Per 09 NCAC 03M .0205, a subrecipient that receives a combined **\$500,000** or more in **North Carolina state funding or federal funding passed through a state agency** must within 9 months of the subrecipient's fiscal year end submit to DPS Internal Audit (AuditGrantsReport@ncdps.gov) a single audit prepared and completed in accordance with Generally Accepted Government Auditing Standards (GAGAS): <https://www.gao.gov/yellowbook>.

Per 2 CFR 200.501, a subrecipient that receives a combined **\$750,000** or more in funding from all **federal** funding sources, even those passed through a state agency, must have a single audit conducted in accordance with 2 CFR 200.514 and GAGAS within 9 months of Subrecipient's fiscal year end. Subrecipient must:

- A. Post the single audit conducted in accordance with 2 CFR 200.514 and GAGAS to the Federal Audit Clearinghouse <https://harvester.census.gov/facweb/>.
- B. Submit to DPS Internal Audit (AuditGrantsReport@ncdps.gov) a single audit prepared and completed in accordance with GAGAS. This can, at the option of Subrecipient, be the same single audit submitted to the Federal Audit Clearinghouse in paragraph 15.A. above.
- C. Make copies of the single audit available to the public.

16. Subrecipient Monitoring

See Attachment 7 for subrecipient monitoring.

17. Points of Contact

To provide consistent and effective communication between Subrecipient and the NCEM, each party shall appoint a Principal Representative(s) to serve as its central point of contact responsible for coordinating and implementing this MOA. The NCEM contact shall be, Assistant Director - Administration, the NCEM Grants Management Branch Staff, and the NCEM Field Branch Staff. The Subrecipient point of contact shall be the person designated by the Subrecipient. All confidential information of either party disclosed to the other party in connection with the services provided hereunder will be treated by the receiving party as confidential and restricted in its use to only those uses contemplated by the terms of this MOA. Any information to be treated as confidential must be clearly marked as confidential prior to transmittal to the other party. Neither party shall disclose to third parties, the other party's confidential information without written authorization to do so from the other party. Specifically excluded from such confidential treatment shall be information that:

- A. As of the date of disclosure and/or delivery, is already known to the party receiving such information.
- B. Is or becomes part of the public domain, through no fault of the receiving party.
- C. Is lawfully disclosed to the receiving party by a third party who is not obligated to retain such information in confidence.
- D. Is independently developed at the receiving party by someone not privy to the confidential information.

18. Public Records Access

While this information under federal control is subject to requests made pursuant to the Freedom of Information Act (FOIA), 5 U.S.C. §552 et. seq., all determinations concerning the release of information of this nature are made on a case-by-case basis by the FEMA FOIA Office. This MOA may be subject to the North Carolina Public Records Act, Chapter 132 of the North Carolina General Statutes.

19. Contracting/Subcontracting

If Subrecipient contracts/subcontracts any or all purchases or services under this MOA, then Subrecipient agrees to include in the contract/subcontract that the contractor/subcontractor is bound by the terms and conditions of this MOA. Subrecipient and any contractor/subcontractor agree to include in the contract/subcontract that the contractor/subcontractor shall hold NCEM harmless against all claims of whatever nature arising out of the contractors/subcontractor's performance of work under this MOA. If Subrecipient contracts/subcontracts any or all purchases or services required under this MOA, a copy of the executed contract/subcontract agreement must be forwarded to NCEM. A contractual arrangement shall in no way relieve Subrecipient of its responsibilities to ensure that all funds issued pursuant to this grant be administered in accordance with all state and federal requirements. Subrecipient is bound by all special conditions of this grant award as set out in the grant application and the grant award

letter Subaward Agreement incorporated by reference herein, as well as all terms, conditions and restrictions of the FY2021 HSGP NOFO referenced herein.

20. Situs

This MOA shall be governed by the laws of North Carolina and any claim for breach or enforcement shall be filed in State Court in Wake County, North Carolina.

21. Antitrust Laws

All signatories of this MOA will comply with all applicable state and federal antitrust laws.

22. Other Provisions/Severability

Nothing in this MOA is intended to conflict with current federal, state, local, or tribal laws or regulations. If a term of this MOA is inconsistent with such authority, then that term shall be invalid, but the remaining terms and conditions of this MOA shall remain in full force and effect.

23. Entire Agreement

This MOA and any annexes, exhibits and amendments annexed hereto and any documents incorporated specifically by reference represent the entire agreement between the parties and supersede all prior oral and written statements or agreements.

24. Modification

This MOA may be amended only by written amendments duly executed by the Recipient and the Subrecipient.

25. Prohibition on purchasing certain telecommunications - John S. McCain National Defense Authorization Act for Fiscal Year 2019 – Public Law 115-232, section 889 – 2 CFR 200.16

Effective August 13, 2020, FEMA recipients and subrecipients may not use any FEMA funds under open or new awards to:

- A. Procure or obtain any equipment, system, or service that uses ***covered telecommunications equipment or services*** as a substantial or essential component of any system, or as critical technology of any system.
- B. Enter into, extend, or renew a contract to procure or obtain any equipment, system, or service that uses ***covered telecommunications equipment or services*** as a substantial or essential component of any system, or as critical technology of any system.
- C. Enter into, extend, or renew contracts with entities that use ***covered telecommunications equipment or services*** as a substantial or essential component of any system, or as critical technology as part of any system.

Replacement Equipment and Services

FEMA grant funding may be permitted to procure replacement equipment and services impacted by this prohibition. Recipients and subrecipients should refer to applicable program guidance or contact the applicable program office to determine if replacement equipment or services is eligible under that program.

Definitions

Per section 889(f)(2)-(3) of the FY 2019 NDAA, covered telecommunications equipment or services means:

- A. Telecommunications equipment produced by Huawei Technologies Company or ZTE Corporation (or any subsidiary or affiliate of such entities).
- B. For the purpose of public safety, security of Government facilities, physical security surveillance of critical infrastructure, and other national security purposes, video surveillance and telecommunications equipment produced by Hytera Communications Corporation, Hangzhou Hikvision Digital Technology Company, or Dahua Technology Company (or any subsidiary or affiliate of such entities).
- C. Telecommunications or video surveillance services provided by such entities or using such equipment.

Telecommunications or video surveillance equipment or services produced or provided by an entity that the Secretary of Defense, in consultation with the Director of National Intelligence or the Director of the Federal Bureau of Investigation, reasonably believes to be an entity owned or controlled by, or otherwise connected to, the People's Republic of China.

FEMA Policy #405-143-1

Refer to FEMA Policy #405-143-1 for specific guidance:

https://www.fema.gov/sites/default/files/documents/fema_prohibitions-expending-fema-award-funds-covered-telecommunications-equipment-services.pdf

26. Certification of eligibility--Under the Iran Divestment Act

Pursuant to G.S. 147-86.60, any company identified as engaging in investment activities in Iran, determined by appearing on the Final Divestment List created by the State Treasurer pursuant to G.S. 147-86.58, is ineligible to contract with the State of North Carolina or any political subdivision of the state. The Iran Divestment Act of 2015, G.S. 147-86.55 et seq. requires that each vendor, prior to contracting with the state certifies, and the undersigned on behalf of the Vendor does hereby certify, to the following:

- A. That the vendor is not identified on the Final Divestment List of entities that the State Treasurer has determined engages in investment activities in Iran.
- B. That the vendor shall not utilize on any contract with the state agency any subcontractor that is identified on the Final Divestment List.
- C. That the undersigned is authorized by the Vendor to make this Certification.

The State Treasurer's Final Iran Divestment List can be found on the State Treasurer's website at the address: <https://www.nctreasurer.com/office-state-treasurer/divestment-and-do-not-contract-rules>.

Further, pursuant to G.S. 147-86.82, any company identified as boycotting Israel, determined by appearing on the Final Divestment List created by the State Treasurer pursuant to G.S. 147-86.81, is ineligible to contract with the State of North Carolina or any political subdivision of the State. The State Treasurer's Final Companies Boycotting Israel List can be found on the State Treasurer's website at the address: <https://www.nctreasurer.com/office-state-treasurer/divestment-and-do-not-contract-rules>.

27. Termination

The terms of this MOA, as modified with the consent of all parties, will remain in effect until February 28, 2024. Either party upon thirty days advance written notice to the other party may terminate this MOA. Upon approval by DHS, FEMA and the issuance of the Grant Adjustment Notice, if this MOA is extended, the termination date for the extension will be the date listed in the applicable DHS, Grant Adjustment Notice, incorporated by reference herein. If DHS suspends or terminates funding in accordance with 2 CFR 200.340 and the 2021 HSGP NOFO, incorporated by reference herein, the Subrecipient shall reimburse NCEM for said property and/or expenses.

28. Scope of Work

Subrecipient shall implement the HSGP project summarized below and as described in the approved project application. That application is hereby incorporated by reference into this MOA:

- A. Scope of Work Summary
 - i. Completed appropriate report forms with invoices and proof(s) of payment.
 - ii. Audit findings and corrective action plans.
 - iii. Equipment inventory records with photo documentation of labeling.
- B. Documentation to be provided throughout the Period of Performance of the grant:
 - i. Quarterly project progress reports.
 - ii. Subrecipient involved legal action that pertains to Planning, Organization, Training, Exercise and Equipment purchased with HSGP.
 - iii. After-action report from exercise in accordance with Homeland Security Exercise and Evaluation Program Doctrine (HSEEP).
 - iv. Training course roster and description.
 - v. Any other documentation that would be pertinent.
 - vi. All legible and complete invoices and receipts detailing the expenses associated with the project. Receipts must contain the following information:
 - Name and address of the vendor or establishment providing the product or service.
 - Vendor/Payee invoice number, account number, and any other unique meaningful identifying number
 - Date the product or service was provided.
 - Itemized description of all products or services.
 - Unit price of products or services (if applicable).
 - Total amount charged.
 - vii. Proof of payment of expenses associated with the project.

29. Lobbying Prohibition

The Subrecipient certifies, to the best of its knowledge and belief, that:

- A. No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person or employee of any state or federal agency, a member of the NC General Assembly, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal contract, grant, loan, or cooperative agreement.
- B. If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
- C. The undersigned shall require that the language of this certification be included in the award documents for all sub-awards at all tiers (including subcontracts, sub grants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representative of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

30. Assurance of Compliance with Title VI of the Civil Rights Act of 1964 - procurement

During the performance of this contract, the subrecipient, for itself, its assignees and successors in interest (hereinafter referred to as the "subrecipient") agrees as follows:

- A. Compliance with Regulations: The subrecipient shall comply with the Regulations relative to nondiscrimination in Federally-Assisted Programs of the 2 CFR 200.300 and North Carolina regulation as they may be amended from time to time, (hereinafter referred to as the Regulations), which are herein incorporated by reference and made a part of this contract.
- B. Nondiscrimination: The subrecipient, with regard to the work performed by it during the contract, shall not discriminate on the grounds of race, sex, or national origin in the selection and retention of subrecipients, including procurements of materials and leases of equipment. The subrecipient shall not participate either directly or indirectly in the discrimination prohibited by Section 21.5 of the Regulations, including employment practices when the contract covers a program set forth in Appendix B of the Regulations.
- C. Solicitation for Subcontracts, Including Procurements of Materials and Equipment: In all solicitations either by competitive bidding or negotiation made by the subrecipient for work to be performed under a subcontract, including procurements of materials or leases of equipment, each potential subrecipient or supplier shall be notified by the subrecipient of the subrecipients obligations under this contract and the Regulations relative to nondiscrimination on the grounds of race, color, sex, or national origin.
- D. Information and Reports: The subrecipient shall provide all information and reports required by the Regulations or directives issued pursuant thereto, and shall permit access to its books, records, accounts, other sources of information, and its facilities as may be determined by the Recipient or the Research and Special Programs Administration (RSPA) to be pertinent to ascertain compliance with such Regulations, orders and instructions. Where any information required of a subrecipient is in the exclusive possession of another who fails or refuses to furnish this information the subrecipient shall so certify to the Recipient or the Research and Special Programs Administration as appropriate, and shall set forth what efforts it has made to obtain such information.
- E. Sanctions for Noncompliance: In the event of the subrecipients noncompliance with nondiscrimination provisions of this contract, the Recipient shall impose contract sanctions as it or the Research and Special Programs Administration may determine to be appropriate, including, but not limited to:
 - i. Withholding of payments to the subrecipient under the contract until the subrecipient complies.
 - ii. Cancellation, termination, or suspension of the contract, in whole or in part.
- F. Incorporation of Provisions: The subrecipient shall include the provisions of every subcontract, including procurement of materials and leases of equipment, unless exempt by the Regulations, or directives issued pursuant

thereto. The contract shall take such action with respect to any subcontract or procurements as the Recipient or the Research and Special Programs Administration may direct as a means of enforcing such provisions including sanctions for noncompliance: Provide, however, that in the event a subrecipient becomes involved in, or is threatened with, litigation with a subcontract or supplier as a result of such direction, the subrecipient may request the Recipient to enter into such litigation to protect the of the Recipient and, in addition the subrecipient may request the United States to enter such litigation to protect the interests of the United States.

31. Assurance of Compliance with Title VI of the Civil Rights Act of 1964 - regulations

Subrecipient hereby agrees that as a condition to receiving any federal financial assistance from the DHS it will comply with Title VI of the Civil Rights Act of 1964, 78 Stat. 252, 42 U.S.C. 2000d-42 U.S.C. 2000d-4 (hereinafter referred to as the Act) and all requirements imposed by or pursuant to 2 CFR 200.300 , Nondiscrimination in Federally Assisted Programs of the DHS - Effectuation of Title VI of the Civil Rights Act of 1964 (hereinafter referred to as the Regulations) and other pertinent directives, to the end that in accordance with the Act, Regulations, and other pertinent directives, no person in the United States shall, on the grounds of race, color, sex or national origin, be excluded from participation in, be denied the benefits of, or be otherwise discrimination under any program or activity for which the Subrecipient receives federal financial assistance from the DHS, and **HEREBY GIVES ASSURANCE THAT** it will promptly take any measures necessary to effectuate this MOA. This assurance is required by subsection 21.7(a) (1) of the Regulations. More specifically and without limiting the above general assurance, the Subrecipient hereby gives the following specific assurance with respect to the project:

- A. Agrees that each "program" and each "facility" as defined in subsections 21.23(e) and 21.23(b) of the Regulations, will be (with regard to a "program") conducted, or will be (with regard to ("facility")) operated in compliance with all requirements imposed by, or pursuant to, the Regulations.
- B. Insert the following notification in all solicitations for bids for work or material subject to the Regulations and, in adapted form in all proposals for negotiated agreements:

In accordance with Title VI of the Civil Rights Act of 1964, 78 Stat. 252, 42 U.S.C. 2000d to 2000d-4 and 2 CFR 200.300 issued pursuant to such Act, hereby notifies all bidders that it will affirmatively insure that in regard to any contract entered into pursuant to this advertisement, minority, business enterprises will be afforded full opportunity to submit bids in response to this invitation and will not be discriminated against on the grounds of race, color, sex or national origin in consideration for an award.

- C. Insert the clauses of this MOA in every contract subject to the Act and the Regulations.
- D. This assurance obligates the Recipient for the period during which federal financial assistance is extended to the project.
- E. Provide for such methods of administration for the program as are found by the Secretary of DHS or the official to whom he delegates specific authority to give reasonable guarantee that is, other recipients, subrecipients, contractors, subcontractors, transferees, successors in interest, and other participants of federal financial assistance under such program will comply with all requirements imposed or pursuant to the Act, the Regulations and this assurance.
- F. Agrees that the United States has a right to seek judicial enforcement with regard to any matter arising under the Act, and Regulations, and this assurance.

This assurance is given in consideration of and for the purpose of obtaining any and all federal grants, loans, contracts, property, discounts or other federal financial assistance extended after the date hereof to the Recipient by the DHS and is binding on it, other recipients, subrecipients, contractors, subcontractors, transferees, successors in interest and other participants in the DHS Program. The person or persons whose signatures appear below are authorized to sign this assurance on behalf of the recipients.

32. Assurance of Compliance with Title VI of the Civil Rights Act of 1964 – deeds, licenses, permits, leases

The following clauses shall be included in all deeds, licenses, leases, permits, or similar instruments entered into by Subrecipient executed in expending these grant funds:

- A. The [Subrecipient, licensee, lessee, permittee, etc., as appropriate] for itself, herself/himself, his/her heirs, personal representatives, successors in interest, and assigns, as a part of the consideration hereof, does hereby covenant and agree [in the case of deeds and leases add "as a covenant running with the land"] that in the event facilities are constructed, maintained, or otherwise operated on the said property described in this [deed, license, lease, permit,

etc.] for a purpose for which a DHS program or activity is extended or for another purpose involving the provision of similar services or benefits, the Subrecipient [licensee, lessee, permittee, etc.] shall maintain and operate such facilities and services in compliance with all other requirements imposed pursuant to 2 CFR 200.300 and as said Regulations may be amended.

- B. That in the event of breach of the above nondiscrimination covenants, Subrecipient shall have the right to terminate the [license, lease, permit, etc.] and to re-enter and repossess said land and the facilities thereon, and hold the same as if said [licenses, lease, permit, etc.] had never been made or issued.
- C. That in the event of breach of any of the above nondiscrimination covenants, Subrecipient shall have the right to re-enter said lands and facilities thereon, and the above-described lands and facilities shall thereupon revert to and vest in and become the absolute property of Subrecipient and its assigns.

The following shall be included in all deeds, licenses, leases, permits, or similar agreements entered into by Subrecipient:

- A. The [Subrecipient, licensee, lessee, permittee, etc., as appropriate] for herself/himself, his/her personal representatives, successors in interest, and assigns, as a part of the consideration hereof, does hereby covenant and agree [in case of deeds, and leases add "as a covenant running with the land"] that (1) no person on the grounds of race, color, sex, or national origin shall be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination in the use of said facilities, (2) that in the construction of any improvements on, over or under such land and the furnishing services thereon, no person on the grounds of race, color, sex, or national origin shall be excluded from the participation in, be denied the benefits of, or be otherwise subjected to discrimination, and (3) that the [Subrecipient, licensee, lessee, permittee, etc.] shall use the premises in compliance with all other requirements imposed by or pursuant 2 CFR 200.300, Effectuation of Title VI of the Civil Rights Act of 1964, and as said Regulations may be amended.
 - B. That in the event of breach of any of the above nondiscrimination covenants, Subrecipient shall have the right to terminate the [license, lease, permit, etc.] and to re-enter and repossess said land and the facilities thereon, and hold the same as if said [license, lease, permit, etc.] had never been made or issued.
 - C. That in the event of breach of any of the above nondiscrimination covenants, Subrecipient shall have the right to re-enter said land and facilities thereon, and the above described lands and facilities shall thereupon revert to and vest in and become the absolute property of Subrecipient and its assigns.
- * Reverted clause and related language to be used only when it is determined that such a clause is necessary in order to effectuate the purpose of Title VI of the Civil Rights Act of 1964.

33. Assurance of Compliance with Privacy Act

The Subrecipient agrees:

- A. To comply with the provisions of the Privacy Act of 1974, 5 U.S.C. §552A and regulations adopted there under, when performance under the program involves the design, development, or operation of any system or records on individuals to be operated by the Subrecipient, its third-party subrecipients, contractors, or their employees to accomplish a DHS function.
- B. To notify DHS when the Subrecipient or any of its third-party contractors, subcontractors, subrecipients, or their employees anticipate a system of records on behalf of DHS in order to implement the program, if such system contains information about individuals name or other identifier assigned to the individual. A system of records subject to the Act may not be used in the performance of this MOA until the necessary and applicable approval and publication requirements have been met.
- C. To include in every solicitation and in every third-party contract, sub-grant, and when the performance of work, under that proposed third-party contract, sub-grant, or sub-agreement may involve the design, development, or operation of a system of records on individuals to be operated under that third-party contract, sub grant, or to accomplish a DHS function, a Privacy Act notification informing the third party contractor, or subrecipient, that it will be required to design, develop, or operate a system of records on individuals to accomplish a DHS function subject to the Privacy Act of 1974, 5 U.S.C. §552a, and applicable DHS regulations, and that a violation of the Act may involve the imposition of criminal penalties; and
- D. To include the text of Sections 30 parts A through C in all third-party contracts, and sub grants under which work for this MOA is performed or which is awarded pursuant to this MOA or which may involve the design,

development, or operation of a system of records on behalf of the DHS.

34. Certification Regarding Drug-Free Workplace Requirements (Subrecipients Other Than Individuals)

This certification is required by the regulations implementing the Drug-Free Workplace Act of 1988. The regulations, published in the January 31, 1989 Federal Register, require certification by subrecipient, prior to award, that they will maintain a drug-free workplace. The certification set out below is a material representation of the act upon which reliance will be placed when the agency determines to award the grant. False certification or violation of the certification shall be grounds for suspension of payments, suspension or termination of grants, or government-wide suspension of debarment, (See 2 CFR 200.415). Subrecipient certifies that it will or will continue to provide a drug-free workplace by:

- A. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the Subrecipient's workplace and specifying the actions that will be taken against employees for violation of such prohibition.
- B. Establish a drug-free awareness program to inform employees about:
 - i. The dangers of drug abuse in the workplace.
 - ii. The Subrecipient's policy of maintaining a drug-free workplace.
 - iii. Any available drug counseling, rehabilitation, and employee assistance programs.
 - iv. The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace.
- C. Require that each employee engaged in the performance of the grant be given a copy of the statement required by paragraph A. .
- D. Notifying the employee in the statement required by paragraph (A) that, as a condition of employment under the grant, the employee will:
 - i. Abide by the terms of the statement.
 - ii. Notify the employer of any criminal drug statute conviction for a violation occurring in the workplace no later than five days after such conviction.
- E. Notifying the agency within ten days after receiving notice under subparagraph (D) (ii), from an employee or otherwise receiving actual notice of such conviction.
- F. Taking one of the following actions, within 30 days of receiving notice under subparagraph (D)(ii), with respect to any employee who is convicted:
 - i. Taking appropriate personnel action against such an employee, up to and including termination.
 - ii. Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purpose by federal, state, local health, law enforcement, or other appropriate agency.
- G. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs (A), (B), (C), (D), (E), and (F).

35. Execution and Effective Date

This grant shall become effective upon return of this original Grant Award and MOA, properly executed on behalf of the Subrecipient, to NCEM and will become binding upon execution of all parties to this MOA. The terms of this MOA will become effective October 1, 2021. The last signature shall be that of Casandra Skinner Hoekstra, Interim Secretary for the North Carolina Department of Public Safety.

36. Term of this Agreement

This MOA shall be in effect from October 1, 2021 to February 28, 2024.

36. Statement of Assurances

Subrecipient must complete either [Office of Management and Budget \(OMB\) Standard Form 424B Assurances – Non-Construction Programs](#), or [OMB Standard Form 424D Assurances – Construction Programs](#), or both, as applicable.

- A. Subrecipients that only have construction work and do not have any non-construction work need only submit the construction form (i.e., SF-424D) and not the non-construction form (i.e., SF-424B), and vice versa. However, subrecipients who have both construction and non-construction work under this grant must submit both the construction and non-construction forms.
- B. Subrecipient must complete the appropriate form(s) and submit to NCEM Grants Management Branch (ncemgrants1@ncdps.gov) upon execution of this MOA. Subrecipient must still complete the appropriate form(s)

even if certain assurances in the form may not directly apply to subrecipient's specific program to ensure that all possible situations are covered.

37. Attachments

All attachments to this Agreement are incorporated as if set out fully herein.

- A. In the event of any inconsistency or conflict between the language of this MOA and the attachments hereto, the language of such attachments shall be controlling, but only to the extent of such conflict or inconsistency.
- B. This MOA includes the following attachments or documents incorporated by reference as if fully set out herein:
- Attachment 1 Scope of Work
 - Attachment 2 Quarterly Report Form
 - Attachment 3 Grant Funded Typed Resource Report
 - Attachment 4 [DHS Standard Terms and Conditions](#)
 - Attachment 5 Required Subrecipient File Documentation
 - Attachment 6 NCEM Communications Branch Memo
 - Attachment 7 Subrecipient Monitoring

IN WITNESS WHEREOF, the parties have each executed this MOA and the parties agree that this MOA will be effective as of October 1, 2021.

N.C. DEPARTMENT OF PUBLIC SAFETY
DIVISION OF EMERGENCY MANAGEMENT
1636 GOLD STAR DR
RALEIGH, NC 27607

CABARRUS COUNTY
30 CORBAN AVE SE
CONCORD, NC 28026-0707

BY: William Ray
WILLIAM C. RAY, DIRECTOR
& DEPUTY HOMELAND SECURITY ADVISOR
NC EMERGENCY MANAGEMENT

BY: Steven M. Langer

BY: _____

APPROVED AS TO PROCEDURES:

BY: _____

BY: _____
TARA WILLIAMS-BROWN, CONTROLLER
DEPARTMENT OF PUBLIC SAFETY

BY: _____

BY: William M. Polk
WILLIAM POLK, DEPUTY GENERAL COUNSEL
REVIEWED FOR THE DEPARTMENT OF
PUBLIC SAFETY, BY WILLIAM POLK,
DPS DEPUTY GENERAL COUNSEL, TO FULFILL THE
PURPOSES OF THE US DEPARTMENT OF
HOMELAND SECURITY GRANT PROGRAMS

BY: _____
CASANDRA SKINNER HOEKSTRA, INTERIM
SECRETARY
DEPARTMENT OF PUBLIC SAFETY

THIS MOA WAS PREVIOUSLY APPROVED AS TO FORM BY THE NORTH CAROLINA DEPARTMENT OF JUSTICE FOR THE FY 2021 HOMELAND SECURITY GRANT PROGRAM ONLY AND IS SUBJECT TO EXECUTION BY CASANDRA SKINNER HOEKSTRA, INTERIM SECRETARY OF THE DEPARTMENT OF PUBLIC SAFETY. THIS MOA SHOULD NOT BE USED FOR OTHER MOAS FOR THE HSGP FOR OTHER FISCAL YEARS.

Attachment 1

North Carolina Emergency Management

Homeland Security Grant Program (HSGP) Application

Fiscal Year 2021

All fields are mandatory. Responses should be limited to the spaces allocated. If additional space is needed append the added text to this application. Clear, complete, and concise information is required for the review panel to make fair and equitable decisions.

Contacts

Enter requested information for all contacts listed below.

Applicant

Applicant <i>This is the agency applying for grants.</i>			
Applying agency	Cabarrus County Emergency Management		
Street address	30 Corban Avenue SE		
City	Concord	ZIP + 4	28026-0707
Email	smlanger@cabarruscounty.us		
EIN/Tax ID number	56-6000281		
DUNS number	086861630		
SAM registered	Yes	Expiration date	4/22/2021
Is the agency applying as a nonprofit with 501(c)(3) status?			No
Your name	Steven Langer		
Are you authorized to apply for grants on behalf of the applying agency?			Yes

[Field help](#)

Point of contact

Grants point of contact <i>This is the focal point for any ongoing communications regarding the grants.</i>			
Name	Steven Langer		
Agency	Cabarrus County Emergency Management		
Title	Emergency Management Director		
Phone (work)	704-920-2561	Phone (mobile)	704-791-3968
Street address	30 Corban Ave SE		
City	Concord	ZIP + 4	28026-0707
Email	smlanger@cabarruscounty.us		

[Field help](#)

MOA signatory

Grants MOA signatory			
<i>This is the individual whose name appears on the signature page of the memorandum of agreement. While only one signatory is required, space for an additional signatory is provided. If even more signatories are required, add them in the project Additional information section.</i>			
Name	Steven Langer		
Agency	Cabarrus County Emergency Management		
Title	Emergency Management Director		
Street address (not PO Box)	30 Corban Avenue SE		
City	Concord	ZIP + 4	28026-0707
Email	smlanger@cabarruscounty.us		
Name	Click or tap here to enter text.		
Agency	Click or tap here to enter text.		
Title	Click or tap here to enter text.		
Street address (not PO box)	Click or tap here to enter text.		
City	Click or tap here to enter text.	ZIP + 4	Click or tap here to enter text.
Email	Click or tap here to enter text.		

[Field help](#)

Host local government (if project funds are being returned to the State)

Hosting county			
<i>This is the county that is agreeing to "turn back" awarded funds to the State.</i>			
Contact name	Click or tap here to enter text.		
County	Click or tap here to enter text.		
Street address	Click or tap here to enter text.		
City	Click or tap here to enter text.	ZIP + 4	Click or tap here to enter text.
Email	Click or tap here to enter text.		
EIN/Tax ID number	Click or tap here to enter text.		
DUNS number	Click or tap here to enter text.		
SAM registered	Choose an item.	Expiration date	Click or tap to enter a date.
MOA signatory name		E-mail	

[Field help](#)

Projects

Complete information for up to three projects.

Project # 1

Enter requested information in the sections listed below.

Project information

General information					
<i>Enter information describing the project.</i>					
Title		Shelter Support Equipment			
Description		<p>Sheltering provides life-sustaining services in congregate facilities that provide a safe, sanitary, and secure environment for individuals and households displaced by disasters. The State of North Carolina provides typing for shelters when an event requires the opening of a shelter. Type I, II, and III shelters itemize cots and blankets as critical needs. This project completes a previous cache of shelter support equipment, cots and blankets, for all DPR 7 counties and will provide additional capability to support mass care services and shelter operations in times of emergencies and disasters, to include CBRNE and terrorism activities. These additional supplies will enable mass care services to be provided rapidly within the affected areas and will assist counties in pre-staging of critical necessities forty-eight hours in advance of an incident. They will also aid in the delivery of resources and services to those with access and functional needs as well as reduce capability gaps within mass care services and public health and medical services. This project will complete a previous project of purchasing shelter support equipment and will ensure each DPR 7 county has the same needed shelter equipment.</p>			
Goal		To provide shelter support equipment assets to DPR 7 counties and increase state-wide deployable shelter assets.			
Classification		DPR	DPR number (if "DPR")	7	
Does the project address a gap identified in THIRA?					Yes
Is the project deployable?					Yes
Is the project shareable?					Yes
Does the project contribute to the development or operation of the fusion center?					No
If this project supports a previously awarded investment enter the following:					
Year of award	2018	Project name	Shelter Support Equipment	Award amount	\$38,000
Construction/renovation required		No			
Structural attachment required		No			
Core capabilities addressed					
<i>Select primary and secondary (if applicable) core capabilities addressed by this project.</i>					
Primary		Mass Care Services			
Secondary		Public Health and Medical Services			
Capabilities building		Build (increase current capabilities)			

Budget

Field help

Additional information (if needed)

Add any information not accommodated by the application form here.

Project information

Enter additional project information in the space below.

Project # 2

Project # 3

Certification

Certification

Review each certification item and check where appropriate.

I certify that:

- ☒ This application includes complete and accurate information.
- ☒ No project (supported through federal and/or matching funds) having the potential to impact Environmental or Historical Preservation (EHP) can be started without the prior approval of FEMA, including but not limited to communications towers, physical security enhancements, new construction, and modifications to buildings, structures and objects that are 50 years old or greater. Applicant must comply with all conditions placed on the project as the result of the EHP review. Any change to the approved project scope of work requires re-evaluation for compliance with these EHP requirements. Any activities that have been initiated without the necessary EHP review and approval will result in a non-compliance finding and will not be eligible for FEMA funding.
- ☒ In accordance with HSPD-5, the adoption of the National Incident Management System (NIMS) is a requirement to receive federal preparedness assistance through grants, contracts, and other activities. By submitting this grant application, you and all participating entities are certifying that your locality/state agency is NIMS compliant.
- ☒ Submission of the project proposal does not guarantee funding.
- ☒ Projects with funds allocated for equipment are required to check all equipment purchases against the Allowable Equipment List. (<https://www.fema.gov/authorized-equipment-list>).
- ☒ Any changes made to this grant application after the submission deadline must be approved by the NCEM Grants Branch Manager and an updated application must be submitted.
- ☐ If applying as a nonprofit agency you must have a 501(c)(3) status. A copy of that certification must be submitted with your application.

Attachment 2

Quarterly Progress Report

FY 2021 HSGP

Subrecipient: Cabarrus County

MOA #: 2140029

Grant award amount: \$ 20,000.00

<i>Select a quarter and complete the funds-expended blanks, activities status, and submission information. Return the completed form to your grants manager.</i>		
Quarter	<input type="checkbox"/> October – December (due January 15) <input type="checkbox"/> January – March (due April 15) <input type="checkbox"/> April – June (due July 15) <input type="checkbox"/> July – September (due October 15)	
Funds expended prior quarters	Click or tap here to enter text.	
Funds expended this quarter	Click or tap here to enter text.	
Activities	Metric	Current Status
Equipment	Dates, current status. For examples, list identified needs, items in vendor negotiation, purchased, placed in service, etc.	
Planning	Dates, current status. For examples, list identified needs, updates or revisions made to plans, or those to be made.	
Training	Dates, status of training. For example, list identified needs, training planned, in progress, or conducted. Attach agenda and roster.	
Exercise	Dates, status of exercise. For example, list identified needs, exercise(s) planned, in progress, or conducted. Attach after action report.	
Submitted by	Click or tap here to enter text.	
Date	Click or tap here to enter text.	

Forward the completed report to **ncemgrants1@ncdps.gov**.

Attachment 3

Attachment 3 - EXAMPLE**Grant-Funded Typed Resource Report****Tool Instructions:**

- Each row should contain one piece of equipment purchased with or training held using grant funds for current reporting period. **Only report purchases and trainings that have already been completed and funds have been expended and drawn down.**
- Choose from the drop-down menu whether the line is for equipment or training, the NIMS Typed Discipline, NIMS Typed Resource and NIMS Type #, as published by FEMA's National Integration Center (NIC) that the equipment supports, if NIMS Typed.
- 2a. If equipment or training is not NIMS Typed, choose "State/Local Other" in drop-down menu and provide State/Local typing or Community of Interest information in the Comments.
- Choose whether the piece of equipment or training is to "Sustain Current" existing capabilities or will increase or "Add New" capability .
- Choose the Core Capability or Capabilities that the Typed Resource supports. If more than one Core Capability is applicable, expand the columns by clicking the '+' above the 'Cost of Purchase' column to show more 'Core Capability Supported' columns.
- Enter the cost of the equipment or training.
- Enter additional information in the Comments, including a brief description of whether the training or equipment purchased sustains existing capabilities; adds or improves an existing capability; or builds a new capability from scratch. This Form Can be accessed at www.fema.gov/media-library/assets/documents/28973?id=6432

SUBGRANTEE:		GRANT#:		PROJECT:							
Carolina County		2013-SS-00033-S01-13xx		Generators & Generator Switches							
Equipment or Training	NIMS Typed Discipline or State/Local Discipline/Community of Interest Supported	NIMS Typed Resource Supported	NIMS Type #	State/Local Typed Resource Supported (if applicable)	Typed Equipment Purchased	# of Personnel Trained for Typed Teams	# of Typed Teams Trained	Sustain Current Capability/Add New Capability	Core Capability Supported	Cost of Purchase	Comments
Equipment	Fire / Hazmat	HazMat Entry Team	I	N/A	WMD Liquid Splash-Protective CPC	N/A	N/A	Add New	Environmental Response / Health and Safety	\$ 90,000.00	This new PPE will increase a Type II to a Type I HazMat Entry Team by fulfilling the PPE requirements for a Type I team. This investment completes the upgrade of this team.
Training	Incident Management	Incident Management Team	III	N/A	N/A	53	3	Sustain Current	Operational Coordination	\$ 150,000.00	This Training sustained policy awareness for a State and two Regional IMTs. This training maintains emergency staff awareness that would have otherwise been out-of-date within 3 months of the training.
Equipment	Public Health and Medical	State / Local Other (provide in comments section)	State / Local Other	Water Ambulance	ALS Rescue Boat	N/A	N/A	Add New	Mass Care Services	\$ 100,000.00	The ALS Rescue Boat meets State typing for Water Ambulance. This equipment purchase adds a new capability to the local EMS. Teams will begin training to complete the resource.
Training	Search and Rescue	US&R Task Forces	II	N/A	N/A	63	23	Sustain Current	Mass Search and Rescue Operations	\$ 75,000.00	63 Responders were trained in structural collapse to support 23 Type II USAR Teams. This training sustained current levels of staffing in anticipation of current staff retiring.

Attachment 3 Grant-Funded Typed Resource Report

Tool Instructions:

1. Each row should contain one piece of equipment purchased with or training held using grant funds for current reporting period. **Only report purchases and trainings that have already been completed and funds have been expended and drawn down.**
2. Choose from the drop-down menu whether the line is for equipment or training, the NIMS Typed Discipline, NIMS Typed Resource and NIMS Type #, as published by FEMA's National Integration Center (NIC) that the equipment supports, if NIMS Typed.
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4. Choose the Core Capability or Capabilities that the Typed Resource supports. If more than one Core Capability is applicable, expand the columns by clicking the '+' above the 'Cost of Purchase' column to show more 'Core Capability Supported' columns.
5. Enter the cost of the equipment or training.
6. Enter additional information in the Comments, including a brief description of whether the training or equipment purchased sustains existing capabilities; adds or improves an existing capability; or builds a new capability from scratch.

[illegible]

Attachment 4

2021 DHS Standard Terms and Conditions

The 2021 DHS Standard Terms and Conditions apply to all new federal financial assistance awards funded in FY 2021. These terms and conditions flow down to subrecipients, unless an award term or condition specifically indicates otherwise. The United States has the right to seek judicial enforcement of these obligations.

Assurances, Administrative Requirements, Cost Principles, Representations and Certifications

DHS financial assistance recipients must complete either the Office of Management and Budget (OMB) [Standard Form 424B Assurances – Non-Construction Programs](#), or [OMB Standard Form 424D Assurances – Construction Programs](#), as applicable. Certain assurances in these documents may not be applicable to your program, and the DHS financial assistance office (DHS FAO) may require applicants to certify additional assurances. Applicants are required to fill out the assurances applicable to their program as instructed by the awarding agency. Please contact the DHS FAO if you have any questions.

DHS financial assistance recipients are required to follow the applicable provisions of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards located at [Title 2, Code of Federal Regulations \(C.F.R.\) Part 200](#), and adopted by DHS at [2 C.F.R. Part 3002](#).

By accepting this agreement, the recipient and its executives, as defined in 2 C.F.R. § 170.315, certify that the recipient's policies are in accordance with OMB's guidance located at 2 C.F.R. Part 200, all applicable federal laws, and relevant Executive guidance.

DHS Specific Acknowledgements and Assurances

All recipients, subrecipients, successors, transferees, and assignees must acknowledge and agree to comply with applicable provisions governing DHS access to records, accounts, documents, information, facilities, and staff.

1. Recipients must cooperate with any compliance reviews or compliance investigations conducted by DHS.
2. Recipients must give DHS access to, and the right to examine and copy, records, accounts, and other documents and sources of information related to the federal financial assistance award and permit access to facilities, personnel, and other individuals and information as may be necessary, as required by DHS regulations and other applicable laws or program guidance.
3. Recipients must submit timely, complete, and accurate reports to the appropriate DHS officials and maintain appropriate backup documentation to support the reports.
4. Recipients must comply with all other special reporting, data collection, and evaluation requirements, as prescribed by law or detailed in program guidance.
5. Recipients of federal financial assistance from DHS must complete the *DHS Civil Rights Evaluation Tool* within thirty (30) days of receipt of the Notice of Award or, for State Administrative Agencies, thirty (30) days from receipt of the DHS Civil Rights Evaluation Tool from DHS or its awarding component agency. After the initial submission for the first award under which this term applies, recipients are required to provide this information once every two (2) years if they have an active award, not every time an award is made. Recipients should submit the completed tool, including supporting materials, to CivilRightsEvaluation@hq.dhs.gov. This tool clarifies the civil rights obligations and related reporting requirements contained in the DHS Standard Terms and Conditions. Subrecipients are not required to complete and submit this tool to DHS. The evaluation tool can be found at <https://www.dhs.gov/publication/dhs-civil-rights-evaluation-tool>.

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1. Recipients must cooperate with any compliance reviews or compliance investigations conducted by DHS.
2. Recipients must give DHS access to, and the right to examine and copy, records, accounts, and other documents and sources of information related to the federal financial assistance award and permit access to facilities, personnel, and other individuals and information as may be necessary, as required by DHS regulations and other applicable laws or program guidance.
3. Recipients must submit timely, complete, and accurate reports to the appropriate DHS officials and maintain appropriate backup documentation to support the reports.
4. Recipients must comply with all other special reporting, data collection, and evaluation requirements, as prescribed by law or detailed in program guidance.
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2021 DHS Standard Terms and Conditions

The DHS Office for Civil Rights and Civil Liberties will consider, in its discretion, granting an extension if the recipient identifies steps and a timeline for completing the tool. Recipients should request extensions by emailing the request to CivilRightsEvaluation@hq.dhs.gov prior to expiration of the 30-day deadline.

Standard Terms & Conditions

I. Acknowledgement of Federal Funding from DHS

Recipients must acknowledge their use of federal funding when issuing statements, press releases, requests for proposal, bid invitations, and other documents describing projects or programs funded in whole or in part with federal funds.

II. Activities Conducted Abroad

Recipients must ensure that project activities carried on outside the United States are coordinated as necessary with appropriate government authorities and that appropriate licenses, permits, or approvals are obtained.

III. Age Discrimination Act of 1975

Recipients must comply with the requirements of the *Age Discrimination Act of 1975*, Pub.L No. 94-135 (1975) (codified as amended at [Title 42, U.S. Code, § 6101 et seq.](#)), which prohibits discrimination on the basis of age in any program or activity receiving federal financial assistance.

IV. Americans with Disabilities Act of 1990

Recipients must comply with the requirements of Titles I, II, and III of the *Americans with Disabilities Act*, Pub. L. No. 101-336 (1990) (codified as amended at [42 U.S.C. §§ 12101–12213](#)), which prohibits recipients from discriminating on the basis of disability in the operation of public entities, public and private transportation systems, places of public accommodation, and certain testing entities.

V. Best Practices for Collection and Use of Personally Identifiable Information

Recipients who collect personally identifiable information (PII) are required to have a publicly available privacy policy that describes standards on the usage and maintenance of the PII they collect. DHS defines PII as any information that permits the identity of an individual to be directly or indirectly inferred, including any information that is linked or linkable to that individual. Recipients may also find the DHS Privacy Impact Assessments: [Privacy Guidance](#) and [Privacy Template](#) as useful resources respectively.

VI. Civil Rights Act of 1964 – Title VI

Recipients must comply with the requirements of Title VI of the *Civil Rights Act of 1964* (codified as amended at [42 U.S.C. § 2000d et seq.](#)), which provides that no person in the United States will, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving federal financial assistance. DHS implementing regulations for the Act are found at [6 C.F.R. Part 21](#) and [44 C.F.R. Part 7](#).

VII. Civil Rights Act of 1968

Recipients must comply with Title VIII of the *Civil Rights Act of 1968*, [Pub. L. 90-284, as amended through Pub. L. 113-4](#), which prohibits recipients from discriminating in the sale, rental, financing, and advertising of dwellings, or in the provision of services in connection therewith, on the basis of race, color, national origin, religion, disability, familial status, and sex (see [42 U.S.C. § 3601 et seq.](#)), as implemented by the U.S. Department of Housing and Urban Development at [24 C.F.R. Part 100](#). The prohibition on disability discrimination includes the requirement that new multifamily housing with four or more dwelling units—i.e., the public and common use areas and individual apartment units (all units in buildings with elevators and ground-floor units in

2021 DHS Standard Terms and Conditions

buildings without elevators)—be designed and constructed with certain accessible features. (See [24 C.F.R. Part 100, Subpart D.](#))

VIII. **Copyright**

Recipients must affix the applicable copyright notices of [17 U.S.C. §§ 401 or 402](#) and an acknowledgement of U.S. Government sponsorship (including the award number) to any work first produced under federal financial assistance awards.

IX. **Debarment and Suspension**

Recipients are subject to the non-procurement debarment and suspension regulations implementing Executive Orders (E.O.) [12549](#) and [12689](#), which are at [2 C.F.R. Part 180](#) as adopted by DHS at [2 C.F.R. Part 3000](#). These regulations restrict federal financial assistance awards, subawards, and contracts with certain parties that are debarred, suspended, or otherwise excluded from or ineligible for participation in federal assistance programs or activities.

X. **Drug-Free Workplace Regulations**

Recipients must comply with drug-free workplace requirements in Subpart B (or Subpart C, if the recipient is an individual) of [2 C.F.R. Part 3001](#), which adopts the Government-wide implementation ([2 C.F.R. Part 182](#)) of Sec. 5152-5158 of the *Drug-Free Workplace Act of 1988* ([41 U.S.C. §§ 8101-8106](#)).

XI. **Duplication of Benefits**

Any cost allocable to a particular federal financial assistance award provided for in [2 C.F.R. Part 200, Subpart E](#) may not be charged to other federal financial assistance awards to overcome fund deficiencies; to avoid restrictions imposed by federal statutes, regulations, or federal financial assistance award terms and conditions; or for other reasons. However, these prohibitions would not preclude recipients from shifting costs that are allowable under two or more awards in accordance with existing federal statutes, regulations, or the federal financial assistance award terms and conditions.

XII. **Education Amendments of 1972 (*Equal Opportunity in Education Act*) – Title IX**

Recipients must comply with the requirements of Title IX of the *Education Amendments of 1972*, Pub. L. 92-318 (1972) (codified as amended at [20 U.S.C. § 1681 et seq.](#)), which provide that no person in the United States will, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any educational program or activity receiving federal financial assistance. DHS implementing regulations are codified at [6 C.F.R. Part 17](#) and [44 C.F.R. Part 19](#)

XIII. **Energy Policy and Conservation Act**

Recipients must comply with the requirements of the *Energy Policy and Conservation Act*, Pub. L. 94- 163 (1975) (codified as amended at [42 U.S.C. § 6201 et seq.](#)), which contain policies relating to energy efficiency that are defined in the state energy conservation plan issued in compliance with this Act.

XIV. **False Claims Act and Program Fraud Civil Remedies**

Recipients must comply with the requirements of the *False Claims Act*, [31 U.S.C. §§3729-3733](#), which prohibit the submission of false or fraudulent claims for payment to the federal government. (See [31 U.S.C. §§ 3801-3812](#), which details the administrative remedies for false claims and statements made.)

XV. **Federal Debt Status**

All recipients are required to be non-delinquent in their repayment of any federal debt. Examples of relevant debt include delinquent payroll and other taxes, audit disallowances, and benefit

2021 DHS Standard Terms and Conditions

overpayments. (See [OMB Circular A-129](#).)

XVI. Federal Leadership on Reducing Text Messaging while Driving

Recipients are encouraged to adopt and enforce policies that ban text messaging while driving as described in [E.O. 13513](#), including conducting initiatives described in Section 3(a) of the Order when on official government business or when performing any work for or on behalf of the federal government.

XVII. Fly America Act of 1974

Recipients must comply with Preference for U.S. Flag Air Carriers (air carriers holding certificates under [49 U.S.C. § 41102](#)) for international air transportation of people and property to the extent that such service is available, in accordance with the *International Air Transportation Fair Competitive Practices Act of 1974*, [49 U.S.C. § 40118](#), and the interpretative guidelines issued by the Comptroller General of the United States in the March 31, 1981, [amendment](#) to Comptroller General Decision B-138942.

XVIII. Hotel and Motel Fire Safety Act of 1990

In accordance with Section 6 of the *Hotel and Motel Fire Safety Act of 1990*, [15 U.S.C. § 2225a](#), recipients must ensure that all conference, meeting, convention, or training space funded in whole or in part with federal funds complies with the fire prevention and control guidelines of the *Federal Fire Prevention and Control Act of 1974*, (codified as amended at [15 U.S.C. § 2225](#).)

XIX. Limited English Proficiency (Civil Rights Act of 1964, Title VI)

Recipients must comply with Title VI of the *Civil Rights Act of 1964*, ([42 U.S.C. § 2000d et seq.](#)) prohibition against discrimination on the basis of national origin, which requires that recipients of federal financial assistance take reasonable steps to provide meaningful access to persons with limited English proficiency (LEP) to their programs and services. For additional assistance and information regarding language access obligations, please refer to the DHS Recipient Guidance: <https://www.dhs.gov/guidance-published-help-department-supported-organizations-provide-meaningful-access-people-limited> and additional resources on <http://www.lep.gov>.

XX. Lobbying Prohibitions

Recipients must comply with [31 U.S.C. § 1352](#), which provides that none of the funds provided under a federal financial assistance award may be expended by the recipient to pay any person to influence, or attempt to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with any federal action related to a federal award or contract, including any extension, continuation, renewal, amendment, or modification.

XXI. National Environmental Policy Act

Recipients must comply with the requirements of the [National Environmental Policy Act of 1969](#), (*NEPA*) [Pub. L. 91-190 \(1970\)](#) (codified as amended at [42 U.S.C. § 4321 et seq.](#) and the Council on Environmental Quality (CEQ) Regulations for Implementing the Procedural Provisions of NEPA, which require recipients to use all practicable means within their authority, and consistent with other essential considerations of national policy, to create and maintain conditions under which people and nature can exist in productive harmony and fulfill the social, economic, and other needs of present and future generations of Americans.

XXII. Nondiscrimination in Matters Pertaining to Faith-Based Organizations

It is DHS policy to ensure the equal treatment of faith-based organizations in social service programs administered or supported by DHS or its component agencies, enabling those organizations to participate in providing important social services to beneficiaries. Recipients must comply with the equal treatment policies and requirements contained in [6 C.F.R. Part 19](#)

2021 DHS Standard Terms and Conditions

and other applicable statutes, regulations, and guidance governing the participations of faith-based organizations in individual DHS programs.

XXIII. Non-Supplanting Requirement

Recipients receiving federal financial assistance awards made under programs that prohibit supplanting by law must ensure that federal funds do not replace (supplant) funds that have been budgeted for the same purpose through non-federal sources.

XXIV. Notice of Funding Opportunity Requirements

All the instructions, guidance, limitations, and other conditions set forth in the Notice of Funding Opportunity (NOFO) for this program are incorporated here by reference in the award terms and conditions. All recipients must comply with any such requirements set forth in the program NOFO.

XXV. Patents and Intellectual Property Rights

Recipients are subject to the *Bayh-Dole Act*, [35 U.S.C. § 200 et seq.](#), unless otherwise provided by law. Recipients are subject to the specific requirements governing the development, reporting, and disposition of rights to inventions and patents resulting from federal financial assistance awards located at [37 C.F.R. Part 401](#) and the standard patent rights clause located at 37 C.F.R. § 401.14.

XXVI. Procurement of Recovered Materials

States, political subdivisions of states, and their contractors must comply with Section 6002 of the Solid Waste Disposal Act, [Pub. L. 89-272](#) (1965), (codified as amended by the *Resource Conservation and Recovery Act*, [42 U.S.C. § 6962](#).) The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at [40 C.F.R. Part 247](#) that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition.

XXVII. Rehabilitation Act of 1973

Recipients must comply with the requirements of Section 504 of the *Rehabilitation Act of 1973*, Pub. L. 93-112 (1973), (codified as amended at [29 U.S.C. § 794](#)), which provides that no otherwise qualified handicapped individuals in the United States will, solely by reason of the handicap, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving federal financial assistance.

XXVIII. Reporting of Matters Related to Recipient Integrity and Performance

1. General Reporting Requirements

If the total value of any currently active grants, cooperative agreements, and procurement contracts from all federal awarding agencies exceeds \$10,000,000 for any period of time during the period of performance of this federal award, then the recipients during that period of time must maintain the currency of information reported to the System for Award Management (SAM) that is made available in the designated integrity and performance system (currently the [Federal Awardee Performance and Integrity Information System \(FAPIIS\)](#) about civil, criminal, or administrative proceedings described in paragraph 2 of this award term and condition. This is a statutory requirement under [Pub. L. 110-417, § 872](#), as amended [41 U.S.C. § 2313](#). As required by [Pub. L. 111-212, § 3010](#), all information posted in the designated integrity and performance system on or after April 15, 2011, except past performance reviews required for federal procurement contracts, will be publicly available.

2. Proceedings about Which Recipients Must Report

Recipients must submit the required information about each proceeding that:

2021 DHS Standard Terms and Conditions

- a. Is in connection with the award or performance of a grant, cooperative agreement, or procurement contract from the federal government;
- b. Reached its final disposition during the most recent five-year period; and
- c. One or more of the following:
 - 1) A criminal proceeding that resulted in a conviction, as defined in paragraph 5 of this award term and condition;
 - 2) A civil proceeding that resulted in a finding of fault and liability and payment of a monetary fine, penalty, reimbursement, restitution, or damages of \$5,000 or more;
 - 3) An administrative proceeding, as defined in paragraph 5, that resulted in a finding of fault and liability and the recipient's payment of either a monetary fine or penalty of \$5,000 or more or reimbursement, restitution, or damages in excess of \$100,000; or
 - 4) Any other criminal, civil, or administrative proceeding if:
 - a) It could have led to an outcome described in this award term and condition;
 - b) It had a different disposition arrived at by consent or compromise with an acknowledgment of fault on the recipient's part; and
 - c) The requirement in this award term and condition to disclose information about the proceeding does not conflict with applicable laws and regulations.

3. Reporting Procedures

Recipients must enter the information that SAM requires about each proceeding described in paragraph 2 of this award term and condition in the SAM Entity Management area. Recipients do not need to submit the information a second time under financial assistance awards that the recipient received if the recipient already provided the information through SAM because it was required to do so under federal procurement contracts that the recipient was awarded.

4. Reporting Frequency

During any period of time when recipients are subject to the main requirement in paragraph 1 of this award term and condition, recipients must report proceedings information through SAM for the most recent five-year period, either to report new information about any proceeding(s) that recipients have not reported previously or affirm that there is no new information to report. Recipients that have federal contract, grant, and cooperative agreement awards with a cumulative total value greater than \$10,000,000 must disclose semiannually any information about the criminal, civil, and administrative proceedings.

5. Definitions

For the purpose of this award term and condition:

- a. *Administrative proceeding*: means a non-judicial process that is adjudicatory in nature to decide fault or liability (e.g., Securities and Exchange Commission Administrative proceedings, Civilian Board of Contract Appeals proceedings, and Armed Services Board of Contract Appeals proceedings). This includes proceedings at the federal and state level but only in connection with performance of a federal contract or grant. It does not include audits, site visits, corrective plans, or inspection of deliverables.

2021 DHS Standard Terms and Conditions

- b. *Conviction*: means a judgment or conviction of a criminal offense by any court of competent jurisdiction, whether entered upon a verdict or a plea, and includes a conviction entered upon a plea of nolo contendere.
- c. *Total value of currently active grants, cooperative agreements, and procurement contracts* includes—
 - 1) Only the federal share of the funding under any federal award with a recipient cost share or match; and
 - 2) The value of all expected funding increments under a federal award and options, even if not yet exercised.

XXIX. Reporting Subawards and Executive Compensation

1. Reporting of first tier subawards.

- a. *Applicability. Unless the recipient is exempt as provided in paragraph 4 of this award term, the recipient must report each action that equals or exceeds \$30,000 in federal funds for a subaward to a non-federal entity or federal agency (See definitions in paragraph 5 of this award term).*
- b. *Where and when to report.*
 - 1) Recipients must report each obligating action described in paragraph 1 of this award term to the [Federal Funding Accountability and Transparency Act Subaward Reporting System](#) (FSRS).
 - 2) For subaward information, recipients report no later than the end of the month following the month in which the obligation was made. For example, if the obligation was made on November 7, 2016, the obligation must be reported by no later than December 31, 2016.
- c. *What to report.* The recipient must report the information about each obligating action that the submission instructions posted at <http://www.fsrs.gov>.

2. Reporting Total Compensation of Recipient Executives.

- a. *Applicability and what to report.* Recipients must report total compensation for each of the five most highly compensated executives for the preceding completed fiscal year, if—
 - 1) The total federal funding authorized to date under this federal award equals or exceeds \$30,000 as defined in 2 C.F.R. § 170.320;
 - 2) In the preceding fiscal year, recipients received—
 - a) Eighty percent or more of recipients' annual gross revenues from federal procurement contracts (and subcontracts) and federal financial assistance subject to the *Federal Funding Accountability and Transparency Act* (Transparency Act), as defined at [2 C.F.R. § 170.320](#) (and subawards); and

2021 DHS Standard Terms and Conditions

- b) \$25,000,000 or more in annual gross revenues from federal procurement contracts (and subcontracts) and federal financial assistance subject to the Transparency Act, as defined at 2 C.F.R. § 170.320 (and subawards); and
 - c) The public does not have access to information about the compensation of the executives through periodic reports filed under Section 13(a) or 15(d) of the *Securities Exchange Act of 1934* ([15 U.S.C. 78m\(a\), 78o\(d\)](#)) or Section 6104 of the Internal Revenue Code of 1986. (See the U.S. Security and Exchange Commission total compensation filings at <http://www.sec.gov/answers/execomp.htm>. to determine if the public has access to the compensation information.)
- 3) *Where and when to report.* Recipients must report executive total compensation described in paragraph 2.a. of this award term:
- a) As part of the recipient's registration profile at <https://www.sam.gov>.
 - b) By the end of the month following the month in which this award is made, and annually thereafter.

3. Reporting of Total Compensation of Subrecipient Executives.

- a. *Applicability and what to report.* Unless recipients are exempt as provided in paragraph 4. of this award term, for each first-tier subrecipient under this award, recipients shall report the names and total compensation of each of the subrecipient's five most highly compensated executives for the subrecipient's preceding completed fiscal year, if—
 - 1) In the subrecipient's preceding fiscal year, the subrecipient received—
 - a) Eighty percent or more of its annual gross revenues from federal procurement contracts (and subcontracts) and federal financial assistance subject to the Transparency Act, as defined at 2 C.F.R. § 170.320 (and subawards); and
 - b) \$25,000,000 or more in annual gross revenues from federal procurement contracts (and subcontracts), and federal financial assistance subject to the Transparency Act (and subawards); and
 - 2) The public does not have access to information about the compensation of the executives through periodic reports filed under Section 13(a) or 15(d) of the *Securities Exchange Act of 1934* (15 U.S.C. 78m(a), 78o(d)) or Section 6104 of the Internal Revenue Code of 1986. (See the U.S. Security and Exchange Commission total compensation filings at <http://www.sec.gov/answers/execomp.htm>. to determine if the public has access to the compensation information.)
- b. *Where and when to report.* Subrecipients must report subrecipient executive total compensation described in paragraph 3.a. of this award term:
 - 1) To the recipient.
 - 2) By the end of the month following the month during which recipients make the subaward. For example, if a subaward is obligated on any date during the month of October of a given year (*i.e.*, between October 1 and 31), subrecipients must report any required compensation information of the subrecipient by November 30 of that year.

2021 DHS Standard Terms and Conditions

4. Exemptions

If, in the previous tax year, recipients had gross income, from all sources, under \$300,000, then recipients are exempt from the requirements to report:

- a. Subawards, and
- b. The total compensation of the five most highly compensated executives of any subrecipient

5. Definitions

For purposes of this award term:

- a. *Federal Agency* means a federal agency as defined at 5 U.S.C. 551(1) and further clarified by 5 U.S.C. 552(f).
- b. *Non-Federal Entity*: means all the following, as defined in 2 C.F.R. Part 25:
 - 1) A Governmental organization, which is a state, local government, or Indian tribe;
 - 2) A foreign public entity;
 - 3) A domestic or foreign nonprofit organization;
 - 4) A domestic or foreign for-profit organization;
- c. *Executive*: means officers, managing partners, or any other employees in management positions.
- d. *Subaward*: means a legal instrument to provide support for the performance of any portion of the substantive project or program for which the recipient received this award and that the recipient awards to an eligible subrecipient.
 - 1) The term does not include recipients' procurement of property and services needed to carry out the project or program (for further explanation, see 2 C.F.R. § 200.331).
 - 2) A subaward may be provided through any legal agreement, including an agreement that a recipient or a subrecipient considers a contract.
- e. *Subrecipient*: means a non-federal entity or federal agency that:
 - 1) Receives a subaward from the recipient under this award; and
 - 2) Is accountable to the recipient for the use of the federal funds provided by the subaward.
- f. *Total compensation*: means the cash and noncash dollar value earned by the executive during the recipient's or subrecipient's preceding fiscal year and includes the following (see [17 C.F.R. § 229.402\(c\)\(2\)](#)):
 - 1) *Salary and bonus*.
 - 2) *Awards of stock, stock options, and stock appreciation rights*. Use the dollar amount recognized for financial statement reporting purposes with respect to the fiscal year in accordance with the Statement of Financial Accounting Standards No. 123 (Revised 2004) (FAS 123R), Shared Based Payments.

2021 DHS Standard Terms and Conditions

- 3) *Earnings for services under non-equity incentive plans.* This does not include group life, health, hospitalization or medical reimbursement plans that do not discriminate in favor of executives and are available generally to all salaried employees.
- 4) *Change in pension value.* This is the change in present value of defined benefit and actuarial pension plans.
- 5) *Above-market earnings on deferred compensation which is not tax-qualified.*
- 6) *Other compensation,* if the aggregate value of all such other compensation (e.g. severance, termination payments, value of life insurance paid on behalf of the employee, perquisites or property) for the executive exceeds \$10,000.

XXX. SAFECOM

Recipients receiving federal financial assistance awards made under programs that provide emergency communication equipment and its related activities must comply with the [SAFECOM](#) Guidance for Emergency Communication Grants, including provisions on technical standards that ensure and enhance interoperable communications.

XXXI. Terrorist Financing

Recipients must comply with [E.O. 13224](#) and U.S. laws that prohibit transactions with, and the provisions of resources and support to, individuals and organizations associated with terrorism. Recipients are legally responsible to ensure compliance with the Order and laws.

XXXII. Trafficking Victims Protection Act of 2000 (TVPA)

Trafficking in Persons.

1. Provisions applicable to a recipient that is a private entity.

- a. Recipients, the employees, subrecipients under this award, and subrecipients' employees may not—
 - 1) Engage in severe forms of trafficking in persons during the period of time the award is in effect;
 - 2) Procure a commercial sex act during the period of time that the award is in effect; or
 - 3) Use forced labor in the performance of the award or subawards under the award.
- b. DHS may unilaterally terminate this award, without penalty, if a recipient or a subrecipient that is a private entity —
 - 1) Is determined to have violated a prohibition in paragraph 1.a of this award term; or
 - 2) Has an employee who is determined by the agency official authorized to terminate the award to have violated a prohibition in paragraph 1.a of this award term through conduct that is either—
 - a) Associated with performance under this award; or
 - b) Imputed to recipients or subrecipients using the standards and due process for imputing the conduct of an individual to an organization that are provided in [2 C.F.R. Part 180](#), "OMB Guidelines to Agencies on Government-wide Debarment and Suspension (Nonprocurement)," as implemented by our agency at 2 C.F.R. Part 3000.

2021 DHS Standard Terms and Conditions

2. Provision applicable to recipients other than a private entity.

DHS may unilaterally terminate this award, without penalty, if a subrecipient that is a private entity—

- a. Is determined to have violated an applicable prohibition in paragraph 1.a of this award term; or
- b. Has an employee who is determined by the agency official authorized to terminate the award to have violated an applicable prohibition in paragraph 1.a of this award term through conduct that is either—
 - 1) Associated with performance under this award; or
 - 2) Imputed to the subrecipient using the standards and due process for imputing the conduct of an individual to an organization that are provided in 2 C.F.R. Part 180, “OMB Guidelines to Agencies on Government-wide Debarment and Suspension (Nonprocurement),” as implemented by our agency at 2 C.F.R. Part 3000.

3. Provisions applicable to any recipient.

- a. Recipients must inform DHS immediately of any information received from any source alleging a violation of a prohibition in paragraph 1.a of this award term.
- b. It is DHS’s right to terminate unilaterally that is described in paragraph 1.b or 2 of this section:
 - 1) Implements TVPA, Section 106(g) as amended by 22 U.S.C. 7104(g)), and
 - 2) Is in addition to all other remedies for noncompliance that are available to us under this award.
- c. Recipients must include the requirements of paragraph 1.a of this award term in any subaward made to a private entity.

4. Definitions.

For the purposes of this award term:

- a. *Employee*: means either:
 - 1) An individual employed by a recipient or a subrecipient who is engaged in the performance of the project or program under this award; or
 - 2) Another person engaged in the performance of the project or program under this award and not compensated by the recipient including, but not limited to, a volunteer or individual whose services are contributed by a third party as an in-kind contribution toward cost sharing or matching requirements.
- b. *Forced labor*: means labor obtained by any of the following methods: the recruitment, harboring, transportation, provision, or obtaining of a person for labor or services, through the use of force, fraud, or coercion for the purpose of subjection to involuntary servitude, peonage, debt bondage, or slavery.
- c. *Private entity*: means any entity other than a state, local government, Indian tribe, or foreign public entity, as those terms are defined in 2 C.F.R. § 175.25. It includes:

2021 DHS Standard Terms and Conditions

- 1) A nonprofit organization, including any nonprofit institution of higher education, hospital, or tribal organization other than one included in the definition of Indian tribe at 2 C.F.R. § 175.25(b).
- 2) A for-profit organization.
- d. *Severe forms of trafficking in persons, commercial sex act, and coercion* are defined in [TVPA, Section 103](#), as amended (22 U.S.C. § 7102).

XXXIII. Universal Identifier and System of Award Management

1. Requirements for System for Award Management and Unique Entity Identifier

Recipients are required to comply with the requirements set forth in the government-wide financial assistance award term regarding the System for Award Management and Universal Identifier Requirements located at [2 C.F.R. Part 25, Appendix A](#), the full text of which is incorporated here by reference.

2. Definitions

For purposes of this term:

1. *System for Award Management (SAM)*: means the federal repository into which a recipient must provide information required for the conduct of business as a recipient. Additional information about registration procedures may be found on [SAM.gov](#).
2. *Unique Entity Identifier*: means the identifier assigned by SAM to uniquely identify business entities.
3. *Entity*: includes non-Federal entities as defined at 2 C.F.R. § 200.1 and includes the following, for purposes of this part:
 - a. A foreign organization;
 - b. A foreign public entity;
 - c. A domestic for-profit organization; and
 - d. A federal agency.
4. *Subaward*: means a legal instrument to provide support for the performance of any portion of the substantive project or program for which a recipient received this award and that the recipient awards to an eligible subrecipient.
 - a. The term does not include the recipients' procurement of property and services needed to carry out the project or program (for further explanation, see 2 C.F.R. § 200.330).
 - b. A subaward may be provided through any legal agreement, including an agreement that a recipient considers a contract.
5. *Subrecipient* means an entity that:
 - a. Receives a subaward from the recipient under this award; and
 - b. Is accountable to the recipient for the use of the federal funds provided by the subaward.

2021 DHS Standard Terms and Conditions

XXXIV. USA PATRIOT Act of 2001

Recipients must comply with requirements of Section 817 of the [*Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 \(USA PATRIOT Act\)*](#), which amends 18 U.S.C. §§ 175–175c.

XXXV. Use of DHS Seal, Logo and Flags

Recipients must obtain permission from their DHS FAO prior to using the DHS seal(s), logos, crests or reproductions of flags or likenesses of DHS agency officials, including use of the United States Coast Guard seal, logo, crests or reproductions of flags or likenesses of Coast Guard officials.

XXXVI. Whistleblower Protection Act

Recipients must comply with the statutory requirements for whistleblower protections (if applicable) at [10 U.S.C § 2409](#), [41 U.S.C. § 4712](#), and [10 U.S.C. § 2324](#), [41 U.S.C. §§ 4304](#) and [4310](#).

Attachment 5

Required Sub-Recipient File Documentation

Sub-grantee or sub-recipient must meet the financial administration requirements in 2 C.F.R Part 200 and must maintain a file for each Homeland security grant award. The files must be available for review by the North Carolina Division of Emergency Management – Homeland Security Branch Staff for site visits, project closeout and future audits.

Sub-grantee or sub-recipient must include appropriate documentation in the file, including but not limited to the following documents:

- ☐ Grant Award and Memorandum of Agreement/ Memorandum of Understanding and Supporting Appendices
- ☐ Completed appropriate cost report forms with invoices and proof(s) of payment
- ☐ Audit Findings and Corrective Action Plans
- ☐ Equipment Inventory records with photo documentation of labeling

Non-Federal entities are required to maintain and retain the following:

- ☐ Backup documentation, such as bids and quotes.
- ☐ Cost/price analyses on file for review by Federal personnel, if applicable.
- ☐ Other documents required by Federal regulations applicable at the time a grant is awarded to a recipient.

FEMA requires that non-Federal entities maintain the following documentation for federally funded purchases:

- ☐ Specifications
- ☐ Solicitations
- ☐ Competitive quotes or proposals
- ☐ Basis for selection decisions
- ☐ Purchase orders
- ☐ Contracts
- ☐ Invoices
- ☐ Cancelled checks

Non-Federal entities should keep detailed records of all transactions involving the grant. FEMA may at any time request copies of purchasing documentation along with copies of cancelled checks for verification.

Non-Federal entities who fail to fully document all purchases will find their expenditures questioned and subsequently disallowed.

Attachment 6



North Carolina Department of Public Safety

Emergency Management

Roy Cooper, Governor
Erik A. Hooks, Secretary

Michael A. Sprayberry, Executive Director

MEMORANDUM

TO: Erik Miller – Grants Branch Manager

FROM: Greg Hauser – Communications Branch Manager

SUBJECT: Communications equipment grant requirements

DATE: April 12, 2021

In an effort to align communications technologies with current statewide communications plans, systems, networks, strategies and emerging technologies, the Communications Branch requires that purchases made with U.S. Department of Homeland Security (DHS)/Federal Emergency Management Agency (FEMA) federal financial assistance to include the Emergency Management Performance Grant (EMPG), Emergency Management Performance Supplemental Grant (EMPG-S), and the Homeland Security Grant (HSGP) meet the below standards. Included are the equipment identifiers as listed on the FEMA Authorized Equipment List (AEL) that are allowable.

Radio purchases (06CP-01-BASE, 06CP-01-MOBL, 06CP-01-PORT)

Radio purchases can be classified into three parts; portable (handheld), mobile (vehicular/desktop) or console/consolette (software/infrastructure). These radios must have the following capabilities, i.e. the feature must be purchased and present in the radio:

- Capable of operating on a P25 radio system/network
- Capable of operating in a P25 Phase II (TDMA) environment
- Capable of passing and receiving AES/256-bit encryption
- Capable of utilizing more than one encryption key

Further information is available at:

<https://www.dhs.gov/science-and-technology/approved-grant-eligible-equipment>

If a radio purchase is requested for other, non-P25 networks the following are **NOT** eligible:

- Wouxun handheld or mobile radios (multiband)
- Baofeng handheld or mobile radios (multiband)

Any other wireless device outlined in the FEMA “Prohibitions on Expending FEMA Award Funds for Covered Telecommunications Equipment or Services (Interim)” dated August 3, 2020 (attached) and effective August 13, 2020. https://www.fema.gov/sites/default/files/documents/fema_prohibitions-expending-fema-award-funds-covered-telecommunications-equipment-services.pdf

Public Alerting Software Platforms (04AP-09-ALRT)

Public alerting software platforms are a means of alerting citizens of emergencies. There are two distinct functions that a software platform provides. There is a citizen sign up option for notifications and a wireless emergency alerting (WEA) function. The WEA function alerts smartphones and devices based on geographic location through the Integrated Public Alert and Warning System (IPAWS). Please make

MAILING ADDRESS:
4236 Mail Service Center
Raleigh, NC 27699-4236
www.ncdps.gov/ncem



An Equal Opportunity Employer

OFFICE LOCATION:
1636 Gold Star Drive
Raleigh, NC 27607
Telephone: (919) 825-2500

sure the purchasing agency is a North Carolina/FEMA approved public alerting authority (PAA). **If purchasing software, it must be identified on the attached “*List of Alert Software Providers (AOSP) That Have Successfully Demonstrated Their IPAWS Capabilities.*”**

Voice Gateway Devices (06CP-02-BRDG)

Gateway devices are used to bridge disparate voice sources together to create a single line of communications. This can include radio, voice over IP, smart device application, etc. These devices are **NOT** allowed to be permanently mounted at Public Safety Answering Points (PSAP), tower sites or network rooms to permanently patch disparate radio systems. If a permanent patch is required, written permissions **must** be obtained from all system administrators. Once this is completed, the requestor must obtain approval from the grant’s manager through an email. This email should include the Communications Branch Manager and their NCEM Area Coordinator.

If you have any questions, please do not hesitate to contact me at 919-618-0536 or greg.hauser@ncdps.gov .

Attachment 7

Subrecipient Monitoring

Subrecipient is subject to monitoring by Recipient in accordance with the provisions of 2 CFR 200.332.

- A. Recipient may assess Subrecipient's risk of noncompliance with applicable laws, rules, regulations, policies and guidelines, and with the terms and conditions of this award, per 2 CFR 200.332(b).
 1. This includes the application and award process when Subrecipient was selected to receive this award, and it continues throughout the life of the award, such as ensuring Subrecipient remains eligible to receive funding as specified in **Funding Eligibility Criteria**.
 2. Subrecipient's prior experience with other grant awards by/through Recipient may also be included in the risk assessment.
 3. Depending on the risk, additional conditions may be imposed on this award at any time per 2 CFR 200.332(c).
 4. Subrecipient's activities may be continually monitored as necessary to ensure that this award is used for authorized purposes and in compliance with all applicable laws, rules, regulations, policies and guidelines, per 2 CFR 200.332(d).
- B. Monitoring will include Recipient reviewing all financial, performance and/or or cost reports - including all requests for reimbursement (and associated invoices and proof of payment) - submitted by Subrecipient as required in this MOA.
 1. Recipient will also review all other documentation required to be submitted by Subrecipient in this MOA, including equipment lists and inventories, after action reports for exercises, training course rosters and descriptions, all contracts and subcontracts executed by Subrecipient with funds from this award, and all project closeout documents.
 2. All documentation required to be retained by Subrecipient in this MOA, including all required Subrecipient file documentation per 2 CFR 200.334, is also subject to review and monitoring by Recipient (see **File Retention**).
 3. Any/all reports and audits required to be filed under federal and state law as specified in **State of North Carolina Reporting Requirements** and **Audit Requirements** are also subject to review and monitoring by Recipient.
- C. Any required documentation, reports or requests for reimbursement submitted late, incompletely, inaccurately and/or with discrepancies may elevate the risk status of Subrecipient and cause additional monitoring, imposition of additional award conditions, return of funds, negative determinations for future awards, and/or any other remedy for noncompliance specified in 2 CFR 200.339 (see **Compliance**).
 1. This includes any/all reports and audits required to be filed under federal and state law as specified in **State of North Carolina Reporting Requirements** and **Audit Requirements**.
 2. Failure to timely file complete and accurate audits and reports required under federal and state law may subject Subrecipient to additional monitoring and the full range of remedies for noncompliance specified in **Compliance**.
- D. Any findings or corrective actions identified in Subrecipient audits specifically related to this award may elevate the risk status of Subrecipient and cause additional monitoring, imposition of additional award conditions, return of funds, negative determinations for future awards, and/or any other remedy for noncompliance specified in 2 CFR 200.339 (see **Compliance**).

1. Such audit findings and corrective actions must be appropriately resolved by Subrecipient and are subject to monitoring, follow-up and verification by Recipient.
 2. Recipient may issue a Management Decision for applicable audit findings pertaining specifically to this award per 2 CFR 200.332 and 2 CFR 200.521, in addition to any Management Decisions issued by Subrecipient.
- E. Depending on the risk, Subrecipient monitoring may include, but is not limited to, the following measures: training and technical assistance, site visits, desk reviews, and audits (in addition to the audits specified in **Audit Requirements**).

Budget Revision/Amendment Request

Date: 1/18/2022

Amount: 20,000.00

Dept. Head: Steve Langer

Department: Emergency Management

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

Homeland Security Grant							
Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	2710-6349	Terrorism Grant Revenue	-	20,000.00		20,000.00
001	9	2710-9395-HSG	Terrorism Grant Expense	-	20,000.00		20,000.00
							0.00
							0.00
							0.00
							0.00
							0.00
							0.00

Total 0.00

Budget Officer

☐ Approved

☐ Denied

County Manager

☐ Approved

☐ Denied

Board of Commissioners

☐ Approved

☐ Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Adjust Soil and Water Prime Farmland Funding to Capital Improvement Plan Level

BRIEF SUMMARY:

Per the FY20 Capital Improvement plan, the Soil and Water Prime Farmland funding level should be \$125,000. By reviewing the beginning FY21 available funds, a \$7,265 adjustment needs to be made to maintain the set aside funding for this program. Funding breakdown includes a \$100,000 budget for future easement purchases and a \$25,000 budget for legal fees.

REQUESTED ACTION:

Motion to approve the Soil and Water adjustment of funds and approve the related budget amendment and project ordinance.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Wendi Heglar, Finance Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▯ Budget Amendment
- ▯ Fund 460 Project Ordinance

Budget Revision/Amendment Request

Date: 1/18/2022

Amount: 7,265.00

Dept. Head: Wendi Heglar

Department: Finance - Fund 460 multi year fund

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

Per the FY 20 Capital Improvement Plan, the Soil and Water Prime Farmland funding level should maintain a \$125,000 budget annually. The funding consists of \$100,000 for future easement purchases and \$25,000 for legal fees. This budget amendment increases the budget \$4,721 and \$2,544 for easement purchases and legal fees line items, respectively.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
460	6	0000-6023	Deferred Tax Collections	2,655,536.00	-	7,265.00	2,648,271.00
460	9	0000-9830	Other Improvements	491,709.44		7,265.00	484,444.44
460	6	3270-6023	Deferred Tax Collections	182,836.74	7,265.00	-	190,101.74
460	9	3270-9698	Soil and Water District	95,279.00	4,721.00	-	100,000.00
460	9	3270-9445	Purchased Services	173,703.50	2,544.00	-	176,247.50

Budget Officer

☐ Approved
☐ Denied

 Signature

 Date

County Manager

☐ Approved
☐ Denied

 Signature

 Date

Board of Commissioners

☐ Approved
☐ Denied

 Signature

 Date

CABARRUS COUNTY SMALL PROJECTS CAPITAL PROJECT ORDINANCE

BE IT ORDAINED, by the Board of County Commissioners of the County of Cabarrus, North Carolina that, pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the purpose of accumulating and appropriating general fund revenues and federal and state grants funds received specifically for use by the appropriate Cabarrus County Department who has received the funds.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the guidelines as set forth by the federal and state government, Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
- C. It is estimated that the following revenues will be available to complete capital projects as listed:

Board of Elections Department	
Interest on Investments	\$ 34,130
Contribution from General Fund	61,484
Contribution from Capital Reserve	150,000
	<hr/>
	\$ 245,614
Register of Deeds Department:	
Register of Deeds Fees	\$2,015,437
Interest on Investments	67,793
Contribution from General Fund	77,505
	<hr/>
	\$2,160,735
Community Development	
Contribution from General Fund	\$54,902
Duke Power Rebate	17,838
	<hr/>
	\$72,740
Soil and Water Department:	
Deferred Tax Collections	\$194,823
Interest on Investments	1,693
Contributions and Private Donations	2,898
Contribution from General fund	86,146
EEP Contract	3,225
ADFP Grant	54,000
Drill Program Fees	16,583
Suther Farm Project	780,000
Hill Farm Project	99,000
Stewardship Fund	52,250
	<hr/>
	\$1,290,618
Educational Farming	
Educational Farming (Lomax)	\$ 267,000
Local Agricultural Preservation Projects:	
Contribution from General Fund	\$13,801
Deferred Farm Tax Collections	2,692,117
Deferred Farm Tax Interest	462,079
Interest on Investments	126,447
	<hr/>
	\$3,294,444
TOTAL REVENUES	\$7,331,151

D. The following appropriations are made as listed:

Board of Elections Department:	
Board of Elections Equipment and Furniture	\$ 245,614
Register of Deeds Department:	
Register of Deeds Automation & Preservation	\$ 2,160,735
Community Development	
Duke Rebate Projects	\$72,740
Soil and Water Department:	
Other Improvement Projects	\$280,839
EEP Contract	3,225
ADFP Conservation Easement	54,000
Drill Repair & Maintenance	16,583
Suther Farm Project	780,000
Hill Farm Project	99,000
Stewardship	56,971
	<hr/>
	\$1,290,618
Educational Farming	
Educational Farming (Lomax)	\$ 267,000
Local Agricultural Preservation Projects:	
Other Improvement Projects	\$3,294,444
TOTAL EXPENDITURES	\$7,331,151
 GRAND TOTAL – REVENUES	 \$7,331,151
GRAND TOTAL – EXPENDITURES	\$7,331,151

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 1. The County Manager may transfer amounts between objects of expenditures and revenues within a function without limitation.
 2. The County Manager may transfer amounts up to \$100,000 between functions of the same fund.
 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.

5. The County Manager may enter into and execute change orders or amendments to County construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
6. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
7. The County Manager may execute contracts with outside agencies to properly document budgeted appropriation to such agencies where G.S. 153 A-248(b), 259. 449 and any similar statutes require such contracts.
8. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129 (a).

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Projects Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the Governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project Ordinance associated with the project is closed.

Adopted this 18th day of January, 2022.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Cabarrus County School Board Request

BRIEF SUMMARY:

The Cabarrus County School Board requests to transfer sales tax savings to cover overage on Roberta Road Middle School Technology. A letter is attached from Ms. Holly Grimsley, Board of Education Chairwoman with additional detail.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure due to time constraints.

Motion to approve the transfer request and approve the associated budget amendment and project ordinance.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Wendi Heglar, Finance Director

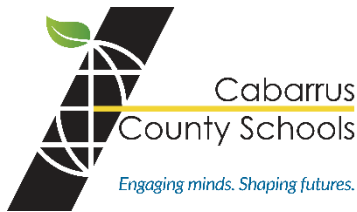
BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ School Board Request Letter
- ▣ Budget Amendment
- ▣ Fund 390 School Construction Project Ordinance



December 6, 2021

The Honorable
Mr. Steve Morris, Chair
Mrs. Diane Honeycutt, Vice Chair
Mrs. Barbara Strang
Mr. Lynn Shue
Mr. Blake Kiger
Cabarrus County Board of Commissioners
65 Church Street, SE
Concord, NC 28026

Re: Technology Infrastructure Budget Adjustment Request

Dear Board of Commissioners:

On November 12, 2021, bids were opened for the new Roberta Road Middle School Technology Switches. We received nine (9) different bids for this project. Low bid received was \$276,388.02.

This amount exceeds the budget set back in 2019 pre COVID pandemic. The current labor and material shortage along with an increase in the prices of raw materials has impacted the technology industry greatly. These factors combined have caused challenges with all the technology purchases for Roberta Road which we have managed to date.

Due to the market volatility and continued price increases, we are requesting a budget adjustment for the technology infrastructure in the amount of \$150,000.00 through the use of available Contra Sales Tax to cover this and any future technology needs.

Summary of funding request:

Technology Infrastructure Budget	\$800,000.00
Total Expensed and Encumbered	\$648,269.00
Funds Available-Technology Infrastructure	\$151,731.00
Network Switch Low Bid	\$276,388.02
Funds Needed	\$124,657.02

This item was presented at our board of education December 6th and 13th meeting for approval.

Sincerely,

Mrs. Holly Grimsley
Board of Education, Chairwoman
Cabarrus County Board of Education

Cc: Mr. Rob Walter, Mrs. Carolyn Carpenter, Ms. Laura Blackwell, Mrs. Keshia Sandidge, Mrs. Denise Adcock, Mr. Tim Furr

Budget Revision/Amendment Request

Date: 1/3/2022

Amount: 150,000.00

Dept. Head: Wendi Heglar

Department: Finance - County Capital Projects

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

Transfer \$150,000 for Roberta Road Middle School Project Contra Sales Tax account to Technology Infrastructure account.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
390	9	7346-9864	Technology Infrastructure	800,000	150,000	-	950,000
390	9	7346-9825	Contra Sales Tax			150,000	(150,000)

Budget Officer

☐ Approved

☐ Denied

Signature

Date

County Manager

☐ Approved

☐ Denied

Signature

Date

Board of Commissioners

☐ Approved

☐ Denied

Signature

Date

CABARRUS COUNTY SCHOOL CAPITAL PROJECTS BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the construction and renovations of School Facilities. Details of the project are listed in section C. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.

It is estimated that the following revenues will be available to complete capital projects as listed.

Contribution from General Fund/CIF	\$ 17,365,958
Contribution from Capital Projects Fund	9,522,511
Debt Proceeds 2020 Draw Note	46,620,222
Debt Proceeds 2022 Draw Note	5,675,430
Contribution from Capital Reserve Fund	1,662,314

TOTAL REVENUES	\$80,846,435
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- C. The following appropriations are made as listed.

CCS Mobile Unit Renovation	\$ 900,000
Concord High Fire Alarm Replacement	89,314
Northwest High Fire Alarm Replacement	89,314
JM Robinson Renovation	81,195
R. Brown McAllister Replacement	1,950,000
CCS New Middle School	55,304,300
CCS New High School Land	5,248,821
Kannapolis Middle School	138,897
AL Brown Football Stadium ADA/Drainage	228,000
AL Brown Roof Replacement	190,000
RCCC Building 1000 Boiler	62,780
RCCC Building 2000 Roof Replacement	154,500
RCCC CBTC HVAC	244,291
Contribution to Capital Reserve	5,001,114
Early College Mobile Units	1,850,000
Deferred Maintenance Cabarrus County Schools	5,654,625
Deferred Maintenance Kannapolis City School	2,451,284
Deferred Maintenance Rowan Cabarrus Community College	1,208,000

TOTAL EXPENDITURES	\$80,846,435
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GRAND TOTAL – REVENUES	\$80,846,435
GRAND TOTAL – EXPENDITURES	\$80,846,435

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 - 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 - 2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
 - 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 - 4. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
 - 5. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
 - 6. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
 - 7. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund, Community Investment Fund or other Capital Project Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 3rd day of January, 2022.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Emergency Rental Assistant Grant

BRIEF SUMMARY:

The County has spent most of the direct allocation of the Emergency Rental Assistance Grant of \$6,528,517. The County was also allocated \$4,965,552 from the State for Emergency Rental Assistance from the first round of federal funding. The attached budget amendment will budget the funds.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure due to time constraints..

Motion to adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Wendi Heglar, Finance Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▯ ERAP Contract
- ▯ Budget Amendment

EMERGENCY RENTAL ASSISTANCE PROGRAM

Agreement # ERA1-2021-0001

THIS Agreement is hereby entered into by and between the North Carolina Pandemic Recovery Office (NCPRO), under the auspices of Office of State Budget and Management, OSBM, (the "AGENCY"), and Cabarrus County, NC, (the "RECIPIENT"). The parties mutually agree to the terms and conditions set forth herein.

WHEREAS, NCPRO, an agency of the Office of State Budget and Management ("OSBM"), was designated by OSBM to accept and administer funds from the federal COVID-19 pandemic relief funds under Section 501 of Division N of the Consolidated Appropriations Act, 2021, Pub. L. No. 116-260 (Dec. 27, 2020) (referred to herein as "Section 501"); and

WHEREAS, North Carolina Session Law 2021-25, Senate Bill 172 An Act To Establish The State Fiscal Recovery Reserve And Fund, Coronavirus Capital Projects Reserve And Fund, And Local Fiscal Recovery Reserve And Fund To Maintain Funds Paid To The State From The Coronavirus State Fiscal Recovery Fund, Coronavirus Capital Projects Fund, And Coronavirus Local Fiscal Recovery Fund; To Appropriate Funds From The Local Fiscal Recovery Fund For Distribution To Non-Entitlement Units Of Local Government; To Appropriate Certain Federal Grant Funds Provided To The State Under The American Rescue Plan Act; And To Make Technical And Other Changes reserves or allots a maximum amount of Emergency Rental Assistance to the RECIPIENT and shall manage those funds in accordance with local priorities and federal requirements; and

WHEREAS, the parties enter into this Agreement to memorialize their understanding of the mutual advantages of this cooperative relationship;

NOW, THEREFORE, the parties agree to the terms and conditions set forth below:

1. EFFECTIVE TERM

This Agreement shall be effective starting August 30, 2021 and shall terminate on December 31, 2022.

2. RECIPIENT'S DUTIES

The RECIPIENT understands and agrees that the funds disbursed under this award may only be used for the purposes set forth in Section 501 of Division N of the Consolidated Appropriations Act, 2021, Pub. L. No. 116-260 (Dec. 27, 2020) (referred to herein as "Section 501") and any revisions made, and guidance issued thereto.

The RECIPIENT shall provide the activities as authorized and referenced in the North Carolina Session Law 2021-25, Senate Bill 172 An Act To Establish The State Fiscal Recovery Reserve And Fund, Coronavirus Capital Projects Reserve And Fund, And Local Fiscal Recovery Reserve And Fund To Maintain Funds Paid To The State From The Coronavirus State Fiscal Recovery Fund, Coronavirus Capital Projects Fund, And Coronavirus Local Fiscal Recovery Fund; To Appropriate Funds From The Local Fiscal Recovery Fund For Distribution To Non-Entitlement Units Of Local Government; To Appropriate Certain Federal Grant Funds Provided To The State Under The American Rescue Plan Act; And To Make Technical And Other Changes to administer the Emergency Rental Assistance Program. Funds will be used to provide rental and/or utility assistance payments, housing stability services to families in Cabarrus County, North Carolina adversely affected by the pandemic, thereby placing them at risk of eviction from rental housing.

The RECIPIENT is responsible for completing ERA Grant Scope of Work (Form A-1) and NC PRO ERA Budget (Form A-2) found in Appendix I and II of this Agreement and the Federal Funding Accountability and Transparency Act (FFATA) Certification found in Appendix III and submitting these Forms to NCPRO within 14 days of signing this Agreement.

The RECIPIENT agrees to use the funds in the amounts allocated for the budget cost items set forth in the RECIPIENT's budget. See Appendix II.

The RECIPIENT understands and acknowledges that these are federal funds and the total funding level available under this Agreement will not exceed \$4,965,551.80. Appendix I and Appendix II provides scope of work and budgeted amounts to be paid to RECIPIENT.

The RECIPIENT understands that 65% of these federal funds must be obligated by September 30, 2021 to prevent reallocation by the U.S. Treasury.

The RECIPIENT understands and acknowledges required compliance with all statutory provisions outlined in:

- a. The Consolidated Appropriations Act, 2021, P.L. 116-260 (December 27, 2020) referred herein as “the Act”.
- b. Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) promulgated by the United States Office of Management and Budget sections: 2 C.F.R. 200.303 regarding internal controls, 2 C.F.R. 200.330 through 200.332 regarding subrecipient monitoring and management, and subpart F regarding audit requirements; and
- c. Guidance issued by the United States Department of Treasury during the term of this Agreement; and
- d. The RECIPIENT agrees to establish data privacy and security requirements as required by Section 501(g)(4) of the Act; and
- e. Pursuant to Executive Order 13043, 62 FR 19217 (April 8, 1997), the RECIPIENT is encouraged to adopt and enforce on-the-job seat belt policies and programs for their employees when operating company-owned, rented or personally owned vehicles; and
- f. Pursuant to Executive Order 13513, the RECIPIENT should encourage its employees, subrecipients, and contractors to adopt and enforce policies that ban text-messaging while driving, and Recipient should establish workplace safety policies to decrease accidents caused by distracted drivers; and
- g. Statutes and regulations prohibiting discrimination including the following:
 - Title VI of the Civil Rights Act of 1964 (42 U.S.C. §§ 2000d et seq.) and Treasury’s implementing regulations at 31 C.F.R. Part 22, which prohibit discrimination on the grounds of race, color, or national origin under programs or activities receiving federal financial assistance.
 - The Fair Housing Act, Title VIII-IX of the Civil Rights Act of 1968 (42 U.S.C. § 3601 et seq.), which prohibits discrimination in housing on the basis of race, color, national origin, sex, familial status, or disability.
 - Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. § 794), which prohibits discrimination on the basis of handicap under any program or activity receiving or benefitting from federal assistance.
 - The Age Discrimination Act of 1975, as amended (42 U.S.C. §§ 6101 et seq.) and Treasury’s implementing regulations at 31 C.F.R. Part 23, which prohibit discrimination on the basis of age in programs or activities receiving federal financial assistance; and
 - The Americans with Disabilities Act of 1990, as amended (42 U.S.C. §§ 12101 et seq.), which prohibits discrimination on the basis of disability under programs, activities, and services provided or made available by state and local governments or instrumentalities or agencies thereto.

The RECIPIENT agrees that it will maintain in effect a Conflict of Interest policy. The RECIPIENT and subrecipients shall disclose in writing to NCPRO, as appropriate, any potential conflict of interest affecting the awarded funds in accordance with 2 C.F.R. § 200.112. The RECIPIENT agrees to submit the RECIPIENT’S policy surrounding conflict of interest within 14 calendar days of execution of this Agreement.

The RECIPIENT understands that if the funds have been allocated to a nonprofit corporation or a contractor, and the use of funds by the nonprofit corporation or contractor is disallowed by federal law, the nonprofit corporation or contractor shall return the amount of funds allocated to nonprofit corporation to OSBM.

The RECIPIENT agrees to provide any necessary information as required by the Federal Funding Accountability and Transparency Act. See Appendix III.

The RECIPIENT understands that any publications produced with funds from this award must display the following language: "This project [is being] [was] supported, in whole or in part, by federal award number ERA0019 awarded to the State of North Carolina by the U.S. Department of the Treasury."

3. AGENCY'S DUTIES & STATUS REPORTING

The AGENCY shall ensure that funds allocated and disbursed pursuant to Session Law 2021-25, comply with the intent and guidance found in this Law and ensure compliance with related federal and state statutes and financial management standards. Additionally, the RECIPIENT agrees to allow NCPRO to work with the RECIPIENT database administrator to collect detail transaction information supporting the expenditures from these funds.

- i. Invoice and Payment. The AGENCY shall advance one-fourth of the grant amount, \$1,241,387.95, upon written notification by the RECIPIENT that it has expended all of its direct federal award for emergency rental assistance. After the initial payment is provided to the RECIPIENT, the RECIPIENT shall submit disbursement requests every month.
- ii. The RECIPIENT shall submit the final disbursement request to be received by the AGENCY by September 15, 2022.
- iii. On or before October 31, 2022 the RECIPIENT will submit the final outcome and accomplishment reports (see Appendix VI).
- iv. The AGENCY reserves the right to withhold, reduce, or delay disbursement of the payments noted above, if the disbursement requests are not submitted, are not complete or do not include adequate attached documentation that can verify disbursement. The AGENCY must provide the RECIPIENT with a written explanation of the business reasons to delay, alter, or reject disbursement payments that have been invoiced to the AGENCY. The RECIPIENT has three (3) business days after such AGENCY communication to respond to address the item(s) of concern. The AGENCY is to communicate a final review within three (3) business days of such RECIPIENT response.

Administrative Costs

- a. The RECIPIENT may use funds provided to the RECIPIENT to cover both direct and indirect costs.
- b. The total of all administrative costs, whether direct or indirect costs, may not exceed 10 percent of the total amount of the total award or \$ 496,555.18.
- c. SB 172 stipulates that 10% of the total award may be used for a program hotline, housing stability services and administrative costs with no more than 5% of these funds used for administrative costs.

4. FUNDS MANAGEMENT

The RECIPIENT also agrees to operate all transactions from these funds within a special revenue account that is not commingled with other funds to prevent the accidental inclusion of transactions not related to the Emergency Rental Assistance grant.

5. POST-GRANT AWARD DOCUMENTATION REQUIREMENTS

RECIPIENT shall comply with all rules and reporting requirements established by the requirements of 9 N.C.A.C. Subchapter 3M.0205. The RECIPIENT agrees to submit the ERA Grant Project Status Report (Appendix IV) to the AGENCY every Friday during the term of this Agreement. The RECIPIENT further agrees to submit the Outcomes and Accomplishments Final Report (APPENDIX VI) to the AGENCY no later than October 31, 2022 or within forty-five (45) days of final expenditure date, whichever is earlier.

The above noted reports shall include RECIPIENT reporting information related to the above noted quantitative results and accomplishments. RECIPIENT agrees that all program activity results information reported shall be subject to review and authentication as described in Section 7 and RECIPIENT will provide access to work papers, receipts, invoices, and reporting records, if requested by the AGENCY, as the AGENCY executes any internal audit responsibilities.

6. AGREEMENT ADMINISTRATORS

All notices permitted or required to be given by one Party to the other and all questions about the Agreement from one Party to the other shall be addressed and delivered to the other Party's Agreement Administrator.

The name, post office address, street address, telephone number, fax number, and email address of the Parties' respective initial Agreement Administrators are set out below. Either Party may change the name, post office address, street address, telephone number, fax number, or email address of its Agreement Administrator by giving timely written notice to the other Party.

For the AGENCY	
IF DELIVERED BY US POSTAL SERVICE	IF DELIVERED BY ANY OTHER MEANS
Stephanie McGarrah North Carolina Pandemic Recovery Office MSC 20320 Raleigh, NC 27699-0320 Direct: 984-202-4267 Email: Stephanie.mcgarrah@osbm.nc.gov	Stephanie McGarrah North Carolina Pandemic Recovery Office 430 N. Salisbury Street Raleigh, NC 27603 Direct: 984-202-4267 Email: Stephanie.mcgarrah@osbm.nc.gov
For the RECIPIENT	
IF DELIVERED BY US POSTAL SERVICE	IF DELIVERED BY ANY OTHER MEANS
Name: Mike Downs Title: Cabarrus County Manager Address: 65 Church St. S Concord, NC 28025 Direct: 704-920-2100 Email: mkdowns@cabarruscounty.us	Name: Mike Downs Title: Cabarrus County Manager Address: 65 Church St. S Concord, NC 28025 Direct: 704-920-2100 Email: mkdowns@cabarruscounty.us

7. MONITORING AND AUDITING

The RECIPIENT acknowledges and agrees that, from and after the date of execution of this Agreement and for five (5) years following its termination, the books, records, documents, and facilities of the RECIPIENT are subject to being audited, inspected, and monitored at any time by the AGENCY upon its request (whether in writing or otherwise). The RECIPIENT further agrees to provide AGENCY staff and staff of the Office of State Auditor and any federal monitor or auditor with access to financial and accounting records and audit work papers in the possession of any auditor of any recipient of State funding to support internal audit, financial reporting, and related requirements.

Per 9 N.C.A.C. Subchapter 3M.0205A, a recipient or subrecipient that receives, holds, uses, or expends State financial assistance in an amount equal to or greater than five hundred thousand dollars (\$500,000) within its fiscal year shall have a single or program-specific audit prepared and completed in accordance with Generally Accepted Government Auditing Standards, also known as the Yellow Book. Audits must be provided to the AGENCY no later than nine months after the end of the RECIPIENT's fiscal year.

8. SITUS

This Agreement shall be governed by the laws of North Carolina and any claim for breach or enforcement of this Agreement shall be filed in State court in Wake County, North Carolina.

9. SUBCONTRACTING AND ASSIGNMENT

The RECIPIENT agrees that the assigning or subcontracting of any work related to the contract to a subcontractor requires the advance written permission of the AGENCY. The AGENCY agrees to provide a response within three (3) days of the request. If such permission is granted, such entities shall comply with the following:

- (a) The RECIPIENT is not relieved of any of the duties and responsibilities of the original Agreement; and
- (b) The RECIPIENT agrees and is responsible for managing and monitoring each project, program, or activity supported by grant funds.
- (c) Any SUBCONTRACTOR agrees not to have any overdue tax debts, as defined by N.C.G.S. 105-243.1, at the federal, state, or local level. The SUBCONTRACTOR agrees to complete the State Grant Certification found in APPENDIX III and submit to the Agency within 30 calendar days of execution of this Agreement, as required by North Carolina General Statute 143C-6- 23(c).

10. COMPLIANCE WITH LAW

The RECIPIENT agrees to comply with all applicable federal and state laws, rules, and regulations in its performance of this Agreement.

11. TERMINATION OF AGREEMENT

This agreement may be terminated by mutual consent upon sixty (60) days written notice to the other party, or as otherwise provided by law. As soon as reasonably possible following termination of this agreement, the amount of any residual unexpended funds shall be transferred to the AGENCY.

12. AMENDMENTS

This Agreement may be amended in writing which documents approval of changes by both the AGENCY and the RECIPIENT.

13. AGREEMENT CLOSE-OUT PROCESS

The RECIPIENT agrees to submit to the AGENCY a complete performance and expenditure status report (final report) no later than October 31, 2022 or within forty-five (45) days of final incurred date, whichever is earlier. All funds not incurred as of September 1, 2022 will be returned to the AGENCY by September 30, 2022.

The above noted reports shall include RECIPIENT reporting information related to the above noted quantitative results and accomplishments. RECIPIENT agrees that all program activity results information reported shall be subject to review and authentication as described in Section 7 and RECIPIENT will provide access to work papers, receipts, invoices, and reporting records, if requested by the AGENCY, as the AGENCY executes any audit internal audit responsibilities.

RECIPIENT will be deemed noncompliant if its final report is not submitted within the timeframe mentioned earlier in Section 13 of this AGREEMENT. Once the complete final project status report package has been received and evaluated by the AGENCY, the RECIPIENT will receive official notification of agreement close-out. The letter will inform the RECIPIENT that the AGENCY is officially closing the agreement and retaining all agreement files and related material for a period of five (5) years or until all audit exceptions have been resolved, whichever is longer.

14. AUTHORIZED SIGNATURE WARRANTY

The undersigned represent and warrant that they are authorized to bind their principals to the terms of this agreement.

In Witness Whereof, the RECIPIENT and the AGENCY have executed this Agreement in duplicate originals, with one original being retained by each party.

CABARRUS COUNTY, NC



Signature

9/29/21

Date

MICHAEL R DAWS

Printed Name

COUNTY MANAGER

Title

NORTH CAROLINA OFFICE OF BUDGET AND MANAGEMENT

NORTH CAROLINA PANDEMIC RECOVERY OFFICE

DocuSigned by:



A91849C20EA5418...

Signature

9/30/2021

Date

Charles Perusse

Printed Name

State Budget Director

Title

OSBM/NCPRO – Agreement

Appendix I

ERA Grant Scope of Work (Form A-1)

Before it will be possible to finalize this award and make any disbursement, you are required to provide to the Agency a description for how the organization will spend the amount of funding allocated for the specific purpose as stated in the Agreement. This will include completing the following:

1. Organization Section of this Document
2. Scope of Work Section of this Document
3. The Budget for Recipient in Appendix A-2

1. Organization:

Organization Name:	Cabarrus County, NC
Organization Fiscal Year End:	June 30

2. Scope of Work:

Recipient shall detail below how the organization will spend the amount of funding allocated for the specific purpose as stated in the Agreement. The description should include activities to be provided, objectives to be achieved, and expected results. The description should also include anticipated timing of those activities, objectives and expected results. Contractor's budgeted amounts and description of work with the activities, objectives, and expected results are to be provided within fifteen (15) days of contract approval. The following documents must also be provided - Emergency Rental Assistance Program Policies and Procedures, Outreach/Communication Plan and Program Compliance Plan.

As required by Treasury, the program policies should include the collection of the following information.

- Address of the rental unit.
- Amount and percentage of monthly rent covered by ERA assistance.
- Amount and percentage of separately stated utility and home energy costs covered by ERA assistance.
- Total amount of each type of assistance provided to each household (*i.e.*, rent, rental arrears, utilities and home energy costs, utilities and home energy costs arrears, and other expenses related to housing incurred due directly or indirectly to the COVID-19 outbreak).
- Amount of outstanding rental arrears for each household.
- Number of months of rental payments and number of months of utility or home energy cost payments for which ERA assistance is provided.
- Household income and number of individuals in the household; and
- Gender, race, and ethnicity of the primary applicant for assistance.
- For landlords and utility providers, the name, address, and Social Security number, tax identification and DUNS number.

Page 412

Appendix III: Federal Funding Accountability and Transparency Act (FFATA)

The State of North Carolina must report into the FFATA Subaward Reporting System which captures and report subawards and executive compensation data regarding their first tier subawards to meet the FFATA reporting requirements.

Cabarrus County, North Carolina

Enter your DUNS Number: 086861630

Enter your 9 Digit Zip Code: 28026-0701

Question 1: In your business or organization's preceding completed fiscal year, did your business or organization (the legal entity to which this specific CCR record, represented by a DUNS number, belongs) receive (1) 80 percent or more of your annual gross revenues in U.S. federal contracts, subcontracts, loans, grants, subgrants, and/or cooperative agreements; and (2) \$25,000,000 or more in annual gross revenues from U.S. federal contracts, subcontracts, loans, grants, subgrants, and/or cooperative agreements?

Question 2: Does the public have access to information about the compensation of the executives in your business or organization (the legal entity to which this specific CCR record, represented by a DUNS number, belongs) through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a), 78o(d)) or section 6104 of the Internal Revenue Code of 1986?

Appendix IV

Emergency Rental Assistance Grant Project Status Report (Form R-1)

On the first day of each month during the term of this Agreement, and before it will be possible to make any disbursement, you are required to provide to the Agency the status towards the specific purpose as stated in the **ERA Grant Scope of Work (A-1) (Attachment I)**. This report is to be completed by the grant recipient and uploaded to the link below.

<https://ncosbm.sharefile.com/r-rbed5cc0be6be40f0a991116067040d0a>

1. Organization

Organization Name	Cabarrus County, North Carolina
Contract Agreement Number	ERA1-2021-0001
Date	

2. Financial Summary

Total Funding Authorized	Total Funding Received to Date	Balance
\$4,965,551.80		

3. Performance: The Recipient shall detail below how the organization has spent the amount of funding allocated for the specific purpose as stated in the Agreement. The description should include all activities and progress.

Reporting Period Date(s): _____

Descriptive summary of how the funds were used, including specific deliverables achieved to include the following performance information.

Performance Indicators

- Number of applications received
- Number of applications approved
- Number of applications determined ineligible
- Number of rent awards
- Number of utility awards
- Number of applicants below 80%, 50% and 30% of area median income
- Number of households qualified for unemployment benefits
- Number of households demonstrating a risk of homelessness or housing instability

Applicant Characteristics

- Head of Household (HH) Race
- HH Ethnicity
- HH Age
- HH Gender
- HH Zip Code
- Household Size
- Traditionally underserved groups (underserved, non-English speaking population)

Financial Data:

Total expended for Rent Awards: \$ _____
Total expended for Utility Awards: \$ _____
Total expended for Housing Stability: \$ _____
Total expended for Administrative Expenses: \$ _____

Grand Total for the Reporting Period: \$ _____

I certify that funds mentioned in this document were used in accordance with Appendix I and II in the contract between the State of North Carolina and my organization.

Name:
Signature:
Title:
Phone:
Email:

APPENDIX V: NCPRO Emergency Rental Assistance Grant
Monthly Disbursement Request (Form R-2)

Form R-1 must accompany this form to receive funds disbursement from NCPRO.
RECIPIENT COMPLETION INFORMATION: Upload complete form to: <https://ncosbm.sharefile.com/r-rbed5ec0bedc4010a991116067040d0a>

PART A: Summary of Funding Received and Spent															
NAME OF RECIPIENT ORGANIZATION:	Contract Agreement Number	Total Funding Authorized by SB 172	Advance	Disbursement Request #1 (Details in Part B)	Disbursement Request #2 (Details in Part B)	Disbursement Request #2 (Details in Part B)	Disbursement Request #3 (Details in Part B)	Disbursement Request #4 (Details in Part B)	Disbursement Request #5 (Details in Part B)	Disbursement Request #5 (Details in Part B)	Total Received to Date	Point of Contact Name	Point of Contact Title:	Point of Contact Email	Point of Contact Phone Number
Cabarrus County, N.C.	IRA1-2021-0001	\$4,965,551.80													

Recipient Name or Subcontractor Name	Employee Expenses (e.g., Payroll and benefits cost for employee that are dedicated to COVID-19)	Contracted Labor Expenses	Other Administrative Expenses (e.g., utilities, telephone, data, lease related expenses)	Rent Awards	Utility Awards	Housing Stability Services	Other Expenses (e.g., related charges not assigned in herein and described by recipient)	TOTAL Expenditures	Notes
Ex. «RecipientName» vendor									
Ex. «RecipientName» employee									
Ex. «RecipientName» Recipient							\$		
Ex. «RecipientName» Subcontractor								\$	
								\$	
								\$	
								\$	

Budget Revision/Amendment Request

Date: 1/3/2022

Amount: 4,965,552.00

Dept. Head: Wendi Heglar

Department: Finance

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

To budget the Revenue and Expedniture for the State allocation of the ERAP funds.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
440	6	5645 620201 ERA21	State ERAP	-	4,965,552	-	4,965,552
440	9	5645 946003 ERA21	State ERAP		4,965,552	-	4,965,552

Budget Officer

☐ Approved

☐ Denied

Signature

Date

County Manager

☐ Approved

☐ Denied

Signature

Date

Board of Commissioners

☐ Approved

☐ Denied

Signature

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Human Resources - Health Insurance Fund

BRIEF SUMMARY:

Several line items need to be adjusted in the Health Insurance Fund due to an increase in expenditures and a new contract with Atrium Health. Expenditures for health claims are trending higher than expected the first half of the fiscal year. The H S A and H R A accounts and admin fees for these accounts are trending higher due to an increase in new hires and overall County employees. Revisions to the agreement between ATRIUM Health and the County for wellness and medical services include an increase in management and professional fees, staffing at the wellness clinic and an increase in variable costs for supplies, testing, flu shots and health assessments.

REQUESTED ACTION:

Motion to adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Wendi Heglar, Finance Director

Lundee Covington, Human Resources Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Budget Amendment

Date: January 18, 2022

Amount: 1,124,800.00

Dept. Head: Wendi Heglar and Lundee Convington

Department: Health Insurance Fund

Internal Transfer Within Department

Transfer Between Departments/Funds

X Supplemental Request

This budget amendment is to budget fund balance and realign expenditures for the Health Insurance Fund. Expenditures for health claims are increased based on claims to date and anticipated claims for the remainder of the fiscal year. Service contracts and medical supplies expenditures are increased due to the revised contract with ATRIUM for the on site wellness clinic and services. This revision includes an increase in management and professional fees, staffing at the clinic and variable costs for supplies, testing, health assessments and flu shots. The H S A , H R A and waist incentive line items are revised due to an increase in the number of active employees and new hires. The admin fees line item is decreased due to savings from switching the stop-loss insurance carrier.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
610	9	1917-9645	SELF INSURED MEDICAL CLAIMS	11,182,154.00	1,145,000.00	-	12,327,154.00
610	9	1917-9570	SERVICE CONTRACTS - WELLNESS CLINIC	395,076.00	20,000.00	-	415,076.00
610	9	1917-9360	MEDICAL SUPPLIES	115,450.00	40,000.00	-	155,450.00
610	9	1917-9301	OFFICE SUPPLIES	2,500.00	-	2,500.00	0.00
610	9	1917-948501	ADMIN H S A / ORIGINATION FEE	609,750.00	65,000.00	-	674,750.00
610	9	1917-948502	H R A ACCOUNT	1,000.00	3,000.00	-	4,000.00
610	9	1917-9647	WELLNESS PROGRAM - WAIST	92,850.00	24,300.00	-	117,150.00
610	9	1917-9485	ADMIN FEES - CIGNA / USI / BENEFIT FIRST	1,555,184.00	-	170,000.00	1,385,184.00
610	6	1917-6901	FUND BALANCE	-	1,124,800.00	-	1,124,800.00
							0.00
							0.00

Total 0.00

Budget Officer

County Manager

Board of Commissioners

Approved

Approved

Approved

Denied

Denied

Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Rowan Cabarrus Community College Funding Transfers and Additional Request for a Welding Lab

BRIEF SUMMARY:

Rowan Cabarrus Community College is requesting an additional \$411,571 for a Welding Lab and approval to transfer funds from completed projects to projects that are over budget. A letter from Carol S. Spalding, President of Rowan Cabarrus Community College, is attached with the detailed request.

REQUESTED ACTION:

Motion to approve the additional funding and approve the associated budget amendment and project ordinance.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Wendi Heglar, Finance Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ RCCC Request
- ▢ Budget Amendment
- ▢ Fund 390 School Construction Project Ordinance



December 14, 2021

Mike Downs
County Manager
Cabarrus County Government
65 Church St., South
Concord, NC 28025

Subject: Request to Amend Budgets

Dear Mike:

Thank you for your continued partnership with Rowan-Cabarrus Community College and your invaluable support over the years. This letter is a request to transfer unspent balances associated with several of our FY 2021 projects to some of our FY 2022 projects, which have been impacted by the price escalation we are all now experiencing. FY 2021/2022 Project and remaining balances are:

1. Building 2000 Re-Roof Project. This project was funded at \$335,000, and favorable bidding environment at the time resulted in \$180,500 remaining at the end of the project;
2. South Campus, Bldg. 1000 Boiler Replacement. This project was funded at \$105,000. We paid \$62,780. Remaining balance \$42,220;
3. CBTC Rooftop HVAC Replacement Phase III & IV. The project was funded in two tranches of \$265,000 (FY 2021) & \$125,000 (FY 2020) original Budget \$310,170. Remaining available \$20,709.

The projects requiring additional funding are:

1. The CBTC Fire Alarm Replacement Project bids came in quite a bit higher than estimated back in December 2021. We have value engineered and cut scope with the contractor, but have been unable to bring the project within the approved \$125,000. We have negotiated a scope and price that we find acceptable which will bring the total project budget up to \$177,500 and increase of \$52,000 (roughly 42%).
2. Design for the CBTC Roof Coating Project is underway, and infrared survey, core sampling, and underside structural inspections incorporated into that design effort have revealed significantly more saturated roof insulation and some rot damaged wooden roof structure that must be addressed. The project budget allocation was \$200,000. Wolf Trail Engineers, our Roofing Consultant estimate the cost for the project with these repairs incorporated will be \$318,000 an addition of \$118,000 (roughly 60%).

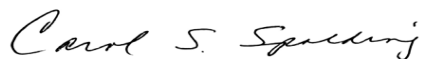
3. Welding is currently offered at our North Campus and at A.L. Brown High School in Kannapolis, and yet we still have insufficient capacity to meet student interests and industry needs. There is a significant waiting list of students hoping for admission into the program, and a large number of those students reside in Cabarrus County. To add capacity to this critical program, we would like create a Welding Lab to offer Welding Courses at our South Campus. We have completed a design for this project, and cost estimate to complete the work is \$485,000.

Project Title	Debit	Credit	New Request
Building 2000 Re-roof		180,500.00	
Building 1000 Boiler Replacement		42,220.00	
CBTC Rooftop HVAC		20,709.00	
CBT Fire Alarm Replacement	52,000.00		
CBTC Roof Coating	118,000.00		
Welding Lab - transferred funds	73,429.00		
Welding Lab - new request			411,571.00
	\$ 243,429.00	\$ 243,429.00	\$ 411,571.00

We welcome the opportunity to talk with you, and the County Commission, regarding this request. Please let me know if you have additional questions or need more information.

Again, we thank you for your continued support of our county's community college, particularly in these uncertain times.

Sincerely,



Carol S. Spalding
President, Rowan-Cabarrus Community College

cc: Kelly Kluttz, Chief Financial Officer
Jonathan Chamberlain, Chief of College Environment

Budget Revision/Amendment Request

Date: 1/18/2022

Amount: 411,571.00

Dept. Head: Wendi Heglar

Department: Finance - County Capital Projects

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

To reallocate unused funds on completed RCCC Projects to current projects in their Building and Ground Maintenance account. RCCC has requested an additional \$411,571 for a new welding lab project estimated to cost \$485,000. The remaining \$73,429 will come from the reallocation from the completed projects.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
390	9	7502-9830-ROOF	Other Improvements	335,000		180,500	154,500
390	6	7502-6921-ROOF	Cont From Capital Reserve Fund	335,000		180,500	154,500
390	9	7502-9821-MEP	Building and Renovations	105,000	-	42,220	62,780
390	6	7502-6921-MEP	Cont From Capital Reserve Fund	105,000		42,220	62,780
390	9	7503-9821-HVAC	Building and Renovations	265,000		20,709	244,291
390	6	7503-6921-HVAC	Cont From Capital Reserve Fund	265,000		20,709	244,291
390	9	7240-9501-DM22	Building and Ground Maintenance	553,000	655,000	-	1,208,000
390	6	7240-9501-DM22	Contribution From General Fund	553,000	411,571	-	964,571
390	6	7240-6921-DM22	Cont From Capital Reserve Fund	-	243,429		243,429

Budget Officer

☐ Approved
☐ Denied

Signature

Date

County Manager

☐ Approved
☐ Denied

Signature

Date

Board of Commissioners

☐ Approved
☐ Denied

Signature

Date

CABARRUS COUNTY SCHOOL CAPITAL PROJECTS BUDGET ORDINANCE

BE IT ORDAINED by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the construction and renovations of School Facilities. Details of the project are listed in section C. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.

It is estimated that the following revenues will be available to complete capital projects as listed.

Contribution from General Fund/CIF	\$ 17,365,958
Contribution from Capital Projects Fund	9,522,511
Debt Proceeds 2020 Draw Note	46,620,222
Debt Proceeds 2022 Draw Note	5,675,430
Contribution from Capital Reserve Fund	1,662,314

TOTAL REVENUES **\$80,846,435**

- C. The following appropriations are made as listed.

CCS Mobile Unit Renovation	\$ 900,000
Concord High Fire Alarm Replacement	89,314
Northwest High Fire Alarm Replacement	89,314
JM Robinson Renovation	81,195
R. Brown McAllister Replacement	1,950,000
CCS New Middle School	55,304,300
CCS New High School Land	5,248,821
Kannapolis Middle School	138,897
AL Brown Football Stadium ADA/Drainage	228,000
AL Brown Roof Replacement	190,000
RCCC Building 1000 Boiler	62,780
RCCC Building 2000 Roof Replacement	154,500
RCCC CBTC HVAC	244,291
Contribution to Capital Reserve	5,001,114
Early College Mobile Units	1,850,000
Deferred Maintenance Cabarrus County Schools	5,654,625
Deferred Maintenance Kannapolis City School	2,451,284
Deferred Maintenance Rowan Cabarrus Community College	1,208,000

TOTAL EXPENDITURES **\$80,846,435**

GRAND TOTAL – REVENUES
GRAND TOTAL – EXPENDITURES

\$80,846,435
\$80,846,435

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
 - 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
 - 2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
 - 3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
 - 4. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
 - 5. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
 - 6. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
 - 7. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).

Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are

transferred to the General Fund, Community Investment Fund or other Capital Project Fund and the portion of the Capital Project associated with the project is closed.

Adopted this 18th Day of January, 2022.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: _____
Stephen M. Morris, Chairman

ATTEST:

Clerk to the Board

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Transfer of Funds for 15% Fund Balance Policy

BRIEF SUMMARY:

Per the County Financial and Budgetary Policies, the sum of General Operating Fund Fund balance in excess of 15% is available for transfer and appropriation to the Community Investment Fund. A summary of the 15% Fund Balance calculation is included for review. The funds will be set aside in the Community Investment Fund for future project allocation.

REQUESTED ACTION:

Motion to approve the transfer of funds to the the Community Investment Fund based on the 15% County Financial and Budgetary Policies.

Motion to approve the associated budget amendment.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Wendi Heglar, Finance Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▯ Fund Balance Calculation
- ▯ Budget Amendment

Cabarrus County
Fund Balance Calculation of excess of 15% Policy
June 30, 2021

Fund Balance 6/30/20	\$ 97,624,280
Revenues over (under) Expenditures FY 21	<u>24,771,840</u>
Ending Fund Balance 6/30/21	122,396,120
Nonspendable	
Inventories	\$ 172,686
Prepaid Items	5,862
Restricted	
Reserve by State Statute (Primarily Accounts Receivable & PO/Contract carry forward)	21,953,009
Re-appropriations	641,767
Debt Payments	8,710,813
White Goods - Fund Balance	172,224
Electronic Recycling	11,307
Building Inspections	7,768,540
Committed	
Community Investment Fund(less restricted debt payments)	9,770,436
Unpaid Tax Incentives	3,703,003
Pension Trust	1,576,476
Re-appropriations	<u>452,582</u>
Total unavailable for appropriation	\$ 54,938,705
Less	
Assigned	\$ 6,271,912
"Reserved" by 15% Fund Balance Policy	<u>\$ 45,292,346</u>
Balance to transfer to CIF per policy	<u>\$ 15,893,157</u>

Budget Revision/Amendment Request

Date: 1/18/2022

Amount: 15,893,158.00

Dept. Head: Wendi Heglar, Finance

Department: Finance - CIF

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

Transfer to Community Investment Fund for fund balance in the general fund in excess of 15% per the County's Financial and Budgetary Policies							
Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	9	1960-970118	Contribution to Community Investment Fund	39,973,927	15,893,158		55,867,085
001	6	1960-6901	Fund Balance Appropriated	2,292,832	15,893,158		18,185,990
100	6	0000-6902 AVAIL	Contribution from General Fund	-	15,893,158		15,893,158
100	9	0000-9830-AVAIL	Other Improvements	1,038,464	15,893,158		16,931,622

Budget Officer

☐ Approved
☐ Denied

Signature

Date

County Manager

☐ Approved
☐ Denied

Signature

Date

Board of Commissioners

☐ Approved
☐ Denied

Signature

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Finance - Transportation Grant Budget Amendment

BRIEF SUMMARY:

The Transportation Department received approval from the Board of Commissioners to apply for 5310 grant funding administered through the City of Concord. The County is a subrecipient of these funds. Grant funds were awarded for 2018, 2019 and 2020 grant years. This budget amendment revises the budget for 2018 grant funds that were carried forward to FY 2022 and budget the revenues and expenditures for 2019 and 2020 grant awards.

REQUESTED ACTION:

Motion to adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Wendi Heglar, Finance Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Budget Amendment

Date: January 18, 2022

Amount: 238,411.00

Dept. Head: Wendi Heglar

Department: Transportation

Internal Transfer Within Department

Transfer Between Departments/Funds

X Supplemental Request

This budget amendment is to adjust revenues and expenditures for 5310 and 5311 transportation grants. The County receives grant funds passed-through the City of Concord for 5310 grant funds. This budget amendment increases the revenue for the 2018 grant for the amount of grant funds not used as of June 30, 2021. There is a 50 percent County match and the match is budgeted in expenditures that are included in cost per trip (salaries, benefits, fuel, etc). This budget amendment budgets revenues and expenditures for the 2019 and 2020 5310 grants that have been awarded. There is a 50 percent County match.

The County was awarded two separate 5311 capital grants through NCDOT. One grant was awarded in FY 21 and was not completed in FY 21. The expenditures for this grant were budgeted in FY 22 as part of the reappropriation BA. This is a reimbursement grant and revenues should have been budgeted and not fund balance.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	5240-6342-5310	NC Department of Transportation - 5310 Grant	178,412.00	48,004.00	-	226,416.00
001	9	5240-9472-0495	Medicaid Transportation Service	166,317.00	-	26,317.00	140,000.00
			To correct grant budget for 5310 grant 2018-07-00				
001	6	5240-6342-5310	NC Department of Transportation - 5310 Grant	226,416.00	66,182.00	-	292,598.00
001	9	5240-9472-5310	Transportation Services - 5310	240,621.00	132,364.00	-	372,985.00
			To budget for 5310 grant - 2019-065-00				
001	6	5240-6342-5310	NC Department of Transportation - 5310 Grant	292,598.00	66,182.00	-	358,780.00
001	9	5240-9472-5310	Transportation Services - 5310	372,985.00	132,364.00	-	505,349.00
			To budget for 5310 grant - 2020-062-00				
001	6	5240-6342-5310	NC Department of Transportation - 5310 Grant	358,780.00	-	92,947.00	265,833.00
001	6	5240-6342-5310C	NC Department of Transportation - 5310 Capital Grant	-	92,947.00	-	92,947.00
			To correct revenue account for 5310 capital grant				
001	6	5240-6312-0488	Transportation 5311 Grant Capital	589,500.00	393,000.00	-	982,500.00
001	6	5240-6901	Fund Balance appropriated	501,045.72	-	334,957.00	166,088.72
			To correct 5311 capital grant revenue and balance BA with FB				

Total 0.00

Budget Officer

County Manager

Board of Commissioners

Approved

Approved

Approved

Denied

Denied

Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Cabarrus County Courthouse Expansion Construction Manager at Risk Contract (GMP 2) Owner Contingency Increase from Project Contingency Funding

BRIEF SUMMARY:

Currently Cabarrus County has a GMP (Guaranteed Maximum Price) based contract with Messer Construction for Courthouse expansion Construction Manager at Risk services. On December 13, 2019, Messer Construction bid out the scope of work for the site enabling portion of the project. This will be referred to as GMP (Guaranteed Maximum Price) #1 and is considered an extension to their original contract which was for preconstruction services. GMP 1.5 was executed in August of 2020 and included the bid packages for the rammed aggregate piers, below grade concrete, and tower crane. The GMP # 2 package which represents the remainder of the bid packages for new Courthouse building was executed at the end of December 2020. In May 2021 County staff requested \$900,000 be transferred from the project contingency fund into the actual contract with Messer.

Prior to that time we were able to manage additional costs through an in contract Owner Contingency that was created through 'buyout' savings also known as the difference between our phased budgets and the corresponding bid results. When the \$900,000 was moved into our contract we had \$168,000 remaining in contract for Owner Contingency for a total of \$1,068,000.

Since then we have had some significant bulletins and changes driven by a variety of different factors. Some of these are owner request, others have been existing conditions, code review requirements, or further development of the documents.

In order to allow the project to continue to quickly react to necessary changes, we are formally

requesting the reallocation of an additional \$1,000,000 into our contract Owner Contingency to be spent at the approval of Cabarrus County.

It's worth noting that the total spent Owner Contingency to date including buyout is 1.57% of the total contracted cost of construction of Phase 1, 1.5, and 2. In comparison it's common for other construction projects of this scale, complexity, and finish level to have an initial owner construction contingency to be 3%. The additional \$1,000,000 requested brings this projects total owner contingency to 2.78% of the total contracted cost of construction.

REQUESTED ACTION:

Motion to approve the GMP #2 increase and authorize the County Manager to execute the contract amendment between Cabarrus County and Messer Construction, subject to review and revision by the County Attorney and approve the needed budget amendment.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Kyle Bilafer, Area Manager of Operations
Jason Harris, Messer Construction

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Change Order
- ▣ Budget Amendment

Change Order Proposal

Project: 184180-000 Cabarrus County Courthouse

Project: Cabarrus County
Courthouse
2400 Executive Street
Charlotte, NC 28208

Proposed Change Order #: External OCO 005

Description: Replenish Owner Contingency

Status: Not Projected

Change Order Date: 12/21/2021

Reason For Change: Adjustment

Job Specific Reason:

To (Owner): Cabarrus County
65 Church St. S
Concord, NC 28025

You are directed to make the following changes in this Contract:

Contract Item	Description	Adds	Deducts	Vendor
000012120.0799xx	Owner Contingency - CG	\$1,000,000.00		
	Replenish Owner Contingency			
000007311.0300xx	CCIP - EQ	\$22,300.00		
000007315.0300xx	Bond Costs - EQ	\$7,000.00		
000007317.0300xx	Builders Risk Insurance - EQ	\$700.00		
000009900.9999xx	Fee - 99	\$31,930.00		
Subtotal:		\$1,061,930.00		

Total for Change Order: \$1,061,930.00

The original Contract Sum was	\$7,659,797.00
The net change by previously authorized Change Orders was	\$86,038,862.90
The Contract Sum prior to this Change Order was	\$93,698,659.90
The Contract Sum will be increased by this Change Order in the amount of	\$1,061,930.00
The new Contract Sum including this Change Order will be	<u>\$94,760,589.90</u>
The Contract Time Will Not Be Changed.	
The date of Substantial Completion as of This Change Order therefore is	10/31/2020

Authorized By Owner:

Cabarrus County
65 Church St. S
Concord, NC 28025

By: _____

Date: _____

By: _____

Date: _____

Accepted By Contractor:

Messer Construction Co.
643 W. Court St.
Cincinnati, OH 45203

By:  _____

Date: 12-21-21 _____

By: _____

Date: _____

Architect/Engineer:

Silling Architects
405 Capitol Street
Charleston, WV 25301

By: _____

Date: _____

By: _____

Date: _____

Budget Revision/Amendment Request

Date: 1/18/2022

Amount: 1,000,000.00

Dept. Head: Wendi Heglar

Department: Finance - County Capital Projects

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

To move \$1,000,000 from contingency to construction for the Courthouse Construction.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
380	9	2210 9820 COURT	Construction	96,899,918	1,061,930		97,961,848
380	9	2210 9660 COURT	Contingency	5,266,946		1,061,930	4,205,016

Budget Officer

☐ Approved

☐ Denied

Signature

Date

County Manager

☐ Approved

☐ Denied

Signature

Date

Board of Commissioners

☐ Approved

☐ Denied

Signature

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Cabarrus County Emergency Medical Services Headquarters GMP-1 and GMP-2 Change Order(s)

BRIEF SUMMARY:

Cabarrus County staff will present a change order request to GMP-1 and GMP-2 for the Emergency Medical Services Headquarters. GMP-1 represents the civil portion of the project and the change order is being driven by a change in water utility sizes and road work. The change order to GMP-2 results from a change in electrical conduit and sleeves resulting from reconfiguring the entrance from Union Cemetery.

REQUESTED ACTION:

Motion to approve the change order and authorize the County Manager to execute both change orders as an amendment to GMP-1 and GMP-2.

EXPECTED LENGTH OF PRESENTATION:

15 Minutes

SUBMITTED BY:

Kyle Bilafer, Area Manager of Operations

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ GMP - 2 Change Order #001
- ▢ GMP - 1 Change Order #001

CHANGE ORDERCONSTRUCTION MANAGEMENT EDITION
AIA DOCUMENT G701

Distribution to:

OWNER
ARCHITECT
CONSTRUCTION MANAGER
CONTRACTOR
FIELD
OTHER

X
X
X

PROJECT:
Cabarrus County EMS Headquarters GMP#2.0
793 W. Cabarrus Ave
Concord, NC

CHANGE ORDER NUMBER: 1

INITIATION DATE: 11/30/2021

ARCHITECT'S PROJECT NO:

TO:
Vannoy-McFarland, A Joint Venture
4024 Barringer Drive
Charlotte, NC 28217CONSTRUCTION MANAGER'S
PROJECT NO: 411003

CONTRACT FOR: General Construction

CONTRACT DATE: 7/20/2021

You are directed to make the following changes in this Contract:

COR #01 Civil permit revisions - site electric	\$	22,408.45
	\$	-
	\$	-
	\$	-

Not valid until signed by the Owner, the Architect and the Construction Manager.

Signature of the Contractor indicates his agreement herewith, including any adjustment in the Contract Sum or Contract Time

The original Contract Sum was	\$12,090,774.00
Net change by previously authorized Change Orders	\$0.00
The Contract Sum prior to this Change Order was	\$12,090,774.00
The Contract Sum will be increased by this Order	\$22,408.45
The new Contract Sum including this Change Order will be	\$12,113,182.45
The Contract Time will be unchanged by	
The Date of Substantial Completion as of the date of this Change Order therefore is	4/24/2023

Vannoy-McFarland, A Joint Venture
Contractor (Firm Name)
4024 Barringer Dr.
Charlotte, NC 28217Cabarrus County
Owner (Firm Name)
PO Box 707
Concord, NC 28026ADW Architects
Architect (Firm Name)
2815 Coliseum Centre Drive
Suite 500
Charlotte, NC 28217

ADDRESS

ADDRESS

ADDRESS

Rob Cook

Digitally signed by Rob Cook
DN: c=US, e=rob.cook@vannoy.com,
o=Vannoy, ou=Vannoy, cn=Rob Cook
Date: 2021.11.30 12:45:13 -0500

BY (Signature)

BY (Signature)

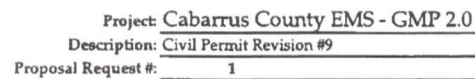
BY (Signature)

Rob Cook
(Typed Name)Kyle Bilafer
(Typed Name)Tim Cohen
(Typed Name)

DATE

DATE

DATE



Date:	11/11/2021
Project Contingency:	
Project Change Order:	

Additional Contract Time Required (Impact to Project Critical Path)

Submitted By:

Rob Cook

Digitaly signed by Rob Cook
 DN: c=US, E=rob.cook@yvanney.com,
 O=Yvanney, OU=Yvanney, CN=Rob Cook
 Date: 2021.11.11 12:53:32 -0500

Contractor's Representative

Verified and Approved By:

Consultant's Representative

Owner's Representative

Days: _____

Date: _____

Date: 29 Nov 2021

Date: 11-24-21



Bernard Irby Electric
2835 Jeff Adams Drive Suite H
Charlotte, NC 28206
704.810.1801

Change Order Proposal

Project: Cabarrus County EMS Facility
Contractor: Vannoy Construction
Date: 11/2/2021

Change Order #: CO 21-1601-1
Created By: Bjorn Bernard
Contact Info: bjorn@bernardirby.com

Description of change: REVISION 9 CHANGE ORDER

E0.10 Note 1: (2) 4" Sleeves Under Driveway, **Note 35:** (2) 2" From Mechanical Room 170, **Note 36:** 1" PVC from Elect room to Blue Phone Location, **Note 27:** 2" PVC from Elect room to Site Light, **Note 29:** Deduct PVC Site light to site light. **E0.11 Note 6:** 1 1/2" PVC from LV Pull Box to Site pole, **Note 12:** 2" PVC from LV Pull Box to Blue Phone, **Note 11:** (2) 2" PVC from LV Pull box to Futur Lift Gate.

Materials				SUBTOTALS
1 Total Direct Cost of Materials			\$5,342.94	
2 Overhead & Profit	15.0 %		\$801.44	
3 Sales Tax	7 %		\$374.01	
4 Shipping & Transportation				
				\$6,518.39
Labor				
5 Manhours - Straight Time	222 MH @	\$40.00 /hr.	\$8,880.00	
Overtime Premium	0 MH @	\$20.00 /hr.	\$0.00	
6 Overhead & Profit	15.0 %		\$1,332.00	
7 Payroll Taxes & Insurance	35.0% STRAIGHT TIME ONLY		\$3,108.00	
	7.65% OVERTIME PORTION		\$0.00	\$13,320.00
Equipment Rental				
8 Equipment Rental			\$0.00	
9 Overhead & Profit	10.0 %		\$0.00	\$0.00
Subcontractors				
10 Subcontractors			\$0.00	
11 Overhead & Profit	10.0 %		\$0.00	\$0.00
			Subtotal of Proposal	\$19,838.39
12 Bonds	2.5%			\$495.96
			TOTAL OF CHANGE PROPOSAL	\$20,334.35

Time Extension Requests: ____ day(s) Schedule Activity # Affected: _____

The Contractor agrees to perform the work outlined in this change proposal for the amount specified above and in accordance with the Contract documents if the work is authorized by the Owner.

Contractor's Signature: _____

Date: _____

Sub-Contractor Signature: _____

Date: _____

Cabarrus County EMS CO 21-1602-1
Job Number: CO211602-1
Extension By Drawing Ref, And Subtotals By Section

Item #	Description	Quantity	Price	U	Ext Price	Labor Hr	U	Ext Lab Hr
--- E0.10 ---								
--- Section #1 ---								
1052	1" GRC	1	600.88	C	6.01	7.00	C	0.07
1055	2" GRC	4	1,205.20	C	48.21	11.00	C	0.44
1186	2" PVC Conduit	320	311.04	C	995.33	4.50	C	14.40
1190	4" PVC Conduit	90	818.80	C	736.92	5.25	C	4.73
1596	1" Locknut	2	30.05	C	0.60	0.14	E	0.28
1599	2" Locknut	8	78.33	C	6.27	0.27	E	2.16
1608	1" Plastic Bushing	1	15.95	C	0.16	0.14	E	0.14
1611	2" Plastic Bushing	4	50.38	C	2.02	0.27	E	1.08
1809	1" Cut & Thread	1	0.00	E	0.00	0.32	E	0.32
1812	2" Cut & Thread	4	0.00	E	0.00	0.63	E	2.52
2088	1" PVC Female Adaptor	1	58.39	C	0.58	0.18	E	0.18
2091	2" PVC Female Adaptor	4	93.36	C	3.73	0.30	E	1.20
2118	4" PVC Plug	8	262.68	C	21.01	0.31	E	2.48
2130	1" PVC Coupling	19	28.34	C	5.24	0.08	E	1.48
2133	2" PVC Coupling	38	64.00	C	24.32	0.14	E	5.32
2137	4" PVC Coupling	9	298.32	C	26.85	0.22	E	1.98
2142	1" PVC Elbow	1	132.59	C	1.33	0.40	E	0.40
2145	2" PVC Elbow	6	346.41	C	20.78	0.50	E	3.00
2661	#10 THHN CU Stranded Wire	803	332.32	M	266.94	9.60	M	7.71
3079	3/16" Pull Line	614	51.49	M	31.63	8.75	M	5.37
62578	1" Stainless Steel EMT	175	989.03	C	1,730.80	5.50	C	9.63
--- Section #1 Total ---					3,928.73			64.89
--- E0.10 Total ---					3,928.73			64.89
--- E0.11 ---								
--- Section #1 ---								
1185	1-1/2" PVC Conduit	170	248.00	C	421.60	4.25	C	7.23
1186	2" PVC Conduit	175	311.04	C	544.32	4.50	C	7.88
1186	2" PVC Conduit	110	311.04	C	342.14	2.50	C	2.75
2101	2" PVC Bell End	6	377.68	C	22.66	0.14	E	0.84
2113	1-1/2" PVC Plug	2	57.36	C	1.15	0.12	E	0.24
2132	1-1/2" PVC Coupling	19	52.79	C	10.03	0.12	E	2.28
2133	2" PVC Coupling	20	64.00	C	12.48	0.14	E	2.73
2133	2" PVC Coupling	15	64.00	C	9.60	0.07	E	1.05
2144	1-1/2" PVC Elbow	2	241.79	C	4.84	0.45	E	0.90
2145	2" PVC Elbow	2	346.41	C	6.93	0.50	E	1.00
2145	2" PVC Elbow	4	346.41	C	13.86	0.30	E	1.20
3079	3/16" Pull Line	179	51.49	M	9.19	8.75	M	1.56
3079	3/16" Pull Line	299	51.49	M	15.41	5.00	M	1.50
5502	12"Wx30"D Hand Dug Trench-Sandy Soil	840	0.00	E	0.00	15.00	C	126.00
--- Section #1 Total ---					1,414.21			157.16
--- E0.11 Total ---					1,414.21			157.16
Job Total					5,342.94			222.05

* Target, Labor column 2, Takeoff Labor Override applied

CHANGE ORDER

CONSTRUCTION MANAGEMENT EDITION

AIA DOCUMENT G701

Distribution to:

OWNER
 ARCHITECT
 CONSTRUCTION MANAGER
 CONTRACTOR
 FIELD
 OTHER

X
X
X

PROJECT:
 Cabarrus County EMS Headquarters GMP#1.0
 793 W. Cabarrus Ave
 Concord, NC

CHANGE ORDER NUMBER: 1

INITIATION DATE: 11/30/2021

ARCHITECT'S PROJECT NO:

TO:
 Vannoy-McFarland, A Joint Venture
 4024 Barringer Drive
 Charlotte, NC 28217

CONSTRUCTION MANAGER'S
 PROJECT NO: 411003

CONTRACT FOR: General Construction

CONTRACT DATE: 7/20/2021

You are directed to make the following changes in this Contract:

COR #01 Civil permit revisions - roadwork, utility size	\$	204,685.25
COR #02 Civil Revision #7 - DOT and Asphalt	\$	35,510.36
COR #03 Civil Revision #9 - DOT and changes to basin #1	\$	6,297.93
	\$	-

Not valid until signed by the Owner, the Architect and the Construction Manager.

Signature of the Contractor indicates his agreement herewith, including any adjustment in the Contract Sum or Contract Time

The original Contract Sum was	\$3,883,717.00
Net change by previously authorized Change Orders	\$0.00
The Contract Sum prior to this Change Order was	\$3,883,717.00
The Contract Sum will be increased by this Order	\$246,493.54
The new Contract Sum including this Change Order will be	\$4,130,210.54
The Contract Time will be unchanged by	
The Date of Substantial Completion as of the date of this Change Order therefore is	4/24/2023

Vannoy-McFarland, A Joint Venture
 Contractor (Firm Name)
 4024 Barringer Dr.
 Charlotte, NC 28217

Cabarrus County
 Owner (Firm Name)
 PO Box 707
 Concord, NC 28026

ADW Architects
 Architect (Firm Name)
 2815 Coliseum Centre Drive
 Suite 500
 Charlotte, NC 28217

ADDRESS

Rob Cook
Digitally signed by Rob Cook
 DN: C=US, E=rob.cook@vannoy.com,
 O=Vannoy, OU=Vannoy, CN=Rob Cook
 Date: 2021.12.07 08:19:43 -0500

BY (Signature)

Rob Cook
 (Typed Name)

DATE

ADDRESS

BY (Signature)

Kyle Bilafer
 (Typed Name)



DATE

ADDRESS

BY (Signature)

Tim Cohen
 (Typed Name)

DATE

 		Project: Cabarrus County EMS - GMP#1 Description: Civil Permit Revisions Proposal Request #: 1					Date: 8/24/2021 Project Contingency: Project Change Order:		
CSI	DESCRIPTION	QUANTITY	UNIT	MATERIAL	LABOR	EQUIPMENT	OTHER	TOTAL	
Subcontractor									
02	Civil Drawing Revisions including water & fire line upsizing, added DOT notes, and revisions to road work at Cabarrus Ave	1.0	LS	\$185,739.79	\$0.00	\$0.00	\$0.00	\$185,739.79	
	See attached breakdown			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				Prime Contractor					
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
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				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
SUB TOTAL				\$185,739.79	\$0.00	\$0.00	\$0.00	\$185,739.79	
							GENERAL CONDITIONS	3.50%	\$6,500.89
							INSURANCES AND BOND	3.20%	\$5,943.67
							OVERHEAD & PROFIT	3.50%	\$6,500.89
GRAND TOTAL									\$204,685.25

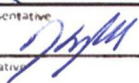
Additional Contract Time Required (Impact to Project Critical Path):

Submitted By: Rob Cook 

Contractor's Representative

Verified and Approved By: 

Consultant's Representative

Owner's Representative 

Days: _____

Date: _____

Date: 24 Nov 2021

Date: 11-24-21

Contract Change Order Request

From (SUBCONTRACTOR)

John Cecere
Pedulla Trucking, Excavating, and Paving, Inc.
Mooresville, NC 28115

Project CABCO EMS

Request # 1 - CIVIL REVISION_07-13-2021_REV 3

Date 8/6/2021

Project # 21-1058

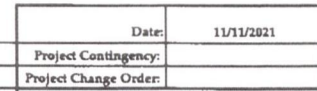
Subcontract # 411003-02200

To (CONTRACTOR)

VANNOY-McFARLAND, a Joint Venture



Description	Quantity	Unit	Rate	Total Price
DEMO				\$ -
2" Waterline Abandonment (Cut off at corp.)- Trenching, Traf	1.00	EA	\$ 9,850.00	\$ 9,850.00
Curb/Asphalt Removal	66.00	LF	\$ 10.00	\$ 660.00
EROSION CONTROL				\$ -
SC150 Matting	3,952.00	LF	\$ 2.75	\$ 10,868.00
Inlet Protection	1.00	EA	\$ 175.00	\$ 175.00
Silt Sack	1.00	EA	\$ 150.00	\$ 150.00
ASPHALT PAVING				\$ -
5" 25.0B Under Curb @ Cabarrus Ave	1,910.00	SF	\$ 5.00	\$ 9,550.00
NCDOT Pavement Widening	581.00	SF	\$ 5.00	\$ 2,905.00
NCDOT B/F Detail (CAB Ave) (236 CY Flow Fill) - Waste Spoils	177.00	LF	\$ 200.00	\$ 35,400.00
Misc. Asphalt Wedge to Drian	1.00	EA	\$ 1,500.00	\$ 1,500.00
STRIPING AND SIGNS				\$ -
Striping Removal	105.00	LF	\$ 6.00	\$ 630.00
Mini-Skips	381.00	LF	\$ 2.50	\$ 952.50
4" Yellow Solid	384.00	LF	\$ 2.50	\$ 960.00
8" Yellow Solid	191.00	LF	\$ 2.50	\$ 477.50
24" Stop Bar	62.00	LF	\$ 14.50	\$ 899.00
HI-VIS Crosswalk	68.00	LF	\$ 14.50	\$ 986.00
Turn Arrow	1.00	EA	\$ 190.00	\$ 190.00
Right Turn Only Sign	1.00	EA	\$ 405.00	\$ 405.00
Island Sign	1.00	EA	\$ 405.00	\$ 405.00
Stop Sign Relocation	1.00	EA	\$ 175.00	\$ 175.00
Street Sign Relocation	1.00	EA	\$ 175.00	\$ 175.00
CONTRACT WATER				\$ -
2" PVC SDR 21	(19.00)	LF	\$ 15.07	\$ (286.33)
3" PVC SDR 21	(324.00)	LF	\$ 16.07	\$ (5,206.68)
4" PVC C900	(234.00)	LF	\$ 24.04	\$ (5,625.36)
6" PVC C900	(332.00)	LF	\$ 33.33	\$ (11,065.56)
2" Fittings & Blocking	(1.00)	EA	\$ 465.45	\$ (465.45)
3" Fittings & Blocking	(10.00)	EA	\$ 691.24	\$ (6,912.40)
4" Fittings & Blocking	(9.00)	EA	\$ 697.88	\$ (6,280.92)
6" Fittings & Blocking	(10.00)	EA	\$ 824.05	\$ (8,240.50)
6" Riser Into Bldg 12" AFFE	(1.00)	EA	\$ 6,193.88	\$ (6,193.88)
6" Gate Valve + Post Indicator	(1.00)	EA	\$ 3,930.46	\$ (3,930.46)
2" Water Meter	(1.00)	EA	\$ 3,975.00	\$ (3,975.00)
3" Backflow Preventer	(1.00)	EA	\$ 13,943.41	\$ (13,943.41)
6" Backflow Preventer	(1.00)	EA	\$ 16,599.62	\$ (16,599.62)
Fire Hydrant & Valve (6" main)	(1.00)	EA	\$ 7,207.36	\$ (7,207.36)
FDC Connection (4" dia. - 2 way)	(1.00)	EA	\$ 8,497.46	\$ (8,497.46)
Tap w./ Tap Sleeve & Valve (12")	(1.00)	EA	\$ 9,280.86	\$ (9,280.86)
Tie In - At Building (3" to 12")	(1.00)	EA	\$ 1,219.27	\$ (1,219.27)
REVISED WATER				\$ -
8" PVC Fire Line	422.00	LF	\$ 41.73	\$ 17,610.06
8"x6" Tee	2.00	EA	\$ 1,104.05	\$ 2,208.10
6" PVC C900	86.00	LF	\$ 33.33	\$ 2,866.38
6" Fittings & Blocking	4.00	EA	\$ 824.05	\$ 3,296.20
6" Riser Into Bldg 12" AFFE	1.00	EA	\$ 6,193.88	\$ 6,193.88

Page 450

Contract Change Order Request

From (SUBCONTRACTOR)

John Cecere
Pedulla Trucking, Excavating, and Paving, Inc.
Mooresville, NC 28115

Project CABCO EMS

Request # 2 - CIVIL REVISION_07-13-2021_REV 3

Date 10/13/2021

Project # 21-1058

Subcontract # 411003-02200

To (CONTRACTOR)

VANNOY-McFARLAND, a Joint Venture



Description	Quantity	Unit	Rate	Total Price
DEMO				\$ -
Fiber Demo	399.00	LF	\$ 24.00	\$ 9,576.00
EROSION CONTROL				\$ -
Straw Wattle	1.00	EA	\$ 125.00	\$ 125.00
HARDSCAPES				\$ -
LD Asphalt	192.36	SF	\$ 3.50	\$ 673.26
HD Asphalt	(3,300.00)	SF	\$ 5.50	\$ (18,150.00)
WATER				\$ -
4" PVC C900 (Mat'l)	(65.00)	LF	\$ 7.16	\$ (465.40)
4" DIP C900 (Mat'l)	65.00	LF	\$ 28.84	\$ 1,874.80
ROW IMPROVEMENTS				\$ -
DEMO				\$ -
Asphalt Removal (milling)	2,400.00	SF	\$ 1.00	\$ 2,400.00
Concrete Curb Removal	18.00	LF	\$ 10.00	\$ 180.00
Asphalt Removal (excavation)	662.00	SF	\$ 2.00	\$ 1,324.00
HARDSCAPES				\$ -
Additional 5" B25.0C Under NCDOT Asphalt	5,250.00	SF	\$ 3.50	\$ 18,375.00
ASPHALT (3" B25.0C+2.5" I19.0C+1.5" S9.5C)	1,425.78	SF	\$ 5.00	\$ 7,128.90
1.5" Type S9.5C - Overlay	3,800.00	SF	\$ 1.30	\$ 4,940.00
SIGNS				\$ -
One Way / No-U-Turn Signs	3.00	EA	\$ 405.00	\$ 1,215.00
				\$ -
Total				\$ 29,196.56

Total Request \$ 29,196.56

Description Of Work

- All work to be performed under the same terms and conditions as specified in the original contract unless before or herein modified.
- Added Island and Dumpster Flatwork (By Others)**

Attachments

-



11136 Monroe Road
Matthews, North Carolina 28105
Office 704-321-1492 Fax 704-321-1493
www.campsconstruction.com

October 19, 2021

Attention: Rob Cook – JR Vannoy

Project: Cabarrus County EMS HQ

RE: CCC COR #01a – Foundation Changes

We are submitting this change order request address changes to the structural drawings dated 8/24/21. These structural drawings included an exterior access stair to the level 2 mezzanine. This resulted in (2) added F3x5 footings, a stair stringer pad per 11/S301 and minor changes to the mechanical mezzanine and curb. Also, the dumpster enclosure was modified to include a new door with (2) additional 36" diameter sonotube footings at steel columns per detail 20/S302.

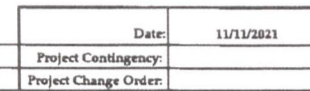
Pricing breakdown is as follows:

Materials	\$1,280.57
Equipment	\$ 200.00
Labor	<u>\$1,120.00</u>
Subtotal	\$2,600.57
Total Add (with 15% OHP and 1.2% P&P Bond)	\$3,027.00

Feel free to contact me with any questions or comments regarding this change request.

Sincerely,

Cary Rhodes
Project Manager

Page 453

Contract Change Order Request

From (SUBCONTRACTOR)

John Cecere
Pedulla Trucking, Excavating, and Paving, Inc.
Mooresville, NC 28115

Project CABCO EMS
Request # 4 - CIVIL REVISION_10-19-2021_REV 9
Date 11/4/2021
Project # 21-1058
Subcontract # 411003-02200

To (CONTRACTOR)

VANNOY-McFARLAND, a Joint Venture



	Description	Quantity	Unit	Rate	Total Price
					\$ -
C300	EROSION CONTROL				\$ -
	Slope Drain Pipe (18" dia.)	21.00	LF	\$ 35.00	\$ 735.00
	Rock Filter Ring (top of slope drain)	1.00	EA	\$ 455.00	\$ 455.00
	Rock Splash Pad (bottom of slope drain)	1.00	EA	\$ 275.00	\$ 275.00
	Additonal Basin Excavation (Say 50 CYS)	50.00	CY	\$ 25.00	\$ 1,250.00
C700	HARDSCAPES				\$ -
	Asphalt Wedge to Drain	20.00	TN	\$ 150.00	\$ 3,000.00
					\$ -
Total					\$ 5,715.00

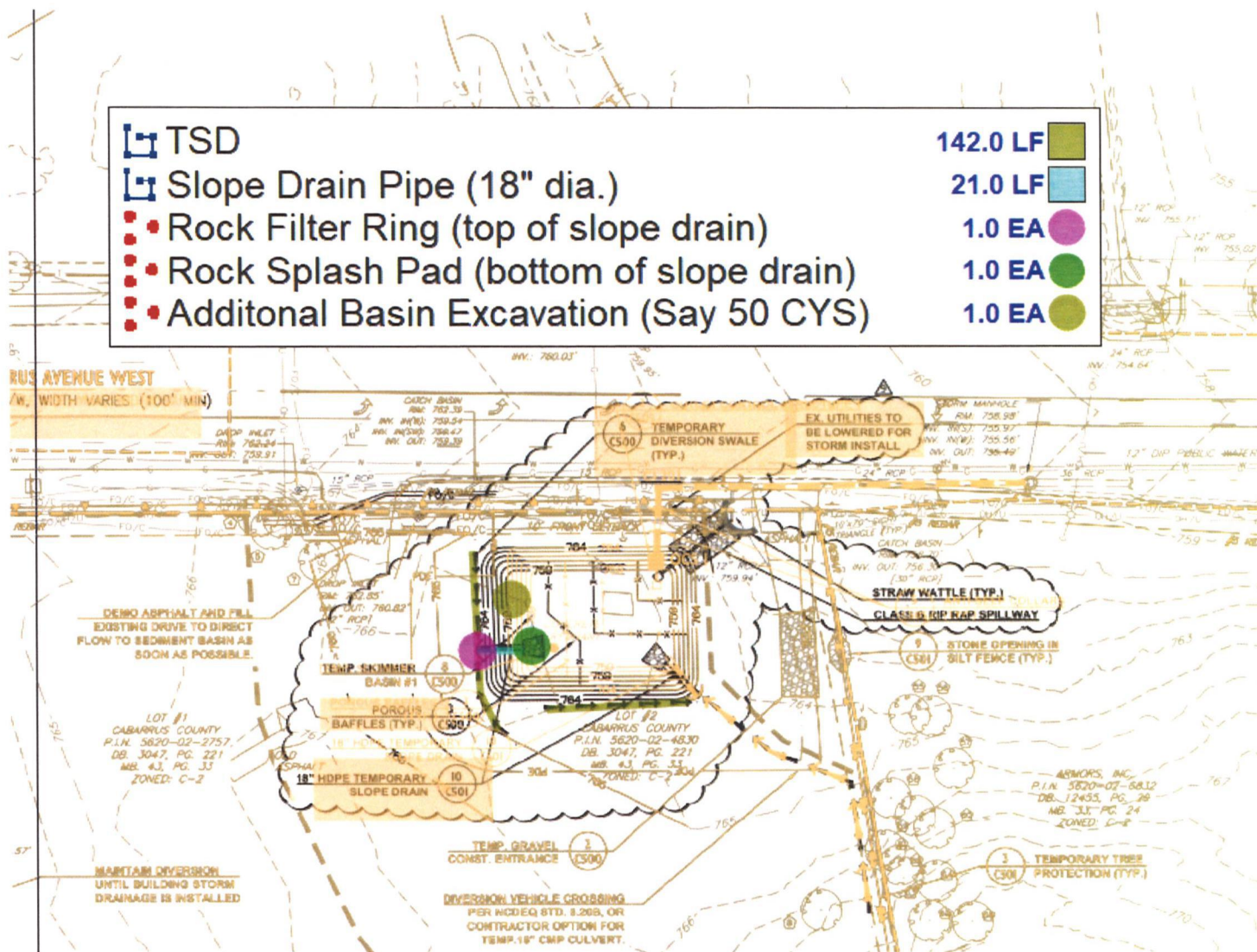
Total Request \$ 5,715.00

Description Of Work

- 1 All work to be performed under the same terms and conditions as specified in the original contract unless before or herein modified.
- 2

Attachments

1. Takeoff



CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Infrastructure and Asset Management - Frank Liske Park Barn Replacement Bid Award

BRIEF SUMMARY:

The Frank Liske Park Barn replacement project was advertised on November 15th, 2021. Bids were received on December 15th, 2021 at 3:00 PM for the Frank Liske Park Rebuild project. Staff will discuss the bid submittals including quantity of bids, costs, etc. and make a recommendation for bid award including alternates.

In order to meet project deadlines and a volatile market, approval of the bid award will be requested at the work session.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure due to time constraints.

Motion to approve the bid award and authorize the County Manager to execute the contract between Cabarrus County and Ike's Construction, Inc., subject to revision by the County Attorney.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kyle Bilafer, Area Manager of Operations

BUDGET AMENDMENT REQUIRED:

No


COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ FLP Barn Replacement Bid Tabulation
- ▢ Invitation To Bid
- ▢ Pre-Bid Meeting Agenda

Cabarrus County - Frank Liske Park Barn
Concord, North Carolina
CDI #0604-0522
12/15/2021



<p>Architect</p> <p>C Design Inc. 1000 West Morehead Street Suite 170 Charlotte, NC 28208</p> <p>t 704.333.0093 f 704.333.0083</p>	<p>Certification</p> <p>This is to certify that the bids tabulated herein were opened at 3:00 pm on the 15th day of December, 2021 at Board of Commisioner's Chamber in the Cabarrus County Governmental Center, and that bids were accompanied by acceptable bidder's bond in the amount of 5% of the bid.</p>	 <p>12/15/2021</p>
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SECTION 01 11 01 – INVITATION TO BID

Pursuant to Section 143-129 of the General Statutes of North Carolina, sealed proposals for the Cabarrus County Frank Liske Park Barn for Cabarrus County, North Carolina will be received at or before **3:00pm on Wednesday, December 15th, 2021**, in the Cabarrus County Commissioners Chambers on the second floor of the Cabarrus County Government Center at 65 Church Street, Concord, NC. Bids may be hand delivered or mailed to the attention of the "County Managers Office" at the address above. Due to COVID-19 restrictions, the Bid Opening will not be open to the public. Virtual attendance via video or teleconference will be available with pre-registration. Please RSVP to pkrynski@cdesigninc.com prior to Tuesday, December 14th, 2021 at noon in order to receive an invite to the Bid Opening.

A pre-bid meeting will take place on November 30, 2021 at 10:00am. Meet at Frank Liske Park Upper parking lot near former Barn (address: 4001 Stough Road, Concord, NC)

A complete set of electronic plans and specifications for this project can be obtained from C Design, Inc. beginning **November 17th, 2021**, during normal office hours. A plan deposit is not required. Bidding documents are available in electronic format only from C Design, Inc. Registration is required to obtain the bid documents. Neither Cabarrus County nor C Design, Inc. will be responsible for copies of bidding document obtained from sources other than C Design, Inc. For assistance in obtaining bid documents, email Paul Krynski at pkrynski@cdesigninc.com. Call for additional questions at (704) 333-0093 x2238.

Note: The bidder shall identify on its bid proposal the minority business participation it will use on the project (Identification of Minority Business Participation) form and shall include either Affidavit **A** or Affidavit **B** as applicable. Forms and instructions are included within the Proposal Form in the bid documents. Failure to complete these forms is grounds for rejection of the bid (GS143-128.2c Effective 2002-revised July 2010.)

All Contractors are hereby notified that they must have proper license as required under the state laws governing their respective trades.

General Contractors are notified that Chapter 87, Article 1, General Statutes of North Carolina, will be observed in receiving and awarding general contracts. General Contractors submitting bids on this project must have the appropriate license classification for the work described herein.

Note: SINGLE PRIME CONTRACTS: Under GS 87-1, a Contractor that superintends or manages construction of any building, highway, public utility, grading, structure, or improvement shall be deemed a "General Contractor" and shall be so licensed. Therefore a single prime project that involves other trades will require the single prime contractor to hold a proper General Contractor license.

Except: On public buildings being bid single prime, where the total value of the general construction does not exceed 25% of the total construction value.

SECTION 01 11 01 – INVITATION TO BID

The bidder agrees to execute a contractor for this Work in the total bid amount and to furnish surety as specified within 10 days after Notice of Award, if offered within 60 days after receipt of bids, and upon failure to do so agrees to forfeit to the Owner the attached cash, cashier's check, certified check, U.S. money order, or bid bond, as liquidated damages for such a failure, in the amount constituting five percent (5%) of the Base Bid amount above; otherwise the cash, cashier's check, certified check, U.S. money order, or bid bond shall be returned to the undersigned.

A Performance Bond and payment bond will be required for one hundred percent (100%) of the contract price.

Payment will be made based on ninety percent (90%) of monthly estimates and final payment made upon completion and acceptance of work.

No bid may be withdrawn after the scheduled closing time for the receipt of bids for a period of 60 days.

The Owner reserves the right to cancel this Invitation to Bid at any time, and further reserves the right to reject all submitted bids, without giving any reason for such action, at its sole discretion and without liability. All costs incurred by Bidders, as a result of preparing Bids under this Invitation to Bid, shall be the sole responsibility of each Bidder. This Notice Inviting Bids creates no obligation upon the Owner to enter into a contract.

END OF SECTION 01 11 01



AGENDA

Cabarrus County Frank Liske Park Barn
November 30, 2021
10:00am – 12:00pm
Frank Liske Park Upper Parking lot near former Barn
4001 Stough Road, Concord, NC

Description: Pre-Bid Conference Agenda

1. Sign-in / Introductions
 - a. Owner
 - i. Kyle Bilafer (KDBilafer@cabarruscounty.us) – Cabarrus County
 - b. Architect
 - i. Paul Krynski (pkrynski@cdesigninc.com) - C Design
 - ii. Dean McKenzie – C Design
 - c. Engineers
 - i. MEP/FP – Haas & Kennedy
 - ii. Structural – Stanley D Lindsey
 - iii. Civil / Landscape - Benesch
2. Package Description
 - a. Single Package
 - b. Addenda Issued to Date: None
3. Schedule
 - a. RFI's
 - i. Must be submitted to C Design by Dec 7, 2021 at 5pm
 - i. Please submit as early as possible
 - ii. Submit via email to pkrynski@cdesigninc.com
 - b. Bid date
 - i. Due December 15, 2021 at 3pm
 - ii. Submit Sealed Bids to:
Cabarrus County Commissioners Chambers
(2nd Floor Cabarrus County Government Center)
65 Church Street
Concord, NC 28025
 - iii. RSVP to pkrynski@cdesigninc.com for virtual bid opening
 - c. Presentation of Bid to Board of Commissioners: 3rd week of January 2022
 - d. Anticipated date of Contract: January/February 2022
 - e. Contract time.
 - i. 365 Calendar days
 - f. Liquidated damages
 - i. \$500 per day
4. Special Provisions
 - a. Bid Bond is required
 - b. Performance and Payment Bond is required
 - c. Owner Preferred Alternates
 - i. Owner Preferred Alternate #1: Xlerator Hand Dryer
 - d. Add Alternates
 - i. Add Alternate #1: Silo
 - ii. Add Alternate #2: Silo Lighting

Pre-Bid Conference Agenda – Cabarrus County Frank Liske Park Barn
November 30, 2021

- iii. Add Alternate #3: Mechanical controls (Building Automation System)
 - e. Unit Pricing – Several, See Bid Form
 - f. Minority Business Participation: 10% minimum
 - g. Breakdown of Schedule of Values for Owner's Insurance Documentation
 - i. See 00 73 00 Supplementary Conditions, Paragraph 9.2
- 5. Site Conditions
 - a. Site access
 - i. Staging areas
 - ii. Work Hours
 - iii. Other
 - b. Covid-19 Procedures
- 6. Open Discussions
- 7. Site Walk

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Library - Budget Amendment

BRIEF SUMMARY:

The Cannon Trust has awarded the Library System \$250,000 for enhancement projects. These include new furniture for the Harrisburg library, upgraded and new technology, collection management software, and funding to increase the library's digital collections.

REQUESTED ACTION:

Motion to adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Emery Ortiz, Library Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Budget Amendment

Budget Revision/Amendment Request

Date: 1/18/2022

Amount: 250,000.00

Dept. Head: Emery Ortiz

Department: Library

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

Annual award from the Cannon Trust for FY22.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	8240-6806	Donations - Cannon Trust CL	-	250,000.00		250,000.00
001	9	8240-9331	Minor Office Equipment & Furn	18,253.39	80,000.00		98,253.39
001	9	8240-9445	Purchased Services	38,370.58	50,000.00		88,370.58
001	9	8240-9342	Minor Technology Equipment	4,496.50	70,000.00		74,496.50
001	9	8240-9302	Circulation stock	510,958.00	50,000.00		560,958.00
							0.00
							0.00
							0.00

Total 0.00

Budget Officer

☐ Approved

☐ Denied

County Manager

☐ Approved

☐ Denied

Board of Commissioners

☐ Approved

☐ Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - Budget Amendment for Construction Standards

BRIEF SUMMARY:

Construction Standards staff has been working with ITS staff to find technological solutions to improve the process of scheduling inspections for contractors, homeowners and others in recent years. After reviewing a number of products, staff has selected a software that we believe will address that issue. This product provides for texting in inspection requests which will result in an immediate confirmation that an inspection is scheduled. Staff worked with the vendor to obtain improvements in the way the software worked and better security solutions. Staff is requesting \$80,000 from the construction standards fund balance to cover the costs of the that contract and the remaining costs for ePermitHub for the year. There will be annual costs that are covered by permit fees. Additionally, staff is requesting \$83,620 for the purchase of 3 more trucks and the necessary accessories for Construction Standards which will result in all inspectors having a truck rather than a Prius to provide inspections. A proposed budget amendment is attached to cover all of the proposed costs.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure due to time constraints.

Motion to adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kelly Sifford, AICP, Planning and Development Director

Todd Shanley, MSIT CGCIO, Chief Information Officer

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Budget Amendment

Budget Revision/Amendment Request

Date: **1/3/2022**

Amount: **163,618.00**

Dept. Head: **Kelly Sifford**

Department: **Construction Standards**

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

Purpose: Construction Standards is requesting the purchase of 3 more trucks which will outfit all inspectors with trucks. Additionally, funds are needed to pay for enhancement softwares that will make interfacing with Accela simpler for the users. The funds are being requested from the fund balance created by overcollected revenues in Construction Standards from previous years.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	00162410-6901	Fund Balance	45,000.00	163,618.00	-	208,618.00
001	9	00192410-9445	Purchased Services	380,872.00	80,000.00	-	460,872.00
001	9	00193250-9863	Vehicles	311,002.00	83,618.00	-	394,620.00
				736,874.00	327,236.00		1,064,110.00

Total

Budget Officer

☐ Approved
☐ Denied

County Manager

☐ Approved
☐ Denied

Board of Commissioners

☐ Approved
☐ Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - Budget Amendment for Duke Rebate Funds

BRIEF SUMMARY:

This budget amendment is to allocate revenues to expense line items in order to expend. This program requires that the revenues be placed back into the program to extend services.

REQUESTED ACTION:

Motion to adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Kelly Sifford, AICP

Planning and Development Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Budget Amendment

Budget Revision/Amendment Request

Date: 1/18/2022

Amount: 6,482.88

Dept. Head: Kelly Sifford

Department: Community Development

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

To allocate revenues from the Duke Rebate program to expense line items as required by the Duke Rebate program for expansion of Weatherization services.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	2	46063250-6841-DE	Duke Power Rebate	-	6,482.88		6,482.88
001	2	46093250-9315-DE	Health & Safety - Duke DOE	29,217.20	2,482.88		31,700.08
001	2	46093250-9330-DE	Tools & Minor Equipment - Duke DOE	2,337.40	2,000.00		4,337.40
001	2	46093250-9493-DE	Operations - DOE	815.98	2,000.00		2,815.98
							0.00
							0.00
							0.00
							0.00

Total 0.00

Budget Officer

☐ Approved

☐ Denied

County Manager

☐ Approved

☐ Denied

Board of Commissioners

☐ Approved

☐ Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - Community Development Budget Amendment

BRIEF SUMMARY:

This proposed budget amendment for the Housing and Home Improvement Program moves program donations from clients from revenues to expenditures as required by the grant in order to expend the funds on additional services.

REQUESTED ACTION:

Motion to adopt the budget amendment.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Kelly Sifford, Planning and Development Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Budget Amendment

Budget Revision/Amendment Request

Date: 1/18/2022

Amount: 370.00

Dept. Head: Kelly Sifford

Department: Community Development

☐ Internal Transfer Within Department

☐ Transfer Between Departments/Funds

☒ Supplemental Request

Purpose: This budget amendment is to allocate donations contributed by clients from the revenue line item to expenditures in order for staff to assist more clients.

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	2	00163250-6622	Home Improvement Fees	-	\$370		370.00
001	2	00193250- 9493 HHIFA	HHIFA operations	20,000.00	370.00		20,370.00
				20,000.00	740.00		20,740.00

Total

Budget Officer

☐ Approved

☐ Denied

County Manager

☐ Approved

☐ Denied

Board of Commissioners

☐ Approved

☐ Denied

Signature

Signature

Signature

Date

Date

Date

CABARRUS COUNTY**BOARD OF COMMISSIONERS
WORK SESSION****January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - Community Development Programs for 2022

BRIEF SUMMARY:

Cabarrus County Community Development Staff is requesting permission to pursue the following grants this year: Weatherization, Heating and Air Repair and Replacement, Housing and Home Improvement, HOME American Rescue Plan, the annual HOME allocation as well as Blue Cross Blue Shield and Duke Energy if offered. Of these grants, only the regular HOME allocation will require match and a public hearing which would be held later in the year to capture the actual allocation amount. Weatherization, Heating and Air Repair and Replacement and Housing and Home Improvement are programs that the county has operated for many years. The HOME American Rescue Plan funding is a one time allocation that will not require match for the jurisdiction. This program is tied to very closely to homelessness and does not fall into the county's typical community development programming. Staff would like to obtain permission to pursue this funding but also refuse the funding for this program and the annual HOME allocation. This will allow for more investigation into the requirements of this funding and determine if we have appropriate projects for the funding. The approval for these is tentative until contracts are signed.

REQUESTED ACTION:

Motion to approve Community Development Staff to pursue the aforementioned grants with the requirement that staff must return to the Board of Commissioners to obtain any matching funds for the grants and hold any public hearings.

EXPECTED LENGTH OF PRESENTATION:

10 Minutes

SUBMITTED BY:

Kelly Sifford, AICP

Planning and Development Director

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development - New ITS Position for Support of Accela Program

BRIEF SUMMARY:

Planning and Development staff along with ITS staff are requesting a new position to support the Accela permitting system as well as other supporting softwares for the permitting program. In the past few years, the cities of Concord and Kannapolis have joined on as full users of the system offering citizens, contractors, engineers and architects a one stop portal for submitting plans for development. This submission into one system allows the jurisdictions to communicate with clients in one location as well as allow the jurisdictions to view each others comments. Harrisburg is also a user of the system and others jurisdictions have expressed interest in becoming full users as well. All of the interest from the jurisdictions, as well as, continual changes to make the system more efficient and user friendly have resulted in a workload that requires Cabarrus County to add staff to address these needs in a timely manner. The Planning and Development Department has sufficient funding to support this position through permit fees.

REQUESTED ACTION:

Motion to suspend the Rules of Procedure due to time constraints.

Motion to approve the position request and the associated budget amendment for the proposed position.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Kelly Sifford, AICP
Planning and Development Director

BUDGET AMENDMENT REQUIRED:

Yes

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▣ Personnel Request Form
- ▣ Budget Amendment

**PERSONNEL
NEW/ADJUSTED POSITION REQUEST**

Department:	Information Technology Services	Acct. Code:	0019 1810
Request Type:	New Position	Employment Type:	Full Time
Salary Object:	9101		
New / Reclass:	Suggested Classification / Title: Systems Administrator		Job Rate (25th Percentile): <input checked="" type="checkbox"/>
	Job Class #: 0547	Suggested Salary Grade: 24	# of Positions Requested: 1
Reclass/ Change/ Delete:	Current Classification/Title: #N/A		
	Name of Current Employee(s):		
	Current Job Class #:	Current Position #:	Current Grade: #N/A
Hours per Week:	40	% Full Time Equivalent:	100%
	Effective Date: July 1		

First Year Costs: List all expenditures within your budget request which are a result of the possible addition of this/these new position(s). Note: This form will automatically calculate the grand total based on the number of requested positions above.

Example: benefits, new furniture, equipment, uniforms, training, additional supplies, etc. List line item title, #, and \$ amount.)

Personnel Benefit Costs:

Object	Description	Cost
9101	Salary	\$ 72,405
9201	Social Security	\$ 4,489
9202	Medicare	\$ 1,050
9210	Retirement	\$ 7,385
9235	401K	\$ 3,620
9205	Insurance	\$ 8,940
	Life	\$ 32
9206	Vision	\$ 21
9230	Workers Comp	\$ 87
9640	Insurance and Bonds	\$ 1,267

Total Benefits per Requested Position \$ 99,296

Other Associated Costs:

Object	Project	Description	Cost
191810		Technology Equipment etc.	\$ 3,000

Total Associated Costs per Requested Position \$ 3,000

Grand Total \$ 102,296

Funding Source(s): List any offsetting fees or revenue to be generated as a result of this position only.

Revenues:

Object	Project	Description	Amount
00192419	6901	Miscellaneous	\$ 102,296

Total Revenue \$ 102,296

Net Cost to County \$ 0

Grant Funded Detail: If grant funded, give anticipated funding cycle, etc.

Example: 100% in Year 1, 75% in Year 2; 100% funded for 3 years; 50/50 in Year 1, 100% County thereafter; etc.

Position to be funded with fund balance until fee study update occurs.

Justification: Please explain the reason (ex. new program, expanded program, other changes) for this request and explain the position's responsibilities.

Date: 1/3/2022

Amount: 48,250.00

Dept. Head: Kelly Sifford/Todd Shanley

Department: Construction Standards/ITS

☐ Internal Transfer Within Department☐ Transfer Between Departments/Funds☒ Supplemental Request

Purpose: Construction Standards and ITS are proposing a new position to support the needs of the growing Accela user community. The employee will be report directly to ITS management. Salaries and benefits will allocate to construction standards salary and benefits line items. Fund balance is appropriated to increase the budget. Actual revenues collected over actual expenditures in prior years has created a fund balance in Construction Standards. GS159-33.1 restricts the expenditure of allowed inspection fee to those expenditures incurred "for support of the administration and activities of the inspection department and for no other purpose".

Fund	Indicator	Department/ Object/ Project	Account Name	Approved Budget	Increase Amount	Decrease Amount	Revised Budget
001	6	00162410-6901	Fund Balance	45,000.00	48,250.00	-	93,250.00
001	9	192410-9101	Salaries	2,146,618.00	35,270.00	-	2,181,888.00
001	9	192410-9201	Face	127,797.00	2,150.00	-	129,947.00
001	9	192410-9202	Medicare	29,901.00	500.00	-	30,401.00
001	9	192410-9205	Hospitalization	302,160.00	4,470.00	-	306,630.00
001	9	192410-9206	Community Eye Care	609.00	10.00	-	619.00
001	9	192410-9207	Group Life Insurance	1,001.00	20.00	-	1,021.00
001	9	192410-9210	Retirement	241,757.00	4,020.00	-	245,777.00
001	9	192410-9230	Workers Comp	33,388.00	45.00	-	33,433.00
001	9	192410-9235	Prud 401 K	106,509.00	1,765.00	-	108,274.00
				3,034,740.00	96,500.00		3,131,240.00

Total

Budget Officer

☐ Approved☐ Denied

Signature

Date

County Manager

☐ Approved☐ Denied

Signature

Date

Board of Commissioners

☐ Approved☐ Denied

Signature

Date

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Discussion Items for Action

SUBJECT:

Planning and Development Department - Text Amendment TEXT2021-00003, Proposed Amendments to Chapter 16, Chapter 1 and Chapter 5

BRIEF SUMMARY:

Attached you will find proposed updates to Chapter 16, Flood Damage Prevention. The updates are to address amendments to the 2021 Non-Coastal Flood Damage Prevention Model Ordinance provided by the North Carolina Department of Emergency Management. The proposed amendments include specific updates for Community Rating System (CRS) Communities and general updates for all National Flood Insurance Program participants in North Carolina. Proposed updates to the Ordinance are in blue text.

Amendments to correct typos in Chapter 1 and Chapter 5 are also proposed.

Chapter 1- Correct the date in Section 1-5 from February 2, 1982 to February 1, 1982. Per the February 1, 1982, official Board of Commissioner minutes, the effective date for the Zoning Ordinance and Atlas Maps is February 1, 1982.

Chapter 5- Chapter 5, Section 5-7, Section B. Stream buffer and floodplain limitations - Correct the reference from Chapter 15 to Chapter 16. Chapter 16 should be the chapter referenced.

The Planning and Zoning Commission voted unanimously at the December 14, 2021 regular meeting to forward the proposed amendments to the Board of Commissioners for final consideration.

The Board of Commissioners will need to hold a public hearing to receive input on the proposed changes.

REQUESTED ACTION:

1. Receive staff report
2. Hold public hearing
3. Motion to consider approval of TEXT2021-00003, Proposed Amendments to Chapter 16, Chapter 1 and Chapter 5.
4. Motion to adopt Ordinance and Consistency Statement for TEXT2021-00003.

EXPECTED LENGTH OF PRESENTATION:

5 Minutes

SUBMITTED BY:

Susie Morris, AICP, CFM, CZO Planning and Zoning Manager

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Proposed Amendment Information

PART 1. STATUTORY AUTHORIZATION, FINDINGS OF FACT, PURPOSE AND OBJECTIVES

SECTION A. STATUTORY AUTHORIZATION

The Legislature of the State of North Carolina has in Part 6, Article 21 of Chapter 143; Article 6 of Chapter 153A; Article 8 of Chapter 160A; and Article 7, 9, and 11 of Chapter 160D of the North Carolina General Statutes, delegated to local governmental units the authority to adopt regulations designed to promote the public health, safety, and general welfare.

Therefore, the Board of Commissioners of Cabarrus County, North Carolina, does ordain as follows:

SECTION B. FINDINGS OF FACT

- (1) The flood prone areas within the jurisdiction of Cabarrus County are subject to periodic inundation which results in loss of life, property, health and safety hazards, disruption of commerce and governmental services, extraordinary public expenditures of flood protection and relief, and impairment of the tax base, all of which adversely affect the public health, safety, and general welfare.
- (2) These flood losses are caused by the cumulative effect of obstructions in floodplains causing increases in flood heights and velocities and by the occupancy in flood prone areas of uses vulnerable to floods or other hazards.

SECTION C. STATEMENT OF PURPOSE

It is the purpose of this ordinance to promote public health, safety, and general welfare and to minimize public and private losses due to flood conditions within flood prone areas by provisions designed to:

- (1) Restrict or prohibit uses that are dangerous to health, safety, and property due to water or erosion hazards or that result in damaging increases in erosion, flood heights or velocities;
- (2) Require that uses vulnerable to floods, including facilities that serve such uses, be protected against flood damage at the time of initial construction;
- (3) Control the alteration of natural floodplains, stream channels, and natural protective barriers, which are involved in the accommodation of floodwaters;
- (4) Control filling, grading, dredging, and all other development that may increase erosion or flood damage; and
- (5) Prevent or regulate the construction of flood barriers that will unnaturally divert flood waters or which may increase flood hazards to other lands.

SECTION D. OBJECTIVES

The objectives of this ordinance are to:

- (1) Protect human life, safety, and health;
- (2) Minimize expenditure of public money for costly flood control projects;
- (3) Minimize the need for rescue and relief efforts associated with flooding and generally undertaken at the expense of the general public;
- (4) Minimize prolonged business losses and interruptions;
- (5) Minimize damage to public facilities and utilities (i.e. water and gas mains, electric, telephone, cable and sewer lines, streets, and bridges) that are located in flood prone areas;

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

- (6) Minimize damage to private and public property due to flooding;
- (7) Make flood insurance available to the community through the National Flood Insurance Program;
- (8) Maintain the natural and beneficial functions of floodplains;
- (9) Help maintain a stable tax base by providing for the sound use and development of flood prone areas; and
- (10) Ensure that potential buyers are aware that property is in a Special Flood Hazard Area.

PART 2. DEFINITIONS

Unless specifically defined below, words or phrases used in this ordinance shall be interpreted so as to give them the meaning they have in common usage and to give this ordinance it's most reasonable application.

Accessory Structure (Appurtenant Structure) means a structure located on the same parcel of property as the principal structure and the use of which is incidental to the use of the principal structure. Garages, carports and storage sheds are common urban accessory structures. Pole barns, hay sheds and the like qualify as accessory structures on farms, and may or may not be located on the same parcel as the farm dwelling or shop building.

Addition (to an existing building) means an extension or increase in the floor area or height of a building or structure.

Alteration of a watercourse means a dam, impoundment, channel relocation, change in channel alignment, channelization, or change in cross-sectional area of the channel or the channel capacity, or any other form of modification which may alter, impede, retard or change the direction and/or velocity of the riverine flow of water during conditions of the base flood.

Appeal means a request for a review of the Floodplain Administrator's interpretation of any provision of this ordinance.

Area of Shallow Flooding means a designated Zone AO or AH on a community's Flood Insurance Rate Map (FIRM) with base flood depths determined to be from one (1) to three (3) feet. These areas are located where a clearly defined channel does not exist, where the path of flooding is unpredictable and indeterminate, and where velocity flow may be evident.

Area of Special Flood Hazard see Special Flood Hazard Area (SFHA).

Area of Future-Conditions Flood Hazard means the land area that would be inundated by the 1-percent-annual-chance (100- year) flood based on future-conditions hydrology.

Base Flood means the flood having a one (1) percent chance of being equaled or exceeded in any given year.

Base Flood Elevation (BFE) means a determination of the water surface elevations of the base flood as published in the Flood Insurance Study. When the BFE has not been provided in a Special Flood Hazard Area, it may be obtained from engineering studies available from a Federal, State, or other source using FEMA approved engineering methodologies. This elevation, when combined with the Freeboard, establishes the Regulatory Flood Protection Elevation.

Basement means any area of the building having its floor subgrade (below ground level) on all sides.

Building see Structure.

Chemical Storage Facility means a building, portion of a building, or exterior area adjacent to a building used for the storage of any chemical or chemically reactive products.

Design Flood: See Regulatory Flood Protection Elevation.

Development means any man-made change to improved or unimproved real estate, including, but not limited to, buildings or other structures, mining, dredging, filling, grading, paving, excavation or drilling operations, or storage of equipment or materials.

Development Activity means any activity defined as Development which will necessitate a Floodplain Development Permit. This includes buildings, structures, and non-structural items, including (but not limited to) fill, bulkheads, piers, pools, docks, landings, ramps, and erosion control/stabilization measures.

Digital Flood Insurance Rate Map (DFIRM) means the digital official map of a community, issued by the Federal Emergency Management Agency (FEMA), on which both the Special Flood Hazard Areas and the risk premium zones applicable to the community are delineated.

Disposal means, as defined in NCGS 130A-290(a)(6), the discharge, deposit, injection, dumping, spilling, leaking, or placing of any solid waste into or on any land or water so that the solid waste or any constituent part of the solid waste may enter the environment or be emitted into the air or discharged into any waters, including groundwaters.

Elevated Building means a non-basement building which has its lowest elevated floor raised above ground level by foundation walls, shear walls, posts, piers, pilings, or columns.

Encroachment means the advance or infringement of uses, fill, excavation, buildings, structures or development into a special flood hazard area, which may impede or alter the flow capacity of a floodplain.

Existing building and existing structure means any building and/or structure for which the start of construction commenced before November 2, 1994.

Existing Manufactured Home Park or Manufactured Home Subdivision means a manufactured home park or subdivision for which the construction of facilities for servicing the lots on which the manufactured homes are to be affixed (including, at a minimum, the installation of utilities, the construction of streets, and either final site grading or the pouring of concrete pads) was completed before the initial effective date of the floodplain management regulations adopted by the community.

Flood or Flooding means a general and temporary condition of partial or complete inundation of normally dry land areas from:

- (a) The overflow of inland or tidal waters; and/or
- (b) The unusual and rapid accumulation or runoff of surface waters from any source.

Flood Boundary and Floodway Map (FBFM) means an official map of a community, issued by the FEMA, on which the Special Flood Hazard Areas and the floodways are delineated. This official map is a supplement to and shall be used in conjunction with the Flood Insurance Rate Map (FIRM).

Flood Insurance means the insurance coverage provided under the National Flood Insurance Program.

Flood Insurance Rate Map (FIRM) means an official map of a community, issued by the FEMA, on which both the Special Flood Hazard Areas and the risk premium zones applicable to the community are delineated. (See also DFIRM)

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

Flood Insurance Study (FIS) means an examination, evaluation, and determination of flood hazards, corresponding water surface elevations (if appropriate), flood hazard risk zones, and other flood data in a community issued by the FEMA. The Flood Insurance Study report includes Flood Insurance Rate Maps (FIRMs) and Flood Boundary and Floodway Maps (FBFMs), if published.

Flood Prone Area see Floodplain

Flood Zone means a geographical area shown on a Flood Hazard Boundary Map or Flood Insurance Rate Map that reflects the severity or type of flooding in the area.

Floodplain means any land area susceptible to being inundated by water from any source.

Floodplain Administrator is the individual appointed to administer and enforce the floodplain management regulations.

Floodplain Development Permit means any type of permit that is required in conformance with the provisions of this ordinance, prior to the commencement of any development activity.

Floodplain Management means the operation of an overall program of corrective and preventive measures for reducing flood damage and preserving and enhancing, where possible, natural resources in the floodplain, including, but not limited to, emergency preparedness plans, flood control works, floodplain management regulations, and open space plans.

Floodplain Management Regulations means this ordinance and other zoning ordinances, subdivision regulations, building codes, health regulations, special purpose ordinances, and other applications of police power. This term describes federal, state or local regulations, in any combination thereof, which provide standards for preventing and reducing flood loss and damage.

Floodproofing means any combination of structural and nonstructural additions, changes, or adjustments to structures which reduce or eliminate flood damage to real estate or improved real property, water and sanitation facilities, structures, and their contents.

Flood-resistant material means any building product [material, component or system] capable of withstanding direct and prolonged contact (minimum 72 hours) with floodwaters without sustaining damage that requires more than low-cost cosmetic repair. Any material that is water-soluble or is not resistant to alkali or acid in water, including normal adhesives for above-grade use, is not flood-resistant. Pressure-treated lumber or naturally decay-resistant lumbers are acceptable flooring materials. Sheet-type flooring coverings that restrict evaporation from below and materials that are impervious, but dimensionally unstable are not acceptable. Materials that absorb or retain water excessively after submergence are not flood-resistant. Please refer to Technical Bulletin 2, *Flood Damage-Resistant Materials Requirements*, and available from the FEMA. Class 4 and 5 materials, referenced therein, are acceptable flood-resistant materials.

Floodway means the channel of a river or other watercourse, including the area above a bridge or culvert when applicable, and the adjacent land areas that must be reserved in order to discharge the base flood without cumulatively increasing the water surface elevation more than one (1) foot.

Floodway encroachment analysis means an engineering analysis of the impact that a proposed encroachment into a floodway or non-encroachment area is expected to have on the floodway boundaries and flood levels during the occurrence of the base flood discharge. The evaluation shall be prepared by a qualified North Carolina licensed

engineer using standard engineering methods and models.

Freeboard means the height added to the BFE to account for the many unknown factors that could contribute to flood heights greater than the height calculated for a selected size flood and floodway conditions, such as wave action, blockage of bridge or culvert openings, and the hydrological effect of urbanization of the watershed. The BFE plus the freeboard establishes the Regulatory Flood Protection Elevation. The freeboard for Cabarrus County is a [minimum](#) of 2 feet.

Functionally Dependent Facility means a facility which cannot be used for its intended purpose unless it is located in close proximity to water, limited to a docking or port facility necessary for the loading and unloading of cargo or passengers, shipbuilding, or ship repair. The term does not include long-term storage, manufacture, sales, or service facilities.

Hazardous Waste Management Facility means, as defined in NCGS 130A, Article 9, a facility for the collection, storage, processing, treatment, recycling, recovery, or disposal of hazardous waste.

Highest Adjacent Grade (HAG) means the highest natural elevation of the ground surface, prior to construction, immediately next to the proposed walls of the structure.

Historic Structure means any structure that is:

- (a) Listed individually in the National Register of Historic Places (a listing maintained by the US Department of Interior) or preliminarily determined by the Secretary of Interior as meeting the requirements for individual listing on the National Register;
- (b) Certified or preliminarily determined by the Secretary of Interior as contributing to the historical significance of a registered historic district or a district preliminarily determined by the Secretary to qualify as a registered historic district;
- (c) Individually listed on a local inventory of historic landmarks in communities with a Certified Local Government (CLG) Program; or
- (d) Certified as contributing to the historical significance of a historic district designated by a community with a Certified Local Government (CLG) Program.

Certified Local Government (CLG) Programs are approved by the US Department of the Interior in cooperation with the North Carolina Department of Cultural Resources through the State Historic Preservation Officer as having met the requirements of the National Historic Preservation Act of 1966 as amended in 1980.

Letter of Map Change (LOMC) means an official determination issued by FEMA that amends or revises an effective Flood Insurance Rate Map or Flood Insurance Study. Letters of Map Change include:

- (a) Letter of Map Amendment (LOMA): An official amendment, by letter, to an effective National Flood Insurance Program map. A LOMA is based on technical data showing that a property had been inadvertently mapped as being in the floodplain, but is actually on natural high ground above the base flood elevation. A LOMA amends the current effective Flood Insurance Rate Map and establishes that a specific property, portion of a property, or structure is not located in a special flood hazard area.
- (b) Letter of Map Revision (LOMR): A revision based on technical data that may show changes to flood zones, flood elevations, special flood hazard area boundaries and floodway delineations, and other planimetric features.
- (c) Letter of Map Revision Based on Fill (LOMR-F): A determination that a structure or parcel of land has been elevated by fill above the BFE and is, therefore, no longer located within the special flood hazard area. In order to qualify for this determination, the fill must have been permitted and placed in accordance with the community's floodplain management regulations.
- (d) Conditional Letter of Map Revision (CLOMR): A formal review and comment as to whether a proposed project complies with the minimum NFIP requirements for such projects with respect to delineation of

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

special flood hazard areas. A CLOMR does not revise the effective Flood Insurance Rate Map or Flood Insurance Study; upon submission and approval of certified as-built documentation, a Letter of Map Revision may be issued by FEMA to revise the effective FIRM.

Light Duty Truck means any motor vehicle rated at 8,500 pounds Gross Vehicular Weight Rating or less which has a vehicular curb weight of 6,000 pounds or less and which has a basic vehicle frontal area of 45 square feet or less as defined in 40 CFR 86.082-2 and is:

- (a) Designed primarily for purposes of transportation of property or is a derivation of such a vehicle, or
- (b) Designed primarily for transportation of persons and has a capacity of more than 12 persons; or
- (c) Available with special features enabling off-street or off-highway operation and use.

Lowest Adjacent Grade (LAG) means the elevation of the ground, sidewalk or patio slab immediately next to the building, or deck support, after completion of the building.

Lowest Floor means the lowest floor of the lowest enclosed area (including basement). An unfinished or flood resistant enclosure, usable solely for parking of vehicles, building access, or limited storage in an area other than a basement area is not considered a building's lowest floor, provided that such an enclosure is not built so as to render the structure in violation of the applicable non-elevation design requirements of this ordinance.

Manufactured Home means a structure, transportable in one or more sections, which is built on a permanent chassis and designed to be used with or without a permanent foundation when connected to the required utilities. The term manufactured home does not include a recreational vehicle.

Manufactured Home Park or Subdivision means a parcel (or contiguous parcels) of land divided into two or more manufactured home lots for rent or sale.

Map Repository means the location of the official flood hazard data to be applied for floodplain management. It is a central location in which flood data is stored and managed; in North Carolina, FEMA has recognized that the application of digital flood hazard data products have the same authority as hard copy products. Therefore, the NCEM's Floodplain Mapping Program websites house current and historical flood hazard data. For effective flood hazard data the NC FRIS website (<http://FRIS.NC.GOV/FRIS>) is the map repository, and for historical flood hazard data the FloodNC website (<http://FLOODNC.GOV/NCFLOOD>) is the map repository.

Market Value means the building value, not including the land value and that of any accessory structures or other improvements on the lot. Market value may be established by independent certified appraisal; replacement cost depreciated for age of building and quality of construction (Actual Cash Value); or adjusted tax assessed values.

New Construction means structures for which the start of construction commenced on or after the effective date of the initial floodplain management regulations and includes any subsequent improvements to such structures.

Non-Conversion Agreement means a document stating that the owner will not convert or alter what has been constructed and approved. Violation of the agreement is considered a violation of the ordinance and, therefore, subject to the same enforcement procedures and penalties. The agreement must be filed with the recorded deed for the property. The agreement must show the clerk's or recorder's stamps and/or notations that the filing has been completed.

Non-Encroachment Area (NEA) means the channel of a river or other watercourse, including the area above a bridge or culvert when applicable, and the adjacent land areas that must be reserved in order to discharge the base flood

without cumulatively increasing the water surface elevation more than one (1) foot as designated in the Flood Insurance Study report.

Post-FIRM means construction or other development for which the start of construction occurred on or after November 2, 1994, the effective date of the initial Flood Insurance Rate Map.

Pre-FIRM means construction or other development for which the start of construction occurred before November 2, 1994, the effective date of the initial Flood Insurance Rate Map.

Principally Above Ground means that at least 51% of the actual cash value of the structure is above ground.

Public Safety and/or Nuisance means anything which is injurious to the safety or health of an entire community or neighborhood, or any considerable number of persons, or unlawfully obstructs the free passage or use, in the customary manner, of any navigable lake, or river, bay, stream, canal, or basin.

Recreational Vehicle (RV) means a vehicle, which is:

- (a) Built on a single chassis;
- (b) 400 square feet or less when measured at the largest horizontal projection;
- (c) Designed to be self-propelled or permanently towable by a light duty truck;
- (d) Designed primarily not for use as a permanent dwelling, but as temporary living quarters for recreational, camping, travel, or seasonal use, and
- (e) Is fully licensed and ready for highway use.

Tiny Houses and Park Models that do not meet the items listed above are not considered Recreational Vehicles and should meet the development and construction standards for residential structures.

Reference Level is the bottom of the lowest horizontal structural member of the lowest floor for structures within all Special Flood Hazard Areas.

Regulatory Flood Protection Elevation means the Base Flood Elevation plus the Freeboard. In Special Flood Hazard Areas where Base Flood Elevations (BFEs) have been determined, this elevation shall be the BFE plus 2 feet of freeboard. In Special Flood Hazard Areas where no BFE has been established, this elevation shall be at least 2 feet above the highest adjacent grade.

Remedy a Violation means to bring the structure or other development into compliance with state and community floodplain management regulations, or, if this is not possible, to reduce the impacts of its noncompliance. Ways that impacts may be reduced include protecting the structure or other affected development from flood damages, implementing the enforcement provisions of the ordinance or otherwise deterring future similar violations, or reducing federal financial exposure with regard to the structure or other development.

Riverine means relating to, formed by, or resembling a river (including tributaries), stream, brook, etc.

Salvage Yard means any non-residential property used for the storage, collection, and/or recycling of any type of equipment, and including but not limited to vehicles, appliances and related machinery.

Solid Waste Disposal Facility means any facility involved in the disposal of solid waste, as defined in NCGS 130A-290(a) (35).

Solid Waste Disposal Site means, as defined in NCGS 130A-290(a) (36), any place at which solid wastes are disposed of by incineration, sanitary landfill, or any other method.

Special Flood Hazard Area (SFHA) means the land in the floodplain subject to a one percent (1%) or greater chance

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

of being flooded in any given year, as determined in Part 3, Section B of this ordinance.

Start of Construction includes substantial improvement, and means the date the building permit was issued provided the actual start of construction, repair, reconstruction, rehabilitation, addition placement, or other improvement was within 180 days of the permit date. The actual start means either the first placement of permanent construction of a structure on a site, such as the pouring of slab or footings, the installation of piles, the construction of columns, or any work beyond the stage of excavation; or the placement of a manufactured home on a foundation. Permanent construction does not include land preparation, such as clearing, grading, and filling; nor does it include the installation of streets and/or walkways; nor does it include excavation for a basement, footings, piers, or foundations or the erection of temporary forms; nor does it include the installation on the property of accessory buildings, such as garages or sheds not occupied as dwelling units or not part of the main structure. For a substantial improvement, the actual start of construction means the first alteration of any wall, ceiling, floor, or other structural part of the building, whether or not that alteration affects the external dimensions of the building.

Structure means a walled and roofed building, a manufactured home, or a gas, liquid, or liquefied gas storage tank that is principally above ground.

Substantial Damage means damage of any origin sustained by a structure during any one-year period whereby the cost of restoring the structure to its before damaged condition would equal or exceed 50 percent of the market value of the structure before the damage occurred. See definition of substantial improvement. Substantial damage also means flood-related damage sustained by a structure on two separate occasions during a 10-year period for which the cost of repairs at the time of each such flood event, on the average, equals or exceeds 25 percent of the market value of the structure before the damage occurred.

Substantial Improvement means any combination of repairs, reconstruction, rehabilitation, addition, or other improvement of a structure, taking place during any one-year period for which the cost equals or exceeds 50 percent of the market value of the structure before the start of construction of the improvement. This term includes structures which have incurred substantial damage, regardless of the actual repair work performed. The term does not, however, include either:

- (a) Any correction of existing violations of state or community health, sanitary, or safety code specifications which have been identified by the community code enforcement official and which are the minimum necessary to assure safe living conditions; or
- (b) Any alteration of a historic structure, provided that the alteration will not preclude the structure's continued designation as a historic structure and the alteration is approved by variance issued pursuant to Part 4 Section E of this ordinance.

Technical Bulletin and Technical Fact Sheet means a FEMA publication that provides guidance concerning the building performance standards of the NFIP, which are contained in Title 44 of the U.S. Code of Federal Regulations at Section 60.3. The bulletins and fact sheets are intended for use primarily by State and local officials responsible for interpreting and enforcing NFIP regulations and by members of the development community, such as design professionals and builders. New bulletins, as well as updates of existing bulletins, are issued periodically as needed. The bulletins do not create regulations; rather they provide specific guidance for complying with the minimum requirements of existing NFIP regulations.

It should be noted that Technical Bulletins and Technical Fact Sheets provide guidance on the minimum requirements of the NFIP regulations. State or community requirements that exceed those of the NFIP take precedence. Design professionals should contact the community officials to determine whether more restrictive State or local regulations apply to the building or site in question. All applicable standards of the State or local

building code must also be met for any building in a flood hazard area.

Temperature Controlled means having the temperature regulated by a heating and/or cooling system, built-in or appliance.

Variance is a grant of relief from the requirements of this ordinance.

Violation means the failure of a structure or other development to be fully compliant with the community's floodplain management regulations. A structure or other development without the elevation certificate, other certifications, or other evidence of compliance required in Parts 4 and 5 is presumed to be in violation until such time as that documentation is provided.

Water Surface Elevation (WSE) means the height, in relation to NAVD 1988, of floods of various magnitudes and frequencies in the floodplains of coastal or riverine areas.

Watercourse means a lake, river, creek, stream, wash, channel or other topographic feature on or over which waters flow at least periodically. Watercourse includes specifically designated areas in which substantial flood damage may occur.

PART 3. GENERAL PROVISIONS

SECTION A. LANDS TO WHICH THIS ORDINANCE APPLIES

This ordinance shall apply to all Special Flood Hazard Areas within the unincorporated areas of Cabarrus County.

SECTION B. BASIS FOR ESTABLISHING THE SPECIAL FLOOD HAZARD AREAS

The Special Flood Hazard Areas are those identified under the Cooperating Technical State (CTS) agreement between the State of North Carolina and FEMA in its FIS dated November 5, 2008 for Cabarrus County and associated DFIRM panels dated November 5, 2008, March 2, 2009, June 16, 2009, February 19, 2014 and November 16, 2018, including any digital data developed as part of the FIS, which are adopted by reference and declared a part of this ordinance. Future revisions to the FIS and DFIRM panels that do not change flood hazard data within the jurisdictional authority of Cabarrus County are also adopted by reference and declared a part of this ordinance.

SECTION C. ESTABLISHMENT OF FLOODPLAIN DEVELOPMENT PERMIT

A Floodplain Development Permit shall be required in conformance with the provisions of this ordinance prior to the commencement of any development activities within Special Flood Hazard Areas determined in accordance with the provisions of Part 3, Section B of this ordinance.

SECTION D. COMPLIANCE

No structure or land shall hereafter be located, extended, converted, altered, or developed in any way without full compliance with the terms of this ordinance and other applicable regulations.

SECTION E. ABROGATION AND GREATER RESTRICTIONS

This ordinance is not intended to repeal, abrogate, or impair any existing easements, covenants, or deed restrictions. However, where this ordinance and another conflict or overlap, whichever imposes the more stringent restrictions shall prevail.

SECTION F. INTERPRETATION

In the interpretation and application of this ordinance, all provisions shall be:

- (a) Considered as minimum requirements;
- (b) Liberally construed in favor of the Board of Commissioners; and
- (c) Deemed neither to limit nor repeal any other powers granted under State statutes.

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

SECTION G. WARNING AND DISCLAIMER OF LIABILITY

The degree of flood protection required by this ordinance is considered reasonable for regulatory purposes and is based on scientific and engineering consideration. Larger floods can and will occur. Actual flood heights may be increased by man-made or natural causes. This ordinance does not imply that land outside the Special Flood Hazard Areas or uses permitted within such areas will be free from flooding or flood damages. This ordinance shall not create liability on the part of Cabarrus County or by any officer or employee thereof for any flood damages that result from reliance on this ordinance or any administrative decision lawfully made hereunder.

SECTION H. PENALTIES FOR VIOLATION

Violation of the provisions of this ordinance or failure to comply with any of its requirements, including violation of conditions and safeguards established in connection with grants of variance or special exceptions, shall constitute a Class 1 misdemeanor pursuant to NC G.S. § 143-215.58. Any person who violates this ordinance or fails to comply with any of its requirements shall, upon conviction thereof, be fined not more than \$100.00 or imprisoned for not more than thirty (30) days, or both. Each day such violation continues shall be considered a separate offense. Nothing herein contained shall prevent Cabarrus County from taking such other lawful action as is necessary to prevent or remedy any violation.

PART 4. ADMINISTRATION

SECTION A. DESIGNATION OF FLOODPLAIN ADMINISTRATOR

The Zoning Administrator or his/her designee, hereinafter referred to as the Floodplain Administrator, is hereby appointed to administer and implement the provisions of this ordinance. In instances where the Floodplain Administrator receives assistance from others to complete tasks to administer and implement this ordinance, the Floodplain Administrator shall be responsible for the coordination and community's overall compliance with the National Flood Insurance Program and the provisions of this ordinance.

SECTION B. FLOODPLAIN DEVELOPMENT APPLICATION, PERMIT AND CERTIFICATION REQUIREMENTS

- (1) **Application Requirements**-Application for a Floodplain Development Permit shall be made to the Floodplain Administrator prior to any development activities located within Special Flood Hazard Areas. The following items shall be presented to the Floodplain Administrator to apply for a floodplain development permit:
 - (a) A plot plan drawn to scale which shall include, but shall not be limited to, the following specific details of the proposed floodplain development:
 - (i) The nature, location, dimensions, and elevations of the area of development/disturbance; existing and proposed structures, utility systems, grading/pavement areas, fill materials, storage areas, drainage facilities, and other development;
 - (ii) The boundary of the Special Flood Hazard Area as delineated on the FIRM or other flood map as determined in Part 3, Section B, or a statement that the entire lot is within the Special Flood Hazard Area;
 - (iii) Flood zone(s) designation of the proposed development area as determined on the FIRM or other flood map as determined in Part 3, Section B;
 - (iv) The boundary of the floodway(s) or non-encroachment area(s) as determined in Part 3, Section B;

- (v) The Base Flood Elevation (BFE) where provided as set forth in Part 3, Section B; Part 4, Section C; or Part 5, Section D;
 - (vi) The old and new location of any watercourse that will be altered or relocated as a result of proposed development; and
 - (vii) The certification of the plot plan by a registered land surveyor or professional engineer.
- (b) Proposed elevation, and method thereof, of all development within a Special Flood Hazard Area including but not limited to:
- (i) Elevation in relation to NAVD 1988 of the proposed reference level (including basement) of all structures;
 - (ii) Elevation in relation to NAVD 1988 to which any non-residential structure in Zones A, AE, AH, AO, A99 will be floodproofed; and
 - (iii) Elevation in relation to NAVD 1988 to which any proposed utility systems will be elevated or floodproofed.
- (c) If floodproofing, a Floodproofing Certificate (FEMA Form 086-0-34) with supporting data, an operational plan, and an inspection and maintenance plan that include, but are not limited to, installation, exercise, and maintenance of floodproofing measures.
- (d) A Foundation Plan, drawn to scale, which shall include details of the proposed foundation system to ensure all provisions of this ordinance are met. These details include but are not limited to:
- (i) The proposed method of elevation, if applicable (i.e., fill, solid foundation perimeter wall, solid backfilled foundation, open foundation on columns/posts/piers/piles/shear walls); and
 - (ii) Openings to facilitate automatic equalization of hydrostatic flood forces on walls in accordance with Part 5, Section B(4)(d) when solid foundation perimeter walls are used in Zones A, AE, AH, AO, A99.
- (e) Usage details of any enclosed areas below the lowest floor.
- (f) Plans and/or details for the protection of public utilities and facilities such as sewer, gas, electrical, and water systems to be located and constructed to minimize flood damage.
- (g) Certification that all other Local, State and Federal permits required prior to floodplain development permit issuance have been received.
- (h) Documentation for placement of Recreational Vehicles and/or Temporary Structures, when applicable, to ensure that the provisions of Part 5, Section B, subsections (6) and (7) of this ordinance are met.
- (i) A description of proposed watercourse alteration or relocation, when applicable, including an engineering report on the effects of the proposed project on the flood-carrying capacity of the watercourse and the effects to properties located both upstream and downstream; and a map (if not shown on plot plan) showing the location of the proposed watercourse alteration or relocation.
- (2) **Permit Requirements**-The Floodplain Development Permit shall include, but not be limited to:

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

- (a) A complete description of all the development to be permitted under the floodplain development permit (e.g. house, garage, pool, septic, bulkhead, cabana, pier, bridge, mining, dredging, filling, grading, paving, excavation or drilling operations, or storage of equipment or materials, etc.).
- (b) The Special Flood Hazard Area determination for the proposed development in accordance with available data specified in Part 3, Section B.
- (c) The Regulatory Flood Protection Elevation required for the reference level and all attendant utilities.
- (d) The Regulatory Flood Protection Elevation required for the protection of all public utilities.
- (e) All certification submittal requirements with timelines.
- (f) A statement that no fill material or other development shall encroach into the floodway or non-encroachment area of any watercourse unless the requirements of Part 5, Section F have been met.
- (g) The flood openings requirements, if in Zone AE.
- (h) Limitations of below BFE enclosure uses (if applicable). (i.e., parking, building access and limited storage only).
- (i) A statement, that all materials below BFE/RFPE must be flood resistant materials.

(3) Certification Requirements

- (a) Elevation Certificates
 - (i) An Elevation Certificate (FEMA Form 086-0-33) is required prior to the actual start of any new construction. It shall be the duty of the permit holder to submit to the Floodplain Administrator a certification of the elevation of the reference level, in relation to NAVD 1988. The Floodplain Administrator shall review the certificate data submitted. Deficiencies detected by such review shall be corrected by the permit holder prior to the beginning of construction. Failure to submit the certification or failure to make required corrections shall be cause to deny a floodplain development permit.
 - (ii) An Elevation Certificate (FEMA Form 086-0-33) is required after the reference level is established. Within seven (7) calendar days of establishment of the reference level elevation, it shall be the duty of the permit holder to submit to the Floodplain Administrator a certification of the elevation of the reference level, in relation to NAVD 1988. Any work done within the seven (7) day calendar period and prior to submission of the certification shall be at the permit holder's risk. The Floodplain Administrator shall review the certificate data submitted. Deficiencies detected by such review shall be corrected by the permit holder immediately and prior to further work being permitted to proceed. Failure to submit the certification or failure to make required corrections shall be cause to issue a stop-work order for the project.
 - (iii) A final Finished Construction Elevation Certificate (FEMA Form 086-0-33) is required after construction is completed and prior to Certificate of Compliance/Occupancy issuance. It shall be the duty of the permit holder to submit to the Floodplain Administrator a certification of final as-built construction of the elevation of the reference level and all attendant utilities. The

Floodplain Administrator shall review the certificate data submitted. Deficiencies detected by such review shall be corrected by the permit holder immediately and prior to Certificate of Compliance/Occupancy issuance. In some instances, another certification may be required to certify corrected as-built construction. Failure to submit the certification or failure to make required corrections shall be cause to withhold the issuance of a Certificate of Compliance/Occupancy. The Finished Construction Elevation Certificate certifier shall provide at least 2 photographs showing the front and rear of the building taken within 90 days from the date of certification. The photographs must be taken with views confirming the building description and diagram number provided in Section A. To the extent possible, these photographs should show the entire building including foundation. If the building has split-level or multi-level areas, provide at least 2 additional photographs showing side views of the building. In addition, when applicable, provide a photograph of the foundation showing a representative example of the flood openings or vents. All photographs must be in color and measure at least 3 × 3. Digital photographs are acceptable.

(b) Floodproofing Certificate

- (i) If non-residential floodproofing is used to meet the Regulatory Flood Protection Elevation requirements, a Floodproofing Certificate (FEMA Form 086-0-34), with supporting data, an operational plan, and an inspection and maintenance plan are required prior to the actual start of any new construction. It shall be the duty of the permit holder to submit to the Floodplain Administrator a certification of the floodproofed design elevation of the reference level and all attendant utilities, in relation to NAVD 1988. Floodproofing certification shall be prepared by or under the direct supervision of a professional engineer or architect and certified by same. The Floodplain Administrator shall review the certificate data, the operational plan, and the inspection and maintenance plan. Deficiencies detected by such review shall be corrected by the applicant prior to permit approval. Failure to submit the certification or failure to make required corrections shall be cause to deny a Floodplain Development Permit. Failure to construct in accordance with the certified design shall be cause to withhold the issuance of a Certificate of Compliance/Occupancy.
- (ii) A final Finished Construction Floodproofing Certificate (FEMA Form 086-0-34), with supporting data, an operational plan, and an inspection and maintenance plan are required prior to the issuance of a Certificate of Compliance/Occupancy. It shall be the duty of the permit holder to submit to the Floodplain Administrator a certification of the floodproofed design elevation of the reference level and all attendant utilities, in relation to NAVD 1988. Floodproofing certificate shall be prepared by or under the direct supervision of a professional engineer or architect and certified by same. The Floodplain Administrator shall review the certificate data, the operational plan, and the inspection and maintenance plan. Deficiencies detected by such review shall be corrected by the applicant prior to Certificate of Occupancy. Failure to submit the certification or failure to make required corrections shall be cause to deny a Floodplain Development Permit. Failure to construct in accordance with the certified design shall be cause to deny a Certificate of Compliance/Occupancy.

- (c) If a manufactured home is placed within Zone AE and the elevation of the chassis is more than 36 inches in height above grade, an engineered foundation certification is required in accordance with the provisions of Part 5, Section B(3)(b).
- (d) If a watercourse is to be altered or relocated, a description of the extent of watercourse alteration or relocation; a professional engineer's certified report on the effects of the proposed project on the flood-carrying capacity of the watercourse and the effects to properties located both upstream and downstream; and a map showing the location of the proposed watercourse alteration or relocation

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

shall all be submitted by the permit applicant prior to issuance of a floodplain development permit.

- (e) Certification Exemptions. The following structures, if located within Zone AE, are exempt from the elevation/floodproofing certification requirements specified in items (a) and (b) of this subsection:
 - (i) Recreational Vehicles meeting requirements of Part 5, Section B (6) (a);
 - (ii) Temporary Structures meeting requirements of Part 5, Section B (7); and
 - (iii) Accessory Structures that are 150 square feet or less meeting requirements of Part 5, Section B(8).

(4) Determinations for existing buildings and structures

For applications for building permits to improve buildings and structures, including alterations, movement, enlargement, replacement, repair, change of occupancy, additions, rehabilitations, renovations, substantial improvements, repairs of substantial damage, and any other improvement of or work on such buildings and structures, the Floodplain Administrator, in coordination with the Building and Tax Officials, shall:

- (a) Estimate the market value, or require the applicant to obtain an appraisal of the market value prepared by a qualified independent appraiser, of the building or structure before the start of construction of the proposed work; in the case of repair, the market value of the building or structure shall be the market value before the damage occurred and before any repairs are made;
- (b) Compare the cost to perform the improvement, the cost to repair a damaged building to its pre-damaged condition, or the combined costs of improvements and repairs, if applicable, to the market value of the building or structure;
- (c) Determine and document whether the proposed work constitutes substantial improvement or repair of substantial damage; and
- (d) Notify the applicant if it is determined that the work constitutes substantial improvement or repair of substantial damage and that compliance with the flood resistant construction requirements of the NC Building Code and this ordinance is required.

SECTION C. DUTIES AND RESPONSIBILITIES OF THE FLOODPLAIN ADMINISTRATOR

The Floodplain Administrator shall perform, but not be limited to, the following duties:

- (1) Review all floodplain development applications and issue permits for all proposed development within Special Flood Hazard Areas to assure that the requirements of this ordinance have been satisfied.
- (2) Review all proposed development within Special Flood Hazard Areas to assure that all necessary local, state and federal permits have been received, including Section 404 of the Federal Water Pollution Control Act Amendments of 1972, 33 U.S.C. 1334.
- (3) Notify adjacent communities and the North Carolina Department of Public Safety, Division of Emergency Management, State Coordinator for the National Flood Insurance Program prior to any alteration or relocation of a watercourse, and submit evidence of such notification to the Federal Emergency Management Agency

(FEMA).

- (4) Assure that maintenance is provided within the altered or relocated portion of said watercourse so that the flood-carrying capacity is maintained.
- (5) Prevent encroachments into floodways and non-encroachment areas unless the certification and flood hazard reduction provisions of Part 5, Section F are met.
- (6) Obtain actual elevation (in relation to NAVD 1988) of the reference level (including basement) and all attendant utilities of all new and substantially improved structures, in accordance with the provisions of Part 4, Section B(3).
- (7) Obtain actual elevation (in relation to NAVD 1988) to which all new and substantially improved structures and utilities have been floodproofed, in accordance with the provisions of Part 4, Section B(3).
- (8) Obtain actual elevation (in relation to NAVD 1988) of all public utilities in accordance with the provisions of Part 4, Section B (3).
- (9) When floodproofing is utilized for a particular structure, obtain certifications from a registered professional engineer or architect in accordance with the provisions of Part 4, Section B(3) and Part 5, Section B(2).
- (10) Where interpretation is needed as to the exact location of boundaries of the Special Flood Hazard Areas, floodways, or non-encroachment areas (for example, where there appears to be a conflict between a mapped boundary and actual field conditions), make the necessary interpretation. The person contesting the location of the boundary shall be given a reasonable opportunity to appeal the interpretation as provided in in Part 4, Section D.
- (11) When BFE data has not been provided in accordance with the provisions of Part 3, Section B, obtain, review, and reasonably utilize any BFE data, along with floodway data or non-encroachment area data available from a federal, state, or other source, including data developed pursuant to Part 5, Section D (2) (c), in order to administer the provisions of this ordinance.
- (12) When BFE data is provided but no floodway or non-encroachment area data has been provided in accordance with the provisions of Part 3, Section B, obtain, review, and reasonably utilize any floodway data or non-encroachment area data available from a federal, state, or other source in order to administer the provisions of this ordinance.
- (13) When the lowest floor and the lowest adjacent grade of a structure or the lowest ground elevation of a parcel in a Special Flood Hazard Area is above the BFE, advise the property owner of the option to apply for a Letter of Map Amendment (LOMA) from FEMA. Maintain a copy of the LOMA issued by FEMA in the floodplain development permit file.
- (14) Permanently maintain all records that pertain to the administration of this ordinance and make these records available for public inspection, recognizing that such information may be subject to the Privacy Act of 1974, as amended.
- (15) Make on-site inspections of work in progress. As the work pursuant to a floodplain development permit progresses, the Floodplain Administrator shall make as many inspections of the work as may be necessary to ensure that the work is being done according to the provisions of the local ordinance and the terms of the permit. In exercising this power, the Floodplain Administrator has a right, upon presentation of proper credentials, to enter on any premises within the jurisdiction of the community at any reasonable hour for the purposes of inspection or other enforcement action.

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

- (16) Issue stop-work orders as required. Whenever a building or part thereof is being constructed, reconstructed, altered, or repaired in violation of this ordinance, the Floodplain Administrator may order the work to be immediately stopped. The stop-work order shall be in writing and directed to the person doing or in charge of the work. The stop-work order shall state the specific work to be stopped, the specific reason(s) for the stoppage, and the condition(s) under which the work may be resumed. Violation of a stop-work order constitutes a misdemeanor.
- (17) Revoke floodplain development permits as required. The Floodplain Administrator may revoke and require the return of the floodplain development permit by notifying the permit holder in writing stating the reason(s) for the revocation. Permits shall be revoked for any substantial departure from the approved application, plans, and specifications; for refusal or failure to comply with the requirements of State or local laws; or for false statements or misrepresentations made in securing the permit. Any floodplain development permit mistakenly issued in violation of an applicable State or local law may also be revoked.
- (18) Make periodic inspections throughout the Special Flood Hazard Areas within the jurisdiction of the community. The Floodplain Administrator and each member of his or her inspections department shall have a right, upon presentation of proper credentials, to enter on any premises within the territorial jurisdiction of the department at any reasonable hour for the purposes of inspection or other enforcement action.
- (19) Follow through with corrective procedures of Part 4, Section D.
- (20) Review, provide input, and make recommendations for variance requests.
- (21) Maintain a current map repository to include, but not limited to, historical and effective FIS Report, historical and effective FIRM and other official flood maps and studies adopted in accordance with the provisions of Part 3, Section B of this ordinance, including any revisions thereto including Letters of Map Change, issued by FEMA. Notify State and FEMA of mapping needs.
- (22) Coordinate revisions to FIS reports and FIRMs, including Letters of Map Revision Based on Fill (LOMR-Fs) and Letters of Map Revision (LOMRs).

SECTION D. CORRECTIVE PROCEDURES

- (1) Violations to be corrected: When the Floodplain Administrator finds violations of applicable state and local laws; it shall be his or her duty to notify the owner or occupant of the building of the violation. The owner or occupant shall immediately remedy each of the violations of law cited in such notification.
- (2) Actions in Event of Failure to Take Corrective Action: If the owner of a building or property shall fail to take prompt corrective action, the Floodplain Administrator shall give the owner written notice, by certified or registered mail to the owner's last known address or by personal service, stating:
 - (a) That the building or property is in violation of the floodplain management regulations;
 - (b) That a hearing will be held before the Floodplain Administrator at a designated place and time, not later than ten (10) days after the date of the notice, at which time the owner shall be entitled to be heard in person or by counsel and to present arguments and evidence pertaining to the matter; and
 - (c) That following the hearing, the Floodplain Administrator may issue an order to alter, vacate, or demolish the building; or to remove fill as applicable.

- (3) Order to Take Corrective Action: If, upon a hearing held pursuant to the notice prescribed above, the Floodplain Administrator shall find that the building or development is in violation of the Flood Damage Prevention Ordinance, he or she shall issue an order in writing to the owner, requiring the owner to remedy the violation within a specified time period, not less than sixty (60) calendar days, nor more than ninety (90) calendar days. Where the Floodplain Administrator finds that there is imminent danger to life or other property, he or she may order that corrective action be taken in such lesser period as may be feasible.
- (4) Appeal: Any owner who has received an order to take corrective action may appeal the order to the Board of Adjustment by giving notice of appeal in writing to the Floodplain Administrator and the Planning and Zoning Commission Clerk within ten (10) days following issuance of the final order. In the absence of an appeal, the order of the Floodplain Administrator shall be final. The Board of Adjustment shall hear an appeal within a reasonable time and may affirm, modify and affirm, or revoke the order.
- (5) Failure to Comply with Order: If the owner of a building or property fails to comply with an order to take corrective action for which no appeal has been made or fails to comply with an order of the Board of Adjustment following an appeal, the owner shall be guilty of a Class 1 misdemeanor pursuant to NC G.S. § 143-215.58 and shall be punished at the discretion of the court.

SECTION E. VARIANCE PROCEDURES

- (1) The Board of Adjustment as established by Cabarrus County, hereinafter referred to as the "appeal board," shall hear and decide requests for variances from the requirements of this ordinance.
- (2) Any person aggrieved by the decision of the appeal board may appeal such decision to the Court, as provided in Chapter 7A of the North Carolina General Statutes.
- (3) Variances may be issued for:
 - (a) The repair or rehabilitation of historic structures upon the determination that the proposed repair or rehabilitation will not preclude the structure's continued designation as a historic structure and that the variance is the minimum necessary to preserve the historic character and design of the structure;
 - (b) Functionally dependent facilities if determined to meet the definition as stated in Part 2 of this ordinance, provided provisions of Part 4, Section E(9)(b), (c), and (e) have been satisfied, and such facilities are protected by methods that minimize flood damages during the base flood and create no additional threats to public safety; or
 - (c) Any other type of development provided it meets the requirements of this Section.
- (4) In passing upon variances, the appeal board shall consider all technical evaluations, all relevant factors, all standards specified in other sections of this ordinance, and:
 - (a) The danger that materials may be swept onto other lands to the injury of others;
 - (b) The danger to life and property due to flooding or erosion damage;
 - (c) The susceptibility of the proposed facility and its contents to flood damage and the effect of such damage on the individual owner;
 - (d) The importance of the services provided by the proposed facility to the community;
 - (e) The necessity to the facility of a waterfront location as defined under Part 2 of this ordinance as a functionally dependent facility, where applicable;

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

- (f) The availability of alternative locations, not subject to flooding or erosion damage, for the proposed use;
 - (g) The compatibility of the proposed use with existing and anticipated development;
 - (h) The relationship of the proposed use to the comprehensive plan and floodplain management program for that area;
 - (i) The safety of access to the property in times of flood for ordinary and emergency vehicles;
 - (j) The expected heights, velocity, duration, rate of rise, and sediment transport of the floodwaters and the effects of wave action, if applicable, expected at the site; and
 - (k) The costs of providing governmental services during and after flood conditions including maintenance and repair of public utilities and facilities such as sewer, gas, electrical and water systems, and streets and bridges.
- (5) A written report addressing each of the above factors shall be submitted with the application for a variance.
- (6) Upon consideration of the factors listed above and the purposes of this ordinance, the appeal board may attach such conditions to the granting of variances as it deems necessary to further the purposes and objectives of this ordinance.
- (7) Any applicant to whom a variance is granted shall be given written notice specifying the difference between the BFE and the elevation to which the structure is to be built and that such construction below the BFE increases risks to life and property, and that the issuance of a variance to construct a structure below the BFE may result in increased premium rates for flood insurance up to \$25 per \$100 of insurance coverage. Such notification shall be maintained with a record of all variance actions, including justification for their issuance.
- (8) The Floodplain Administrator shall maintain the records of all appeal actions and report any variances to the FEMA and the State of North Carolina upon request.
- (9) Conditions for Variances:
- (a) Variances shall not be issued when the variance will make the structure in violation of other federal, state, or local laws, regulations, or ordinances.
 - (b) Variances shall not be issued within any designated floodway or non-encroachment area if the variance would result in any increase in flood levels during the base flood discharge.
 - (c) Variances shall only be issued upon a determination that the variance is the minimum necessary, considering the flood hazard, to afford relief.
 - (d) Variances shall only be issued prior to development permit approval.
 - (e) Variances shall only be issued upon:
 - (i) A showing of good and sufficient cause;

- (ii) A determination that failure to grant the variance would result in exceptional hardship; and
- (iii) A determination that the granting of a variance will not result in increased flood heights, additional threats to public safety, or extraordinary public expense, create nuisance, cause fraud on or victimization of the public, or conflict with existing local laws or ordinances.

PART 5. PROVISIONS FOR FLOOD HAZARD REDUCTION

SECTION A. GENERAL STANDARDS

In all Special Flood Hazard Areas the following provisions are required:

- (1) All new construction and substantial improvements shall be designed (or modified) and adequately anchored to prevent flotation, collapse, and lateral movement of the structure.
- (2) All new construction and substantial improvements shall be constructed with materials and utility equipment resistant to flood damage in accordance with the FEMA Technical Bulletin 2, *Flood Damage-Resistant Materials Requirements*.
- (3) All new construction and substantial improvements shall be constructed by methods and practices that minimize flood damages.
- (4) All new electrical, heating, ventilation, air-conditioning, plumbing, duct systems, and other building utility systems, equipment, and service facilities must be located at or above the Regulatory Flood Protection Elevation or specially designed to prevent water from entering or accumulating within the components and installed to resist hydrostatic and hydrodynamic loads and stresses, including the effects of buoyancy, during the occurrence of flooding to the Regulatory Flood Protection Elevation. Utility systems, equipment, and service facilities include, but are not limited to, HVAC equipment, water softener units, bath/kitchen plumbing fixtures, ductwork, electric/gas meter panels/boxes, utility/cable boxes, water heaters, fuel tanks, and electric outlets/switches.
 - (a) Replacements part of a substantial improvement, electrical, heating, ventilation, plumbing, air conditioning equipment, and other service equipment shall also meet the above provisions.
 - (b) Replacements that are for maintenance and not part of a substantial improvement, may be installed at the original location provided the addition and/or improvements only comply with the standards for new construction consistent with the code and requirements for the original structure.
- (5) All new and replacement water supply systems shall be designed to minimize or eliminate infiltration of floodwaters into the system.
- (6) New and replacement sanitary sewage systems shall be designed to minimize or eliminate infiltration of floodwaters into the systems and discharges from the systems into flood waters.
- (7) On-site waste disposal systems shall be located and constructed to avoid impairment to them or contamination from them during flooding.
- (8) Nothing in this ordinance shall prevent the repair, reconstruction, or replacement of a building or structure existing on the effective date of this ordinance and located totally or partially within the floodway, non-encroachment area, or stream setback, provided there is no additional encroachment below the Regulatory Flood Protection Elevation in the floodway, non-encroachment area, or stream setback, and provided that such repair, reconstruction, or replacement meets all of the other requirements of this ordinance.

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

- (9) A structure or tank for chemical or fuel storage incidental to an allowed use or to the operation of a water treatment plant or wastewater treatment facility may be located in a Special Flood Hazard Area only if the structure or tank is either elevated or floodproofed to at least the Regulatory Flood Protection Elevation and certified in accordance with the provisions of Part 4, Section B (3).
- (10) All subdivision proposals and other development proposals shall be consistent with the need to minimize flood damage.
- (11) All subdivision proposals and other development proposals shall have public utilities and facilities such as sewer, gas, electrical, and water systems located and constructed to minimize flood damage.
- (12) All subdivision proposals and other development proposals shall have adequate drainage provided to reduce exposure to flood hazards.
- (13) All subdivision proposals and other development proposals shall have received all necessary permits from those governmental agencies for which approval is required by federal or state law, including Section 404 of the Federal Water Pollution Control Act Amendments of 1972, 33 U.S.C. 1334.
- (14) When a structure is partially located in a Special Flood Hazard Area, the entire structure shall meet the requirements for new construction and substantial improvements.
- (15) When a structure is located in multiple flood hazard zones or in a flood hazard risk zone with multiple base flood elevations, the provisions for the more restrictive flood hazard risk zone and the highest BFE shall apply.

SECTION B. SPECIFIC STANDARDS

In all Special Flood Hazard Areas where BFE data has been provided, as set forth in Part 3, Section B, or Part 5, Section D, the following provisions, in addition to the provisions of Part 5, Section A, are required:

- (1) Residential Construction. New construction and substantial improvement of any residential structure (including manufactured homes) shall have the reference level, including basement, elevated no lower than the Regulatory Flood Protection Elevation, as defined in Part 2 of this ordinance. [See Section A\(4\) for development standards related to utility systems, equipment, and service facilities.](#)
- (2) Non-Residential Construction. New construction and substantial improvement of any commercial, industrial, or other non-residential structure shall have the reference level, including basement, elevated no lower than the Regulatory Flood Protection Elevation, as defined in Part 2 of this ordinance. Structures located in Zone AE, may be floodproofed to the Regulatory Flood Protection Elevation in lieu of elevation provided that all areas of the structure, together with attendant utility and sanitary facilities, below the Regulatory Flood Protection Elevation are watertight with walls substantially impermeable to the passage of water, using structural components having the capability of resisting hydrostatic and hydrodynamic loads and the effect of buoyancy. A registered professional engineer or architect shall certify that the floodproofing standards of this subsection are satisfied. Such certification shall be provided to the Floodplain Administrator as set forth in Part 4, Section B (3), along with the operational plan and the inspection and maintenance plan.
- (3) Manufactured Homes
 - (a) New and replacement manufactured homes shall be elevated so that the reference level of the manufactured home is no lower than the Regulatory Flood Protection Elevation, as defined in Part 2 of this ordinance. [See](#)

Section A(4) for development standards related to utility systems, equipment, and service facilities.

- (b) Manufactured homes shall be securely anchored to an adequately anchored foundation to resist flotation, collapse, and lateral movement, either by certified engineered foundation system, or in accordance with the most current edition of the State of North Carolina Regulations for Manufactured Homes adopted by the Commissioner of Insurance pursuant to NCGS 143-143.15. Additionally, when the elevation would be met by an elevation of the chassis thirty-six (36) inches or less above the grade at the site, the chassis shall be supported by reinforced piers or engineered foundation. When the elevation of the chassis is above thirty-six (36) inches in height, an engineering certification is required.
 - (c) All enclosures or skirting below the lowest floor shall meet the requirements of Part 5, Section B (4).
 - (d) An evacuation plan must be developed for evacuation of all residents of all new, substantially improved or substantially damaged manufactured home parks or subdivisions located within flood prone areas. This plan shall be filed with and approved by the Floodplain Administrator and the local Emergency Management Coordinator.
- (4) Elevated Buildings. Fully enclosed area, of new construction and substantially improved structures, which is below the lowest floor:
- (a) Shall not be designed or used for human habitation, but shall only be used for parking of vehicles, building access, or limited storage of maintenance equipment used in connection with the premises. Access to the enclosed area shall be the minimum necessary to allow for parking of vehicles (garage door) or limited storage of maintenance equipment (standard exterior door), or entry to the living area (stairway or elevator). The interior portion of such enclosed area shall not be finished or partitioned into separate rooms, except to enclose storage areas;
 - (b) Shall not be temperature-controlled or conditioned;
 - (c) Shall be constructed entirely of flood resistant materials
 - (d) Shall include, in Zone AE flood openings to automatically equalize hydrostatic flood forces on walls by allowing for the entry and exit of floodwaters. To meet this requirement, the openings must either be certified by a professional engineer or architect or meet or exceed the following minimum design criteria:
 - (i) A minimum of two flood openings on different sides of each enclosed area subject to flooding;
 - (ii) The total net area of all flood openings must be at least one (1) square inch for each square foot of enclosed area subject to flooding;
 - (iii) If a building has more than one enclosed area, each enclosed area must have flood openings to allow floodwaters to automatically enter and exit;
 - (iv) The bottom of all required flood openings shall be no higher than one (1) foot above the higher of the interior or exterior adjacent grade;
 - (v) Flood openings may be equipped with screens, louvers, or other coverings or devices, provided they permit the automatic flow of floodwaters in both directions; and
 - (vi) Enclosures made of flexible skirting are not considered enclosures for regulatory purposes, and, therefore, do not require flood openings. Masonry or wood underpinning, regardless of

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

structural status, is considered an enclosure and requires flood openings as outlined above.

- (e) Property owners shall be required to execute and record a non-conversion agreement prior to issuance of a building permit declaring that the area below the lowest floor shall not be improved, finished or otherwise converted to habitable space ; Cabarrus County will have the right to inspect the enclosed area . Cabarrus County will conduct annual inspections. This agreement shall be recorded with the Cabarrus County Register of Deeds and shall transfer with the property in perpetuity.

(5) Additions/Improvements.

- (a) Additions and/or improvements to pre-FIRM structures when the addition and/or improvements in combination with any interior modifications to the existing structure are:
 - (i) Not a substantial improvement, the addition and/or improvements must be designed to minimize flood damages.
 - (ii) A substantial improvement, with modifications/rehabilitations/improvements to the existing structure or the common wall is structurally modified more than installing a doorway, both the existing structure and the addition must comply with the standards for new construction.
- (b) Additions to pre-FIRM or post-FIRM structures that are a substantial improvement with no modifications/rehabilitations/improvements to the existing structure other than a standard door in the common wall, shall require only the addition to comply with the standards for new construction.
- (c) Additions and/or improvements to post-FIRM structures when the addition and/or improvements in combination with any interior modifications to the existing structure are:
 - (i) Not a substantial improvement, the addition and/or improvements only must comply with the standards for new construction consistent with the code and requirements for the original structure.
 - (ii) A substantial improvement, both the existing structure and the addition and/or improvements must comply with the standards for new construction.
- (d) Any combination of repair, reconstruction, rehabilitation, addition or improvement of a building or structure taking place during a 1 year period, the cumulative cost of which equals or exceeds 50 percent of the market value of the structure before the improvement or repair is started must comply with the standards for new construction. For each building or structure, the 2 year period begins on the date of the first improvement or repair of that building or structure subsequent to the effective date of this ordinance. Substantial damage also means flood-related damage sustained by a structure on two separate occasions during a 10-year period for which the cost of repairs at the time of each such flood event, on the average, equals or exceeds 25 percent of the market value of the structure before the damage occurred. If the structure has sustained substantial damage, any repairs are considered substantial improvement regardless of the actual repair work performed. The requirement does not, however, include either:
 - (i) Any project for improvement of a building required to correct existing health, sanitary or safety code violations identified by the building official and that are the minimum necessary to assume safe living conditions.

- (ii) Any alteration of a historic structure provided that the alteration will not preclude the structure's continued designation as a historic structure.
- (6) Recreational Vehicles. Recreational vehicles shall either:
- (a) Temporary Placement
 - (i) Be on site for fewer than 180 consecutive days; or
 - (ii) Be fully licensed and ready for highway use. (A recreational vehicle is ready for highway use if it is on its wheels or jacking system, is attached to the site only by quick disconnect type utilities, and has no permanently attached additions.)
 - (b) Permanent Placement. Recreational vehicles that do not meet the limitations of Temporary Placement shall meet all the requirements for new construction.
- (7) Temporary Non-Residential Structures. Prior to the issuance of a floodplain development permit for a temporary structure, the applicant must submit to the Floodplain Administrator a plan for the removal of such structure(s) in the event of a hurricane, flash flood or other type of flood warning notification. The following information shall be submitted in writing to the Floodplain Administrator for review and written approval:
- (a) A specified time period for which the temporary use will be permitted. Time specified may not exceed three (3) months, renewable up to one (1) year;
 - (b) The name, address, and phone number of the individual responsible for the removal of the temporary structure;
 - (c) The time frame prior to the event at which a structure will be removed (i.e., minimum of 72 hours before landfall of a hurricane or immediately upon flood warning notification);
 - (d) A copy of the contract or other suitable instrument with the entity responsible for physical removal of the structure; and
 - (e) Designation, accompanied by documentation, of a location outside the Special Flood Hazard Area, to which the temporary structure will be moved.
- (8) Accessory Structures. When accessory structures (sheds, detached garages, etc.) are to be placed within a Special Flood Hazard Area, the following criteria shall be met:
- (a) Accessory structures shall not be used for human habitation (including working, sleeping, living, cooking or restroom areas);
 - (b) Accessory structures shall not be temperature-controlled;
 - (c) Accessory structures shall be designed to have low flood damage potential;
 - (d) Accessory structures shall be constructed and placed on the building site so as to offer the minimum resistance to the flow of floodwaters;
 - (e) Accessory structures shall be firmly anchored in accordance with the provisions of Part 5, Section A(1);
 - (f) All service facilities such as electrical shall be installed in accordance with the provisions of Part 5,

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

Section A(4); and

- (g) Flood openings to facilitate automatic equalization of hydrostatic flood forces shall be provided below Regulatory Flood Protection Elevation in conformance with the provisions of Part 5, Section B(4)(d).

An accessory structure with a footprint less than 150 square feet or that is a minimal investment of \$3,000 or less and satisfies the criteria outlined above is not required to meet the elevation or floodproofing standards of Part 5, Section B (2). Elevation or floodproofing certifications are required for all other accessory structures in accordance with Part 4, Section B(3).

- (9) Tanks. When gas and liquid storage tanks are to be placed within a Special Flood Hazard Area, the following criteria shall be met:
 - (a) Underground tanks. Underground tanks in flood hazard areas shall be anchored to prevent flotation, collapse or lateral movement resulting from hydrodynamic and hydrostatic loads during conditions of the design flood, including the effects of buoyancy assuming the tank is empty;
 - (b) Above-ground tanks, elevated. Above-ground tanks in flood hazard areas shall be elevated to or above the Regulatory Flood Protection Elevation on a supporting structure that is designed to prevent flotation, collapse or lateral movement during conditions of the design flood. Tank-supporting structures shall meet the foundation requirements of the applicable flood hazard area;
 - (c) Above-ground tanks, not elevated. Above-ground tanks that do not meet the elevation requirements of Section B (2) of this ordinance shall be permitted in flood hazard areas provided the tanks are designed, constructed, installed, and anchored to resist all flood-related and other loads, including the effects of buoyancy, during conditions of the design flood and without release of contents in the floodwaters or infiltration by floodwaters into the tanks. Tanks shall be designed, constructed, installed, and anchored to resist the potential buoyant and other flood forces acting on an empty tank during design flood conditions.
 - (d) Tank inlets and vents. Tank inlets, fill openings, outlets and vents shall be:
 - (i) At or above the Regulatory Flood Protection Elevation or fitted with covers designed to prevent the inflow of floodwater or outflow of the contents of the tanks during conditions of the design flood; and
 - (ii) Anchored to prevent lateral movement resulting from hydrodynamic and hydrostatic loads, including the effects of buoyancy, during conditions of the design flood.
- (10) Other Development. Prior to the issuance of a floodplain development permit for a temporary structure, the applicant must submit to the Floodplain Administrator a plan for the removal of such structure(s) in the event of a hurricane, flash flood, or other type of flood warning notification. The following information shall be submitted in writing to the Floodplain Administrator for review and written approval:
 - (a) Fences in regulated floodways and NEAs that have the potential to block the passage of floodwaters, such as stockade fences and wire mesh fences, shall meet the limitations of Part 5, Section F of this ordinance.
 - (b) Retaining walls, sidewalks and driveways in regulated floodways and NEAs. Retaining walls and

sidewalks and driveways that involve the placement of fill in regulated floodways shall meet the limitations of Part 5, Section F of this ordinance.

- (c) Roads and watercourse crossings in regulated floodways and NEAs. Roads and watercourse crossings, including roads, bridges, culverts, low-water crossings and similar means for vehicles or pedestrians to travel from one side of a watercourse to the other side, that encroach into regulated floodways shall meet the limitations of Part 5, Section F of this ordinance.
- (d) Commercial storage facilities are not considered "limited storage" as noted in this ordinance and shall be protected to the Regulatory Flood Protection Elevation as required for commercial structures.

SECTION C. RESERVED

SECTION D. STANDARDS FOR FLOODPLAINS WITHOUT ESTABLISHED BASE FLOOD ELEVATIONS

Within the Special Flood Hazard Areas designated as Approximate Zone A and established in Part 3, Section B, where no BFE data has been provided by FEMA, the following provisions, in addition to the provisions of Part 5, Section A, shall apply:

- (1) No encroachments, including fill, new construction, substantial improvements or new development shall be permitted within a distance of twenty (20) feet each side from top of bank or five times the width of the stream, whichever is greater, unless certification with supporting technical data by a registered professional engineer is provided demonstrating that such encroachments shall not result in any increase in flood levels during the occurrence of the base flood discharge.
 - (a) When BFE data is available from other sources, all new construction and substantial improvements within such areas shall also comply with all applicable provisions of this ordinance and shall be elevated or floodproofed in accordance with standards in Part 5, Sections A and B.
 - (b) When floodway or non-encroachment data is available from a Federal, State, or other source, all new construction and substantial improvements within floodway and non-encroachment areas shall also comply with the requirements of Part 5, Sections B and F.
 - (c) All subdivision, manufactured home park and other development proposals shall provide BFE data if development is greater than five (5) acres or has more than fifty (50) lots/manufactured home sites. Such BFE data shall be adopted by reference in accordance with Part 3, Section B and utilized in implementing this ordinance.
 - (d) When BFE data is not available from a Federal, State, or other source as outlined above, the reference level shall be elevated or floodproofed (nonresidential) to or above the Regulatory Flood Protection Elevation, as defined in Part 2. All other applicable provisions of Part 5, Section B shall also apply.

SECTION E. STANDARDS FOR RIVERINE FLOODPLAINS WITH BASE FLOOD ELEVATIONS BUT WITHOUT ESTABLISHED FLOODWAYS OR NON-ENCROACHMENT AREAS

Along rivers and streams where BFE data is provided by FEMA or is available from another source but neither floodway nor non-encroachment areas are identified for a Special Flood Hazard Area on the FIRM or in the FIS report, the following requirements shall apply to all development within such areas:

- (1) Standards of Part 5, Sections A and B; and
- (2) Until a regulatory floodway or non-encroachment area is designated, no encroachments, including fill, new construction, substantial improvements, or other development, shall be permitted unless certification with

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

supporting technical data by a registered professional engineer is provided demonstrating that the cumulative effect of the proposed development, when combined with all other existing and anticipated development, will not increase the water surface elevation of the base flood more than one (1) foot at any point within the community.

SECTION F. FLOODWAYS AND NON-ENCROACHMENT AREAS

Areas designated as floodways or non-encroachment areas are located within the Special Flood Hazard Areas established in Part 3, Section B. The floodways and non-encroachment areas are extremely hazardous areas due to the velocity of floodwaters that have erosion potential and carry debris and potential projectiles. The following provisions, in addition to standards outlined in Part 5, Sections A and B, shall apply to all development within such areas:

- (1) No encroachments, including fill, new construction, substantial improvements and other developments shall be permitted unless:
 - (a) It is demonstrated that the proposed encroachment would not result in any increase in the flood levels during the occurrence of the base flood discharge, based on hydrologic and hydraulic analyses performed in accordance with standard engineering practice and presented to the Floodplain Administrator prior to issuance of floodplain development permit; or
 - (b) A Conditional Letter of Map Revision (CLOMR) has been approved by FEMA. A Letter of Map Revision (LOMR) must also be obtained within six months of completion of the proposed encroachment.
 - (c) In addition to subsection (a) and (b), the following standards apply to all fill activities in special flood hazard areas:
 - a. Fill material must be graded to drain, provide such is protected against erosion. When expected velocities during the occurrence of the base flood are greater than five feet per second armoring with stone or rock protection shall be provided. When expected velocities during the base flood are five feet per second or less protection shall be provided by covering them with vegetative cover.
 - b. Any fill material on which a structure is to be located shall be extended at grade 10 feet beyond the limits of the structure foundation and shall have a side slope no steeper than one foot vertical to two feet horizontal.
 - c. Fill shall be composed of clean granular or earthen material.
- (2) If Part 5, Section F(1) is satisfied, all development shall comply with all applicable flood hazard reduction provisions of this ordinance.
- (3) No manufactured homes shall be permitted, except replacement manufactured homes in an existing manufactured home park or subdivision, provided following provisions are met:
 - (a) The anchoring and the elevation standards of Part 5, Section B(3); and
 - (b) The encroachment standards of Part 5, Section F(1).

SECTION G. STANDARDS FOR AREAS OF SHALLOW FLOODING (ZONE AO)

Located within the Special Flood Hazard Areas established in Part 3, Section B, are areas designated as shallow flooding areas. These areas have special flood hazards associated with base flood depths of one (1) to three (3) feet where a clearly defined channel does not exist and where the path of flooding is unpredictable and indeterminate. In addition to Part 5, Sections A and B, all new construction and substantial improvements shall meet the following requirements:

- (1) The reference level shall be elevated at least as high as the depth number specified on the Flood Insurance Rate Map (FIRM), in feet, plus a freeboard of 2 feet, above the highest adjacent grade; or at least 4 feet where a depth is not provided above the highest adjacent grade if no depth number is specified.
- (2) Non-residential structures may, in lieu of elevation, be floodproofed to the same level as required in Part 5, Section I(1) so that the structure, together with attendant utility and sanitary facilities, below that level shall be watertight with walls substantially impermeable to the passage of water and with structural components having the capability of resisting hydrostatic and hydrodynamic loads and effects of buoyancy. Certification is required in accordance with Part 4, Section B(3) and Part 5, Section B(2).
- (3) Adequate drainage paths shall be provided around structures on slopes, to guide floodwaters around and away from proposed structures.

PART 6. LEGAL STATUS PROVISIONS

SECTION A. EFFECT ON RIGHTS AND LIABILITIES UNDER THE EXISTING FLOOD DAMAGE PREVENTION ORDINANCE

This ordinance in part comes forward by re-enactment of some of the provisions of the Flood Damage Prevention Ordinance enacted November 2, 1994 as amended, and it is not the intention to repeal but rather to re-enact and continue to enforce without interruption of such existing provisions, so that all rights and liabilities that have accrued thereunder are reserved and may be enforced. The enactment of this ordinance shall not affect any action, suit or proceeding instituted or pending. All provisions of the Flood Damage Prevention Ordinance of Cabarrus County enacted on November 2, 1994, as amended, which are not reenacted herein are repealed.

The date of the initial Flood Damage Prevention Ordinance for each municipal jurisdiction within Cabarrus County is as follows:

Mount Pleasant: November 2, 1994
Town of Harrisburg: October 13, 2008
Town of Midland: November 10, 2008

City of Locust: September 3, 2008
City of Kannapolis: December 17, 1990
City of Concord: February 14, 1983

SECTION B. EFFECT UPON OUTSTANDING FLOODPLAIN DEVELOPMENT PERMITS.

Nothing herein contained shall require any change in the plans, construction, size, or designated use of any development or any part thereof for which a floodplain development permit has been granted by the Floodplain Administrator or his or her authorized agents before the time of passage of this ordinance; provided, however, that when construction is not begun under such outstanding permit within a period of six (6) months subsequent to the date of issuance of the outstanding permit, construction or use shall be in conformity with the provisions of this ordinance.

SECTION C. SEVERABILITY

If any section, clause, sentence, or phrase of the Ordinance is held to be invalid or unconstitutional by any court of competent jurisdiction, then said holding shall in no way effect the validity of the remaining portions of this Ordinance.

CABARRUS COUNTY DEVELOPMENT ORDINANCE

CHAPTER 16-FLOOD DAMAGE PREVENTION

SECTION D. EFFECTIVE DATE

This ordinance shall become effective upon the adoption by the Cabarrus County Board of Commissioners.

SECTION E. ADOPTION CERTIFICATION

I hereby certify that this is a true and correct copy of the Flood Damage Prevention Ordinance as adopted by the Board of Commissioners of Cabarrus County, North Carolina, on the 15th day of October, 2018.

WITNESS my hand and the official seal of Cabarrus County this the 15th day of October, 2018.

Stephen M. Morris

Stephen M. Morris, Chairman
Cabarrus County Board of Commissioners

BOC Draft Model Ordinance 2021 Updates



Proposed Amendment of the Cabarrus County Development Ordinance

TEXT2021-00003

BE IT ORDAINED by the Board of County Commissioners of Cabarrus County, North Carolina, the following ordinance is hereby adopted:

AMEND Chapter 16, Flood Damage Prevention, for compliance with the 2021 Model Floodplain Prevention Ordinance and **REPLACE** with the revised Chapter 16.

AMEND Chapter 1, General Provisions, as follows:

Correct the date in Section 1-5 from February 2, 1982 to February 1, 1982.

AMEND Chapter 5, District Development Standards, as follows:

Section 5-7, Section B. Stream buffer and floodplain limitations - Correct the reference from Chapter 15 to Chapter 16.

AMEND the Cabarrus County Development Ordinance by renumbering and revising the Table of Contents, numbered lists within the text, and page numbers within the Ordinance to correspond to the amendments as needed.

Adopted this _____ day of _____, 2022, by the Cabarrus County Board of Commissioners.

Stephen M. Morris, Chairman
Cabarrus County Board of Commissioners

ATTEST:

Clerk to the Board



**Consistency Statement for Proposed Amendment to the Cabarrus County
Development Ordinance**

TEXT2021-00003

Having reviewed and considered proposed amendment TEXT2021-00003, the accompanying documents, the staff analysis, comments from the public, and the recommendation from the Cabarrus County Planning and Zoning Commission, the Cabarrus County Board of Commissioners adopts this statement of consistency.

The proposed amendments are consistent with the Small Area Land Use Plans (Plans) because the Plans seek to create a safe and healthy community, to preserve open space, to create expanded housing options, and to encourage economic development.

The proposed amendments are reasonable and in the public interest because:

The proposed amendments to Chapter 16 are provided by the North Carolina Department of Emergency Management as an update to the Model Flood Damage Prevention Ordinance. The language includes updates for general National Flood Insurance Program compliance and updates to comply with Community Rating System (CRS) Program requirements.

The proposed amendments to Chapter 1 and Chapter 5 are typos that need to be corrected.

For the reasons set forth above, the Planning and Zoning Commission recommends that the Cabarrus County Board of Commissioners consider adopting proposed amendment TEXT2021-00003.

For the reasons set forth above, the Cabarrus County Board of Commissioners hereby adopt this Statement of Consistency and approve TEXT2021-00003.

Signed this _____ day of _____, 2022.

Stephen M. Morris, Chairman
Cabarrus County Board of Commissioners

Clerk to the Board of Commissioners

CABARRUS COUNTY



BOARD OF COMMISSIONERS WORK SESSION

**January 3, 2022
4:00 PM**

AGENDA CATEGORY:

Approval of Regular Meeting Agenda

SUBJECT:

BOC - Approval of Regular Meeting Agenda

BRIEF SUMMARY:

The proposed agenda for the January 18, 2022 regular meeting is attached.

REQUESTED ACTION:

Motion to approve the agenda for the January 18, 2022 regular meeting as presented, including scheduling the public hearing.

EXPECTED LENGTH OF PRESENTATION:

1 Minute

SUBMITTED BY:

Lauren Linker, Clerk to the Board

BUDGET AMENDMENT REQUIRED:

No

COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:

ATTACHMENTS:

- ▢ Proposed January 18, 2022 Regular Meeting Agenda

CABARRUS COUNTY



BOARD OF COMMISSIONERS REGULAR MEETING

**January 18, 2022
6:30 PM**

MISSION STATEMENT

THROUGH VISIONARY LEADERSHIP AND GOOD STEWARDSHIP, WE WILL ADMINISTER STATE REQUIREMENTS, ENSURE PUBLIC SAFETY, DETERMINE COUNTY NEEDS, AND PROVIDE SERVICES THAT CONTINUALLY ENHANCE QUALITY OF LIFE

CALL TO ORDER BY THE CHAIRMAN

PRESENTATION OF COLORS

INVOCATION

A. APPROVAL OR CORRECTIONS OF MINUTES

1. Approval or Correction of Meeting Minutes

B. APPROVAL OF THE AGENDA

C. RECOGNITIONS AND PRESENTATIONS

1. Proclamation - Black History Month

D. INFORMAL PUBLIC COMMENTS

E. OLD BUSINESS

F. CONSENT AGENDA

(Items listed under consent are generally of a routine nature. The Board may take action to approve/disapprove all items in a single vote. Any item may be withheld from a general action, to be discussed and voted upon separately at the discretion of the Board.)

1. Appointments - Cabarrus County Youth Commission
2. Appointments - Firemen's Relief Fund Trustees
3. Cooperative Extension - Cabarrus County Youth Commission Bylaw Update
4. Cooperative Extension - Family and Consumer Science Program Line Budget Increase

5. Emergency Management - Homeland Security Grant Award and Budget Amendment
6. Finance - Adjust Soil and Water Prime Farmland Funding to Capital Improvement Plan Level
7. Finance - Human Resources - Health Insurance Fund
8. Finance - Rowan Cabarrus Community College Funding Transfers and Additional Request for a Welding Lab
9. Finance - Transfer of Funds for 15% Fund Balance Policy
10. Finance - Transportation Grant Budget Amendment
11. Infrastructure and Asset Management - Cabarrus County Courthouse Expansion Construction Manager at Risk Contract (GMP 2) Owner Contingency Increase from Project Contingency Funding
12. Infrastructure and Asset Management - Cabarrus County Emergency Medical Services Headquarters GMP-1 and GMP-2 Change Order(s)
13. Library - Budget Amendment
14. Planning and Development - Budget Amendment for Duke Rebate Funds
15. Planning and Development - Community Development Budget Amendment
16. Planning and Development - Community Development Programs for 2022
17. Salisbury-Rowan Community Action Agency, Inc. Presentation of FY 2022-23 Application for Funding
18. Tax Administration - Refund and Release Reports - December 2021

G. NEW BUSINESS

1. Planning and Development Department - Text Amendment TEXT2021-00003, Proposed Amendments to Chapter 16, Chapter 1 and Chapter 5 - Public Hearing 6:30 p.m.

H. REPORTS

1. BOC - Receive Updates From Commission Members who Serve as Liaisons to Municipalities or on Various Boards/Committees
2. BOC - Request for Applications for County Boards/Committees
3. Budget - Monthly Budget Amendment Report
4. Budget - Monthly Financial Update
5. County Manager - Monthly Building Activity Reports
6. County Manager - Monthly New Development Report
7. EDC - December 2021 Monthly Summary Report

I. GENERAL COMMENTS BY BOARD MEMBERS

J. WATER AND SEWER DISTRICT OF CABARRUS COUNTY

K. CLOSED SESSION

L. ADJOURN

Scheduled Meetings

January 19	Cabarrus Summit	6:00 p.m.	Cabarrus Arena
February 7	Work Session	4:00 p.m.	Multipurpose Room
February 21	Regular Meeting	6:30 p.m.	BOC Meeting Room
February 25	Board Retreat	4:00 p.m.	Cabarrus Arena
February 26	Board Retreat	8:00 a.m.	Cabarrus Arena
March 7	Work Session	4:00 p.m.	Multipurpose Room
March 21	Regular Meeting	6:30 p.m.	BOC Meeting Room

Mission: Through visionary leadership and good stewardship, we will administer state requirements, ensure public safety, determine county needs, and provide services that continually enhance quality of life.

Vision: Our vision for Cabarrus is a county where our children learn, our citizens participate, our dreams matter, our families and neighbors thrive, and our community prospers.

Cabarrus County Television Broadcast Schedule Cabarrus County Board of Commissioners' Meetings

The most recent Commissioners' meeting is broadcast at the following days and times. Agenda work sessions begin airing after the 1st Monday of the month and are broadcast for two weeks up until the regular meeting. Then the regular meeting begins airing live the 3rd Monday of each month and is broadcast up until the next agenda work session.

Sunday - Saturday	1:00 P.M.
Sunday - Tuesday	6:30 P.M.
Thursday & Friday	6:30 P.M.

In accordance with ADA regulations, anyone who needs an accommodation to participate in the meeting should notify the ADA Coordinator at 704-920-2100 at least forty-eight (48) hours prior to the meeting.